Standing Committee on Oversight of Government Operations and Public Accounts Review of the 2014-2018 Corporate Plan and 2012-2013 Annual Report of the Qulliq Energy Corporation **Iqaluit, Nunavut** **September 23, 2014**	**ᓇᐅᑦᑎᖅᓱᕐᓂᕐᒧᑦ ᒐᕙᒪᒃᑯᑦ ᐊᐅᓚᑕᖏᓐᓂᑦ ᑮᓇᐅᔭᖅᑐᕈᑎᒥᓂᕐᓂᓪᓗ ᑲᑎᒪᔨᕋᓛᑦ ᕿᒥᕐᕈᓂᖏᑦ ᐊᒻᒪᓗ 2014-2018 ᐸᕐᓇᐅᑎᖓᑦ ᐊᒻᒪᓗ 2012-2013-ᒧᑦ ᐊᕐᕌᒍᑕᒫᑦ ᐅᓂᒃᑳᖅ ᖁᓪᓕᒃ ᐃᑯᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᓐᓄᑦ** **ᐃᕐᑲᓗᐃᑦ, ᓄᓇᕗᑦ** **ᓯᑎᐱᕆ 23, 2014**
Members Present: Tony Akoak Pat Angnakak Joe Enook George Hickes, Chair David Joanasie Steve Mapsalak Simeon Mikkungwak Samuel Nuqingaq Allan Rumbolt Alexander Sammurtok, Co-Chair Joe Savikataaq	**ᒪᓕᒐᓕᐅᖅᑏᑦ ᐅᐸᒃᑐᑦ**: ᑑᓂ ᐋᑯᐊᖅ ᐹᑦ ᐊᖕᓇᑲᖅᖅ ᔫ ᐃᓄᒃ ᔪᐊᔾ ᕼᐃᒃᓴ, ᐃᒃᓯᕙᐅᑕᖅ ᑕᐃᕕᑦ ᔪᐊᓇᓯ ᓯᑏᕝ ᒪᐸᓴᓚᒃ ᓯᒥᐅᓂ ᒥᑭᓐᖑᐊᖅ ᓵᒥᐅᑦ ᓄᕿᓐᖓᖅ ᐋᓚᓐ ᕋᒻᐳᑦ ᐋᓕᒃᓵᓐᑐ ᓴᒻᒧᖅᑐᖅ, ᐃᒃᓯᕙᐅᑕᐅᖃᑕᐅᔪᖅ ᔫ ᓴᕕᑲᑖᖅ
Staff Members: Alex Baldwin Nancy Tupik	**ᐃᖅᑲᓇᐃᔭᖅᑏᑦ**: ᐋᓕᒃᓴ ᐹᑦᑐᐃᓐ ᓈᓐᓯ ᑐᐱᖅ
Interpreters: Andrew Dialla Attima Hadlari Mikle Langenhan Mary Nashook Simon Okpakok James Panioyak Thomas Suluk Blandina Tulugarjuk	**ᑐᓵᔨᑦ**: ᐋᓐᑐᑮ ᑎᐊᓚ ᐊᑏᒪ ᕼᐋᑦᓚᓇ ᒪᐃᑯᑦ ᓛᖏᓐᕼᐋᓐ ᒥᐊᓕ ᓇᓱᒃ ᓴᐃᒪᓐ ᐅᒃᐸᑯᒃ ᔭᐃᒥᓯ ᐸᓂᐅᔭᖅ ᑑᒪᓯ ᓱᓗᒃ ᐸᓚᓐᑏᓇ ᑐᓗᒐᕐᔪᒃ
Witness: Peter Ma, President of the Qulliq Energy Corporation	**ᐃᖅᑲᓇᐃᔭᖅᑎ ᐊᐱᖅᓱᖅᑕᐅᔪᖅ**: ᐲᑕ ᒫ, ᐊᖓᔪᖅᑳᖅ ᖁᓪᓕᒃ ᐃᑯᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᓐᓄᑦ
>>Committee commenced at 8:52	*>>ᑲᑎᒪᓯᒋᐊᖅᑐᑦ 8:52ᒥ*
Chairman (Mr. Hickes): Good morning, everyone. We will get this proceeding started. We will start off with Mr. Enook, if you could lead us in prayer for the day.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᕼᐃᒃᓴ)(ᑐᓵᔨᒃᑯᑦ): ᐅᓪᓚᒃᑯᑦ ᐃᓗᓐᓇᓯ, ᐱᒋᐊᓐᓂᓕᕋᑦᑕ. ᐱᒋᐊᕈᑎᒋᓂᐊᖅᐳᑐᒍ ᒥᔅᑕ ᐃᓄᒃ

Thank you.	ᑐᒃᓯᐊᓐᓂᒃᑯᑦ ᒪᑐᐃᖅᓯᒃᑲᐃᓐᓇᕈᓐᓇᕈᕕᑦ. ᖁᔭᓐᓇᒦᒃ.
>>*Prayer*	ᐳᐳᑐᒃᓯᐊᖅᑐᑦ
Chairman: Like I said, good morning, everyone. Everyone has a copy of the agenda. Are there any questions? I see none. I'm going to proceed directly into my opening statement.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᓴᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᓴᑕ ᐃᓄᒃ. ᐅᑦᑖᒃᑯᑦ ᐃᓘᓐᓇᓯ. ᑲᑎᒪᔾᔪᑎᒃᓴᐃᑦ, ᐊᐱᖅᑯᑎᒃᓴᐃᑦ ᐱᑕᖃᓐᖕᒋᒻᒪᑦ ᒪᑐᐃᖅᓯᔾᔪᑎᓄᑦ ᓈᓯᑲᐅᑎᒋᒐᒪ.
Before proceeding, I would like to ask Members, witnesses, and visitors to put their cellphones and other electronic devices on silent mode, please.	ᐱᒋᐊᓚᐅᓐᖕᒋᓐᓂᑦᑎᓐᓂ ᖃᐃᖁᔭᐅᓯᒪᔪᑦ ᑭᒃᑯᓕᒫᑦ ᑕᕝᕙᓃᑦᑐᑦ ᐅᐊᔭᓈᖅᑐᓂᒃ ᐅᖃᓚᐅᑎᕋᓛᓂᒡᓗ ᖃᒥᑦᑎᓂᐊᖅᐳᑦ ᐱᒋᐊᓚᐅᖕᒋᓐᓂᑦᑎᓐᓂ.
I would like to formally welcome everyone present to this meeting of the Legislative Assembly's Standing Committee on Oversight of Government Operations and Public Accounts. We are meeting today on the occasion of our Committee's hearing on the 2012-13 Annual Report and the 2014-18 Corporate Plan of the Qulliq Energy Corporation.	ᑕᕝᕗᖕᒐ ᑐᓐᖓᓱᒃᑎᑉᐸᔅᓯ ᐃᓘᓐᓇᓯ ᑲᑎᒪᔨᕋᓛᑦ ᒐᕙᒪᒃᑯᓐᓂ ᓇᐅᑦᑎᖅᓱᖅᑏᑦ ᒐᕙᒪᒃᑯᓪᓗ ᑮᓇᐅᔭᖅᑐᕈᑎᕕᓂᖕᒋᓐᓂᒃ ᑲᑎᒪᔨᕋᓛᑦ ᐅᓪᓗᒥ ᑕᒪᓃᑦᑐᒍᑦ ᐱᔾᔪᑎᒋᓂᐊᓪᓗᑎᒍᑦ 2012-13 ᐊᕐᕌᒍᑕᒫᖅᓯᐅᑏᑦ ᐅᓂᒃᑳᑦ ᐊᒻᒪᓗ 2014-ᒥ 2018-ᒧᑦ ᐸᓐᓇᐅᑎᒋᔭᐅᔪᑦ ᖁᓪᓕᒃᑯᓐᓄᑦ.
I would like to first introduce my Committee colleagues:	ᐅᑯᐊᖑᕗᑦ ᑲᑎᒪᔨᕋᓛᖑᖃᑎᒃᑲ:
Tony Akoak, Member for Gjoa Haven; Pat Angnakak, Member for Niaqunnguu; Joe Enook, Member for Tununiq; David Joanasie, Member for South Baffin; Steve Mapsalak, Member for Aivilik; Simeon Mikkungwak, Member for Baker Lake; Samuel Nuqingaq, Member for Uqqummiut; Allan Rumbolt, Member for Hudson Bay; Alexander Sammurtok, Member for Rankin Inlet South; Joe Savikataaq, Member for Arviat South; and Unfortunately Mr. Isaac Shooyook, Member for Quttiktuq, is not able to attend these proceedings.	ᑕᐅᓂ ᐋᑯᐊᖅ, ᐅᖅᓱᖅᑑᒻᒧᑦ ᒪᓕᒐᓕᐅᖅᑎ; ᐹᑦ ᐊᖕᓇᑲᖅᖅ, ᐃᖃᓗᐃᑦ ᓂᐊᖁᓐᖑᒧᑦ ᒪᓕᒐᓕᐅᖅᑎ; ᓲ ᐃᓄᒃ, ᑐᓄᓂᖁᒧᑦ ᒪᓕᒐᓕᐅᖅᑎ; ᑕᐃᕕᑦ ᔪᐊᓇᓯ, ᖁᑭᖅᑖᓗᑉ ᓂᒋᐊᓄᑦ ᒪᓕᒐᓕᐅᖅᑎ; ᓯᑏᕝ ᒪᑉᓴᓚᒃ, ᐊᐃᕕᓕᒻᒧᑦ ᒪᓕᒐᓕᐅᖅᑎ; ᓯᒥᐅᓐ ᒥᑭᓐᖑᐊᖅ, ᖃᒪᓂᑦᑐᐊᒻᒧᑦ ᒪᓕᒐᓕᐅᖅᑎ; ᓴᒥᐅᑦ ᓄᖁᓐᖓᖅ, ᐅᖅᑯᒻᒥᐅᒧᑦ ᒪᓕᒐᓕᐅᖅᑎ; ᐋᓚᓐ ᕋᒻᐳᑦ, ᑕᓯᐅᔭᖁᔪᐊᒧᑦ ᒪᓕᒐᓕᐅᖅᑎ; ᐋᓕᒃᓴᓐᑐ ᓴᒻᒧᖅᑐᖅ, ᑲᖏᖅᑖᓂᐅᑉ ᓂᒋᐊᓄᑦ ᒪᓕᒐᓕᐅᖅᑎ; ᓲ ᓴᕕᑲᑖᖅ, ᐊᕝᕕᐊᑦ ᓂᒋᐊᓄᑦ ᒪᓕᒐᓕᐅᖅᑎ; ᐊᒻᒪᓗ ᒪᒥᐊᓇᖅᑑᒐᓗᐊᖅ ᐊᐃᓴᑭ ᓱᔪᖅ ᑕᒪᓃᓐᖕᒋᒻᒪᑦ ᑲᑎᒪᓂᑦᑎᓐᓄᑦ ᖁᑦᑎᒃᑐᒧᑦ ᒪᓕᒐᓕᐅᖅᑎ.
Today's hearing constitutes the first time	ᐅᓪᓗᒥ ᑲᑎᒪᔾᔪᑎᖃᓐᓂᐊᖅᑐᒍᑦ ᓯᕗᓪᓕᖅᐹᑦᑎᐊᒻᒥ

that the Qulliq Energy Corporation has been asked to publicly account to elected MLAs in detail for its proposed expenditures and activities.	ᑖᒃᑯᐊ ᖁᓪᓕᒃᑯᑦ ᐆᒻᒪᖅᑯᑎᓕᕆᔨᖏᑦ, ᖃᐃᖁᔭᐅᓯᒪᒻᒪᑕ ᒪᓕᒐᓕᐅᖅᑏᑦ ᓵᖏᓐᓄᑦ ᐅᓂᒃᑲᐅᓯᖃᕈᓐᓇᓐᓂᐊᒻᒪᑕ ᑮᓇᐅᔭᖅᑐᕈᑎᕕᓂᖏᓐᓂᒃ ᖃᓄᐃᓕᐅᓐᓂᖏᓐᓂᓪᓗ.
As one of Nunavut’s major Crown corporations, the Qulliq Energy Corporation plays a significant role in our territory’s economy and the day-to-day lives of our constituents.	ᑖᒃᑯᐊ ᖁᓪᓕᒃᑯᑦ ᐊᒃᑐᐃᓂᖃᓪᓚᕆᒃᑐᓐ ᐱᓕᕆᓂᖃᖅᓱᑎᓪᓗ ᓄᓇᕗᑦ ᐃᓗᐊᓂ ᖃᐅᑕᒫᖅᓯᐅᑎᑦᑎᓐᓄᑦ ᐊᑦᑐᐃᓂᖃᓪᓚᕆᒻᒪᑦ.
QEC’s current corporate plan anticipates that it will raise over $135 million in revenue during the 2014-15 fiscal year and spend over $113 million on fuel and other operating expenses. The Qulliq Energy Corporation has approximately 200 positions in Nunavut’s 25 communities.	ᖁᓪᓕᒃᑯᑦ ᒫᓐᓇ ᐸᖁᐅᑎᖏᑦ ᓂᕆᐅᒋᔭᖃᖅᐳᑦ ᑕᒫᓂ $135 ᒥᓕᐊᓐ ᐅᖓᑖᓂ ᑮᓇᐅᔭᓕᐅᖁᓂᐊᕋᓱᒋᓪᓗᑎ. 2014-15 ᐊᖁᑦᑐᐊᓂ ᐊᒻᒪᓗ $113 ᒥᓕᐊᓂᑦ ᐊᑐᖁᓂᐊᖅᑐᒋᓪᓗᑎ ᐅᖅᓱᐊᓗᓐᓄᑦ ᐊᓯᖏᓐᓄᓪᓗ ᐊᐅᓚᑦᑎᔾᔪᑎᓄᑦ. ᖁᓪᓕᒃᑯᑦ 200-ᓂᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᓖᑦ ᓄᓇᕗᑦ 25-ᓂ ᓄᓇᓕᖁᑎᖏᓐᓂ.
However, the Qulliq Energy Corporation differs from the government’s departments and other public agencies in that its annual budget is not appropriated by the Legislative Assembly through the main estimates and capital estimates approval process.	ᑕᐃᒪᐃᒃᑲᓗᐊᖅᑎᓪᓗᒍ ᖁᓪᓕᒃᑯᑦ ᐊᔾᔨᒋᔭᐅᖏᑉᐳᑦ ᒐᕙᒪᒃᑯᑦ ᐱᓕᕆᕕᖏᓐᓂ ᐊᓯᖏᓐᓂᓪᓗ ᑎᒥᓐᖑᖅᑎᑕᐅᓯᒪᔪᓂᑦ ᐊᕿᑖᒍᑕᒫᖅᓱᐅᑏᑦ ᐊᑐᕈᒫᓂᐊᖅᑐᖁᑎᖏᑦ ᒪᓕᒐᓕᐅᖅᑎᑎᒍᖃᑦᑕᖏᒻᒪᑕ ᑮᓇᐅᔭᖁᑎᖏᑎᒍᑦ ᐊᑭᑐᔪᖅᑐᕈᑎᖏᑕᓗ ᐊᖏᖅᑕᐅᔾᔪᓯᖏᓐᓂ.
Nonetheless, as our territory’s publicly owned utility, it is incumbent on the corporation to account to Nunavummiut through the elected Members of the Legislative Assembly on its plans and performance.	ᑕᐃᒪᐃᒃᑲᓗᐊᖅᑎᓪᓗᒍ ᒐᕙᒪᒃᑯᓐᓄᑦ ᓇᒻᒥᓂᕆᔭᐅᖃᑕᐅᓪᓗᑎ, ᑖᓵᒃᑯᐊ ᖁᓪᓕᒃᑯᑦ ᓄᓇᕗᒻᒧᑦ ᒪᑐᐃᖓᔭᕆᓖᑦ ᐊᖅᑯᑎᒋᔭᐅᓗᑎ ᒪᓕᒐᓕᐅᖅᑏᑦ ᓂᕈᐊᖅᑕᐅᓯᒪᔪᑦ ᐱᔾᔪᑎᒋᓪᓗᒋᑦ ᐸᖁᐅᑎᖏᑦ ᖃᓄᐃᑉᐸᓪᓕᐊᓂᖏᓪᓗ.
Consequently, today’s hearing will provide an opportunity for Members of the Standing Committee to address a number of important themes and issues that have emerged concerning the Qulliq Energy Corporation’s operations. These include:	ᑕᐃᒪᐃᓐᓂᖓᓄᑦ ᐅᓪᓗᒥ ᓈᓚᓐᓂᖃᓂᐊᖅᑐᒍᑦ ᑲᑎᒪᔨᕋᓛᖑᖃᑕᐅᔪᑦ ᐱᖁᔪᐊᓂᑦ ᓂᓪᓕᐅᑎᖃᕈᓐᓇᓂᐊᖅᒪᑕ ᐃᓱᒪᓗᑎᒋᔭᒥᓐᓂᓪᓗ ᐱᔾᔪᑎᒋᓪᓗᒋᑦ ᖁᓪᓕᒃᑯᑦ ᐊᐅᓚᔾᔪᑎᖏᑦ. ᐅᑯᓂᖓ ᐃᓚᖃᖃᓯᐅᑎᕗᑦ:
• The governance framework for the Qulliq Energy Corporation. As a territorial corporation, QEC operates under a complex governance framework. Today’s hearing will allow Members to explore the strengths and weaknesses of	• ᖁᓪᓕᒃᑯᑦ ᐊᐅᓚᑕᐅᔾᔪᑎᖏᑕ ᓴᐅᓂᖏᑦ ᒪᑭᒪᐅᑎᖏᑦ ᐊᒻᒪᓗ ᓄᓇᕗᒻᒥ ᑯᐊᐳᕇᓴᓐᖑᓪᓗᑎ ᖁᓪᓕᒃᑯᑦ ᒐᕙᒪᒃᑯᑦ ᐊᐅᓚᑦᑎᔾᔪᑎᖏᓐᓂ ᐊᑐᖅᑐᑎ ᐃᖏᕋᖃᑦᑕᖅᐳᑦ, ᒪᓕᒐᓕᐅᖅᑎᕐᓕᒫᑦ ᕿᒥᕐᕈᓇᒍᓐᓇᓂᐊᖅᑐᑦ ᓇᐅᒃᑯᑦ ᓴᖏᓂᖃᕐᒪᖔᑦ ᓴᓐᖑᓐᓂᖃᕐᒪᖔᖏ ᓪᓗ ᖁᓪᓕᒃᑯᑦ ᐊᐅᓚᑦᑎᔨᖏᑦ ᑲᑎᒪᔨᖏᑦ ᒥᓂᔅᑕ ᖁᓪᓕᒃᑯᓐᓄᑦ

the current accountability relationship between QEC's management, its board of directors, the Minister responsible for the Qulliq Energy Corporation, the Public Agencies Council, the Financial Management Board, and the Legislative Assembly itself.	ᒐᕙᒪᒃᑯᑦ ᑎᒥᕐᑯᑎᖏᓐᓄᑦ ᑲᑎᒪᔨᑦ ᑮᓇᐅᔭᓕᕆᔨᑦ ᑲᑎᒪᔨᖏᑦ ᐊᒻᒪᓗ ᒪᓕᒐᓕᐅᕐᕕᒃ.
• The transparency and timeliness of public reporting of QEC's contracting, procurement and leasing activities. An annual report on QEC's contracting, procurement and leasing activities has not been tabled in the Legislative Assembly since February of 2011, over three years ago.	• ᑖᒃᑯᐊ ᑕᖅᑲᒃᑯᓄᖓ ᐅᓂᒃᑳᖅᑐᐊᕆᑎᒋᔭᐅᔪᑦ ᖁᑦᓕᒃᑯᓐᓄᑦ ᑳᓐᑐᕋᕐᓂᖏᓐᓄᑦ ᓂᕕᕐᓂᖏᓐᓄᑦ ᐊᑐᖅᑐᐊᕐᓂᖏᓐᓄᑦᓗ ᒪᑐᐃᖓᑦᑎᐊᕆᓖᑦ ᐱᔭᕇᖅᑕᐅᓂᖏᑦᓗ ᐊᖑᒻᒪᑎᔭᐅᓗᑎ. ᐊᕐᕌᒍᑕᒫᖅᓯᐅᑎ ᐅᓂᒃᑳᖏᑦ ᑳᓐᑐᕋᓕᕆᔨᑦ ᓂᐅᕕᕐᓂᒧᑦᓗ ᐊᑐᖅᑐᐊᓂᕐᒧᑦᓗ ᓴᖅᑭᑕᐅᓚᐅᖅᓯᒪᖏᑦᑐᑦ ᑕᐃᒪᓐᖓᓂᑦ ᕕᕗᐊᕆ 2011-ᒥᑦ, ᐊᕐᕌᒍ ᐱᖓᓱᓕᖅᑐᑦ.
• The application of the government's NNI Policy to QEC's contracting, procurement and leasing activities. Although QEC spends tens of millions of dollars each year on goods and services, the issue of whether the government's NNI Policy does or should apply to QEC remains outstanding.	• ᐊᒻᒪᓗ ᓄᓇᕗᒥ ᓇᒻᒥᓂᖃᖅᑐᓄᑦ ᐃᑲᔫᑏᑦ ᐊᑐᐊᒐᖓᑦ ᑳᓐᑐᕋᓂᕐᒧᑦ ᐱᒐᓗᐊᖅᑎᓪᓗᒍ ᒥᓕᐊᕋᓗᓐᓂᑦ ᐊᕐᕌᒍᑕᒫᑦ ᐊᑐᖃᑦᑕᖅᑎᓪᓗᒋᑦ, ᓱᓕ ᐃᓱᒪᓕᐅᕋᓂᒍᓐᓇᖏᑦᑐᑦ ᓄᓇᕗᒻᒥ ᓇᒻᒥᓂᖃᖅᑐᓄᑦ ᐃᑲᔫᑎᑦ ᐊᑐᐊᒐᖓᑦ ᐊᑐᕐᓂᐊᕐᒪᖔᑦ ᖁᑦᓕᒃᑯᓐᓄᑦ ᑕᒪᓐᓇ ᐋᖅᑭᑦᑕᐅᓚᐅᖅᓯᒪᖏᒻᒪᑦ.
• QEC's capital planning process. In the response to its 2013-14 ministerial letter of expectation, the Qulliq Energy Corporation indicated that although "there is an immediate need to replace 17 power plants in the next decade," it also indicated that "the limited customer base in Nunavut cannot bear this capital cost on its own." The corporation's 2012-13 annual report indicated that it was "in the process of securing additional borrowing of $74.0 million to fund capital expenditures over a three-year period from 2013 to 2015."	• ᖁᑦᓕᒃᑯᑦ ᐊᑭᑐᔪᖅᑐᓕᕆᔾᔪᓯᖏᑦ ᐊᒻᒪᓗ 2013-14-ᒥᑦ ᓂᕆᐅᒋᔭᖏᑦ, ᖁᑦᓕᒃᑯᑦ ᐅᖃᓚᐅᖅᓯᒪᔪᑦ ᒪᓐᓇᑦᑕᐅᑎᒋᒍᖅ ᐊᓯᔾᔨᖅᑕᐅᔭᕆᐊᓖᑦ ᑕᐃᒃᑯᐊ ᐆᒪᖅᑯᑎᖃᐅᑎᖃᕐᕕᑦ 17 ᐊᕐᕌᒍᑦ ᖁᓕᑦ ᐊᒡᒋᖅᑐᓂ ᐊᒻᒪᓗ ᐅᖃᓚᐅᕆᓪᓗᑎ ᓄᓇᕗᑦ ᐊᑭᑐᔪᖅᑐᕈᑎᒃᓴᓂᑦ ᑕᐃᒪᓐᓇᑎᒋ ᑮᓇᐅᔭᑐᖅᑐᓂᑦ ᐃᓄᑑᔾᔨᒍᓐᓇᖏᒻᒪᑕ. 2012-13 ᐊᕐᕌᒍᑕᒫᖅᓯᐅᑏᑦ ᐅᓂᒃᑳᖏᑦ ᐅᖃᖅᓯᒪᒻᒥᓐᔪᑦ ᐊᑐᖅᑐᐊᕈᒪᔪᑦ $74 ᒥᓕᐊᓂᑦ ᐊᑭᑐᔪᖅᑐᕈᑎᔅᓴᓄᑦᑦ ᐊᑐᖅᑕᐅᓂᐊᖅᑐᑦ ᐊᕐᕌᒍᑦ ᐱᖓᓱᑦ ᓈᒐᓱᓐᓂᖏᓐᓂ 2013-2015-ᒧᑦ.
• QEC's next steps in preparing for phase 2 of its general rate application. QEC's current corporate plan indicates that one of its priorities for the 2016-17 fiscal year is to "perform Phase II of the	• ᖁᑦᓕᒃᑯᑦ ᐱᓕᕆᐊᕆᓂᐊᕐᒥᔭᖏᑦ ᑐᒡᓕᐊ ᐊᑐᓕᖅᑎᓪᓗᒍ ᐊᑭᑦᑐᕆᐊᕈᑏᑦ ᐆᒪᒪᖅᑯᑎᓄᑦ ᐊᒻᒪ ᒫᓐᓇ ᐸᕐᓇᐅᑎᖏᑦ ᐅᖃᖅᓯᒪᔪᑦ 2016-17 ᐊᕐᕌᒍᖓᓂ ᑐᒡᓕᐊᓂ ᕿᒥᕐᕈᓇᒋᐊᕈᒪᓂᐊᕐᓗᑎ ᐊᑭᑦᑐᕆᐊᕈᑏᑦ ᑐᔅᓯᕋᐅᑎᖏᓐᓂ

General Rate Application that provides several cost of service study options and establishes appropriate rates classes.”	ᖃᐅᔨᓴᖅᑕᐅᓗᑎᓪᓗ ᐱᔨᑦᑎᕐᓂᒧᑦ ᑮᓇᐅᔭᖅᑐᕈᑏᑦ ᓇᓖᕋᕈᑎᖏᑦ ᐊᒻᒪᓗ ᖃᓄᖅ ᐋᖅᑭᓯᖅᑕᐅᓯᒪᓂᖏᑦ.
• Also the relationship between QEC and the Government of Nunavut’s Energy Secretariat, including QEC’s role in implementing the government’s energy strategy, administrating the Affordable Energy Fund, decreasing reliance on fossil fuels, and moving forward towards greater use of alternative energy sources, including hydroelectric and wind power.	• ᖁᓪᓕᒃᑯᑦ ᓄᓇᕗᑦ ᒐᕙᒪᒃᑯᓪᓗ ᐆᒻᒪᖅᑯᑎᓕᕆᔨᖓᑕ ᑎᑎᕋᕐᕕᖓᑦ ᐊᒻᒪᓗ ᖁᓪᓕᒃᑯᑦ ᐊᑐᓕᖅᑎᑦᑎᕙᓪᓕᐊᓂᖏᑦ ᒐᕙᒪᒃᑯᑦ ᐆᒪᖅᑯᑎᓕᕆᔾᔪᓯᖏᑦ ᐊᑭᓕᑭᕈᑏᑦ ᑮᓇᐅᔭᑦ ᐊᐅᓚᑕᐅᓂᖏᑦ ᐊᒻᒪᓗ ᐅᖅᓱᐊᓗᓐᓂ ᐊᑐᖏᓂᖅᓴᐅᔪᒪᓂᕐᒥᑦ ᐊᓯᖏᓐᓂᑦ ᐆᒪᖅᑯᑎᓕᐅᕈᑎᓂᑦ ᐃᓚᓕᐅᓪᓗᒍ ᐃᒥᕐᒥᑦ ᐊᑐᖅᑐᑦ ᐊᓄᕆᒥᓪᓗ ᑕᒪᒃᑯᓄᖓ ᓵᑉᐸᓪᓕᐊᔪᒪᔪᑦ.
• QEC’s success in clarifying responsibility for environmental clean-up liabilities involving sites and infrastructure that were inherited from the federal Northern Canada Power Commission.	• ᖁᓪᓕᒃᑯᑦ ᓇᓗᓇᐃᖅᓯᑦᑎᐊᕈᒪᔪᑦ ᐊᕙᑎᒥᑦ ᓴᓗᒻᒪᖅᓴᐃᔭᕆᐊᖃᓂᕐᒥᑦ ᑕᐃᒃᑯᐊ ᐱᓚᐅᖅᓯᒪᒐᑦᑎᒃᑯᑦ ᑲᓇᑕᐅᑉ ᒐᕙᒪᒃᑯᖏᑕ ᐆᒪᖅᑯᑎᓕᕆᔨᖏᓐᓂ. ᒪᓕᒐᓕᐅᕐᕕᑦ ᐊᐅᓚᔾᔪᓯᖏᑦ ᐱᔾᔪᑎᒋᓪᓗᒋᑦ ᑲᑎᒪᔨᕋᓛᑦ ᓂᕆᐅᑉᐳᑦ ᖃᐅᔨᔭᒥᓂ.
In keeping with parliamentary practice, the Standing Committee anticipates reporting its findings and recommendations to the Legislative Assembly during the upcoming fall sitting. Under Rule 91(5) of the Rules of the Legislative Assembly, the government will be required to table a formal response to our report within 120 days of its presentation.	ᐊᒻᒪᓗ ᐊᑐᓕᕐᑯᔭᓕᐅᕈᒪᓂᐊᕐᓗᑎ ᒪᓕᒐᓕᐅᕐᕕᒻᒧᑦ ᐅᑭᐊᒃᓵᖅ ᑲᑎᒪᓂᐊᖅᑕᒥᓂ. ᒪᓕᒐᓕᐅᕐᕕᐅᑉ ᒪᓕᒐᖏᑦ ᓈᓴᐅᑎᓕᒃ 91(5) ᐅᖃᖅᓯᒪᔪᖅ ᐅᓂᒃᑳᑦ 120 ᑐᖕᒐᓂ ᓴᖅᑭᑕᐅᒋᐊᖃᕐᓗᑦᑎ.
I would like to quickly address some housekeeping matters. For the benefit of our recording system, I would ask witnesses to wait until I invite you to proceed before activating your microphone, and I would ask witnesses to always go through the Chair when responding to Members’ questions and comments.	ᐅᑯᐊ ᓂᐱᓕᐅᖅᑕᐅᓯᒪᔪᑦ ᐱᔾᔪᑎᒋᓪᓗᒋᓐ ᐊᑏ, ᐃᒃᓯᕙᐅᑕᒻᒧᑦ ᐃᓕᓴᕆᔭᐅᔭᕌᖓᕕᑦ ᑭᓯᐊᓂ ᓂᓪᓕᖃᑦᑕᓐᓂᐊᖅᐳᑎᑦ ᐃᑭᑕᐅᖃᑦᑕᕈᓐᓇᓐᓂᐊᒻᒪᑕ ᖃᓂᓐᖓᑏᑦ ᐊᒻᒪᓗ ᐃᒃᓯᕙᐅᑕᖅ ᐊᖅᑯᑎᒋᔭᐅᖏᓐᓇᓪᓗᓂ ᑕᐃᒪᓐᖓᓕᒫᖅ ᓂᓪᓕᕈᒪᒍᔾᔪ ᐊᐱᖅᑯᑎᒃᓴᖃᕈᔾᔪᓗ.
I would also note that Members of the Standing Committee have a number of reports and documents in their possession for use during this hearing. All of these items are in the public domain. However,	ᐊᒻᒪᓗ ᐅᑯᐊ ᑎᑎᖅᑲᖁᑏᑦ ᐸᐸᑕᑎᑦ ᐃᓛᒃ ᐱᓯᒪᔭᑎᑦ ᐊᑐᖃᑦᑕᓐᓂᐊᖅᐸᓯᐅᒃ ᑕᖅᑲᐅᓐᖓᖅᑕᐅᓯᒪᔪᐃᓐᓇᐅᒻᒪᑕ ᑭᓯᐊᓂ ᐊᐱᖅᑯᑎᖃᓐᓂᐊᕈᕕᑦ ᖃᐃᖁᔭᐅᓯᒪᔪᓄᑦ ᒪᓕᒐᓕᐅᖅᑎ ᐊᑏ ᑕᕝᕙᖓᓪᓗᐊᖅ

for ease of reference when posing questions to witnesses, I would ask my colleagues to be precise when citing specific pages or sections of the documents to which they are referring.	ᓂᑦᓕᐅᑎᖃᖃᑦᑕᓐᓂᐊᖅᐳᓯ ᓇᓗᓇᐃᑦᓗᒋᑦᓗ ᒪᒃᐱᒐᖏᑦ ᓱᑯᑦᑎᐊᓃᒻᒪᖕᒐᖏᑦᓗ ᐊᐱᖅᑯᑎᒋᔭᑎᑦ.
With that, I again welcome everyone to our hearing and invite the Qulliq Energy Corporation’s lead witness to make his opening statement. Thank you. Mr. Ma.	ᑖᓐᓇᐅᖕᒪᑦ ᑐᓐᖓᓱᒋᔅᓯ ᐃᓘᓐᓇᓯ ᖁᑦᓕᒃᑯᑦ ᐆᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᑦ ᓯᕗᒃᑲᖅᑕᖅᑎᖓᑦ ᑖᓐᓇ ᒪᑐᐃᖅᓯᖁᓂᐊᓕᕆᕙ. ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᒪ.
Mr. Ma: Thank you, Mr. Chairman. Good morning, Mr. Chairman and Members. I would like to begin by echoing the comments made by Member Angnakak in the Standing Committee’s news release shortly after Labour Day. It is important that Members have the opportunity to scrutinize the spending of public agencies, ask questions regarding corporate priorities of those public agencies, and to obtain an understanding of what has been achieved by those public agencies. This includes the Qulliq Energy Corporation, which, to date, has not had the opportunity to appear in this House.	**Ḷ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐅᑦᓛᒃᑯᑦ ᐃᒃᓯᕙᐅᑖᖅ, ᒪᓕᒐᓕᐅᖅᑏᑦᓗ. ᐱᒋᐊᕈᑎᒋᔪᒪᑦᓗᒍ ᑖᒃᑯᐊ ᒪᓕᒐᓕᐅᖅᑎ ᐊᖕᓇᑲᖅᐅᑉ ᓂᑦᓕᐅᑎᒋᓚᐅᖅᓯᒪᔭᖕᒐ ᐃᖅᑲᓇᐃᔭᖅᑏᑦ ᐅᑦᓗᖃᖅᑎᑦᓗᒋᓐ ᕿᒥᕐᕈᓇᑦᑎᐊᖃᑦᑕᕆᐊᖃᖅᑕᕗᑦ ᖃᓄᖅ ᑕᒪᒃᑯᐊ ᒐᕙᒪᒃᑯᑦ ᑎᒥᖁᑎᖕᒋ ᑮᓇᐅᔭᖅᑐᕈᑎᓂᒃ ᐊᑐᖃᑦᑕᒻᒪᖕᒑᑦ ᐱᔾᔪᑎᒋᑦᓗᒋᑦᓗ ᑕᒪᒃᑯᐊ ᒐᕙᒪᒃᑯᑦ ᑎᒥᓐᖑᖅᑎᓯᒪᔭᖕᒋᑦ ᑭᓯᑦᓗ ᐊᓂᒍᖅᑕᐅᓚᐅᒻᒪᖕᒑᑕ. ᐃᓚᒋᔭᐅᖃᑕᐅᕗᖅ ᖁᑦᓕᒃᑯᑦ ᑖᒃᑯᐊ ᓵᔅᓯᓐᓃᑦᑐᓐᓇᖅᑐᑦ ᐅᑦᓗᒥ.
In years gone by, there have been questions raised both in this Assembly and in the general public about spending by the corporation and its business practices. Some of the decisions made by the corporation may have been the right choices. Conversely, there may have been bad choices too. Without the ability to ask questions of the corporation in this House and to hold the corporation to account, there has been speculation on the part of the general public and likely Members too on the corporation’s conduct.	ᐊᕐᕌᒍᓂ ᐊᓂᒍᖅᓯᒪᔪᓂ ᐊᐱᖅᑯᑎᒋᔭᐅᖃᑦᑕᖅᓯᒪᔪᖅ ᑕᒪᓐᓇ ᒪᓕᒐᓕᐅᖅᑎᓄᑦ ᐊᒻᒪᓗ ᑕᖅᑲᒃᑯᓄᖕᒐ ᖃᓄᖅ ᑮᓇᐅᔭᖅ ᐊᑐᖅᑕᐅᖃᑦᑕᒻᒪᖕᒑᑦ ᖁᑦᓕᒃᑯᓐᓄᑦ. ᐃᓚᖏᑦ ᐃᓱᒪᓕᐅᓇᔭᐅᔪᑦ ᑯᐊᐳᕇᓴᒃᑯᓐᓄᑦ, ᐃ, ᓱᓕᔪᒥᒃ ᑕᒻᒪᓐᖏᕐᓗᑎᒃ ᓂᕈᐊᖅᓱᖃᑦᑕᖅᑐᓐ. ᐃᓛᓐᓂᓚᐅᓱᖕᒐᑦᓗ ᐱᐅᓐᖏᑦᑐᓂᒃ ᐃᓱᒪᓕᐅᕈᑎᖃᖃᑦᑕᖅᓗᑎᒃ. ᑖᒃᑯᐊ ᐆᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᑦ ᐊᐱᖅᑯᑕᐅᖃᑦᑕᖅᑎᓪᓗᒋᑦ ᑕᖅᑲᒃᑯᓄᖕᒐ ᒪᓕᒐᓕᐅᖅᑎᓄᓪᓗ ᑐᑭᓯᔾᔪᒥᓂᐊᖅᑐᒍᑦ ᖃᓄᖅ ᐊᐅᓚᑦᑎᔾᔪᑎᖃᖃᑦᑕᒪᖕᒑᑦᑕ.
Standing Committee appearances provide a forum for witnesses to clarify matters of interest and for Standing Committees to make recommendations to improve the performance of government entities.	ᑲᑎᒪᔨᒐᕋᒐᓛᑦ ᐊᖅᑯᑎᒋᔭᐅᓗᑎᒃ ᓵᖕᒐᓐᓃᓪᓗᑕᓗ ᑖᒃᑯᐊ ᖃᐃᖁᔭᐅᓯᒪᔪᑦ ᓇᓗᓇᐃᖅᓯᔪᓐᓇᖅᑐᑦ ᑕᒪᒃᑯᓂᖕᒐ ᐃᓱᒫᓗᑎᒋᔭᐅᔪᓂᒃ ᐊᒻᒪᓗ ᑲᑎᒪᔨᕋᓛᑦ ᐊᑐᓕᖁᔭᓕᐅᕈᓐᓇᖅᓗᑎᒃ ᐱᐅᓯᕙᓪᓕᓐᓂᐊᒻᒪᑕ ᒐᕙᒪᒃᑯᑦ ᑎᒥᖁᑎᖕᒋᑦᑕ ᐊᐅᓚᑦᑎᔾᔪᑎᖕᒋᑦ.

Having been a past board member of public agencies, such as Nunavut Arctic College and the Labour Standards Board, I understand the importance of accountability, transparency, and integrity. These are important cornerstones in the public's faith in the Government of Nunavut's ability to make sound financial decisions and that of its public agencies.	ᑲᑎᒪᔨᐅᖃᑕᐅᓯᒪᓪᓗᖓ ᓱᓪᓗ ᓄᓇᕗᒥ ᓯᓚᑦᑐᖅᓴᕝᕕᑦ ᐊᒻᒪᓗ ᐃᖅᑲᓇᐃᔭᖅᑐᓕᕆᓂᒻᒧᑦ ᒪᓕᒐᓂᖅ ᕿᒥᕐᕈᔫᑦ ᑲᑎᒪᔨᖏᓐᓄᑦ. ᒪᑐᐃᖓᑦᑎᐊᓐᓂᖅ ᓱᓕᑦᑎᐊᓐᓂᖅ ᓵᓐᖓᔭᐅᔪᓐᓇᓐᓂᓪᓗ ᐱᔾᔪᐊᕋᓗᕗᑦ ᒐᕙᒪᒃᑯᓐᓄᑦ ᑮᓇᐅᔭᖅᑎᒍᑦ ᐃᓱᒪᓕᐅᕈᒋᔭᐅᔪᓐᓇᑦᑎᐊᓐᓂᐊᒻᒪᑕ.
In the corporation's vision statement, we expressly state that "we operate as an enterprise with transparency, accountability, and integrity." It is my responsibility as president of the corporation to lead by example and uphold this vision statement.	ᐊᒻᒪᓗ ᖁᓪᓕᒃᑯᑦ ᑕᑯᓐᓇᓐᖑᐊᖅᑕᖏᑦ ᐅᖃᖅᓯᒪᔪᑦ ᑎᒥᐅᓪᓗᑕ ᐊᐅᓚᑦᑎᔪᒪᔪᒍᑦ ᒪᑐᐃᖓᓗᑕ ᓵᑕᒃᓴᐅᓗᑕ ᓱᓕᑦᑎᐊᓐᓂᒻᒥᓗ ᑐᓐᖓᕕᖃᓪᓗᑕ. ᖁᓪᓕᒃᑯᓐᓄᑦ ᐊᖓᔪᖅᑳᓇᔭᐅᓪᓗᖓ ᐱᔭᒃᓴᖅᑖᖅᑎᑕᐅᓯᒪᕗᖓ ᐊᔾᔪᒥᓕᓪᓗᖓ ᓯᕗᒃᑲᖅᑕᖅᑎᐅᓂᐊᓪᓗᖓ ᐊᒻᒪᓗ ᑖᒃᑯᓂᖓ ᑕᑯᓐᓇᖅᑕᐅᓐᖑᐊᖅᑐᒥᒃ ᒪᑭᒪᑎᑦᑎᓗᖓ.
The public and Members in this House must have confidence that public funds or, in the case of the corporation, customers' monies are spent prudently. They must also know that government entities are managed properly and that benefits have been properly approved before being conferred to employees of government entities or others.	ᑕᖅᑲᒃᑯᐊ ᒪᓕᒐᓕᐅᖅᑎᓪᓗ ᓇᓗᖅᑯᑎᔭᓇᐊᖃᓐᖏᓚᑦ ᒐᕙᒪᒃᑯᑦ ᑮᓇᐅᔭᖅᑯᑎᖏᓐᓂᒃ ᐊᑐᖅᑕᖅᑎᓪᓗᑕ ᐊᒻᒪᓗ ᖃᐅᔨᒪᔭᓇᐊᖃᒻᒥᔪᑦ ᒐᕙᒪᒃᑯᑦ ᑎᒥᖁᑎᖏᑦ ᐊᐅᓚᑕᐅᑦᑎᐊᓇᐊᓖᑦ ᐃᑲᔫᑎᓪᓗ ᑕᒪᒃᑯᐊ ᐊᖏᖅᑕᐅᖃᑦᑕᓪᓗᑎᒃ ᐊᑐᖅᑕᐅᓚᐅᖏᓐᓂᖏᓂᒃ ᒐᕙᒪᒃᑯᑦ ᑎᒥᖁᑎᖏᓐᓄᑦ ᐊᓯᖏᓄᓪᓗ ᐃᖅᑲᓇᐃᔭᖅᑐᓄᑦ.
I welcome this opportunity to appear in front of the Standing Committee to discuss all aspects of the corporation's activities. Like any government entity, we have not been perfect, but we are working on improving our deficiencies.	ᑲᑎᒪᔨᕋᓛᑦ ᓵᖏᓐᓃᑎᓪᓗᖓ ᖁᓪᓕᒃᑯᑦ ᐱᕙᓪᓕᐊᔪᖁᑎᖏᓐᓄᑦ ᖃᓄᐃᑦᑐᐃᓐᓇᓐᓂᒃ ᓂᓪᓕᐅᑎᖃᕈᓐᓇᓐᓂᐊᖅᑐᓯ ᐱᐅᔪᐊᓐᓅᖏᑦᑐᒍᒐᓗᐊᖅ ᑭᓯᐊᓂ ᐱᐅᓯᕙᓪᓕᐊᑎᓐᓇᓱᒃᑕᕗᑦ ᑕᒪᒃᑯᐊ ᐊᖅᑭᒃᑲᓐᓂᓇᐊᓖᑦ.
The corporation, as a government entity, is relatively small in size, with about 200 employees, and has annual operating revenues of $133 million.	ᒥᑭᔫᔪᒍᑦ ᑕᒫᓂ 200-ᓂᒃ ᐃᖅᑲᓇᐃᔭᖅᑎᖅᑲᖅᓗᑕ ᐊᒻᒪᓗ ᐊᐅᓚᑦᑎᔾᔪᑎᕗᑦ ᑮᓇᐅᔭᓐ ᐃᓱᖅᐸᓪᓕᐊᔪᑦ $133 ᒥᓕᐊᓐᖑᔪᑦ.
I'll just get off my opening comments slightly here.	ᐅᖃᐅᓯᒃᓴᒃᑲ ᐊᓯᖏᓐᓂᒃ ᐅᖃᐅᓯᖅᑲᐃᓐᓇᖅᓂᐊᕋᒪ.
Mr. Chairman, the Chairman indicated that it was $135 million. There's a bit of a difference between how the URRC accounts our revenue and how we actually do it for	$135 ᒥᓕᐊᖑᓂᕋᖅᑲᐅᒐᕙᒋᑦ ᐅᑯᐊ ᐅᓂᖏᒃᑲᓐᓂᐊᔾᔪᒃᑐᑦ ᐊᐅᓚᑦᑎᔾᔪᑏᑦ ᑮᓇᐅᔭᑦ ᐊᖅᑭᒃᓯᕈᑎᖏᑦ ᐊᔾᔨᒋᖏᓐᓂᖏᑦ ᐱᔾᔪᑎᒋᓪᓗᒋᑦ

public statement purposes, so that's why there's a slight difference of $2 million, if people are wondering.	ᑕᐃᒪᓐᓇ $2 ᒥᓕᐊᓐᓂᒃ ᐊᔾᔨᒌᖕᒋᑦᑐᖁᑎᓕᒃ.
However, the corporation has a daily impact on the lives of Nunavummiut. It is for this reason that it is important for both Members and the general public to understand what it takes for the corporation to fulfill its mission statement, which is to provide safe, reliable, and efficient electricity and plan long-term affordable energy for Nunavummiut.	ᑕᐃᒪᐃᒃᑲᓗᐊᖅᑎᓪᓗᒍ ᐊᒃᑐᐃᓂᖅᑲᖅᑕᖅᑐᒍᓐ ᖃᐅᑕᒫᖅ ᐃᓅᔾᔪᑎᒋᔭᐅᔪᓂᒃ ᓄᓇᕗᒻᒥ ᐊᒻᒪᓗ ᑐᑭᓯᑦᑎᐊᓇᐊᖃᖅᑐᒍᑦ ᑯᐊᐳᕇᓴᒃᑯᑦ ᖃᓄᖅ ᑐᕌᒐᒥᓐᓂᒃ ᓴᖅᑭᑎᖃᑦᑕᒻᒪᖕᒐᑦ. ᐊᑦᑕᓐᓇᓐᔭᐃᖅᓯᓯᒪᓂᖅ ᐊᑐᐃᓐᓇᐅᓂᖅ ᐊᑭᑐᓗᐊᓐᖕᒋᑦᑐᒥᓪᓗ ᐆᒻᒪᖅᑯᑎᖃᖅᑎᑦᑎᓂᖅ ᓄᓇᕗᒥᐅᓄᑦ ᑖᓐᓇ ᑐᕌᒐᓇᕙᕗᑦ.
Mr. Chairman, this concludes my opening comments. I would be pleased to answer questions that Members may have. Thank you.	ᑕᒪᔭ ᒪᑐᐃᖅᓯᔾᔪᑎᒃᑲ, ᐊᐱᖅᑯᑎᒃᓴᖃᕈᔾᓯ ᓂᓪᓕᐅᑎᖃᕈᒪᒍᔾᓯᓗᓐᓃᑦ ᑕᕝᕙᐅᔪᖕᒐ. ᖁᔭᓐᓇᒥᒃ.
Chairman: Thank you, Mr. Ma. As we don't really have a structure as we're following two concurrent documents at the same time I'm going to go directly into questions. We'll start off with Mr. Enook.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔾᑕ ᒫ. ᒪᖅᑮᓐᓂᒃ ᐊᑕᐅᑦᑎᒃᑯᓐ ᐱᓕᓇᐊᖃᕋᑦᑕ ᑖᒃᑯᐊ ᐊᐱᖅᑯᑎᒃᓴᒧᑦ ᓵᒃᑲᐅᑎᒋᓂᐊᖅᑕᕗᑦ. ᒥᔾᑕ ᐃᓄᒃ.
Mr. Enook (interpretation): Thank you, Mr. Chairman. Good morning, people of Nunavut. Good morning and welcome to our proceedings. Welcome, Mr. Ma. I have a question on your opening comments. With the Qulliq Energy Corporation, we were not happy at some times and asked various questions regarding the operations of the Qulliq Energy Corporation. There were even talks about mismanagement at one point.	**ᐃᓄᒃ**: ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐅᓪᓛᒃᑯᑦ ᓄᓇᕗᒻᒥᐅᑦ ᐅᓪᓛᒃᑯᑦ, ᑐᓐᖓᓯᒋᑦᑎ. ᒥᔾᑕ ᒫ, ᑐᓐᖓᓯᒋᑦ. ᐅᑯᓄᖓ ᐱᒋᐊᕈᑎᖕᓄᑦ ᐊᐱᖅᑯᑎᒃᓴᖃᖅᑐᖓ ᐊᑕᐅᓯᒻᒥᒃ. ᑕᐃᒪ ᑕᕝᕗᖓ, ᐃᓛᒃ, ᖁᓪᓕᒃᑯᑦ ᑐᓴᐅᒪᓂᓪᓗᒃᑕᖃᖃᑦᑕᓕᓚᐅᒻᒪᑕ ᖁᕕᐊᒋᓐᖕᒋᖃᑦᑕᖅᑐᑎᒍᓗ ᐅᕙᓂ ᐃᓛᓐᓂᑦ. ᐊᐱᖅᓱᑎᒋᖃᑦᑕᖅᑐᑎᒍᓪᓗ ᐱᓕᓇᐊᒃᓴᖕᒋᑦ. ᐃᒻᒪᖃᓘᓐᓃᑦ ᑲᖕᒋᓇᖃᑦᑕᓚᐅᒻᒪᑕ ᐱᓕᓇᑦᑎᐊᕋᓱᒋᖕᒋᖕᑐᑎᒍᓪᓘᓐᓃᑦ ᐃᓛᓐᓂᑦ ᐃᓱᒪᓇᖃᑦᑕᓚᐅᒻᒪᑦ.	
My question, Mr. Chairman, and I do know that you have just been appointed recently: what was the hardest issue that you had to deal with since you were appointed to the president's position with the Qulliq Energy Corporation? Thank you, Mr. Chairman.	ᐆᒥᖓᓕ ᐊᐱᓇᔪᒪᔪᖓ, ᖃᐅᔨᒪᒐᓗᐊᖅᑐᖓ ᕿᓚᒥᕈᓗᒃ ᑕᐃᑲᓃᑦᑐᑎᑦ ᑎᓕᔭᐅᕋᑖᓐᓂᑰᒐᕕᑦ. ᑭᓯ ᐊᒃᓯᕈᓐᓇᓐᓂᖅᐹᖑᓯᒪᕋᑖᖅᐸ ᐅᓪᓗᒥᒧᑦ ᑎᑭᕐᓗᒍ ᑕᐃᒪᓐᖓᑦ ᑕᐃᑯᖓ ᑎᓕᔭᐅᓂᓇᓚᐅᖅᑕᓐᓄᑦ ᐅᓪᓗᒥᒧᑦ ᑎᑭᕐᓗᒍ. ᑭᓯ ᐱᔭᓇᐊᑐᓛᖑᓯᒪᕋᑖᖅᐸ? ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.	
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔾᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᒥᔾᑕ ᐃᓄᒃ

Member Enook asked a good question, so I'm going to give him two answers because I think they're kind of the hardest thing or there are probably two things I had to deal with right away.	ᐊᐱᖅᑯᑖ ᐊᐱᖅᑯᑎᒃᓴᑦᑎᐊᕙᓗᒻᒪᑦ, ᒪᕿᐃᓕᖓᓗᒍᖅᐃᑭᐅᒋᐊᓐᓂᐊᕋᒃᑯ ᐃᓚᖓᑦ.
One was when I was appointed, we were just starting the general rate application process and that's important for the corporation in terms of its revenue. That was a bit of a challenge to get up to speed and move that process along.	ᑎᒃᑯᐊᖅᑕᐅᒐᒪ ᐊᑭᑦᑐᕆᐊᕈᑎᓂᒃ ᕿᒥᕿᓇᓯᒃᑐᑎᒋᒋᐊᓚᐅᖅᓯᒪᒐᑦᑕ ᑮᓇᐅᔭᑦ ᐃᓯᖅᐸᓪᓕᐊᔪᑦ ᐱᔾᔪᑎᒋᓪᓗᒋᑦ. ᑖᓐᓇ ᐱᔭᓐᓂᖏᓯᒃᑐᑎᒋᓚᐅᖅᓯᒪᔪᖅ ᑕᐃᔅᓯᒪᓂ ᑎᒃᑯᐊᖅᑕᐅᒐᒪ.
I think the second thing is changing the way that we do business as a corporation, not to say that we were doing things badly, but I think there's room for improvement. I think that I have been there for about nine months now. I think that in those nine months, we have made progress and made the most improvements.	ᐊᐃᑉᐸᖓ ᐊᐅᓚᑦᑎᔾᔪᓯᕆᔭᕗᑦ ᖁᑦᓕᒃᑰᑦᓗᑕ. ᐃᑖᒃ ᐱᐅᓐᖏᑦᑑᓂᕋᐃᖏᑦᑐᖓ ᑭᓯᐊᓂ ᐱᕈᓇᐃᕕᒃᑕᖅᑲᓚᐅᕋᒪ 9-ᓗ ᑕᖅᑭᓄᑦ ᑕᐃᑲᓃᓕᕋᒪ ᐱᕙᓪᓕᖅᓯᒪᔪᓪᓚᕆᐋᓗᓯᒪᔪᑦ.
Badly or good, I've had three different departments to manage and the one thing I could say as a deputy head is that after you have been there for a while, maybe it's just time to move on and do other things because you get a fresh look and this fresh blood. Hopefully I bring some fresh blood into the corporation in terms of how we do some things. Thank you, Mr. Chairman.	ᑖᓐᓇᐅᖅᑲᐅᑎᓪᓗᒍ ᐱᖓᓱᓂᒃ ᒐᕙᒪᒃᑯᑦ ᐱᓕᕆᕝᕕᖏᓐᓄᑦ ᐃᓕᓯᒪᒐᒪ ᑕᐃᑲᓃᓯᒪᓚᐅᖅᑎᓪᓗᖓ ᐊᓯᖏᓐᓄᑦ ᓄᒃᑎᕈᒪᓐᓇᐅᖅᑲᑦᑕᒻᒪᑦ ᓲᓪᓗ ᐅᐃᓵᖅᑐᑎᑐᑦ ᑕᑯᔭᐅᖅᑲᑦᑕᒻᒪᑕ ᐊᓯᐊᓄᑦ ᓄᒃᑎᖅᓱᓗᓂ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᓴᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅ ᐊᖓᓇᒃᖅ
Ms. Angnakak: Thank you, Mr. Chairman. I didn't expect to get here so quick. Welcome, Mr. Ma, to the House.	**ᐊᖓᓇᒃᖅ** (ᑐᓵᓴᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᕿᓚᒥᐋᓗᒃ ᑎᑭᐅᑎᕙᒻᒪ. ᑐᓐᖓᓱᒋᑦ ᒥᔅᑕ ᒫ.
I think that with my line of questioning, I'm going to go more into the governance of things just to have a brief discussion about that. Perhaps to start off, what guidelines does the board of directors follow to ensure that the public interests and needs are being met? Thank you, Mr. Chairman.	ᑖᒃᑯᐊ ᐊᐱᖅᑯᑎᒋᔪᒪᓂᐊᖅᑕᒃᑲ ᐊᐅᓚᑦᑎᔾᔪᑎᓄᑦ ᑐᕋᖓᓂᐊᖅᑐᖅ. ᐅᖅᑲᐅᓯᕆᐊᔾᔪᑲᐃᓐᓇᓪᓗᒋᑦ ᑖᒃᑯᐊ ᐃᒻᒪᖅᑳ ᐱᒋᐊᕈᑎᒋᓗᒋᑦ ᑕᒪᒃᑯᐊ ᖃᓄᐃᑦᑐᓂᒃ ᒪᓕᒐᖅᑲᖅᐸᓐ ᑲᑎᒪᔨᐅᔪᓐ? ᑕᖅᑲᒃᑯᐊ ᑐᓴᕈᒪᔭᖏᑦ ᐱᔪᒪᔭᖏᓪᓗ ᐊᖑᒻᒪᑎᔭᐅᑦᑎᐊᖅᑯᓪᓗᒋᑦ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.

Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᓴᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I think that the appointment of my new board members recently by the Minister and one of the remaining members, Mr. George Hickes Sr., I think, are good moves.	**ᒫ** (ᑐᓵᓴᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐃᒻᒪᖁᒃ ᑖᒃᑯᐊ ᑎᒃᑯᐊᖅᑕᐅᖃᑦᑕᖅᑐᑦ ᑲᑎᒪᔨᑕᓵᕗᑦ ᓄᑖᓐ, ᐃᓚᖏᑦ ᑕᐃᒃᑯᐊ ᔪᐊᔾ ᐄᐃᒃᔅ ᐊᖓᔪᖅᓱᖅ, ᑐᓴᕈᒥᓇᑦᑎᐊᖅᑐᑦ.
I think that it’s important to have board members who are from the territory or know the territory. Some of our current board members reside elsewhere, but they have certainly lived in the north and understand the conditions here in Nunavut. First and foremost, I think it’s important to have an understanding and they are certainly dedicated to it because it impacts them as well, not to say that the previous board was not mindful of that. I think it’s just different when you hear and you know what’s going on. I think you’re more aware of things and I think that certainly helps.	ᑲᑎᒪᖅᑲᓇᐊᖅᑲᓪᓚᓇᑦᑐᒍᑦ ᓄᓇᕗᒥᓐᖓᖅᑐᑦ. ᐃᓚᖏᑦ ᑲᑎᒪᔨᕗᑦ ᐊᓯᑦᑎᓐᓂ ᓄᓇᖅᑲᒻᒪᑕ ᓄᓇᕗᑉ ᓯᓚᑖᓂ. ᓄᓇᕗᒥ ᒪᓕᒃᓗᒋᑦ ᖃᓄᐃᓐᓂᓇᔭᖏᑦ ᑖᒃᑯᐊ ᓱᖅᑯᐃᖅᓯᓯᒪᑦᑎᐊᓇᐊᖅᑲᕋᑦᑕ ᐊᒃᑐᐃᓂᖅᑲᒻᒥᒻᒪᑕ ᑕᐃᒃᑯᓂᖓ ᑭᖑᓂᑦᑎᓐᓂ ᑲᑎᒪᔨᑦ ᐅᖅᑲᐅᓯᓇᓐᖏᑕᒃᑲ ᑕᐃᒪᓐᓇᐃᓐᓂᕋᓪᓗᒋᑦ ᑭᓯᐊᓂ ᐊᔾᔨᒌᒍᓐᓃᖅᑲᑦᑕᒻᒪᑕ ᑲᑎᒪᔨᑦ.
The board itself, to answer your question more directly, has a number of board of governance policies. We’re actually going to Cambridge Bay next week. We will leave here Monday and we’re going to expand upon those board of governance policies. In fact, there are two consecutive workshops that we will have in Cambridge Bay. The first part for three days would deal with board of governance and I think that that would really help the board come together as a board and as a team.	ᑲᑎᒪᔨᑦ ᑖᒃᑯᐊ ᓱᖅᑮᖏᔾᔪᒥᑎᓪᓗᒋᑦ ᖃᐅᔨᒪᑦᑎᐊᓐᓂᖅᓴᐅᖅᑲᑦᑕᒻᒪᑕ ᑲᑎᒪᔨᑦ ᐊᐱᖅᓱᖅᑕᐅᑦᑎᐊᕈᓐᓇᓇᓪᓗᑎᒃ ᒪᓕᒐᖅᑲᓪᓗᑎᓪᓗ ᑲᑎᒪᔨᖏᑦ. ᐃᖅᑲᓗᒃᑑᑦᑎᐊᒻᒧᐊᓛᒻᒥᔪᒍᑦ ᐱᓇᓱᐊᕈᓯᐅᓂᐊᖅᑐᒥ ᓇᒡᒐᔭᐅᖑᓛᖅᑐᒥ. ᑲᑎᒪᔨᑦ ᐊᑐᐊᒐᖏᓐᓂᒃ ᐱᓕᕆᐊᖅᑲᓛᕋᑦᑕ ᒪᕐᕉᓐᓂᒃ ᐃᓕᓐᓂᐊᓯᓐᓈᖅ ᑲᑎᒪᔾᔪᑎᖅᑲᓛᕋᑦᑕ ᐃᖅᑲᓗᒃᑑᑦᑎᐊᒻᒥ ᐅᓪᓗᓄᑦ ᐱᖓᓱᓄᑦ ᑖᒃᑯᐊ ᒪᓕᒐᓕᕆᓛᖅᑐᑦ. ᑖᓐᓇ ᐃᑲᔪᖅᓯᓂᐊᖅᑐᒃᓴᐅᔪᖅ ᑲᑎᒪᔨᓂᒃ ᐃᓕᓐᓂᐊᖅᑎᑕᐅᓗᑎᒃ ᐊᒻᒪᓗᑦᑕᐅᖅ ᑲᑎᒪᓗᑎᓪᓗ.
The one thing that I would say that’s a little bit different in this retreat, if you will, is that we will have the senior management team as well there. I think it’s important that the board and the staff understand the respective roles and learn to work with each other and have that… . There’s an English word, I think, synergy. I think we need to have that and I think we’re starting to build that.	ᑲᑎᒪᔨᑦ ᑕᒪᒃᑯᐊ ᓱᖅᑯᐃᖅᓯᑦᑎᐊᖅᑲᑦᑕᓇᐊᖅᑲᒻᒪᑕ ᐱᓕᕆᐊᒃᓴᓇᔭᖏᓐᓂᒃ ᐃᓕᓐᓂᐊᓯᓐᓈ ᑲᑎᒪᑎᓪᓗᒋᓐ ᑕᐃᒪᓐᓇ ᐱᕙᓪᓕᐊᓂᖅᑲᖅᐸᓪᓕᐊᓕᖅᑐᒍᑦ.

The second part of the board retreat will be work on strategic planning. I'm sure that there will be questions today, but the current strategic plan expires this current fiscal year, so we need to start planning for the next three years. I think that there are some things in place, but certainly there is room for improvement. Thank you, Mr. Chairman.	ᐊᒻᒪᓗᑦᑕᐅᖅ ᐱᖃᑖ, ᑲᑎᒪᔨᓄᑦ ᑲᑎᒪᓂᐊᖅᑐᑦ ᕿᒪᖔᑎᓯᒪᓗᑎᒃ. ᐅᑦᓗᒥ ᐊᐱᖅᑯᑕᐅᓂᐊᖅᑐᒃᓴᐅᔫᒐᓗᐊᖅ, ᑭᓯᐊᓂ ᐅᐸᓗᖓᐃᔭᐅᑎᒋᔭᕗᓐ ᐃᓱᓕᓐᓂᐊᒻᒪᑦ ᐸᓐᓇᐅᑎᒋᔭᕗᑦ ᐊᕐᕌᒍᑦ ᐱᖓᓱᑦ ᐃᓗᐊᓂ. ᑕᐃᒃᑯᐊ ᐊᑐᖅᑕᐅᓕᖅᐸᑕ, ᐃ̇, ᐱᐅᓯᒋᐊᕈᓐᓇᓪᓚᑦᑖᓐᓂᐊᖅᑐᖅ ᐱᕕᒃᓴᕗᑦ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒫᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅ ᐊᖕᓇᒃᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. Thank you for the good answer. What strategy or strategic direction has the board of directors of QEC laid out to ensure efficiency and effective operations? I know you just mentioned that you're going to be going through a workshop to determine maybe what some of these strategic directions should be, but do you have something in your mind already in which direction the Qulliq Energy Corporation should be going? Thank you, Mr. Chairman.	**ᐊᖕᓇᒃᖅ** (ᑐᒫᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᖁᔭᓐᓇᒦᒃᑕᐅᖅ ᑭᐅᒐᕕᓐ. ᖃᓄᐃᑦᑐᓂᒃ ᐅᐸᓗᖓᐃᔭᐅᑎᖃᖅᐱᓯ ᑲᑎᒪᔨᖏᑦ ᖁᑦᓕᒃᑯᑦ ᑕᐃᒪᓐᓇ ᐊᑐᑦᑎᐊᖁᑦᓗᒋᓐ ᐊᐅᓚᓂᖃᑦᑎᐊᖁᑦᓗᒋᑦᓗ. ᐅᖃᕋᑕᖅᑑᒐᓗᐊᖅ ᐃᓕᓐᓂᐊᓯᓐᓈᑦ ᑲᑎᒪᓂᐊᖅᑐᓯ ᐅᐸᓗᖓᐃᔭᐅᑎᓕᐊᓐᓂᐊᕋᔾᔪ ᐸᓐᓇᐅᑎᔾᔪᓐᓄᑦ. ᑕᐃᒪᓐᓇ ᖃᐅᔨᒪᓕᓈᖅᐲᑦ ᖃᓄᐃᑦᑐᒥ ᑐᕌᒐᖃᓂᐊᕐᒪᖔᑦ ᖁᑦᓕᒃᑯᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᔾᔪᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒫᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. So in the current strategic plan the first goal is to approve overall operating efficiency and the effect of the delivery of energy through and have engineering and operating practices. So what does that mean? Its fine to say all that, so what we are essentially trying to do is examine the ways to utilize the existing costs better so we have better fuel efficiency, look at different models as we look to upgrade or replace plants, maybe different types of engines, different ways of doing things. We are also looking affordable energy that and I am sure there will be questions around that as well.	**ᒫ** (ᑐᒫᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᔾᓯᕙᐅᑖᖅ. ᑕᕝᕙᓂ ᐅᐸᓗᖓᐃᔭᐅᑎᓂᑦ ᐸᓐᓇᐅᑎᒋᓂᐊᖅᑕᑎᓐᓂ ᓯᕗᓪᓕᖅᐹᖅ ᑕᐃᓐᓇ ᐅᐸᓗᖓᐃᔭᐅᑎᒋᓂᐊᖅᑕᕗᑦ ᐊᐅᓚᓂᓇᔭᕗᑦ ᐊᑑᑎᖃᑦᑎᐊᖁᑦᓗᒋᑦ ᐊᒻᒪᓗᑦᑕᐅᖅ ᖃᐅᒻᒪᖅᑯᑎᐅᔪᓂᑦ ᑕᒪᒃᑯᓂᖓ ᐱᔨᑦᑎᕈᑎᖃᑦᑎᐊᕐᓗᑕ ᑖᒃᑯᐊ ᖃᒥᖃᑦᑕᖕᒋᓪᓗᑎᑦ ᓱᕐᓗ ᑕᐃᒪᓐᓇ ᐊᑐᖅᑕᐅᑦᑎᐊᕐᓗᑎ ᑕᐃᒃᑯᐊ ᐊᐅᓚᐅᑎᐊᓗᐃᑦ ᐊᑐᑦᑎᐊᖃᓂᐊᕐᒪᑕ ᐅᖅᓱᐊᓗᒻᒥᓪᓗ ᐊᑐᓗᐊᖕᒋᓪᓗᑎ ᐊᔾᔨᒌᖕᒋᑦᑐᓂᓪᓗ ᐆᑦᑐᕋᐅᑎᓂᑦ ᕿᒥᕐᕈᓇᖃᑦᑕᕐᓗᑕ ᖃᓄᐃᑦᑐᓂ ᐃᑯᒻᒪᖅᑯᑎᐅᕈᑎᖃᕈᓐᓇᕐᒪᖔᑦᑕ ᐊᔾᔨᐅᖕᒋᑦᑐᓂ ᐱᐅᓯᖃᕐᓗᑕ ᓱᕐᓗ ᐊᐱᖅᓱᖃᑦᑕᕐᓗᑕᓗ ᐅᖅᓱᐊᓗᑐᐃᓐᓇᐅᖕᒋᑦᑐᒧᑦ ᐅᖅᑰᓴᐅᑎᓕᐅᕈᓐᓇᕐᒪᖔᑕ.
So, it's the whole program from start to	ᑕᒪᒃᑯᐊ ᐱᒋᐊᓕᓵᖅᑎᓪᓗᒍ ᐃᓱᓕᓐᓇᓱᓂᓕᔨᒫᖔᓄᑦ

finish from the time we take generator set to the time we actually retire the generator set. All the things we can do in there like preventative maintenance, regular preventive maintenance, all those types of things. I know right now, we've have had a number of discussions with a number of suppliers, we may change the way we do some things, we are looking at different ways, early days, but I think we are open to some different things then maybe what we have done in the past. Thank you, Mr. Chairman	ᑕᐃᒃᑯᐊ ᑕᒪᒃᑯᐊ ᐱᓕᕆᔨᓐᓇᖅᑕᓕᒫᕗᑦ ᑕᐃᒃᑯᐊ ᓱᕋᓚᐅᖏᓐᓂᖏᓐᓂ ᐊᐅᓚᐅᑎᓕᕆᖃᑦᑕᕐᓂᖅ ᑕᒪᒃᑯᐊ ᐱᓕᕆᐊᕆᓪᓗᑎᒍ ᐊᔾᔨᒌᖃᑦᑕᖏᒻᒪᑕ ᑕᐃᒃᑯᐊ ᐱᑖᕐᕕᒋᖃᑦᑕᖅᑕᕗᑦ ᐊᓯᔾᔨᑐᐃᓐᓇᕆᐊᓕᒃ ᐱᐅᓯᕆᔭᑦᑎᓐᓂ ᑭᓯᐊᓂᓕ ᐱᒋᐊᓕᓵᖅᑎᓪᓗᒋᑦ ᑕᐃᑦᓱᒪᓂ ᐊᔾᔨᒌᖏᑎᐊᖅᑐᓂᑦ ᒪᑐᐃᖓᑦᑎᐊᕋᑦᑕ ᐊᑐᕈᒪᓪᓗᑕ. ᖁᔭᓐᓇᒦᒃ, ᐃᔅᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Ms. Angnakak	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ. ᒥᔅ ᐊᖕᓇᑲᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. Earlier my colleague asked you the question what has been one of your biggest challenges. I know you are a very intelligent man Mr. Ma, but dealing with these kinds of areas must be new to you. Has that been another challenge that you have had to overcome? Thank you, Mr. Chairman	**ᐊᖕᓇᑲᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᔅᓯᕙᐅᑖᖅ. ᐊᐱᖅᑯᓐᖏᑎᖅᑲᐅᔭᕋ ᑭᓱ ᐊᔅᓱᕈᓐᓇᓂᖅᐸᖑᓯᒪᒻᒪᖕᒫᖅ ᖃᐅᔨᒪᔪᖕᒐ. ᓯᓚᑐᔪᐊᓗᔪᑎᑦ ᒥᔅᑕ ᒫ ᖃᐅᔨᒪᒐᓗᐊᖅᑐᖕᒐ ᑕᐃᒪᓐᓇᐃᑦᑐᓂ ᐱᓕᕆᐊᖃᖅᑎᓪᓗᑎ. ᓄᑖᖑᒻᒪᑕ ᑕᐃᒃᑯᐊ ᐱᓕᕆᐊᔅᓴᑦ, ᐊᔅᓱᕈᓐᓇᖃᑦᑕᓚᐅᖅᐹᑦ ᓄᑖᖑᓗᐊᖅᓂᑯᒧᑦ ᐃᓕᑦᑕᕆᐊᖃᖅᑐᑎ ᐅᓄᖅᑐᑎ. ᖁᔭᓐᓇᒦᒃ, ᐃᔅᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. Yes absolutely, I'm an accountant by background, I am not engineer, so the engineer folks and the operation folks have been very kind to me as I get up to speed. I have always said that as a deputy head, it takes you probably six months to a year to really understand that particular department or public agency that you are now heading, and I am actually kind of excited because as this point its been about nine months, and I think I have a pretty good understanding of the things, and I am really looking forward to next week in terms of the board retreat. I think it's an opportunity for us to really move forward with some things. Thank you, Mr. Chairman	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᔅᓯᕙᐅᑖᖅ. ᐄᑦᑎᐊᒻᒪᓇᐊᓗᒃ ᑮᓇᐅᔭᓕᓇᔨᐅᒐᓗᐊᕋᒪ ᐃᓕᓐᓂᐊᖅᓯᒪᒐᒪ ᑕᐃᒃᑯᐊ ᐊᐅᓚᑎᑦᑎᔪᑦ ᑕᐸᐹᓂ ᐊᔅᓱᐊᓗ ᐅᕙᓐᓂ ᐱᑦᑎᐊᕐᒪᑕ ᐃᓕᓐᓂᐊᑎᑦᑎᐊᖅᑐᑎ, ᐃᒻᒪᖃ ᑐᖕᒋᓕᖕᒐ ᒥᓂᔅᑕ ᐊᕐᕌᒍ ᐊᕝᕙᖕᒐᓂ ᐊᕐᕌᒍᓕᒫᕐᓗ ᐃᓕᓐᓂᐊᕋᓱᖃᑦᑕᖅᑐᑦ ᑖᒃᑯᓂᖕᒐ ᐱᓕᕆᕕᒻᒧᑦ ᐃᓕᔭᐅᕋᑖᖅᑎᓪᓗᒋᑦ ᐊᖕᒋᔪᖅᑳᓐᖑᕋᑖᖅᑎᓪᓗᒋᑦ, ᖁᕕᐊᓱᒐᓚᑦᑐᒻᒪᕆᐅᔪᖕᒐ ᑕᖅᑭᑦ 9 ᐃᓗᐊᓂ ᐃᓕᑉᐹᓕᖅᑐᒻᒪᕆᐅᒐᒪ ᓱᖅᑯᐃᖅᑐᒋᓪᓗ ᖃᓄᐃᓗᕆᐊᖃᕐᒪᖕᒫᑕ ᑲᑎᒪᔨᓄᓪᓗ ᐱᑦᑎᐊᖅᑕᐅᓪᓗᑕ ᑕᐃᒃᑯᐊ ᓯᕗᒧᐊᖅᑎᑦᑎᐊᕐᒪᑕ ᐃᓚᖕᒋᓐᓂ. ᖁᔭᓐᓇᒦᒃ, ᐃᔅᓯᕙᐅᑖᖅ.

Chairman: Thank you, Mr. Ma. Ms. Angnakak	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ. ᒥᔅ ᐊᖕᓇᑲᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. During the last sitting I asked your minister a couple of questions about QEC and each and every time the power went off afterwards. So I hope that doesn't happen today!	**ᐊᖕᓇᑲᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᔅᓯᕙᐅᑖᖅ. ᑭᖑᓪᓕᖅᒪᐹᒥ ᑲᑎᒪᔅᔪᐊᑎᓪᓗᑕ ᒥᓂᔅᑕ ᐊᐱᖅᓱᓚᐅᖅᓯᒪᒐᒃᑯ ᖁᓪᓕᒃᑯᑦ ᒥᔅᓴᓂᓄᑦ, ᖃᒥᖃᑦᑕᓛᕋᑦᑕ ᑕᐃᒪᓐᓇ ᐱᖁᓇᖕᒋᑦᑑᒐᓗᐊᖅ ᖃᒥᖁᓇᐅᖕᒋᑦᑑᒐᓗᐊᖅ.
	ᐳᐳᐃᓪᓚᖅᑐᑦ
>>Laughter	
Getting around to my next question; I am covering around governance really and how the corporation is run. What do you feel are the principle risks of the corporation, and what systems do you have in place to manage them? Thank you, Mr. Chairman.	ᐊᐱᖅᓲᑎᖃᓚᐅᖅᑎᓪᓗᖕᒐ, ᑕᒃᑯᓂᖕᒐ ᐊᐅᓚᑦᑎᔾᔪᑏᑦ ᒪᓕᒐᖕᒋᓐᓂ ᐊᐱᖅᓲᑎᖃᑕᒃᑲᒪ ᖃᓄᖅ ᑖᒃᑯᐊ ᖁᓪᓕᒃᑯᑦ ᐊᐅᓚᑦᑎᖃᑦᑕᕐᒪᖔᑕ ᖃᓄᕐᓕ ᐊᑦᑕᓐᓇᖅᐸᑦ ᖁᓪᓕᒃᑯᓐᓄᑦ ᖃᓄᐃᑦᑐᓂ ᐃᖕᒋᕋᓂᖃᖅᐱᑦ, ᖃᓄᐃᑦᑐᓂᓪᓗ ᐱᐅᓯᖃᖅᐱᑦ ᒥᐊᓂᓇᓂᐊᕐᓗᒋᑦ ᑕᒪᒃᑯᐊ ᐊᑦᑕᓈᕿᕙᑦᑐᑦ? ᖁᔭᓐᓇᒥᒃ, ᐃᔅᓯᕙᐅᑖᖅ.
Chairman: Thank you, Ms. Angnakak. Mr. Ma	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. So we actually just did a bit of a quick risk assessment of the corporation, it's a general kind of thing where we looked at things like operating, political, reliability factors and environmental things.	**ᒫ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᔅᓯᕙᐅᑖᖅ. ᒫᓐᓇᐅᔪᖅ ᕿᒥᕈᓇᑲᐃᓐᓇᕋᑦᑕ ᐊᑦᑕᕐᓇᕐᓂᓇᔪᓐᓇᕐᓂᖕᒐᓂ ᑕᐸᐱᑲᓂ ᖁᓪᓕᒃᑯᓐᓂᑦ. ᐊᐅᓚᓂᖕᒋᑦᑐᒍᑦ ᐊᒻᒪᓗ ᒪᓕᒐᖅᑎᒍᑦ ᐊᑭᓕᓇᐊᓖᑦ ᑕᒪᒃᑯᐊ ᐱᔾᔪᑎᐅᓪᓗᒋᑦ ᐊᕙᑎᓕᓇᔾᔪᑏᓪᓗ.
I think one of the things that concern me is the age of our infrastructure; I think the chairman mentioned in his comments that seventeen of our plants need to be replaced. There is some good news; we are currently working on the Taloyoak and Qikiqtarjuaq power plant replacements in the current year. We expect to have those done next year. That is a concern for us, getting our infrastructure replaced and, of course, the challenge is financing. Thank you, Mr. Chairman.	ᑕᒪᒃᑯᐊ ᐃᓱᒪᓗᑎᒋᔭᒃᑲ ᐊᐅᓚᐅᑏᑦ ᐱᑐᖃᓐᖑᓗᐊᓕᕐᒪᑕ ᐃᔅᓯᕙᐅᑕᖅ ᐅᖃᖅᑲᐅᒻᒪᑕ 17-ᖑᔪᑦ ᑕᐃᒃᑯᐊ ᐊᐅᓚᐅᑎᖃᕐᕕᖕᑦ ᑭᖑᕐᕕᖅᑕᐅᔭᓇᐋᖃᕐᒪᑕ ᒫᓐᓇᐅᖅ ᑕᐃᒃᑯᐊ ᑕᓗᕐᔪᐊᒥ ᐊᒻᒪᓗ ᕿᑭᖅᑕᕐᔪᐊᕐᒥᓗ ᑕᐃᒃᑯᐊ ᓴᓇᔭᐅᒃᑲᓂᕐᓂᐊᓕᕐᒪᑕ ᐊᕐᕌᒍᖃᐃ ᓴᓇᔭᐅᓛᕐᓗᓂ ᐃᓱᒪᓗᑎᒋᒐᕐᑎᒍ ᑕᒪᓐᓇ ᐊᐅᓚᐅᑎᐊᓗᐃᑦ ᑕᒪᒃᑯᐊ ᑭᖑᕐᕕᖅᑕᐅᖃᑦᑕᕐᓂᓇᒐᔭᖅᑕᖕᒋᑦ ᐃᓪᓗᒌᑦᑎᐊᑐᒃᑯᓪᓗ ᑲᒪᒋᔭᐅᓂᓇᒐᔭᖅᑕᖕᒋᑦ. ᖁᔭᓐᓇᒥᒃ, ᐃᔅᓯᕙᐅᑖᖅ.
Chairman: Thank you. Ms. Angnakak	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅ ᐊᖕᓇᑲᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. Thank you for your answer. When we are	**ᐊᖕᓇᑲᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᔅᓯᕙᐅᑖᖅ. ᖁᔭᓐᓇᒥᒃ ᑭᐅᒐᕕᑦ. ᐊᖕᒋᔪᐊᓗᒻᒥ ᐱᓕᓇᐊᖃᖅᑎᓪᓗᑕ

dealing with such big items like new power plants I am sure that presents a lot of challenges in many areas. Can you tell me in what way is the corporation accountable to the public? Thank you, Mr. Chairman.	ᐊᐅᓚᐅᑎᖃᕐᕕᐊᓗᒃ ᑕᐸᐱᓐᓇ ᐃᑯᒻᒪᑎᖃᐅᖅᑎᑦᑎᖃᒃᑕᖅᑐᑦ ᐊᔅᓱᕈᓐᓇᖃᑦᑕᒥᒻᒪᑦ ᐃᓗᐊᓂ. ᐅᓂᒃᑳᕈᓐᓇᖅᐲᑦ ᖃᓄᐃᑦᑐᒥ ᑖᒃᑯᐊ ᑭᐅᔪᓐᓇᕐᒪᖔᑕ ᓵᑕᒃᓴᐅᓗᑎ ᑕᖅᑲᒃᑯᓄᖓ ᐃᑯᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᑦ ᖁᑦᓕᒃᑯᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᔅᓱᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓱᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. There are a number of ways that we account to the public. One of the ways is through legislation. Through the general rate application, the Utility Rates Review Council has the opportunity to review our applications and ask questions. I think by and large there have been really good questions by the URRC. While we don't always agree with them, I think it's a good process to go through and they are certainly independent of us.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓱᕙᐅᑖᖅ. ᓵᑕᒃᓴᐅᓂᖃᓲᖕᒍᔪᒍᑦ ᐊᔾᔨᒌᓐᖕᒋᑐᒃᑯᑦ ᐃᓚᒋᔭᐅᓪᓗᓂ ᒪᓕᒐᑎᒍᑦ, ᐊᑭᒋᔭᓂᑦ ᐊᓯᔾᔨᒍᒪᓂᕐᒧᑦ ᑐᒃᓱᕋᖃᑦᑕᓂᒃᑯᑦ ᑕᐃᑰᓇ ᐃᑯᒻᒪᖅᑯᑎᑦ ᐊᑭᖕᒋᓐᓂᒃ ᖁᒥᕐᕈᔨᑦ ᖁᒥᕐᕈᔪᓐᓇᑦᑎᐊᖅᐸᒃᑐᑎᑦ ᐊᑭᒋᔭᐅᕐᑯᔭᐅᓕᖅᑐᓂᒃ ᐊᐱᖅᓱᕐᓗᑎᓪᓗ ᑐᒃᓱᕋᐅᑎᑦᑎᓐᓂᒃ. ᐊᒥᓱᑎᒍᑦ ᐊᐱᖅᑯᑎᖃᑦᑎᐊᓲᖕᒍᔪᐃᑦ. ᐊᖕᒋᖃᑎᒌᖕᒋᓐᓇᕙᓐᖕᒋᑕᕋᓗᐊᕗᑦ, ᑕᒪᓐᓇ ᐊᖅᑯᑎᑦᑎᐊᕙᐅᓇᓱᒋᕙᑦᑕᕋ ᐊᒻᒪᓗ ᐃᓛᒃᑰᖕᒐᑦᑎᐊᖅᑐᑎᓪᓗ ᐱᔪᐃᑦ.
I think what's happening here today is great. I think this probably honestly should have happened a long time ago, in my view. So I think this is a good practice to get into.	ᐅᓪᓗᒥᓕ ᐱᓕᕆᐊᕆᔭᕗᑦ ᐱᐅᔪᐊᔫᓇᓱᒋᔭᕋ ᑕᒪᓐᓇᓗ ᐊᑐᖃᑦᑕᕆᐊᖃᖅᓯᒪᔪᑐᖃᓗᒐᓗᐊᕗᑦ.
Obviously, we as the management team are accountable to our board. The board in turn is accountable to the minister. And then the minister comes back into the House and he's accountable to the Regular Members and his cabinet colleagues as well.	ᓇᓗᓇᖕᒋᑦᑐᖅ ᐊᐅᓚᑦᑎᔨᐅᑎᓪᓗᑕ ᑕᒫᓂ ᐃᖃᓗᓐᓂ ᑲᑎᒪᔨᕗᑦ ᐊᖅᑯᑎᒋᓪᓗᑎᒃᑯ ᑖᒃᑯᐊᓗ ᑲᑎᒪᔨᑦ ᑭᐅᖃᑦᑕᕆᐊᖃᖅᑐᑎᒃ ᒥᓂᔅᑕᒧᑦ ᒥᓂᔅᑕᓗ ᐅᓂᒃᑳᕆᐊᖃᖅᐸᒃᑐᓂ ᒪᓕᒐᓕᐅᕐᕕᒻᒥ.
I think there are a number of steps in place. I think maybe what's been lacking in the past is this particular forum to have Members ask direct questions of the corporation's officials and the way that they run their business affairs. Thank you, Mr. Chairperson.	ᐃ, ᐋᖅᑭᒃᓯᒪᔪᖅᑕᖃᖅᑐᖅ ᐅᓇᓕ ᐊᒥᒐᖃᑦᑕᓚᐅᖅᑐᖅ ᑲᑎᒪᔨᑦ ᐃᒫᑎᑐᑦ ᐊᐱᖅᓱᕕᒃᑕᖃᖅᐸᓚᐅᖕᒋᒻᒪᑕ ᖁᑦᓕᒃᑯᑦ ᐊᖓᔪᖅᑲᐅᑎᖕᒋᓐᓂᒃ ᐊᐅᓚᓂᕆᔭᖕᒋᓐᓄᑦ ᐱᓗᐊᖅᑐᒥᒃ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓱᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Ms. Angnakak.	**ᐃᒃᓱᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᒫ. ᒥᓱᔅ ᐊᖕᓇᑲᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. Thank you for your answer. Do you feel that	**ᐊᖕᓇᑲᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓱᕙᐅᑖᖅ. ᖁᔭᓐᓇᒦᓪᓗ ᑭᐅᔾᔪᑎᐊᓄᑦ. ᐃᓱᒪᕕᖅᑲᐃ ᑕᖅᑳᓃᑦᑐᑦ

the public feels that the corporation has been accountable to them? Thank you, Mr. Chairman.	ᑭᐅᖃᑦᑕᑦᑎᐊᖅᓯᒪᒐᓗᐊᖅᒪᖕᒑᑕ ᖁᓪᓕᒃᑯᑦ? ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Good question. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᔨᑎᒍᑦ): ᐊᐱᖅᑯᑎᑦᑎᐊᕙᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairperson. Yeah, she's really putting me on the spot, Member Angnakak. I'm going to have to talk to her later after this. No, I'm kidding.	**ᒫ** (ᑐᒌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᖃᓄᑭᐊᖅ ᑭᐅᓇᓱᑦᑎᐊᓚᐅᖅᓚᖕᒐ. ᐃ, ᐊᐱᖅᑯᑎᑦᑎᐊᕙᐅᔪᖅ.
No, it's a fair question and it's a good question. I would say from the comments I heard before going to QEC and certainly in the last nine months, the general view and I'm not speaking to the people I meet in the public, is perhaps the corporation in the past has not been accountable as it should be and I think that's partly why I mentioned accountability, transparency and integrity in my opening comments. I think those are important cornerstones of any government entity.	ᐅᖃᖅᑕᐅᖃᑦᑕᖅᓯᒪᔪᓂᒃ ᑐᓴᖅᓯᒪᔭᒃᑲ ᒪᓕᓪᓗᒋᑦ ᖁᓪᓕᒃᑯᑦ ᑭᐅᔪᓐᓇᑦᑎᐊᖃᑦᑕᓚᐅᖅᓯᒪᓐᖕᒋᒻᒪᑕ ᑕᐃᒪᓇᐃᓐᓂᖕᒐᓄᑦ ᑭᐅᔪᓐᓇᑦᑎᐊᓇᐊᖃᑦᓂᖅ ᑕᖅᑲᒃᑯᓄᖕᒐ ᑐᓐᖕᒐᕕᒋᔭᐅᒻᒪᑦ ᒐᕙᒪᒃᑯᓐᓄᑦ ᑎᒥᖁᑎᓕᒫᑦᑎᐊᖕᒋᓐᓄᑦ.
Hopefully under my tenure it's improving and it will continue to improve. Certainly that is one of our goals is to be a little more accountable, do more public communication. To some extent we've been our own worst enemy. We don't get out in the public very much because there are some good things that we do. We just don't talk about it very much. Those are some of the things I hope to change under my tenure at QEC. Thank you, Mr. Chairman.	ᑕᕝᕙᓂ ᐃᖅᑲᓇᐃᔭᓕᖅᑎᓪᓗᖕᒐ ᐃᓗᐊᖅᓯᕚᓪᓕᖅᑎᓇᔪᒪᓯᒪᓪᓚᓇᑦᑕᕋ ᑐᕌᒐᒃᓴᓇᔭᕗᓪᓗ ᐋᖅᑭᒋᐊᕐᓗᒋᑦ. ᑭᐅᔪᓐᓇᑦᑎᐊᕐᓗᖕᒐ ᓴᖅᑭᔾᔭᑦᑎᐊᕐᓗᖕᒐ ᑕᖅᑲᒃᑯᐊᓗ ᑐᓴᐅᒪᑎᑦᑎᐊᕐᓗᒋᑦ. ᐃᓛᓐᓂᒃᑯᑦ ᐊᑭᕋᖅᑐᖅᑕᐅᓕᖅᑲᑦᑕᕋᑦᑕ ᑕᖅᑲᒃᑯᓄᖕᒐ ᓴᖅᑭᔾᔭᕐᒋᓗᐊᒧᑦ ᐅᖃᐅᓯᖃᕐᒋᓗᐊᒧᓪᓗ ᐅᕙᑦᑎᓐᓄᑦ ᑕᒪᓐᓇ ᐊᓯᔾᔨᖁᓇᐅᒐᓗᐊᖅ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔅᑕ ᒫ. ᒥᓯᔅ ᐊᖕᓇᑲᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. That's good to hear. That's the way it needs to go. QEC has just gone through the process of implementing a new board of directors and there is a lot of discussion throughout Nunavut about the problems raised by the last board. Everybody	**ᐊᖕᓇᑲᖅ** (ᑐᒌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᑖᓐᓇ ᑐᓴᕈᒥᓇᑦᑎᐊᖅᑐᖅ ᑕᐃᒪᐃᑦᑕᓇᐊᖃᖅᑐᓂᓗ. ᖁᓪᓕᒃᑯᑦ ᑲᑎᒪᔨᑖᖃᑖᓚᐅᖅᒪᑕ ᐅᖃᐅᓯᐅᕈᔫᔭᖃᑦᑕᖅᑐᓂᓗ ᓄᓇᕗᓕᒫᒥ ᐃᓗᐊᓐᖕᒋᓕᐅᕈᑎᓂᒃ
	ᐅᖃᐅᓯᐅᕙᓚᐅᖅᑐᓂᒃ ᑭᖑᓪᓕᐅᔪᓂᒃ

resigned, it was in the news.	ᑲᑎᒪᔨᐅᓚᐅᖅᑐᓄᑦ.
How will the new board of directors and management, yourself, deal with problems should they arise between the board of directors and yourself as management or between the board of directors, management and government? Thank you, Mr. Chairman.	ᖃᓄᖅᓕ ᓄᑖᑦ ᑲᑎᒪᔨᑖᖑᖃᑖᓚᐅᖅᑐᐃᑦ ᐊᐅᓪᓚᑦᑎᔨᑖᖑᓚᐅᖅᑐᐃᓪᓗ, ᓱᖅᓗ ᐃᕝᕕᑦ, ᐃᓗᐊᓐᖏᓕᐅᕈᑎᓕᕆᓂᐊᖅᐱᓯ ᓄᐃᔪᖃᑑᓪᓚᓂᖅᐸᑦ ᑲᑎᒪᔩᑦ ᐊᐅᓚᑦᑎᔩᓪᓗ ᐊᑯᓐᓂᖕᒐᓂ, ᐅᕝᕙᓘᓐᓃᑦ ᑲᑎᒪᔩ, ᐊᐅᓚᑦᑎᔩᑦ ᒐᕙᒪᒃᑯᓪᓗ ᐊᑯᓐᓂᖕᒐᓂ? ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairperson. In my view, it always gets down to communication. Much like this forum. If we don't have a dialogue there may be misconceptions or misunderstandings, not through anybody's fault just the fact that there's not regular contact.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐃᓱᒪᒋᔭᖅᓂᓪᓕ ᑐᓴᐅᒪᖃᑎᒌᑦᑎᐊᓂᖅᒧᐊᖕᒐᓯᕙᒃᑐᖅ, ᓱᖅᓗ ᐅᕙᓂ ᑲᑎᒪᓂᐅᔪᒥ ᐅᖃᓪᓚᖃᑎᒌᓐᖏᒃᑯᑦᑕ ᐱᓗᐊᖅᑐᒥ ᑐᑭᓯᓐᓂᓗᖃᑦᑕᐅᑎᔪᖃᖅᑎᓪᓗᒍ ᐸᓯᔭᒃᓴᐅᔪᖃᓐᖏᒃᑲᓗᐊᖅᑎᓪᓗᒍ ᑲᑎᖃᑦᑕᐅᑎᓐᖏᓗᐊᒧᑦ ᐱᐅᕙᓐᖏᒻᒪᑦ.
A couple of things with the current board and myself, I think before I got there there was not a regular monthly teleconference. We have what we call monthly recurrent teleconference. That started I believe in July. I've had three of those with my board. In keeps us in regular contact, if there are issues, they can talk to me. If they're not happy they can also have that conversation.	ᖁᓪᓕᒃᑯᓐᓄᐊᓚᐅᓐᖏᑎᓪᓗᖕᒐᓕ ᑲᑎᒪᔩᑦ ᑕᒫᖅᑕᖅᑐᒥᒃ ᑲᑎᒪᓂᖃᖃᐸᐸᓚᐅᓐᖏᑦᑐᑦ ᐅᖅᑳᓚᐅᑎᑎᒍᑦ ᑕᖅᑭᑕᒫᖑᖃᑦᑕᓚᐅᖅᑑᒐᒥᒃ. ᑕᐃᒪᓕ ᔪᓚᐃ ᐱᒋᐊᖅᑐᒍ ᐊᑐᖃᑦᑕᓯᓚᐅᖅᑕᕗᑦ ᑲᑎᒪᔩᑦ ᐅᖅᑳᓚᐅᑎᒃᑯᑦ ᑲᑎᒪᖃᑎᒋᓯᒪᖅᑕᒃᑲ ᐱᖕᒐᓯᐊᖅᑎᑦᑐᑕ. ᑕᒪᑐᒧᓇ ᖃᐅᔨᒪᖃᑦᑕᐅᑏᓐᓇᕈᓐᓇᖅᓯᒪᔪᒍᑦ ᐱᓗᐊᖅᑐᒥᒃ ᐱᒻᒪᕆᐅᔪᓂᑦ ᐅᖃᖃᑎᒌᒍᑎᖃᖅᑎᒍᑦ ᐅᕙᓐᓂᒃ ᐃᒻᒥᓄᓪᓘᓐᓃᑦ ᐊᑐᐃᓐᓇᐅᖕᒋᒃᑯᒪ.
Most of the board members stay in regular contact as best we can. Either through phone calls or emails. The other thing is that I have a regular weekly meeting with my minister as well, Minister Okalik. That's important because I have to be able to bridge the minister and the board and my management team. That is a bit of a challenge because everybody has their own perspective on things and I'm moving us forward with a common goal.	ᐊᑕᖕᒋᑲᓴᒃᑐᒋᑦ ᑲᑎᒪᔩᑦ ᑐᓴᐅᒪᖃᑎᒌᖃᑎᒋᕙᑉᐸᒃᑲ ᐊᑐᓂᓕ ᑕᐃᒪᐃᓕᐅᖅᐸᒃᑐᑎᒃ ᐅᖃᓚᐅᑎᐅᑉ ᖃᓇᓴᐅᔭᒃᑯᑦ ᑎᑎᕋᖅᓂᐅᑉ ᐊᓯᐊᒍᑦ ᐊᓪᓛᑦ. ᐊᐃᑉᐹᒍᓪᓗ ᑕᒫᖅᑕᖅᑐᒥᒃ ᐱᓇᓱᐊᕈᓯᑕᒫᑦ ᑲᑎᖃᑎᒋᕙᒃᑲᒃᑯ ᒥᓂᔅᑕᕗᑦ, ᐊᖕᒐᔪᖅᑳᖅ ᐅᑲᓕᖕᒋᓛᒃ. ᑕᒪᓐᓇ ᐱᒻᒪᕆᐅᖃᑦᑕᖅᑐᖅ ᓱᖃᐃᒻᒪ ᒥᓂᔅᑕᐅᑉ ᐊᒻᒪ ᑲᑎᒪᔩᑦ ᐊᑯᓐᓂᖕᒐᓂ ᐊᖅᑯᑎᒋᔭᐅᖃᑦᑕᕆᐊᖃᓲᖑᒐᒪᑕ ᐃᓚᖃᓯᐅᑎᓗᒋᑦ ᐊᐅᓚᑦᑎᔨᐅᖃᑎᒋᔭᒃᑲ. ᑕᒪᓐᓇ ᐱᔭᕆᐊᑐᒐᓚᑉᐸᒃᑑᒐᓗᐊᖅ ᓱᖃᐃᒻᒪ ᐊᔾᔨᒌᓐᖏᕈᓗᒑᔭᓗᓐᓂᑦ ᑕᑯᓐᓇᕐᓂᖃᓱᖑᒐᑦᑕ.
The other thing that our minister has done too is that he has, I think, at least had two meetings with the board to discuss their role. When we're in Cambridge Bay next week, I believe it's on the Thursday, he's	ᐅᓇᐅᒻᒥᔪᖅ ᒥᓂᔅᑕᕗᑦ ᒪᕐᕈᐊᑎᖅᑐᓂ ᑲᑎᒪᖃᑎᖃᖅᓯᒪᓕᓈᕐᒪᑦ ᑲᑎᒪᔨᖁᑎᑦᑎᓐᓂᒃ ᐱᔭᒃᓴᓇᔭᖕᒋᑕ ᒥᒃᓵᓄᑦ ᐅᖃᖃᑎᒋᓪᓗᒋᑦ.
	ᐱᓇᓱᐊᕈᓯᐅᔪᒫᖅᑐᒥᓕ ᐃᖃᓗᑦᑑᑦᑎᐊᒦᓕᕈᑦᑕ

going to be up as well to discuss the current year's letter of expectation with them at that point in time. The board will also discuss their response to his letter of expectation.	ᕿᑎᖅᑰᒥᐅᖅᑰᖅᑐᖅ ᒥᓂᔅᑕᕗᑦ ᑖᕙᓃᖃᑕᐅᓛᕐᒥᔪᖅ ᐅᖃᐅᓯᕆᔭᐅᓛᒻᒥᔪᑦ ᑲᑎᒪᔨᑦ ᑭᓯᓕᕆᔨᐅᓂᐊᒻᒪᖕᒐᑕ ᑭᓯᓂᒡᓗ ᓂᕆᐅᕝᕕᐅᒻᒪᖕᒐᑕ. ᑕᐃᒪᓕ ᑲᑎᒪᖃᑎᒋᔭᐅᒃᐸᑕ ᑕᐃᒪᓐᓇ.
I think it's important to have a dialogue. When you don't have that, I think that's when you have challenges. Thank you, Mr. Chairman.	ᐅᖃᖃᑎᒌᓐᓂᖅᑕᖃᖕᒋᐸᐸᑦ ᐊᒃᓱᕈᓴᒡᓗᑎᒃ ᐊᑲᐅᓐᖕᒋᓕᐅᕈᑎᖃᓕᕋᔭᒻᒪᑕ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᓴᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅ ᐊᖕᓇᑲᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. Thanks for the answer. It's good to hear again. How will the corporation or yourself or the government measure the effectiveness of the new board of directors? Thank you, Mr. Chairman.	**ᐊᖕᓇᑲᖅ** (ᑐᒌᓴᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᖁᔭᓐᓇᒦᒡᓗ ᑭᐅᒐᕕᓐ. ᐊᓕᐊᓇᐃᑦ ᑐᓴᕋᒃᑯ ᑖᓐᓇ. ᖃᓄᑦᓕ ᖁᑦᓕᒃᑯᑦ ᐃᕝᕕᑦᓗ ᐊᒻᒪ ᒐᕙᒪᒃᑯᓐ ᐆᒃᑐᕋᐃᔪᓐᓇᖅᐸᑦ ᐊᑑᑎᖃᓐᓂᓇᔭᖕᒋᑦ ᑲᑎᒪᔨᑦ ᓄᑖᑦ? ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᓴᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I think Member Angnakak has stolen my notes for the board retreat. That actually is one of the things that we're going to discuss with them. They themselves have to think about how well they perform as a board as a whole, how they perform as a board individually, and this is probably getting ahead of some of your questions, but we also have a number of committees and also the chairpersons of those committees also have to think about how well they're performing as a board.	**ᒫ** (ᑐᒌᓴᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᓕᒃ. ᒪᓕᒐᓕᐅᖅᑎ ᐊᖕᓇᑲᖅ ᑎᒡᓕᖅᑲᐅᓐᓂᒻᒪᒋᑦ ᑲᑎᒪᔨᓄᑦ ᐅᖃᐅᓯᒃᓴᒃᑲ. ᑕᕝᕙ ᑖᓐᓇ ᐃᓚᖕᒐ ᐅᖃᐅᓯᕆᓚᐅᖅᑕᕗᑦ ᑲᑎᒪᔨᓄᑦ. ᑕᐃᒃᑯᐊ ᐃᓱᒪᒃᓴᖅᓯᐅᕆᐊᖃᒻᒪᑕ ᑲᑎᒪᔨᑦ ᖃᓄᖅ ᑕᐃᒃᑯᐊ ᑲᑎᒪᔨᐅᓗᑎᒃ ᓯᕗᒧᐊᑦᑎᐊᓐᓂᒻᒪᖕᒐᑕ ᖃᓄᑦᓗ ᑲᑎᒪᔨᑦᓗᑎᒃ ᐃᓛᒃᑰᖅᑕᖅᓗᑎᒃ ᓯᕗᒧᐊᓐᓂᒻᒪᖕᒐᑦᑕ ᐊᒻᒪᓗᑦᑕᐅᖅ ᐅᓄᑲᑦᓚᒃᑐᓂᒃ ᑲᑎᒪᔨᕋᓛᖃᒻᒪᑕ. ᐃᒃᓯᕙᐅᑕᐃᑦ ᑕᐃᒃᑯᐊ ᐃᓱᒪᒃᓴᖅᓯᐅᕆᐊᖃᒻᒥᔪᖅ ᖃᓄᖅ ᐱᓕᕆᓂᖃᑦᑎᐊᖅᓯᒪᓕᒻᒪᖕᒐᑕ.
Obviously, the Minister will have his comments as well in terms of performance one way or the other, but I think that they have to regulate themselves and the intent of next week is to look at ways of how they can always improve as a board and be better. Quite honestly, I have a range of board members from people who are very experienced and very good as a result of that to people, really, this is their first board appointment, and so they're learning and	ᑖᓐᓇᖃᐃ ᒥᓂᔅᑕ ᓂᑦᓕᕝᕕᒃᓴᖃᓐᓂᐊᒻᒥᔪᖅ, ᑭᓯᐊᓂᓕ ᑕᐃᒪᓐᓇ ᒪᓕᒐᕋᓛᓕᐅᑦᓗᑎᒃ ᐃᒻᒥᓐᓂᒃ ᐊᑐᕆᐊᖃᓐᓂᐊᖅᐳᑦ ᖃᓄᖅ ᑲᑎᒪᔨᐅᔪᑦ ᑕᐃᒪᓐᓇ ᓵᑕᒃᓴᐅᔪᓐᓇᒻᒪᖕᒐᑕ ᐊᒻᒪᓗᑦᑕᐅᖅ ᐊᒡᒍᖅᑐᖅᓯᒪᔪᒻᒥᓐᖕᒐᒻᒪᑕ ᑲᑎᒪᔨᑦ ᐱᓕᕆᔪᓐᓇᖅᑐᑦ ᓱᑦᓗ ᑕᐃᒃᑯᐊᓕ ᓯᕗᑦᓕᖅᐹᑦᑎᐊᒥ ᑲᑎᒪᔭᕆᐅᖅᑐᑦ	ᑕᐃᒃᑯᐊ ᐃᓕᓐᓂᐊᖅᐸᑦᓕᐊᒻᒪᑕ ᓱᓕ.

trying to get comfortable.	
Hopefully, amongst the board themselves, they have sort of a mentor-peer type of relation, just like we do sometimes with the management team. You help someone who is a little less experienced and pair them up with someone who is a little bit more experienced. I really think that this board will really work together and hold themselves accountable to each other. Thank you, Mr. Chairman.	ᑕᐃᒪᓕ ᑲᑎᒪᔨᑦ ᓇᖕᒥᓂᖅ ᐃᓕᓐᓂᐊᖅᑎᑕᐅᖅᑲᑎᑏᑦᓗᑎᒃ ᓱᑦᓗ ᐊᖓᔪᖅᑳᑦᓴᖅᓗᑕ ᐃᓕᓐᓂᐊᖅᑎᑕᐅᖅᑲᑦᑕᕋᑦᑕ. ᐃᓚᖕᒋᑦᓗ ᑲᑎᒪᔨᐅᓕᒪᓂᖅᓴᐅᑦᓗᑎᒃ ᐊᓯᖕᒋᓐᓂᒃ. ᑕᐃᒪᓐᓇ ᑲᑎᒪᔨᑦ ᑖᒃᑯᐊ ᒫᓐᓇᐅᔪᖅ ᑲᑎᒪᔨᒋᔭᐅᒧᑦ ᐃᑲᔪᖅᑲᑎᑏᑦᑎᐊᓐᓂᐊᖅᑐᒃᓴᐅᔪᑦ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅ ᐊᖕᓇᑲᖅ
Ms. Angnakak: Thank you, Mr. Chairman. Thank you for your answer. It leads me to my next question. How comfortable are you to approach a board member or the board if you feel strongly that one or more of them are going down the wrong path or perhaps in your mind, if you feel that they might be creating some controversy? How comfortable are you in speaking with your board about that? Thank you, Mr. Chairman.	**ᐊᖕᓇᑲᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᖁᔭᓐᓇᒥᒃ ᑭᐅᔭᐅᑦᓯᐊᕋᒪ ᑕᐃᒪᓐᓇ ᑐᖕᒋᓕᐊᓄᑦ ᐊᐱᖅᑯᑎᖅᑲᕈᒪᓕᖅᐳᖕᒐ ᖅᑲᓄᖅ ᐃᓗᓇᓵᖅᑎᒋᕕᓐ ᑕᐃᒪᓐᓇ ᐅᐸᖅᑲᑦᑕᓐᓂᐊᓪᓗᑎᒃ ᑲᑎᒪᔨᐅᔪᒥᒃ ᐅᕝᕙᓘᓪᓃᑦ ᑲᑎᒪᔨᐅᔪᓂᒃ ᐃᒪᓐᓇ ᐃᓱᒪᓪᓚᑦᑖᕈᕕᑦ ᐊᑕᐅᓯᖅ ᐊᒥᓲᓂᖅᓴᐃᓪᓘᓐᓃᑦ ᑲᑎᒪᔨᐅᔪᑦ ᑕᒻᒪᖅᐸᓪᓕᐊᓕᓂᖅᑐᕕᓂᐅᒃᐸᑕ, ᐃᓱᒪᒃᑯ ᐃᒡᕕᑦ ᐃᓱᒪᒃᑯᑦ ᖅᑲᓄᖅ ᓱᑦᓗ ᐅᖅᑲᓪᓚᒍᓐᓇᖅᐱᑦ ᑖᒃᑯᓄᖕᒐ ᑲᑎᒪᔨᐅᖅᑲᑕᐅᔪᓄᑦ ᖁᑦᓕᒃᑯᓐᓂ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I would say that I'm pretty comfortable. By and large, I know all of these board members from other things that I have been involved with in the past, with the exception of maybe two board members. I haven't really known them, but certainly, at this point, we're getting along really well. Regardless of how comfortable or not comfortable I am, if such a situation arises, it is my duty as the president and the CEO to approach the chairperson or the applicable person to discuss those types of things.	**ᒫ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐃ, ᑕᐃᒪᓐᓇ ᐃᓗᖅᓇᔭᑦᑎᐊᖅᑐᖕᒐ ᑖᒃᑯᐊ ᑲᑎᒪᔨᐅᔪᑦ ᐃᓚᒋᓯᒪᒐᒃᑭᓐ ᐃᓛᒃ ᐱᓕᓇᖅᑲᑎᒋᓯᒪᒐᒃᑭᓐ ᑖᒃᑯᐊ ᒪᖅᑮᖅ ᐱᓕᓇᖅᑲᑎᒋᓚᐅᖅᓯᒪᖕᒋᑕᒃᑲ ᖅᑲᐅᔨᒪᓪᓚᓇᖕᒋᓐᓇᒃᑭᑦ ᑭᓯᐊᓂ ᐱᓕᓇᖅᑲᑎᑏᑦᓯᐊᓐᓂᐊᖅᑐᒃᓴᐅᔪᒍᑦ. ᑕᐃᒫᒃ ᐃᓗᓇᔭᕈᒪ ᐃᓗᓇᔭᖕᒋᒃᑯᒪᓗᓐᓃᑦ ᓴᖅᑭᑦᑐᖅᑲᖅᐸᑦ ᐅᕙᖕᒐ ᐱᓕᓇᔨᓪᓚᑦᑖᖑᒐᒪ ᓱᑦᓗ ᑖᓐᓇ ᐃᒃᓯᕙᐅᑕᓇᔭᐅᔪᖅ ᐅᕝᕙᓘᓐᓃᑦ ᑲᑎᒪᔨᐅᖅᑲᑕᐅᔪᖅ ᐊᖅᑮᖅᑲᑎᒋᓗᒍ.
I should say that we also have an ethics and values committee and that's comprised, actually, of board members and staff. There's also the opportunity for our staff to	ᑖᒃᑯᐊ ᖅᑲᓄᖅ ᐱᓕᓇᑦᑎᐊᓇᐊᖅᑲᓐᓂᒪᒧᑦ ᓱᑦᓗᑦᑕᐅᖅ ᐱᓕᓇᖅᑲᑎᒋᒋᐊᖅᑲᕋᒃᑭᓐ. ᑖᒃᑯᐊᓗ ᐃᖅᑲᓇᐃᔭᖅᑎᕗᑦᓗ ᓴᖅᑭᑎᑦᓯᓗᑎᒃ

raise issues and vice versa. There is that venue there. Thank you, Mr. Chairman.	ᑕᒪᒃᑯᓂᖓ ᐃᓗᐃᑦᓕᐅᕈᑎᒋᔭᐅᔪᓕᒃ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᐃᑖᖅ.
Chairman: Thank you, Mr. Ma. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᓴᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᒫ. ᒥᔅ ᐊᖕᓇᑲᖅ
Ms. Angnakak: Thank you, Mr. Chairman. Thank you for your answer. Just going on a little bit, how do you develop the corporation's strategic plans? You're probably going to pose some different options or priorities to the board and then there will probably be discussions, but can you elaborate on how you're going about doing the seven strategic plans? Thank you, Mr. Chairman.	**ᐊᖕᓇᑲᖅ** (ᑐᓵᓴᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ ᐊᒻᒪᓗ ᑭᐅᕐᓯᐊᕋᕕᓐ ᖁᔭᓐᓇᒦᒃ. ᐊᒻᒪᓗᒃᑲᓐᓂᖅ ᑖᒃᑯᐊ ᑯᐊᐳᓈᓴᒃᑯᑦ ᖃᓄᖅ ᐊᖅᑭᒃᓯᖃᑦᑕᖅᐱᓯ ᐸᓐᓇᐅᑎᒋᓯᒪᓂᐊᖅᑕᕐᓯᓐᓂ? ᓱᑦᓗ ᐃᒻᒪᖃ ᖃᓄᖅᑑᕈᑎᒃᓴᖃᖃᑦᑕᖅᐱᓲ ᐊᔾᔨᒌᖕᒋᑦᑐᓂᒃ ᖃᓄᑦᓗ ᐱᓕᕆᐊᖃᖃᑦᑕᖅᐱᓯ ᐸᓐᓇᐅᑎᒋᓯᒪᓂᐊᖅᑕᕐᓯᓐᓂᒃ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᓴᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I really think Member Angnakak has stolen my notes for the board retreat next week.	**ᒫ** (ᑐᓵᓴᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᑖᓐᓇ ᒥᔅ ᐊᖕᓇᑲᖅ ᓱᑦᓗ ᑎᑎᕋᖅᓯᒪᔪᖁᑎᒋᔭᓐᓂᒃ ᐱᓇᓱᐊᕈᓯᐅᓂᐊᖅᑐᒥᒃ.
The process that we're embarking upon for the strategic planning part of our retreat is that we have, at this point, a number of committees; the finance and audit committee, the alternative energy committee, the human resources committee, and the governance and policy committee.	ᑲᑎᒪᒍᑎᒋᓂᐊᖅᑕᕐᑎᓐᓂᒃ ᐱᓯᒪᕙᓪᓕᐊᒻᒪᑦ ᑕᐃᒪᓐᓇ ᑲᑎᒪᓂᐊᕋᑦᑕ ᐃᓕᓐᓂᐊᖅᓯᓐᓈᓪᓗᑕᓗ. ᑲᑎᒪᔨᕋᓛᖅᑐᒍᑦ ᐅᑯᓂᖓ; ᑮᓇᐅᔭᓕᕆᔨᒃᑯᑦ; ᐊᓯᐊᒍᑦ ᐃᑯᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᑦ; ᐃᖅᑲᓇᐃᔭᖅᑐᓕᕆᔨᒃᑯᑦ ᐊᒻᒪᓗ ᐊᐅᓚᑦᑎᓕᕆᓂᕐᒧᑦ ᐊᑐᐊᒐᓕᕆᓂᕐᒧᑦ ᑲᑎᒪᔨᕋᓛᑦ.
Each one, with chairpersons along with their staff resource person, is to develop a presentation of maybe five to ten minutes. In that presentation, they are to talk about some of the accomplishments of the past year or several years. They are also then to talk about some of the strengths that we have within those areas where the corporation is wholly independent in how they want to look at it. They're also to discuss some of the weaknesses that we have. We're also going to look at some of the opportunities.	ᑕᐃᒃᑯᐊ ᐱᓕᕆᔨᐅᔪᑦ ᐃᑲᔪᖅᑎᖕᒋᓪᓗ ᐃᓕᓐᓂᐊᖅᑎᑦᓯᖃᑦᑕᓐᓂᖃᒻᒪᑕ 5-10 ᒥᓂᑦᓯᒥᒃ ᐃᒪᖃ ᐊᑯᓂᐅᑎᒋᔪᖅ. ᖃᓄᐃᐸᐹᓕᕈᑎᒋᔭᐅᓯᒪᔪᓂᒡᓗ ᐅᓂᒃᑳᖃᑦᑕᓪᓗᑎᒃ ᐊᒻᒪᓗᑦᑕᐅᖅ ᐅᖃᐅᓯᖃᓐᓂᐊᖅᓗᑎᒃ ᓴᓐᖕᒋᓂᕆᔭᒥᓐᓂᒃ ᐊᒻᒪᓗᑦᑕᐅᖅ ᑯᐊᐳᓈᓴᒃᑯᑦ ᖃᓄᐃᓕᐅᖅᐸᓪᓕᐊᒍᑎᒋᓂᐊᖅᑕᖕᒋᓐᓂᒃ ᐊᒻᒪᓗ ᐱᔾᔪᑎᒋᔭᐅᔪᓂᒃ ᐅᖃᐅᓯᖃᖃᑦᑕᓐᓂᐊᖅᓯᑎᒃ.	
The way the workshop is structured is that	ᐃᒪᓐᓇ ᐃᓚᐅᓗᒃᑖᕆᐊᖃᓐᓂᐊᒻᒪᑕ ᓱᑦᓗ ᑲᒪᔨᐅᔪᒧᑦ

it’s an open forum so everybody can participate. It will be facilitated by a facilitator. Hopefully, at the end of three days, we have some common ground on what those strategic goals could be. Then the next stage, establish second round and really flush it out a little bit. I’d be very happy next week to at least lay the groundwork and then go from there.	ᑲᑎᒪᑎᑦᓯᔨᐅᔪᒧᑦ ᑲᑎᒪᑎᑦᓯᔪᖅᑲᓐᓂᐊᖅᓱᓂ ᐅᕙᑦᑎᓐᓂᒃ ᐃᖃᓗᒃᑑᑦᓯᐊᒻᒥ ᐊᒻᒪᓗ ᑐᖕᒋᓕᐊᓂ ᐅᑦᓗᖕᒐᓂ ᖃᓄᐃᒃᓴᕋᔭᖕᒋᑦᑐᖕᒐ ᐱᓇᓱᐊᕈᓯᐅᓂᐊᖅᑐᒥ ᐱᕙᓪᓕᐊᓂᕆᓂᐊᖅᑕᑦᑎᓐᓂ ᐊᐅᓚᑦᓯᔨᐅᔪᑦ ᐃᒪᓐᓇ ᐊᑭᕋᖅᑐᖁᓐᖕᒋᑕᒃᑲ ᑲᑎᒪᔨᐅᔪᓂᒃ. ᑕᐃᒪᓐᓇ ᓇᖕᒥᓂᖅ ᑲᑎᒪᔨᐅᔪᑦ ᐃᓱᒪᒃᓴᖅᓯᐅᕈᓐᓇᒻᒪᑕ ᐊᒥᓲᓂᖅᓴᐃᑦ ᓲᑦᓗ ᐃᓕᓐᓂᐊᖅᑎᑕᐅᓯᒪᓕᖅᓱᑎᒡᓗ ᑲᑎᒪᔨᐅᔪᑦ.
I don’t want the management team to prejudice the view of the board. I think the board, themselves, have to come up with their thoughts. I think most of them have gone through at least two in-person board meetings. We’ve had orientation for them as well. So think they should reasonably comfortable at this point and understand the operations of the corporation, and really participate in the board strategic planning process. Thank you, Mr. Chairman.	ᑕᐃᒪᓐᓇ ᐃᓗᖅᓇᔾᖃᑦᑕᐅᑎᓂᐊᖅᑐᓴᓴᐅᔪᑦ ᐊᐅᓚᑕᐅᖃᑦᑕᓐᓂᖕᒐᓂᒃ ᖁᑦᓕᒃᑯᑦ ᐸᓐᓇᒍᑎᖃᖅᐸᓪᓕᐊᓂᐊᖅᑐᒍᑦ ᑖᒃᑯᓂᖕᒐ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᓴᑕ ᒫ. ᒥᓴ ᐊᖕᓇᑲᖅ
Ms. Angnakak: Thank you, Mr. Chairman. I thank you for that answer. I’m assuming that whatever strategic plans you come up with will be consistent with the priorities and the mandate of the organization and that.	**ᐊᖕᓇᑲᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ ᐊᒻᒪᓗ ᖁᔭᓐᓇᒥᒃ ᑭᐅᔭᐅᒐᒪ. ᑕᐃᒪ ᖃᓄᑐᐃᓐᓇᖅ ᐸᓐᓇᐅᑎᖃᓐᓂᐊᖅᑎᓪᓗᓯ ᐊᔾᔨᒋᓂᐊᖅᑕᒃᓴᓇᕙᖕᒋᑦ ᐱᓕᕆᐊᕆᓂᐊᖅᑕᖕᒋᑦ ᐱᓕᕆᐊᕆᔭᖕᒋᑕ ᖁᑦᓕᒃᑯᑦ.
Just to go on. When you come up with strategic plans, I’m expecting that the government would have to be on side. Would that come through letters of expectations as well for the corporation as a whole? Thank you, Mr. Chairman.	ᑕᐃᒪᓐᓇ ᑲᔪᓯᒃᑲᓐᓂᓪᓗᖕᒐ, ᐸᓐᓇᐅᑎᖃᓕᖕᒐᑦᓯ ᐸᓐᓇᐅᑎᒋᓂᐊᖅᑕᔅᓯᓐᓂᒃ ᐊᖅᑭᒃᓯᓯᒪᓕᕈᑦᓯ ᑖᒃᑯᐊᖃᐃ ᒐᕙᒪᒃᑯᑦ ᐃᓚᐅᑎᑕᐅᒋᐊᖃᓐᓂᐊᖅᐳᓐ ᓂᕆᐅᒋᔭᐅᔪᓂᒃ ᑎᑎᖅᑲᓂᒃ ᑎᑎᕋᖅᓯᒪᔪᖅᑕᖃᖃᑦᑕᖅᐹ? ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᓴᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. It certainly could come through a letter of expectation. The minister also has the prerogative under the Qulliq Energy Corporation to also issue other directives. I	**ᒫ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐃ, ᑕᐃᒪᓐᓇ ᓂᕆᐅᒋᔭᐅᔪᖅ ᒥᓂᔅᑕᒥ ᓴᖅᑭᑐᐃᓐᓇᕆᐊᖃᖅᑐᑦ ᐊᒻᒪᓗᑦᑕᐅᖅ ᐊᓯᖕᒋᓐᓂᒃ ᑎᓕᐅᕈᑎᒋᔭᐅᔪᓂᒃ
	ᐃᓚᖕᒐᓂᐅᖅᑰᖅᑐᖅ 5-ᒥ ᑕᒡᕙᓂ ᖁᑦᓕᒃᑯᑦ

can’t remember the section off the top of my head, but I think it’s Section 5 of the *Qulliq Energy Corporation Act*. So even if he issues a letter of expectation, he could also issue additional directives through, I think it’s Section 5 but I’ll have to check later. So there is that opportunity. Thank you, Mr. Chairman.	ᒪᓕᒐᔾᔪᐊᖕᒋᓐᓂ ᓂᕆᐅᒋᔭᐅᔪᑦ ᑖᒃᑯᐊ ᒥᓂᔅᑕᒧᑦ ᐃᓚᖓᓃᑦᑐᑦ 5. ᑖᒃᑯᐊ ᒪᓕᖕᓂᐊᖅᑕᖅᓴᕆᔭᖅᐳᑦ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Ms. Ma. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᓴᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᒫ. ᒥᔅ ᐊᖕᓇᑲᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. When we talk about strategic initiatives, such as building power plants somewhere, you would probably need sign off from the government. Can you explain how that process would work? Thank you, Mr. Chairman.	**ᐊᖕᓇᑲᖅ** (ᑐᒌᓴᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ ᐃ, ᐅᖃᐅᓯᖃᓕᕝᕕᒐᑦᑕ ᑕᒪᒃᑯᓂᖓ ᐸᓐᓇᐅᑎᒋᔭᐅᓂᐊᖅᑐᓂᒃ ᖃᓄᐃᓕᐅᕈᑕᐅᓂᐊᖅᑐᓂᒃ ᓲᑦᓗ ᐅᒃᑑᑎᒋᓗᒍ ᖃᐅᒻᒪᖅᑯᑎᖃᕝᕕᓕᐅᓐᓂᒻᒧᑦ ᑕᐃᒪᖃᐃ ᒐᕙᒪᒃᑯᑦ ᐊᖏᕆᐊᖃᓐᓂᐊᖅᑐᒃᓴᐅᔪᑦ. ᖃᓄᖅ ᑕᒪᓐᓇ ᐊᐅᓚᑕᐅᓲᖑᕙ ᐱᓕᕆᐊᕆᔭᐅᓲᖑᕙ? ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᓴᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. One if the steps in the accountability process with the government is that all of our operating and maintenance budgets and our capital budgets have to be approved by the Financial Management Board.	**ᒫ** (ᑐᒌᓴᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪᓐᓇᑦᑕᐅᖅ ᓴᑕᐅᔪᒃᓴᐅᓂᐊᓪᓗᓂ ᒐᕙᒪᒃᑯᓐᓄᑦ ᐊᐅᓚᓂᐊᖅᑕᕗᑦ ᐊᑭᑐᔫᑎᓄᑦ ᐊᑐᖅᑕᐅᓂᐊᖅᑐᓪᓗ ᑖᒃᑯᐊ ᒐᕙᒪᒃᑯᑦ ᑮᓇᐅᔭᓂᒃ ᐊᐅᓚᑦᓱᓵᑦ ᑲᑎᒪᔨᖏᑦᑎᒍᓇᐊᖃᓲᖑᒻᒪᑕ ᑕᒡᕙᓂ ᐅᑭᐊᒃᓴᒥ ᐱᓕᕆᐊᕆᔭᐅᕙᒃᓗᑎᒃ.
Typically, the practice has been to bring the O&M budgets and the capital budgets to the Financial Management Board late in the fall. Probably what we would do is we have the next in-person board meeting, likely in late October or early November. At that point, we would bring it to the Financial Management Board, hopefully, before the last FMB meeting before Christmas. So that would be the process. Certainly, government can ask us to change things, not approve certain things, or approve the budgets in their entirety. Thank you, Mr. Chairman.	ᐃᒻᒪᖅᑳ ᑲᑎᒪᓂᐊᖅᑐᔅᓴᐅᕗᒍᑦ ᑲᑎᒪᔨᕗᑦ ᓄᕕᐱᕆᐅᓂᐊᖅᑐᒥ, ᐊᒃᑐᕙ ᐱᒋᐊᓕᕐᓂᖓᓂ ᓄᕕᐱᕆᐅᑉ ᖃᑎᐊᓂᔫᓐᓃᑦ ᑲᑎᒪᒍᑎᖃᓐᓂᐊᖅᑐᒍᑦ ᖁᕕᐊᓱᕝᕕᐅᓚᐅᖏᓐᓂᐊᓂ. ᑕᐃᒪᓐᓇ ᐃᓕᖅᑯᓯᖃᓐᓂᐊᖅᑐᒍᑦ. ᒐᕙᒪᒃᑯᓐᓄᑦ ᐊᐱᕆᔭᐅᑐᐃᓐᓇᕆᐊᖃᖅᑐᒍᑦ ᐊᓯᔾᔨᖁᔭᐅᓗᑕ ᐊᖅᑭᒃᓯᒪᔭᑦᑎᓐᓂᒃ ᐊᒻᒪᓗ ᑮᓇᐅᔭᖅᑐᕈᑎᒋᔭᐅᓂᐊᖅᑐᓂᒃ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᓴᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᒫ. ᒥᔅ ᐊᖕᓇᑲᖅ.

Ms. Angnakak: Thank you, Mr. Chairman. Thank you, Mr. Ma. My next question: what types of operational performance measures does the corporation have in place? Thank you, Mr. Chairman.	**ᐊᖕᓇᑲᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ ᐊᒻᒪᓗ ᒥᔅᑕ ᒫ, ᐊᒻᒪᓗ ᐊᐱᖅᑯᑎᒋᒃᑲᓐᓂᖅᑕᕋᕐᑕᐅᖅ ᑖᓐᓇ. ᖃᓄᐃᑦᑐᓂᒃ ᐊᐅᓚᓂᒻᒧᓐ ᐊᖅᑭᐅᒪᔾᔪᑎᖃᖅᐱᓯ? ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. On the operational side, we have a number of measures. I'll just give some examples. One of the things you'll see in our annual report is reliability. I'm just going by off the top of my head, I can actually check it briefly, but I think it's around 99.74 percent for the current year, or its right around there. That's not the entire picture.	**ᒫ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᑖᒃᑯᐊ ᐊᐅᓚᑕᐅᓂᖕᒋᑦ ᐱᔾᔪᑎᒋᑦᓗᒍ ᐅᒃᑑᑎᖃᕈᓐᓇᓐᓂᐊᖅᐳᖕᒐ ᑕᒡᕙᓂ ᐊᕐᕌᒍᑕᒫᖅᓯᐅᑎᓂᒃ ᐅᓂᒃᑳᖅᓯᒪᔭᖅᐳᑦ ᓵᑕᐅᔪᒃᓴᐅᓂᖅ. ᑖᓐᓇ ᓯᕗᓕᖅᐸᖑᔪᖅ ᖃᐅᔨᒋᐊᕈᓐᓇᖅᑕᒃᑲ 99.74 ᐳᓴᓐᑎ ᓱᑦᓗ ᑕᐃᒪᐃᑦᑑᕙᑦᓕᐊᒻᒪᑦ. ᑖᒃᑯᐊᓗᒃᑖᓐᖑᖕᒋᑦᑑᒐᓗᐊᖅ ᕿᒥᕐᕈᖃᑦᑕᒻᒥᔭᕗᑦ ᖃᒥᖃᑦᑕᐅᑎᐅᕙᒃᑐᓐ ᖃᓄᖅ ᐊᑯᓂᐅᑎᒋᔪᑦᓗ ᖃᒥᓐᖕᒑᖃᑦᑕᒻᒪᖕᒑᑕ.
We look at other things like how often we have power outages by plant and how long those power outages last. By and large, the industry standard is to report every outage over a minute. So we do that. With our board, I think anything over ten minutes we report to the board. At every meeting they get a report and we explain what happened. Again, that's pretty much an industry standard.	ᑖᒃᑯᐊ ᐅᓂᒃᑳᕈᑎᒋᒋᐊᖃᕋᑦᑎᒍ ᖃᑦᓯᒧᐊᖅᑎᑦᓗᒍ ᓱᑦᓗ 10 ᒥᓂᑦᒥᒃ ᖃᒥᓐᖕᒐᒃᐸᑦ ᐅᓂᒃᑳᖃᑦᑕᖅᑐᒍᑦ ᑲᑎᒪᔨᐅᔪᓄᑦ ᖃᓄᐃᓚᐅᒻᒪᖕᒑᑦ ᐅᓂᒃᑳᖃᑦᑕᕆᓪᓗᑕ ᓱᖕᒪᑦ ᖃᒥᓚᐅᒻᒪᖕᒑᑦ.
This is a recent practice by the corporation. This started actually in the 2012-13 fiscal year. We're only two years into this part of it. I think it's an important operational indicator and measurement to have to see how we're doing. Like I said, it's by plant, and it's done overall as well. Thank you, Mr. Chairman.	ᑕᐃᒪᓐᓇ ᐱᓕᕆᖃᑦᑕᖅᑐᒍᑦ 2012-13-ᒥ ᐊᕐᕌᒍᓄᑦ ᒪᕐᕉᓐᓄᑦ ᑕᐃᒪᐃᑦᑑᓕᒻᒪᓐ. ᑖᒃᑯᐊ ᐊᐅᓚᓂᕆᓯᒪᔭᖅᐳᑦ ᖃᐅᔨᒋᐊᕈᓐᓇᓐᓂᐊᖅᑐᒍᑦ ᑕᒪᒃᑯᓂᖕᒐ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔅᑕ ᒫ. ᒥᔅ ᐊᖕᓇᑲᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. Thank you for that answer. It leads me to my next question. Have you ever tabled the performance measures in the House before? Thank you, Mr. Chairman.	**ᐊᖕᓇᒃᑲᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᖁᔭᓐᓇᒥᒃ, ᑭᐅᔭᐅᑦᑎᐊᕋᒪ. ᑕᐃᒪ ᐊᐱᖅᑯᑎᖃᒃᑲᓐᓂᓕᖅᐳᖕᒐ. ᓴᖅᑭᑎᑦᑎᓯᒪᕕᓯᐅᒃ ᑕᕝᕙᓂ ᑲᑎᒪᕕᐅᑉ ᐃᓗᐊᓂ ᖃᓄᖅ ᐱᓕᕆᓯᒪᓕᕐᒪᖕᒑᑕ? ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.

Chairman: Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairperson. To my knowledge, no. Like I said, it's probably because we're in early days. The first year that we actually did this was 2012-13. I think the last tabled annual report in this House was the 2012-13 annual report. The minister will be tabling the 2013-14 annual report.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐋᒡᒐ, ᑕᐃᒪ ᐱᓕᕆᓕᓵᕋᕋᑕ 2012-13 ᐃᖑᓚᐅᖅᑑᒐᓗᐊᖅ. ᑭᖑᓪᓕᖅᐹᒥ 2012-13 ᑖᒃᑯᐊ ᐅᓂᒃᑳᓃᓚᐅᖅᑑᒐᓗᐊᖅ. 2013-14-ᒥᑦ ᑖᒃᑯᐊ ᐊᐱᖅᑯᑎᒋᔭᐅᑦᑎᐊᖅᑐᑦ.
Having said all that, you raise a good point and it's certainly something we could consider because that is one of the things that we want to do under my tenure-ship, anyways, is improve the annual report.	ᐊᐱᖅᑯᑎᑦᑎᐊᕙᐃᑦ ᖃᓄᐃᓕᐅᕈᒪᓂᕆᔭᑦᑎᓐᓂ. ᑖᒃᑯᐊ ᐊᕐᕌᒍᑕᒫᖅᓯᐅᑎᑦ ᑎᑎᕋᖅᓯᒪᓂᖕᒋᑦ ᐋᖅᑭᑉᐸᓪᓕᐊᒍᒪᔭᕋᓗᐊᖅᐳᑦ. ᑕᐃᒪᓐᓇ ᐋᖅᑭᐸᓪᓕᐊᒍᑎᒃᓴᓂᑦ ᐱᓕᕆᐊᖃᕋᓗᐊᖅᑐᒍᑦ.
If you look at our annual report, it's a bit skimpy probably, quite honestly. We are working on ways to improve that. We started down that process. Unfortunately, a very good communications manager that we had that we hired has gone on to some other things, but that is the plan to improve upon our reporting. There's no question that it can be better.	ᕿᒥᕐᕈᒍᑦᑎᒍ ᐊᕐᕌᒍᑕᒫᖅᓯᐅᒻᒧᑦ ᐅᓂᒃᑳᓕᐊᕗᑦ ᓇᐃᑦᑐᑯᓘᓗᐊᖅ. ᑕᒪᓐᓇ ᐋᖅᑭᐸᓪᓕᐊᓇᓱᓕᖅᑕᕗᑦ. ᐊᐃᑦᑖᖑᓗᐊᖅᐳᖅ ᑐᓴᖅᑎᑕᐅᓚᐅᕋᒪ, ᐊᓯᖏᓐᓂᑦ ᐱᓕᕆᐊᖃᓕᕐᒪᑕ. ᑕᒪᒃᑯᐊ ᐅᓂᒃᑳᓕᐅᖅᑕᐅᓯᒪᔪᑦ ᐋᖅᑭᒃᐸᓪᓕᐊᓚᓱᑦᑕᕋᓗᐊᖅᐳᑦ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᒥᔅᑕ ᒫ. ᒥᓯᔅ ᐊᖕᓇᒃᑲᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. Thank you for that. Yes, I think it would be a very good idea to also table that because I think as we go along more and more the public are interested. They want to know what's going on in the corporation. When you have instances of rising cost, there's the other side. What are you doing to ensure that you're doing the best in your organization to keep the costs down?	**ᐊᖕᓇᒃᑲᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ, ᐊᒻᒪᓗ ᖁᔭᓐᓇᒥᒃ ᑕᐃᒪᓐᓇ ᐊᑲᐅᔪᒻᒪᕆᐅᒐᔭᖅᑐᖅ. ᑕᐃᒪᓐᓇ ᓴᖅᑭᑎᑕᐅᖃᑦᑕᖅᐸᑕ ᑖᒃᑯᐊ ᐅᓂᒃᑳᑦ. ᑕᐃᒪᓐᓇ ᐱᕙᓪᓕᐊᓂᑦᑎᓐᓂᑦ ᑕᖅᑳᓂᒥᐅᑕᐅᔪᑦ ᑐᓴᕈᒪᑦᑎᐊᖃᑦᑕᕐᒪᖔᒐ ᖁᓪᓕᑯᓐᓂᑦ. ᐊᒻᒪᓗ ᑕᐃᒪᓐᓇ ᐊᑭᑦᑐᖅᐸᓪᓕᐊᑎᑕᐅᓪᓗᑎ ᐊᑭᓕᐅᑎᒋᔭᖕᒋᑦ, ᐊᒻᒪᓗᑦᑕᐅᖅ ᐊᑕᐅᑦᑎᒃᑯᑦ ᖃᓄᐃᓕᐅᕐᒪᖔᓴᔅ ᖃᐅᔨᒪᒋᐊᖃᕐᒪᑕ. ᑖᒃᑯᐊ ᐊᑭᑦᑐᖅᐸᓪᓕᐊᒍᑏᑦ, ᐊᑭᑦᑐᖅᐸᓪᓕᐊᕌᓗᓗᐊᑕᐃᓕᒪᔪᓐᓇᕐᑯᓪᓗᒋᑦ.
Mr. Ma, how and whom are the board of directors accountable and answerable to? And to what degree are the board of directors able to influence, I'm going to ask	ᒥᔅᑕ ᒫ, ᖃᓄᖅ ᑭᒃᑯᓪᓗ ᑲᑎᒪᔨᒋᔭᐅᔪᑦ, ᑭᒃᑯᓄᓪᓗ ᖃᓄᕐᓗ ᑭᒃᑯᓄᓪᓗ ᓵᑕᐅᔪᒃᓴᐅᒍᓐᓇᖅᐸᑦ ᑖᒃᑯᐊ ᒪᕐᕉᒃ ᐊᐱᕆᒍᒪᔭᒃᑲ. ᑕᒪᒃᑯᐊ ᐊᑭᓕᖅᑕᐅᖃᑦᑕᕐᓂᖕᒋᓪᓗ

two questions right away and then you can influence the hiring and firing and compensation of the president? Thank you, Mr. Chairman.	ᐊᖏᔪᖅᑳᓇᔭᐅᔪᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒫᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairperson. I would say first and foremost, as I said earlier, the board is accountable to each other and to themselves as a board as a whole. So that's number one. Through the *Qulliq Energy Corporation Act* they're also accountable to the minister since he appoints them. It's also the minister who can revoke their appointments.	**ᒫ** (ᑐᒫᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪ ᓯᕗᓪᓕᖅᐸᖑᓪᓗᖓ ᐅᖃᖅᑲᐅᒐᒪ, ᐅᕙᖓ ᐃᒫ ᓴᑕᐅᔪᒃᓴᐅᑎᖃᑦᑕᐅᑎᒐᑦᑕ, ᑲᑎᒪᔨᐅᔪᓪᓗ ᐅᕙᖓᓗ. ᖁᓪᓕᒃᑯᑦ ᒪᓕᒐᖓᑎᒍᑦ ᒥᓂᔅᑕᒧᓪᓗ ᓱᕐᓗ ᓴᑕᐅᔪᒃᓴᐅᓗᑎᑦ ᑎᒃᑯᐊᖅᓯᖃᑦᑕᕐᒪᑦ ᒥᓂᔅᑕ. ᒥᓂᔅᑦᑕᐅᖅ ᑎᒃᑯᐊᖅᑎᑦᑎᓂᕐᒥᓂᒃ ᐊᒧᓯᔪᓐᓇᓕᓪᓗᓂ.
I think your second question was the compensation of the president.	ᐊᐱᖅᑯᑎᒋᖅᑲᐅᔭᐃᑦ, ᐊᖓᔪᖅᑳᖅ ᖃᑦᑎᓂᒃ ᑮᓇᐅᔭᓕᐅᖃᑦᑕᕐᒪᖔᖅ.
Under the *Qulliq Energy Corporation Act*, the board can make a recommendation to the minister to appoint or not appoint the president. I'll be very clear. The president and the minister can accept that or not. There's a second provision in the *Qulliq Energy Corporation Act* specific to the CEO, under the *Qulliq Energy Corporation Act* it can either be the chairperson of the board or the president. Past practice has been that the CEO is also the president but it doesn't necessarily have to be so. Same with the remuneration of the president, it also has to be recommended to the minister. Again, the minister could also not accept that or accept it as well.	ᒪᓕᒐᖏᑦ ᒪᓕᓪᓗᒋᑦ ᓱᕐᓗ ᑲᑎᒪᔨᑦ, ᓱᕐᓗ ᐊᑐᓕᖁᔨᒍᓐᓇᖅᑐᑦ ᐊᖓᔪᖅᑳᖅ ᖃᓄᑎᒋ ᑮᓇᐅᔭᓕᐅᖃᑦᑕᕋᔭᕐᒪᖔᖅ. ᒥᓂᔅᑕ ᐊᖏᕈᓐᓇᖅᑐᖅ, ᐊᖏᓐᖏᓪᓗᓂᓘᓐᓃᑦ ᐊᑭᑦᑐᖅᑕᐅᒐᔭᕐᓂᖓᓄᑦ. ᑖᒃᑯᐊ ᒪᓕᒐᐃᑦ ᒪᓕᓪᓗᒋᑦ. ᑖᓐᓇ ᑐᑭᒧᐊᖅᑎᑦᑎᔨ ᑯᐊᐳᕇᔭᒃᑯᑦ ᐱᕐᑯᔭᕐᔪᐊᖓ ᒪᓕᓪᓗᒍ, ᐊᖏᔪᖅᑳᖅ ᐃᓛ, ᑲᑎᒪᔨᑦ ᐊᒻᒪᓗᑦᑕᐅᖅ ᐊᖓᔪᖅᑳᖅ. ᑖᓐᓇ ᑐᑭᒧᐊᖅᑎᑦᑎᔨ, ᐊᖓᔪᖅᑳᕐᓗ ᑖᓐᓇ ᒥᓂᔅᑕ ᑭᓯᐊᓂ ᐊᑐᓕᖁᔨᕝᕕᐅᓚᐅᕐᓗᓂ ᐊᖏᕐᓂᐊᖅᑐᖅ, ᐋᒐᓂᐊᖅᑐᖅᓴᐅᔪᕐᓘᓐᓃᑦ.
Just in the interest of public disclosure, I'm an overpaid president and the reason I say that is that within the GN's deputy-head salary grid the position that I'm in now was rated lower than the position I was in at health but of course they red-circled me in coming over. Just so you know that. Just so when you ask the question to get the salaries, you already know that. Thank you,	ᑕᐃᒪᓐᓇ ᑐᓴᖅᑎᑕᐅᕐᑎᐊᕐᑯᓪᓗᒋᑦ ᑕᖅᑳᓂᒥᐅᑕᐅᔪᓄᑦ. ᑕᐃᒪᓐᓇ ᑮᓇᐅᔭᓕᐅᖅᑎᑕᐅᕐᑎᐊᕋᒪ, ᑮᓇᐅᔭᓕᐅᖅᑎᐅᒐᒪ ᑮᓇᐅᔭᓕᐅᕐᑕᕐᑕᕋᒪ ᓱᕐᓗ ᐊᖏᔪᓂᑦ. ᐋᓐᓂᐊᕐᑲᕐᓇᖏᑦᑐᓕᕆᔨᒃᑯᓐᓂᑦ ᒥᓂᔅᑕ ᑐᖏᓕᕆᓪᓗᓂᖓ ᐊᑭᓕᖅᑐᖅᑕᐅᓐᖏᓂᖅᓴᐅᓚᐅᕋᓗᐊᖅᑐᖓᐅᒐᓗᐊᖅ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.

Mr. Chairman.	
Chairman: Thank you, Mr. Ma. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᒥᔅᑕ ᒫ. ᒥᓯᔅ ᐊᖕᓇᒃᑲᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. Thank you for that. I'm actually going to something else now. I'm going to your Qulliq Energy Corporation corporate plan 2014-18. I'm on page 8, 2.5 environmental. This sparked my interest about that QEC has inventoried its sites for environmental issues. I'm wondering if you can tell us exactly how many sites under the responsibility of QEC have contamination issues. Thank you, Mr. Chairman.	**ᐊᖕᓇᒃᑲᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ, ᐊᒻᒪᓗᑦᑕᐅᖅ ᖁᔭᓐᓇᒥᒃ. ᐊᓯᐊᓄᑦ ᐅᖃᐅᓯᖃᖅᓂᐊᓕᕋᒪ ᑖᒃᑯᐊ ᖁᑦᓕᒃᑯᑦ ᐸᖅᓇᑎᒋᓯᒪᔭᖕᒐᓂᑦ 2014-18-ᒧᑦ, 2.5-ᒦᑦᑐᖅ ᑖᓐᓇ ᐊᕙᑎᒥᐅᑕᓕᕆᓂᖅᒧᑦ QEC-ᑯᑦ ᓱᖅᓗ ᑕᒪᒃᑯᓂᖕᒐ ᐊᕙᑎᒥᐅᑕᓂᑦ ᖃᐅᔨᓴᖅᓯᒪᒻᒪᑕ ᓴᓗᒪᓐᖕᒋᑦᑐᓂᑦ. ᑕᐃᒪ ᖃᑦᑎᐅᕙᑦ ᑖᒃᑯᐊ ᐱᓕᕆᐊᕆᔭᖕᒋᑦ QEC-ᑯᑦ ᑕᒪᒃᑯᐊ ᓱᕈᖅᓂᖃᖅᑐᑦ ᐊᕙᑎᒥᐅᑕᖕᒋᑦ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Sorry just bear with me here. That one I don't have on the top of my head. Maybe just a bit of background I'll just give some background and it may actually deflect some of the questions later for you. You probably noticed in our corporate plan that we talk about under the health, safety and environment part of it, that we do a number of environmental elimination studies this year so that is the process we started in 2010. And the point of that was to get a sense of what some of the possible contamination issues are within each one of our locations.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᒪᒥᐊᓇᖅ ᑕᑯᒋᐊᑲᐃᓐᓇᕐᓂᐊᕋᒃᑭᑦ ᐅᑯᐊ. ᑖᒃᑯᐊ ᐅᖃᐅᓯᕆᑲᐅᑎᒋᒍᓐᓇᖕᒋᓐᓇᒃᑭᑦ ᑕᑯᒋᐊᓚᐅᖅᑳᕐᓗᒋᑦ. ᐃ, ᑕᐃᒪ ᐅᓂᒃᑳᕐᔪᒍᒪᕐᑲᐃ ᑖᒃᑯᐊ ᐊᐱᖅᑯᑎᒋᔭᐅᔪᓄᑦ ᑐᕌᕐᓂᐊᕐᒪᑕ. ᑖᒃᑯᐊ ᐸᕐᓇᐅᑎᒋᓯᒪᔪᑦ ᒪᓕᒃᓗᒋᑦ. ᑕᒪᒃᑯᐊ ᐅᓗᕆᐊᓇᖅᑐᑦ ᐋᓐᓂᐊᓇᖅᑐᒃᓗ ᐱᔾᔪᑎᒋᒃᓗᒋᑦ ᖃᐅᔨᓴᕈᑕᐅᓯᒪᔪᑦ ᑕᒪᓐᓇ 2010-ᒥ ᐱᓕᕆᐊᕆᓚᐅᖅᓯᒪᒐᑦᑎᒍ ᑕᒪᒃᑯᐊ ᓱᕈᖅᓯᒪᔪᖅᓴᖃᖅᑐᑦ ᐱᒃᓗᒋᑦ.
Just by way of background, in the current year we are doing four of these studies in Resolute Bay, Arctic Bay, Grise Fiord and Baker Lake. So at this point, I would say the majority of them have some sort estimated environmental liability, and they range from very small amounts, maybe a few hundred thousand, to pretty large amounts of, maybe say six or seven million dollars. So it is a concern.	ᑕᐃᒪ ᐊᕐᕌᒍᒥ ᑕᕝᕙᓂ ᓯᑕᒪᑦ ᑖᒃᑯᐊ ᖃᐅᔨᓴᖅᑕᕗᑦ ᖃᐅᓯᐃᑦᑐᒥ ᐃᒃᐱᐊᕐᔪᒻᒥ ᐊᐅᓯᐃᑦᑐᒥ ᐊᒻᒪᓗ ᖃᒪᓂᑦᑐᐊᕐᒥ, ᓯᐊᕈᐊᐃ, ᓱᕈᕐᓂᖃᖅᑐᑦ ᐱᒃᓗᒋᑦ ᓴᓗᒻᒪᓴᖅᑕᐅᒋᐊᖃᖅᑐᑦ ᐃᒻᒪᖃ ᐊᒥᓲᓂᖅᓴᐃᑦ ᐃᓚᖕᒋᑦ ᒥᑭᔪᑯᓗᒐᓗᐊᑦ ᓱᕈᕐᓂᖃᖅᑐᑦ ᐃᓚᖕᒋᒃᓗ ᐊᖕᒋᓂᖅᓴᓂᒃ $6-7-ᒥᓕᐊᖅᑲᐃ ᑖᒃᑯᐊ ᐊᑐᕆᐊᖃᕋᔭᖅᑕᕗᑦ. ᑖᓐᓇ ᐃᓱᒪᓗᒍᑎᒋᒃᓗᒋᒃᓗ.
This may be a question that comes up later	ᑕᒪᓐᓇ ᐊᐱᖅᑯᑦ ᓄᐃᒃᑲᓐᓂᑐᐃᓐᓇᕆᐊᖃᕐᓂᖕᒐᓄᑦ

so I may as address it now as well. So, there is a new public standards accounting board standard for government entities that just came into effect after April 1 of this year, so the current fiscal year. Government entities now are required to assess in more detail their environmental liabilities and to put some numbers behind that. So this was raised during our discussion with the Office of the Auditor General, during his presentation to the board meeting in June.	ᒫᓐᓇ ᐱᓕᕆᐊᕆᒍᒃᑯ. ᑕᐃᒪ ᓄᑖᒥᒃ ᒐᕙᒪᒃᑯᓐᓄᑦ ᐊᓪᓚᑦᑎᓕᕆᓂᕐᒧᑦ ᐋᖅᑮᓯᒪᔪᖅᑲᓕᕐᒪᑦ ᒐᕙᒪᒃᑯᑦ ᑎᒥᖅᑯᑎᖕᒋᓐᓄᑦ ᐊᑐᓕᖅᑲᑖᓚᐅᖅᑐᖅ ᐊᐃᐳᕈᓪ 1-ᒥ ᐊᕐᕌᒍᑦᑎᓐᓂ. ᒐᕙᒪᒃᑯᑦ ᑎᒥᖅᑯᑎᒋᔭᖕᒋᑦ ᖃᐅᔨᓴᖅᑲᑦᑕᕆᐊᖅᑲᕐᒪᑕ ᑕᒪᒃᑯᓂᖓ ᐊᕙᑎᒥᐅᑕᓂᒃ ᓴᓗᒻᒪᖅᓴᐃᓂᐅᑉ ᒥᔅᓵᓄᑦ ᐊᑭᒋᔭᐅᓂᐊᖅᑐᓂᒃ. ᑖᓐᓇ ᑕᒻᒪᖅᓯᒪᔪᖅᓯᐅᑎᕐᔪᐊᖅ ᐅᖃᓪᓚᖃᑎᒋᓚᐅᖅᓯᒪᔭᖅᐳᑦ ᑲᑎᒪᖃᑎᒋᓪᓗᑎᒍ ᔫᓂᒥ.
I know the Government of Nunavut also is working on this as well. I think at this point we are probably further ahead then they are; we are basically done this kind of work. You are probably going to ask me for a number, but I would prefer at this point not to give you a number because I want us to kind of finish it and see what it looks like. But I can say that, at this point, like most governments I think that the value of the potential environment liability is probably significant and that most governments probably do not plan for that I would say that was probably the case of all the governments, including the Government of Canada. I don't remember the number off-hand, but in a recent report I read, I think its something like six times more than what the Government of Canada thinks it really is, is somebody's best estimate.	ᑖᒃᑯᐊ ᓄᓇᕗᑦ ᒐᕙᒪᒃᑯᖕᒋᑦᑕᐅᖅ ᑕᒪᑐᒥᖓ ᐱᓕᕆᐊᖃᖅᓯᒪᓪᓗᑎᑦ ᑕᐃᒪᓐᓇ ᖃᐅᔨᓴᕐᓂᕐᒥᒃ ᐱᓕᕆᐊᖃᓈᖅᓯᒪᔪᒍᑦ. ᑕᐃᒪ ᖃᑦᓯᐅᒻᒪᖕᒑᑕ ᐅᖃᐅᓯᕆᒍᒪᓐᖕᒋᑕᒃᑲ ᐱᐊᓂᒃᓯᒪᓐᖕᒋᓇᑦᑎᒍ ᑭᓯᐊᓂ ᒫᓐᓇᐅᔪᒥ ᑕᐃᒪᓐᓇ ᒐᕙᒪᒃᑯᑦ ᑎᒥᖅᑯᑎᖕᒋᑦᑎᑐᑦ ᖃᑦᓯᑐᕋᔭᕐᓂᖕᒋᑦ ᑕᒪᒃᑯᐊ ᐊᑭᑐᔪᒻᒪᕆᐊᓖᑑᒐᔭᕐᒪᑕ ᑕᐃᒪᓐᓇ ᓴᓗᒻᒪᖅᓴᐅᓗᑎᑦ ᑲᓇᑕᐅᑉ ᒐᕙᒪᒃᑯᖕᒋᑦᓗ ᐃᓚᒋᔭᐅᒋᐊᖃᕋᔭᕐᒪᑕ. ᖃᐅᔨᒪᑦᓚᕆᓐᖕᒋᒃᑲᓗᐊᖅᑐᖕᒐ ᐅᓂᒃᑳᓕᐅᖅᓯᒪᔪᒥᒃ ᐅᖃᓕᒫᓚᐅᕋᒪ 6-ᖕᒋᖅᓚᖅᑐᑎᑦ ᐊᖕᒋᓂᖅᓴᐅᕙᓪᓚᐃᒻᒪᑕ.
Having said all this, one of the things too that somebody has mentioned here, is that we of course are the successor corporation to something called the Northern Canada Power Corporation. So there is a principle the government has espoused, and certainly QEC has taken the same position, and that is the polluter pays principle. Again, these are the kinds of discussions that if we ever had to remediate a site we would have to some discussion with the federal government on. There is one current example of this, and that's Baker Lake, and I think the Member	ᑖᒃᑯᐊ ᐅᖃᐅᓯᕆᒐᓗᐊᖅᑐᑎᑦ ᑖᓐᓇᑦᑕᐅᖅ ᐅᖃᖅᓯᒪᒻᒪᑦ ᐃᒪᓐᓇ ᖃᓄᖕᒋᒃᑯᐊ ᓄᓇᕗᒻᒥ ᑖᒃᑯᐊ Northern Canada Power Commission-ᖑᓚᐅᖅᓯᒪᔪᑦ ᖁᓪᓕᒃᑯᑦ ᑕᐃᒪᓐᓇᑦᑕᐅᖅ ᐱᓕᕆᒍᓯᒪᓪᓗᑎᑦ. ᑖᒃᑯᐊ ᓱᕈᖅᑎᑦᑎᓯᒪᔪᑦ ᐊᑭᓖᑎᑕᐅᖃᑦᑕᕋᔭᕐᓂᖕᒋᑦ ᐱᓪᓗᒋᑦ ᑖᒃᑯᐊ ᐅᖃᓪᓚᖃᑎᒋᓯᒪᔭᕗᑦ ᑲᓇᑕᐅᑉ ᒐᕙᒪᒃᑯᑦ. ᐊᑕᐅᓯᖅ ᑖᓐᓇ ᐆᑦᑑᑎᒋᔭᐅᔪᓐᓇᖅᑐᖅ ᖃᒪᓂᑦᑐᐊᕐᒥ	ᖃᒪᓂᑦᑐᐊᕐᒥ ᑲᑎᒪᔨᐅᔪᖅ ᖃᐅᔨᒪᔪᒃᓴᐅᔭᖓ 2008-

from Baker Lake is probably aware of that, and I think that happened in 2008 and we are still trying to open the door a little bit with AANDC, to have that discussion. Thank you, Mr. Chairman.	ᖃᑎᑦᓗᒍ ᓱᕈᕐᓂᒃ ᓴᓗᒻᒪᓴᖅᑕᐅᔪᖅᑲᓇᐊᖅᑲᕐᓂᖕᒐᓄᑦ ᐱᑕᖅᑲᓚᐅᕐᒪᑦ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅ ᐊᖕᓇᑲᖅ.
Ms Angnakak: Thank you, Mr. Chairman. And thank you for that answer, which leads me to my next question. Which sites are the most contaminated? Where in Nunavut do we have the most contaminated sites? Thank you, Mr. Chairman.	**ᐊᖕᓇᑲᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑕᖅ. ᖁᔭᓐᓇᒦᑦᑕᐅᖅ ᑕᐃᒫᒃ ᑭᐅᒐᕕᓐᖕᒐ. ᑕᐃᒪ ᐊᐱᕆᒃᑲᓐᓂᕈᒪᓚᕐᑭᕗᖕᒐ. ᓇᒥ ᑕᐃᒪ ᓇᓪᓕᐊ ᓄᓇᕗᒻᒥ ᓱᕈᖅᓯᒪᓂᖅᐸᓱᒋᕕᓯᐅᒃ? ᖁᔭᓐᓇᒥᒃ.
Chairman: Thank you. Mr. Ma	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. Just a point of clarification, do you mean by individual communities or by region? Individual communities, ok.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᓇᓗᓇᐃᕐᑎᐊᕆᐊᕐᓗᒍ ᖃᓄᖅ ᓄᓇᓖᑦ ᐅᕝᕙᓘᓐᓃᑦ ᓄᓇᕗᑦ ᐊᕕᑦᑐᖅᓯᒪᓂᖕᒐ ᑕᑯᓐᓈᕐᓗᒍ.
Chairman: Sorry, Mr. Ma?	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᒥᔅᑕ ᒫ.
Mr. Ma: Sorry Mr. Chairman, my apologies. I am going to pick the top two or three: Baker Lake, Whale Cove, Iqaluit a little bit, and Taloyoak. Those are the four, the top four. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᒪᒥᐊᓇᖅ, ᐃᒃᓯᕙᐅᑖᖅ. ᑖᒃᑯᐊ ᒪᕐᑮᒃ ᐱᖓᓱᓪᓘᓐᓃᒃ ᐃᓱᒪᒋᔭᒃᑲᓕ ᓱᕈᖅᓯᒪᓛᑦ ᖃᒪᓂᑦᑐᐊᕐᒥ, ᑎᑭᕋᕐᔪᐊᒥ ᐊᒻᒪ ᐃᖃᓗᓐᓂ ᐊᒻᒪᓗ ᑕᓗᕐᔪᐊᖅ. ᑖᒃᑯᐊ ᑕᕝᕙ ᑎᓴᒪᑦ ᓱᕈᖅᓯᒪᓛᕐᑯᑎᓖᑦ ᓱᕈᔪᖅᑲᓛᖑᕐᑯᑎᓖᑦ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᐊᖕᓇᑲᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. Thank you for your answer. The communities that have contamination issues; have you met with the community, the hamlet and all that? I am assuming you probably have, but I will ask the question anyhow. Thank you, Mr. Chairman.	**ᐊᖕᓇᑲᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᖁᔭᓐᓇᒦᑦᑕᐅᖅ ᑕᐃᒫᒃ ᑭᐅᒐᕕᓐᖕᒐ. ᑖᒃᑯᐊ ᓄᓇᓖᑦ ᓱᕈᖅᓯᒪᔪᖅᑕᓕ ᓄᓇᓕᖕᒋᑦ ᕼᐊᒻᒪᒃᑯᖕᒋᑦ ᑲᑎᒪᖅᑲᑎᒋᓯᒪᕕᓯᐅᒃ? ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᑎᔨᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I can only answer that question partially. I know that we have had some discussion because of the new power plant going up in	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑖᓐᓇ ᐃᓚᐃᓐᓇᖕᒐ ᑭᐅᔪᓐᓇᖅᑕᕋ. ᖃᐅᔨᒪᔪᖕᒐ ᑕᒪᓐᓇ ᐅᖃᖃᑎᒋᖃᑦᑕᖅᓯᒪᒐᑦᑎᒍ ᑕᓗᕐᔪᐊᕐᒥᐅᑕᐃᑦ

Taloyoak with the community there. I am not sure that they at this point understand the full extent of what is happening but we certainly have had that discussion. I cannot speak to the other three communities that I outlined earlier at this point. Thank you, Mr. Chairman.	ᖃᓄᑎᒋᓪᓚᓇᐧᐊᓗᒃ ᑖᓐᓇ ᓱᕈᖅᓯᒪᒻᒪᖕᒫᖅ ᖃᐅᔨᒪᓪᓚᓇᓐᖕᒋᑕᕋᓗᐊᕋ ᑭᓯᐊᓂᓕ ᑕᒪᒃᑯᐊ ᓄᓇᓖᑦ ᐱᖓᓱᑦ ᐅᖃᖃᑎᒋᓯᒪᔭᕋᓗᐊᕗᑦ ᑖᒃᑯᐊ ᑕᐃᒍᖅᑲᐅᔭᒃᑲ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᓱᔅ ᐊᖕᓇᑲᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. I'm going on to something else now. I was interested in reading about your load growth. I saw in the back here you have some new power plants coming up over the next few years. Who and how do you go about deciding that a community needs a new power plant? How do you prioritize, because I think most of the power plants are pretty old? Thank you, Mr. Chairman.	**ᐊᖕᓇᑲᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᖅ. ᐊᓯᐊᓅᖕᒫᓕᕐᒥᓗᖕᒐ. ᐅᖃᓕᒫᒍᒪᓚᐅᕋᒪ ᐱᕈᖅᐸᓪᓕᐊᓂᖕᒋᑕ ᐆᒻᒪᖅᑯᑎᓯᐅᑎᑦ. ᓄᑖᓂᒃ ᐃᑯᒻᒪᖅᑯᑎᖃᖅᕕᓐᓂᒃ ᓴᖅᑭᕐᓂᐅᓴᔪᓂᒃ ᐊᕐᕌᒍᓂ ᐊᒡᒋᖅᑐᓂ. ᑭᒃᑯᑦ ᐊᒻᒪᓗ ᖃᓄᖅ ᐃᓱᒪᓕᐅᓇᓯᒫᖕᒍᕕᓯ ᓄᓇᓕᐅᔪᖅ ᓄᑖᒥᒃ ᐆᒻᒪᖅᑯᑎᑖᓇᐊᖃᕐᓂᖕᒐᓂᒃ; ᓱᕐᓗ, ᖃᓄᖅ ᓯᕗᓪᓕᐅᓇᔾᔨᒫᖕᒍᕕᓯ ᐅᓇ ᐱᓪᓗᒍ, ᐅᓄᓐᓂᖅᓴᖅ ᐃᑯᒻᒪᖅᑯᑎᖃᖅᕕᑦ ᐱᑐᖃᐃᓐᓇᒐᓚᐅᖅᑰᕐᒪᑕ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑐ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. Yes, you're right. The majority of the power plants are pretty dated. We're actually in the process right now re-examining our whole capital planning and reporting process. We're going to report back to the board by the end of this month. We may have the opportunity next week in Baker Lake to, at least, have that preliminary discussion. Certainly, at the fall in-person board meeting we'll have a more comprehensive discussion on that.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᖅ. ᐃ, ᓱᓕᔪᑎᑦ ᐅᓄᓐᓂᖅᓴᑦ ᐆᒻᒪᖅᑯᑎᖃᖅᕕᑦ ᐱᑐᖃᐃᓐᓇᒐᓚᐅᔪᑦ. ᒫᓐᓇ, ᐊᒃᓛᑦ, ᖃᒥᕐᕈᐸᓪᓕᐊᓕᖅᑐᒍᑦ ᐊᑭᑐᔫᑎᓄᑦ ᐸᕐᓇᐅᑎᑦᑎᓐᓂᒃ ᐅᓂᒃᑳᓕᐅᖅᐸᓐᓂᑎᓐᓂᓗ. ᐅᑎᕐᕕᒋᔫᒪᖅᑕᕗᑦ ᐅᓂᒃᑲᐅᑎᓗᒋᑦ ᑲᑎᒪᔨᕗᑦ ᑕᖅᑭᐅᑉ ᓄᓐᖑᐊᓂ. ᐱᓇᓱᐊᕈᓯᕐᒥ ᖃᒪᓂᑐᐊᕐᒥ ᐱᕕᖃᑐᐃᓐᓇᓇᐊᖃᖅᑐᑕ ᑕᒪᑐᒥᖕᒐ ᐅᖃᐅᓯᖃᓇᐊᓐᖕᒐᓂᕐᒥᒃ. ᐊᒃᓯᑦ ᐅᑭᐊᒃᓴᒥ ᑲᑎᒪᔨᑦ ᑲᑎᒪᓂᖕᒋᓐᓂ ᐅᖃᐅᓯᖃᑦᑎᐊᓂᖅᓴᐅᓛᖅᓗᑕ ᑕᒪᑐᒥᖕᒐ.	
I think at this point we look at the risk factors, such as the age of the equipment, how often maybe that plant has failed or not failed in the last little while in terms of power operations. We look at things that we can perhaps deal with in the short term like emergency gen. sets, maybe replacing one of the current gen. sets, maybe different preventative maintenance. So there are a number of factors that we can look at.	ᑭᓯᐊᓂ ᒫᓐᓇᐅᔪᖅ ᕿᒥᕐᕈᓯᒪᔪᒍᑦ ᖃᓄᐃᑦᑐᓐᓇᖅᑐᓂᒃ, ᓱᕐᓗ ᖃᓄᖅ ᐱᑐᖃᐅᑎᒋᓂᖕᒋᑕ ᐱᕐᑯᑎᑦ, ᖃᑦᑎᐊᖅᑎᒐᔪᓐᓂᖕᒋᑕᓗ ᖃᒥᒐᔪᐸᓐᓂᖕᒋᑕ ᐃᑯᒻᒪᖅᑯᑎᖃᖅᕕᑦ; ᖃᒦᓐᓇᕐᓂᕈᑎᒃ ᐆᒻᒪᖅᑯᑎᓕᐅᖅᐸᓐᓂᖕᒋᑦ. ᕿᒥᕐᕈᓚᐅᖅᑐᒍᑦ ᑭᑐᓂᒃ ᐃᒻᒪᕐᑳ ᕿᓚᒥᐅᔪᒃᑯᑦ ᐱᔪᓐᓇᖅᑕᑎᓐᓂᒃ ᓱᕐᓗ ᑐᐊᕕᓐᓇᖅᑐᓯᐅᑎᓂᒃ ᐊᐅᓚᐅᑎᓂᒃ. ᑭᖑᕝᕕᓇᐊᓕᓐᓂᓪᓗ ᒫᓐᓇᐅᔪᖅ ᐊᐅᓚᐅᑎᐅᔪᓂᒃ. ᐊᒻᒪᔫᓐᓃᖅᑲᐃᑦ ᐱᔾᔭᐃᔭᖅᓯᒪᒋᐊᕈᑎᓂᒃ ᓴᓇᒋᐊᓇᕙᓐᓂᒃᑯᑦ.	

One of the things I think we would probably want to is make this a little bit more rigid, in terms of the kinds of things that we would look at. Certainly load would be some of the considerations in terms of whether to replace an existing power plant or not. Thank you, Mr. Chairman.	ᑕᒡᕙ, ᑭᑐᑦ ᐱᔾᔪᑕᐅᔪᑦ ᕿᒥᕐᕈᓇᓱᒍᓐᓇᖅᑕᕗᑦ. ᐃᓚᖓᑦ ᑕᐃᒪ ᑕᒪᓐᓇ ᐃᓂᓪᓚᖓᒋᐊᒃᑲᓐᓂᕈᒪᔪᒍᑦ ᖃᓄᐃᑦᑐᓂᒃ ᕿᒥᕐᕈᕙᑦᑕᑎᓐᓂᒃ. ᑭᓯᐊᓂ ᓇᓗᓇᖕᒋᓚᖅ ᐃᓱᒪᒃᓴᖅᓯᐅᕈᑎᒋᓇᔭᖅᑕᕗᒃ ᑭᖑᕝᕕᖅᑕᐅᔪᖃᓇᐊᖃᕈᓂ ᐃᑯᒻᒪᖅᑯᑎᓕᐅᕐᕕᖕᒥᒃ, ᐋᒡᒐᓗᓐᓃᑦ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᖅ.	
Chairman: Thank you. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅ ᐊᖕᓇᑲᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. I thank you for your answer. When I think about new power plants, it makes me think about how expensive things are. We have a mine currently in place, and we have a couple starting up over the next few years. What kind of conversations have transpired with mining companies to date between QEC and the mining companies? Thank you, Mr. Chairman.	**ᐊᖕᓇᑲᖅ** (ᑐᒌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᖅ. ᐊᒻᒪᓗ ᓇᑯᕐᒥᒃ ᑭᐅᔾᔪᑎᓐᓄᑦ. ᐃᓱᒪᑐᐊᕋᖓᒪ ᓄᑖᓂᒃ ᐆᒻᒪᖅᑯᑎᓕᐅᕐᕕᖕᓂᒃ ᐃᓱᒪᑖᕈᑎᒋᓲᓇᒐᒃᑯ ᑭᑐᑦ ᐊᑭᑐᔫᓂᖕᒋᓐᓂᒃ. ᒫᓐᓇ ᐅᔭᕋᑦᑕᓇᐊᕐᕕᖃᐅᕋᑦᑕ ᒪᕐᕈᑲᓐᓃᓂᓪᓗ ᐱᒋᐊᖅᑐᖃᕐᓂᐅᔭᓪᓗᓂ ᐊᕐᕌᒍᓂ ᐊᒡᒋᖅᑐᓂ. ᖃᓄᓪᓕ ᐅᖃᖃᑎᖃᖅᓯᒪᔪᖃᖅᐸ ᐅᔭᕋᑦᑕᓇᐊᓂᒃ ᐅᓪᓗᒥᒧᑦ ᑎᑭᒃᑐᒍ ᖁᓪᓕᒃᑯᑦ ᐅᔭᕋᑦᑕᓇᐊᖅᑎᓪᓗ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᖅ.	
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑐ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. We've had some preliminary discussions with some mining companies in terms of opportunities. You're right, if there is an opportunity to partner with some mining companies, it's both good for industry and for us. I think maybe the challenge sometimes is the location of these mines, because quite often they're some distance away from a particular community. It doesn't mean that we not explore opportunities. Certainly, we've initiated that process of exploring some opportunities with mining companies. Thank you, Mr. Chairman.	**ᒫ** (ᑐᒌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᖅ. ᐅᖃᖃᑎᖃᒋᐊᓐᖓᐅᑎᖃᖅᓯᒪᔪᒍᑦ ᐃᓚᖕᒋᓐᓂᒃ ᐅᔭᕋᑦᑕᓇᐊᓂᒃ ᐱᕕᖃᕋᔭᓐᖑᐊᖅᐸᑦ. ᐊᒻᒪᓗ, ᓱᓕᔪᑎᑦ ᑲᑐᑎᖃᑎᖃᕕᒃᓴᐅᓇᔭᕈᓂ ᐅᔭᕋᑦᑕᓇᐊᓂ ᑖᑉᑯᓄᖓ ᐅᕙᑦᑎᓄᓪᓗ, ᐃᒪᖃᖃᐃ ᐊᒃᓱᕈᓐᓇᕈᑎᒋᓇᔭᖅᑕᖓ ᓇᓃᓐᓂᓇᔭᖕᒋᑕ ᑕᒪᒃᑯᐊ ᐅᔭᕋᑦᑕᓇᐊᑦ ᐃᓚᖕᒋᑦ. ᐅᓄᓐᓂᖅᓴᑦ ᐅᖓᓯᑦᑐᒦᓚᔪᑉᐸᒻᒪᑕ ᓄᓇᓕᐅᔪᓂᒃ. ᑭᓯᐊᓂ ᑐᑭᑖᕈᑕᐅᔾᔭᖕᒋᑦᑐᖅ ᖃᐅᔨᓴᓇᐊᖃᓐᖕᒋᓂᑦᑎᓐᓂᒃ ᐱᕕᖃᕕᒃᓴᐅᔪᓐᓇᖅᑐᓂᒃ. ᐊᒃᓱᑦ ᑕᒪᑐᒥᖓ ᕿᒥᕐᕈᓯᒪᓪᓚᓇᑦᑐᒍᑦ ᐱᕕᖃᕋᓱᓐᓂᑎᓐᓂᒃ ᐅᔭᕋᑦᑕᓇᐊᓂᒃ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᖅ.	
Chairman: Thank you. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅ ᐊᖕᓇᑲᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. My next question, we talked about mines, but in your corporate plan on page 10 it also talks about military requirements for energy will be monitored. My same question; what	**ᐊᖕᓇᑲᖅ** (ᑐᒌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᖅ. ᐃᒻᒪᖃᖃᐃ ᐊᐱᖅᑯᑎᒪ ᐊᐃᑉᐹ, ᐅᖃᐅᓯᖃᕋᓗᐊᖅᑐᒍᑦ ᐅᔭᕋᑦᑕᓇᐊᓂᒃ; ᑭᓯᐊᓂ ᑎᒥᕐᑯᑎᓯ ᐸᕐᓇᒍᑎᖕᒋᓐᓂ ᒪᑉᐱᒐᖓᓂ 10, ᐅᖃᐅᓯᖃᕐᒥᒻᒪᑦ ᐅᓇᓕᑦᓴᔭᐃᑦ ᑭᓐᖑᕋᔭᖅᑕᖕᒋᓐᓂᒃ ᐆᒻᒪᖅᑯᑎᓕᐅᓇᐊᖃᓐᓂᕐᒥᒃ.

kinds of discussions are taking place with the military in regard to sovereignty projects? Thank you, Mr. Chairman.	ᑕᒡᕙᖅᑕᐅᖅ ᑕᐃᒪᓐᓇᓴᐃᓐᓇᖅ ᐊᐱᕆᕗᖓ ᖃᓄᖅ ᐅᖃᖃᑎᖃᖅᐸᓪᓕᐊᓯᒪᕕᓯ ᐅᓇᓕᖅᓴᔭᒃᑯᓐᓂᒃ ᐱᓕᕆᐊᖑᓇᓱᑦᑐᒧᑦ ᓄᓇᖃᖅᓂᕋᓐᓂᕐᒧᑦ? ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. As recently as probably about two weeks ago our officials were in Cambridge Bay to discuss with the federal officials there about the Canadian High Arctic Research Station. That is a concern for me and for the corporation.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᖅ. ᒫᓐᓇᓵᖓᓚᐅᖅᑐᖅ, ᐱᓇᓱᐊᕈᓯᑦ ᒪᕿᑲᓴᐅᓕᖅᑑᒃ, ᐱᓕᕆᔨᕗᑦ ᐃᖃᓗᑦᑑᑦᑎᐊᕐᒦᓚᐅᕐᒪᑕ ᐅᖃᖃᑎᖃᕈᒪᓪᓗᑎᒃ ᒐᕙᒪᑐᖃᒃᑯᑦ ᐊᖏᔪᖅᑲᐅᑎᖏᓐᓂᒃ ᑲᓴᐊᐅᑉ ᐅᑭᐅᖅᑕᖅᑐᖓᑕ ᖁᑦᓯᑦᑐᖓᓂᒃ ᖃᐅᔨᓴᕐᕕᖏᒃ. ᐃᓱᒪᒋᔭᒃᓴᖅ ᓴᖅᑭᑕᐅᓚᐅᕐᒪᑦ ᑯᐊᐸᓈᓴᑦᑎᓐᓄᖅᑲᐃ.
As that research station comes on stream and they increase their staff housing needs, and whatever other needs that they have, it could put a strain on the situation on Cambridge Bay, and then we may have to re-prioritize other capital projects. We're going to see how it works out at this point in time. Like I say, we're in the early days of having some discussions with them in that regard. Thank you, Mr. Chairman.	ᑕᐃᓐᓇ ᖃᐅᔨᓴᕐᕕᒃᓴᖅ ᐃᖏᕐᕋᓯᒋᐊᕈᓂ ᐊᒻᒪᓗ ᐅᓄᖅᓯᕙᓪᓕᐊᒍᑎᒃ ᐃᖅᑲᓇᐃᔭᖅᑎᒥᑕ ᐃᒡᓗᒋᔭᐅᓇᔭᖅᑐᑦ, ᖃᓄᑐᐃᓐᓇᕐᓗᓐᓃᑦ ᓂᕆᐅᒋᓇᔭᖅᑕᒥᓂᒃ, ᐅᕐᑯᒪᐃᒃᓴᓕᕈᑕᐅᓇᔭᕐᒪᑦ ᐃᖃᓗᑦᑑᑦᑎᐊᕐᒧᑦ. ᐊᓯᖏᓐᓂᓗ ᐊᑭᑐᔫᑎᓄᑦ ᐱᓕᕆᐊᒃᓴᐅᔪᓂᒃ ᐊᓯᔾᔨᕆᐊᖃᕋᔭᓕᖅᑐᑦᓴᐅᓪᓗᑕ. ᑭᓯᐊᓂ ᑐᑭᓯᕙᓪᓕᐊᒋᐊᖃᕐᓂᐊᖅᑐᒍᑦ ᖃᓄᖅ ᑕᒪᓐᓇ ᐃᖏᕐᕋᐸᓪᓕᐊᓂᐊᕐᒪᖔᑦ. ᐅᖃᕋᑖᕋᒪᐃᓛᒃ ᐅᓗᐃᑦ ᐱᒋᐊᕐᓂᖏᓐᓃᑐᐃᓐᓇᕋᑦᑕ ᐅᖃᖃᑎᒋᕙᓪᓕᐊᓪᓗᒋᑦ ᑕᒪᒃᑯᐊ ᐱᓪᓗᒋᑦ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᖅ.
Chairman: Thank you. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅ ᐊᖕᓇᑲᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. I'm going onto something else again. How many on-the-job learning employees do you presently have in place? Thank you, Mr. Chairman.	**ᐊᖕᓇᑲᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᖅ. ᐊᓯᐊᓅᓕᕐᒥᓗᖓ. ᖃᑦᓯᑦ ᐃᖅᑲᓇᐃᔮᒥᒃ ᐃᓕᓐᓂᐊᖅᑎᖁᑎᖃᖅᐱᓯ ᒫᓐᓇᐅᔪᒥ? ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. Let me quickly check. Off the top of my head, I think three apprentices. I just want to make sure that I'm not lying to the Member here. Yes, that's correct. We still have apprentices that are complete the programs. Just by way of note, we've graduated five apprentices so far. Thank you, Mr. Chairperson.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᖅ. ᖃᐅᔨᒋᐊᓵᖃᐃᓐᓇ. ᐃᖅᑲᐅᒪᒍᒪ ᐱᖓᓱᖅᑰᖅᑐᑦ ᐃᖅᑲᓇᐃᔭᓕᒻᒪᔭᖅᑐᑦ. ᖃᐅᔨᒋᐊᑦᓯᐊᖃᐃᓐᓇ ᑕᒻᒪᖏᑲᓗᐊᕐᒪᖔᕐᒪ ᒪᓕᒐᓕᐅᖅᑎᒧᑦ. ᐃ, ᓱᓕᔪᖅ, ᐱᖓᓱᔪᑦ ᐃᓅᓱᒃᑐᑦ ᐃᖅᑲᓇᐃᔭᓕᒻᒪᔭᖅᑐᐃᑦ ᐱᐊᓂᒃᓯᓂᐅᔭᔪᑦ ᐃᓕᓐᓂᐊᖅᑕᒥᓂ ᐊᒻᒪ ᑕᓪᒪᓂᑦ ᐱᕙᓈᖅᑐᖃᔪᒥᔪᖅ ᑕᐃᒫᒃ ᐃᖅᑲᓇᐃᔭᖅᓯᓐᓈᑦ ᐃᓕᓐᓂᐊᖅᓯᒪᔪᓂᑦ ᐸᐃᑉᐸᑖᕋᓱᑦᑐᑎ. ᖁᔭᓐᓇᒦᒃ, ᐃᔅᓯᕙᐅᑖᖅ.
Chairman: Thank you. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅ ᐊᖕᓇᑲᖅ.

Ms. Angnakak: Thank you, Mr. Chairman. Thanks for that answer. I was really impressed actually with the program that you have in place, reading your corporate plans and seeing how you do things in some of the other reports that you have. How many of these are in self-directed Inuit employment plans? Thank you, Mr. Chairman.	**ᐊᖕᓇᑲᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᔾᓯᕙᐅᑖᖅ. ᖁᔭᓐᓇᒦᑦᑕᐅᖅ ᑕᐃᒫᒃ ᑭᐅᒐᕕᓐᖓ. ᖁᕕᐊᒋᔭᖃᓪᓚᓇᓚᐅᕐᒥᔪᖓ ᖃᐅᔨᒐᒪ ᐃᓕᔾᓯ ᐋᖅᑭᔾᓯᒪᔭᖕᒋᓐᓂ ᑕᕝᕙᓂ ᐸᕐᓇᐅᑎᔾᓯᓐᓂ ᑕᑯᓚᐅᖅᑕᓐᓂᑦ, ᑖᒃᑯᐊ ᐅᓂᒃᑳᓕᐊᓇᖃᑦᑕᖅᑕᓯᓗ ᐱᓪᓗᒋᑦ. ᖃᑦᑎᓄᑯᐊ ᓇᒻᒥᓂᖅ ᐱᒋᐊᖅᑎᔾᓯᒪᕕᓯᐅᒃ ᐃᓄᓐᓂᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᑎᓂᕐᒧᑦ ᐸᕐᓇᐅᑎᓯ? ᖁᔭᓐᓇᒦᒃ, ᐃᔾᓯᕙᐅᑖᖅ.	
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔾᑕ ᒫ.
Mr. Ma: Sorry. Thank you, Mr. Chairperson. Could you explain or define what self-directed means? Sorry. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᔾᓯᕙᐅᑖᖅ. ᓇᓗᓇᐃᑦᑎᐊᑲᐃᓐᓇᕈᒃ ᖃᓄᖅ ᐃᒻᒥᓂ ᐱᒋᐊᖅᓯᒪᔭᕗᑦ ᑐᑭᖃᖅᑎᒻᒪᖕᒫᖅᐱᐅᒃ? ᖁᔭᓐᓇᒦᒃ, ᐃᔾᓯᕙᐅᑖᖅ.
Chairman: Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔾ ᐊᖕᓇᑲᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. Just reading in your corporate plan, it talks about self-directed Inuit plans somewhere in here. I read your corporate plan and I write my questions beside it. In their Inuit employment, I guess with their training and that. It states here that you have, page 10, it's right in there. I'm just trying to find it here. Okay. Here we go. Self-directed, it says, "Inuit employment development plans are designed to be self-directed with support from the employee's manager." So I'm wondering how many Inuit are actually on these plans? Thank you, Mr. Chairman.	**ᐊᖕᓇᑲᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᔾᓯᕙᐅᑖᖅ. ᐅᖃᓕᒫᑐᐃᓐᓇᖅᑐᖕᒐ ᑕᕝᕙᓂ ᐊᐅᓚᑦᑎᓂᕐᒧᑦ ᐸᕐᓇᐅᑎᒋᓂᐊᖅᑕᓯᓐᓂ, ᐃᒻᒥᓂᒃ ᑐᑭᒧᐊᖅᑎᑕᐅᔪᐃᑦ, ᐃᒥᓂ ᐱᒋᐊᖅᑎᑕᐅᔪᐃᑦ ᐃᓄᓐᓄᑦ ᐸᕐᓇᐅᓯᐅᕈᑎᓂᑦ. ᐸᕐᓇᐅᑎᓯᓐᓂ ᐅᖃᓕᒫᓚᐅᕋ ᐊᐱᖅᑯᑎᔾᔪᓇᓂᐊᖅᑕᕋ ᑎᑎᕋᑦᑕᐅᑎᒋᓚᐅᕋᒃᑯ. ᐃᓄᓐᓂᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᑦᑎᓂᖅ ᐱᓪᓗᒍ, ᐱᓕᒻᒪᖅᓴᐃᓂᕐᔫᓐᓃᑦ ᐃᓕᔾᔪᑎᑦᑎᓂᕐᔫᓐᓃᑦ ᒪᐱᒐᖕᒐᓂ 10-ᖕᒐᓃᑦᑐᖅ ᑕᕝᕙᓂ. ᐃᓄᓐᓂᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᑦᑎᓂᕐᒧᑦ ᐸᕐᓇᐅᑏᑦ ᐃᑲᔪᖅᓯᖅᑕᐅᖃᑦᑕᕐᓗᑎ ᐃᖅᑲᓇᐃᔭᖅᑎᑦᑎᓂᕐᒧᑦ ᐊᐅᓚᑦᑎᔨᐅᔪᓄᑦ. ᖃᑦᑎᐅᕙᑦ ᐃᓄᐃᑦ ᑕᕝᕗᓇ ᐸᕐᓇᐅᑎᑎᒍᑦ ᑲᒪᒋᔭᐅᔪᑦ? ᖁᔭᓐᓇᒦᒃ, ᐃᔾᓯᕙᐅᑖᖅ.	
Chairman: Thank you. Does that clarify it, Mr. Ma?	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔾᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. Let me just get to that note. Of course the note would have to have the percentage and not the number. Sorry, here it is; 33 are in career development plans and self-directed learning.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᔾᓯᕙᐅᑖᖅ. ᑖᓐᓇ ᓇᓂᑲᐃᓐᓇᕐᓚᒍ ᑎᑎᕋᖅᓯᒪᔪᖅ. ᖃᑦᑎ ᐳᔾᓐᓚᑐᐃᓐᓇᒥᒻᒪᑦ ᓈᔾᔭᐅᑎᖓ ᑕᑯᖕᒋᓇᒃᑯ, ᐆᒃ, ᑕᕝᕙ. 33-ᖑᕗᑦ ᑖᒃᑯᐊ ᐃᓕᔾᑎᑕᐅᕙᓪᓕᐊᔪᑦ ᐃᖅᑲᓇᐃᔭᖅᑐᑎ ᐃᓄᐃᑦ.	
If I may, at this point maybe I'll just talk about the Nunavut Leadership Development	ᑖᒃᑯᐊᓕ ᓯᕗᓕᖅᑎᐅᓂᕐᒧᑦ ᓯᕗᓕᖅᑎᓂ ᐱᕙᓪᓕᐊᑎᑦᑎᓂᕐᒧᑦ ᐸᕐᓇᐅᑎᕗᑦ ᑕᕝᕙᓂᑦᑕᐅᖅ 9-ᖕᒐᑕ

Program. It's on page 10 and it's the very first one under section 2.9. I think that is something that's a little bit unique to QEC from the rest of the government. It's a program that was developed to support people going to post-secondary.	ᐊᑖᓃᑦᑐᑦ ᐊᔾᔨᐅᑎᐊᖏᒻᒥᔪᖅ ᐆᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᓐᓄᑦᓕ ᐊᐅᓚᑕᐅᕙᑦᑐᖅ ᐃᑲᔪᖅᓲᒐᓱᑦᑐᐃᑦ ᓯᓚᑦᑐᓴᕐᕕᒻᒧᑦ ᐃᓕᓐᓂᐊᕆᐊᒃᑲᓐᓂᕈᒪᓂᐊᖅᑐᓂᑦ.
As all members probably know, most government entities are really good at the low end of the six occupational areas but the three areas that we're really focused on here and I think government is starting to focus a little bit more on is professional, middle management and maybe senior management. I don't remember exactly but I can check.	ᐊᑕᖏᐸᓗᑦᑐᑎ ᒐᕙᒪᒃᑯᑦ ᐊᑦᑎᓂᖅᓴᓂᑦ ᐱᖓᓱᔪᖅᑐᓂ ᑲᒪᔾᔭᓲᖑᒐᓗᐊᑦᓕ ᐅᕙᒍᑦᓕ ᐅᑯᓂᖓᖕᒑᖅ ᓵᓐᖓᑦᑎᒋᐊᕐᓂᐅᓴᒐᑦᑕ ᐃᒫ ᖃᔨᒪᑎᑕᕈᕋᓱᑦᓚᕆᓐᓂᐊᕐᓗᑎ ᐊᐅᓚᑦᑎᔨᕈᓐᓂᐊᕐᓗᑎ ᕿᑎᐊᓃᑦᓗᑎ.
This program was designed for people that are going to post-secondary. While there is funding through FANS the Financial Assistance for Nunavut Students program, this supplements that. I think at this point we have four beneficiaries at this point that are going through different programs. Two of them are in bachelor of administration programs, working towards their accounting designations. I think there's another one in bachelor of administration working towards a human resources degree. I think the fourth is actually working on an engineering degree.	ᑖᓐᓇ ᑐᑖᖓᔪᖅ ᑕᐃᒃᑯᓄᖓ ᓯᓚᑦᑐᓴᕐᕕᒃᔪᐊᒧᑦ ᐃᓕᓐᓂᐊᕆᐊᒃᑲᓐᓂᕈᒪᓂᐊᖅᑐᓄᑦ, ᑕᕝᕗᓇᑦᑕᐅᖅ ᐃᓕᓐᓂᐊᖅᑏᑦ ᑮᓇᐅᔭᓴᕐᕕᒋᑎᒍᖅᓯᓈᕐᓗᓂ ᐃᓛ ᐃᓚᔭᐅᖅᑲᑦᑕᖅᑐᑦ ᑕᐃᒃᑯᖓ ᑮᓇᐅᔭᓴᖏᑦ. ᓯᕗᓂᑦᑎᓐᓂ ᐃᖅᑲᓇᐃᔭᖅᑎᑐᕈᕈᒫᕐᖓᑕ ᑖᒃᑯᐊ ᑎᓴᒪᑦ ᑕᕝᕗᓇ ᐃᓕᓐᓂᐊᖅᑎᑕᐅᓂᒃᑰᖅᑐᑦ ᐊᒻᒪ ᒪᕐᕉᒃ ᑮᓇᐅᔭᓕᕆᓂᐅᓂᕐᒧᑦ ᓯᓚᑦᑐᓴᕐᕕᒃᔪᐊᒥ ᐃᓕᓐᓂᐊᖅᑑᒃ, ᐸᐃᑉᐹᖅᑖᕐᓱᑦᑑᒃ ᐊᒻᒪᑦᑕᐅᖅ ᖃᓄᖅ ᓴᓇᔭᐅᓲᖑᒻᒪᖓᑕ ᑎᑎᕋᐅᔭᖅᑎᐅᓂᕐᒥᑦ ᐃᓕᓴᔪᖅᑲᓇᑦᓗᓂ ᒪᕐᕉᓐᓂ.	
Those are important things because we don't have enough Inuit or beneficiaries in these types of professional occupations. I think it's important to support this. It's certainly a worthwhile endeavour. I think as the Government of Nunavut develops its human resource strategy for the public service, I think it will perhaps look at this model a little bit as well. Certainly this is an area where I think we're ahead of the rest of the government. Thank you, Mr. Chairman.	ᑕᐃᒪᐃᑦᑐᓂ ᐃᓄᓐᓂᑦ ᓄᓇᑖᖃᑕᐅᓯᒪᔪᓂᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᑕᖃᖏᒻᒪᑦ ᒫᓐᓇ, ᑖᓐᓇ ᐃᑲᔪᖅᓯᕐᓗᒍ ᐱᐅᓪᓚᓇᒻᒪᑦ ᐱᑕᖃᑖᖓᑦ ᑕᐃᒫᒃ ᓄᓇᕗᑦ ᒐᕙᒪᒃᑯᖏᑦ ᐃᖅᑲᓇᐃᔭᖅᑐᓕᓇᓂᕐᒧᑦ ᐸᕐᓇᐅᑎᖓᓂ ᓴᓇᕙᓪᓕᐊᑎᓪᓗᒍ, ᐆᒥᖓ ᕿᒥᕐᕈᐊᑦᑎᐊᓇᐊᖅᑲᑲᓂᕐᓂᐊᖅᑐᒍᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᔅᓯᕙᐅᑖᖅ.	
Chairman: Thank you, Mr. Ma. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅ ᐊᖓᓇᑲᖅ.

Ms. Angnakak: Thank you, Mr. Chairman. Thank you, Mr. Ma. I agree with you. I was quite impressed reading this. The process that you have in place.	**ᐊᖕᓇᑲᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᔾᓯᕙᐅᑖᖅ. ᐊᒻᒪ ᖁᔭᓐᓇᒦᑦᑕᐅᖅ ᒥᔅᑕ ᒫ, ᐊᖏᖅᑲᑎᒋᑦᑎᐊᕐᒥᒋᒃᑭᑦ ᑖᒃᑯᐊ ᐱᐅᒋᖅᑲᐅᒐᒃᑭᑦ ᐅᖅᑲᓕᒫᖅᑐᒋᑦ ᐋᖅᑭᔾᓯᒪᓕᖅᑕᓯ ᐱᕙᓪᓕᐊᑎᑦᑎᔾᔪᑕᐅᓂᐊᖅᑐᑦ.
Summer employment has come up as questions in the House before and I'm sure QEC also participates for summer employment positions for students, since we're on the topic of learning and students. How do you advertise, are you part of the government advertisement or are you separate? Thank you, Mr. Chairman.	ᐊᐅᔭᒃᑯᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᑦᑎᖅᑲᑦᑕᕐᓂᖅ ᑖᓐᓇ ᐅᖅᑲᐅᓯᐅᖅᑲᑦᑕᖅᓯᒪᒻᒪᑦ ᒪᓕᒐᓕᐅᕐᕕᒻᒥ ᑖᒃᑯᐊᑦᑕᐅᖅ ᐆᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᑦ ᐊᐅᔭᒃᑯᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᑦᑎᑲᐃᓐᓇᖅᑲᑦᑕᑐᔅᓴᐅᒥᒻᒪᑕ ᐃᓕᓐᐊᓂᐊᖅᑎᓂᑦ ᑕᒪᓐᓇ ᐃᓕᓐᓂᐊᖅᑏᑦ ᐃᓕᑉᐸᓕᐊᓂᖏᓐᓄᑦ ᐅᖅᑲᐅᓯᖅᑎᓪᓗᑕ ᐅᖅᑲᐅᓯᐅᖅᑕᐅᕙᒻᒪᑦ. ᒐᕙᒪᒃᑯᑦ ᐃᖅᑲᓇᐃᔮᔅᓴᓂᑦ ᑕᐃᒪᐃᑦᑐᓂ ᓴᖅᑭᔭᖅᑎᑦᑦᑎᖅᑕᐅᕙᑉᐱᓲ ᐅᕝᕙᓘᓐᓃᑦ ᐃᓛᒃᑯᑦ? ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. Prior to this year, we were separate from the GN. In recent months, I think I'm going to have to guess a little bit here, but probably in about February, we made a change to be part of the GN's website and their recruitment advertising. I think it's important that people realize that we are part of government and we are a government entity. It also helps us expand our opportunities to recruit individuals.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐊᕐᕌᒍᓇᔭᑦᑕ ᓯᕗᓂᐊᓂ, ᐃᓛᒃᑰᖕᒐᓚᐅᖅᑐᒍᑦ ᓄᓇᕗᑦ ᒐᕙᒪᒃᑯᖕᒐᓐᓂᒃ. ᑭᖑᓪᓕᕐᓂ ᑕᖅᑭᐅᓕᖅᑐᓂ, ᐃᒻᒪᕐᑳ ᕕᕝᕗᐊᓇᒥ ᐊᓯᔾᔨᕐᓂᖅᑲᓚᐅᖅᑐᒍᑦ ᒐᕙᒪᒃᑯᑦ ᖃᓇᓴᐅᔭᖅᑲᕐᕕᖕᒐᓂ ᐃᓚᒋᔭᐅᔪᒪᓕᖅᑐᑕ ᐃᖅᑲᓇᐃᔭᖅᑎᒃᓴᖅᓯᐅᕐᓂᕐᒧᓪᓗ ᑐᓴᕈᑎᖕᒋᓐᓂᒃ ᐃᓚᒋᔭᐅᓕᖅᑐᑕ. ᐃᓕᓴᓇᔭᐅᔭᓇᐊᓕᒃ ᒐᕙᒪᒃᑯᓐᓄᑦ ᐃᓚᒋᔭᐅᓂᑦᑎᓐᓂᒃ ᑎᒥᖁᑎᒋᔭᐅᓪᓕᓗ ᒐᕙᒪᒃᑯᓐᓄᑦ. ᑕᒪᑐᒧᓇᓗ ᐃᖅᑲᓇᐃᔭᖅᑎᑖᕋᓱᑎᑦᑎᓐᓄᑦ ᐱᔪᓐᓇᖅᓯᓂᖅᓴᐅᔾᔪᑎᒋᒻᒥᔭᕗᑦ.
Specific to your question of summer students, I may have this wrong and I can certainly correct it later, but I think this year, we had nine summer students. What we do is we advertise throughout the organization to see if any department or area would have a need for summer students. A couple of these summer students were, of course, they're students I just spoke about that are going post secondary, as part of the Inuit leadership development program, we also make sure they have summer employment relevant to their future field of occupation.	ᑕᒪᑐᒧᖕᒐᓕ ᐊᐱᖅᑯᑎᓪᓗᐊᑕᓄᑦ ᐊᐅᔭᒃᑯᑦ ᐃᓕᓐᓂᐊᖅᑏᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᑕᐅᓂᖕᒋᓐᓄᑦ, ᑕᒻᒪᕐᓂᐊᖅᑰᕋᓗᐊᖅᑐᖕᒐ ᖃᐅᔨᒋᐊᕈᓐᓇᕋᓗᐊᖅᑐᒍ ᑕᐃᒪᐃᒃᑲᓗᐊᕐᒪᖔᖅ, ᐊᕐᕌᒍᑦᑎᓐᓂ 9-ᖑᖅᑰᓚᐅᖅᑐᑦ ᐊᐅᔭᒃᑯᑦ ᐃᓕᓐᓂᐊᖅᑎᓂᒃ ᐃᖅᑲᓇᐃᔭᖅᑎᖅᑰᓚᐅᖅᑐᒍᑦ. ᑐᓴᐅᒪᑎᑦᑎᕙᒃᑐᒍᑦ ᑎᒥᐅᔪᓕᒫᑎᒍᑦ ᖃᐅᔨᓇᓱᐊᕈᑎᒋᓪᓗᒍ ᐱᓕᕆᕝᕕᑦ ᐊᐅᔭᒃᑯᑦ ᐃᓕᓐᓂᐊᖅᑎᓂᒃ ᐃᖅᑲᓇᐃᔭᖅᑎᖅᕈᒪᓂᐊᕐᒪᖔᑕ. ᒪᕐᕉᒃ ᑖᒃᑯᐊ ᐃᓕᓐᓂᐊᖅᑏᑦ ᓯᓚᑦᑐᓴᕐᕕᓯᐅᑎᓂᒃ ᐃᓕᓐᓂᐊᖅᑎᐅᓚᐅᖅᑑᒃ ᐊᒻᒪᓗ ᐃᓚᒋᓪᓗᓂᐅᒃ ᐃᓄᐃᑦ ᓯᕗᓕᖅᑎᐅᓂᕐᒧᑦ ᐃᓕᓐᓂᐊᕐᓂᖅ. ᐊᐅᔭᒃᑯᑦ ᐃᖅᑲᓇᐃᔮᖅᑲᖅᑎᕙᒃᑕᕗᑦ ᑕᒪᒃᑯᐊ ᐊᑑᑎᖅᑲᖅᑐᒥᒃ ᐃᓕᓐᓂᐊᖅᐸᓪᓕᐊᔭᖕᒋᓐᓄᑦ.	
For example, here in Iqaluit this year, we had a young man here who was working at	ᐆᑦᑑᑎᒋᓗᒍ ᑕᒫᓂ ᐃᖅᑳᓐᓂ ᐃᓄᓱᒃᑐᖅᑕᖅᑲᓚᐅᖅᑐᖅ ᑮᓇᐅᔭᓕᓇᓂᕐᒥ ᐃᖅᑲᓇᐃᔭᓚᐅᖅᑐᒥᒃ ᒪᓕᒐᕐᓂᓪᓗ

Finance, so he worked with our regulatory individual here to work on budgets, cleaning up some of the stuff from the general rate application process, and hopefully that was a good learning process for him. You're not going to get that kind of hands-on experience elsewhere and really, I think it helps you grow into a professional. That's a very similar model that we used when I was at the Department of Finance.	ᐱᓕᕆᔨᖁᑎᑦᑎᓐᓂ ᐃᖅᑲᓇᐃᔭᖅᑕᐅᓕᓚᐅᖅᑐᖅ ᑮᓇᐅᔭᖅᑑᑎᒃᓴᓕᐅᕐᓂᕐᒥᒃ ᐱᓕᕆᖅᑕᐅᓪᓗᓂ ᐊᒻᒪᓗ ᐊᑭᒋᔭᐅᔪᒪᔪᓂᑦ ᑐᒃᓯᕋᐅᑎᓕᕆᓂᕐᒦᖕᒐᖕᒐᔪᓂᒃ. ᓂᕆᐅᓇᖅᐳᖅ ᐃᓕᓐᓂᐊᕈᑎᒃᓯᐅᓚᐅᕐᒥᔭᖕᒐ. ᑕᐃᒪᓐᓇᓗ ᐃᓕᓐᓂᐊᖅᓯᓐᓈᕐᕕᒃᓴᖅᑲᕋᔭᓚᐅᓐᖕᒋᑦᑐᖅ ᐃᑲᔫᑕᐅᕕᔾᔪᐊᕈᓇᐅᕗᖅ ᑕᒪᑐᒧᓇ. ᑕᐃᒪᐃᑦᑐᐸᓗᒻᒥᑦᑕᐅᖅ ᐊᑐᖅᑲᑦᑕᓲᖑᓚᐅᕐᒥᔪᒍᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᑦᑎᓂᕐᒧᑦ ᐃᓕᓐᓂᐊᖅᑎᓂᒃ ᑮᓇᐅᔭᓕᕆᔨᒃᑯᓐᓃᑦᑎᑦᓗᖕᒐ.	ᐱᓕᕆᔨᖁᑎᑦᑎᓐᓂ ᐃᖅᑲᓇᐃᔭᖅᑕᐅᓕᓚᐅᖅᑐᖅ ᑮᓇᐅᔭᖅᑑᑎᒃᓴᓕᐅᕐᓂᕐᒥᒃ ᐱᓕᕆᖅᑕᐅᓪᓗᓂ ᐊᒻᒪᓗ ᐊᑭᒋᔭᐅᔪᒪᔪᓂᑦ ᑐᒃᓯᕋᐅᑎᓕᕆᓂᕐᒦᖕᒐᖕᒐᔪᓂᒃ. ᓂᕆᐅᓇᖅᐳᖅ ᐃᓕᓐᓂᐊᕈᑎᒃᓯᐅᓚᐅᕐᒥᔭᖕᒐ. ᑕᐃᒪᓐᓇᓗ ᐃᓕᓐᓂᐊᖅᓯᓐᓈᕐᕕᒃᓴᖅᑲᕋᔭᓚᐅᓐᖕᒋᑦᑐᖅ ᐃᑲᔫᑕᐅᕕᔾᔪᐊᕈᓇᐅᕗᖅ ᑕᒪᑐᒧᓇ. ᑕᐃᒪᐃᑦᑐᐸᓗᒻᒥᑦᑕᐅᖅ ᐊᑐᖅᑲᑦᑕᓲᖑᓚᐅᕐᒥᔪᒍᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᑦᑎᓂᕐᒧᑦ ᐃᓕᓐᓂᐊᖅᑎᓂᒃ ᑮᓇᐅᔭᓕᕆᔨᒃᑯᓐᓃᑦᑎᑦᓗᖕᒐ.
We supported both beneficiaries and non-beneficiaries through summer employment. Many of those individuals, after they got their graduate degree, stayed on with the department, although I must admit now that some of them have gone on to other organizations, but you know what? Kudos for them. We have to develop our own home-grown people regardless of whether they're beneficiaries or not. I think it's important that we do that rather than always bringing up people like me who are southerners. Thank you, Mr. Chairman.	ᐃᑲᔪᖅᐸᓚᐅᖅᑕᕗᑦ ᐊᑎᓕᐅᖅᑕᐅᓯᒪᔪᐃᑦ ᐊᑎᓕᐅᖅᑕᐅᓯᒪᓐᖕᒋᑦᑐᓪᓗ ᐊᐅᔭᒃᑯᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᑦᑎᓂᒃᑯᑦ. ᐊᒥᓱᓪᓗ ᐃᓕᓐᓂᐊᓂᕐᒥᓂ ᐃᓱᓕᒃᓯᒫᖕᒐᑕ ᐃᖅᑲᓇᐃᔭᐃᓐᓇᓕᓚᐅᖅᐳᑦ ᐱᓕᕆᕕᓐᓂ. ᐃᓛᒃ ᑮᓇᐅᔭᓕᕆᔨᒃᑯᓐᓃᓕᕋᒪᓕ ᐃᓚᖕᒋᑦ ᐊᓯᐊᓈᖕᒐᖅᓯᒪᓕᖅᑑᒐᓗᐊᑦ. ᑭᓯᐊᓂᓕ ᑕᒪᓐᓇ ᐱᐅᑐᐃᓐᓇᕐᒥᔪᖅ ᑕᐃᒃᑯᐊ ᑲᔪᓯᒋᐊᒃᑲᓐᓂᖅᓯᒪᓕᓚᐅᕐᒪᑕ ᐊᓯᑦᑎᓐᓈᕋᓗᐊᖅᑎᓪᓗᒋᑦ ᐊᒻᒪᓗ ᐃᑲᔪᕐᓗᒋᑦ ᐊᑎᓕᐅᖅᑕᐅᓯᒪᔫᑉᐸᑕ ᐊᑎᓕᐅᖅᑕᐅᓯᒪᔫᓐᖕᒋᑲᓗᐊᖅᐸᑕᓗᓐᓃᑦ ᐃᓄᖅᑎᕗᑦ ᑎᑭᑎᑦᑎᑐᐃᓐᓇᖅᑲᑦᑕᕈᓐᓃᕐᓗᑕ ᓯᓚᑖᓂᒥᐅᑕᓂᒃ ᓲᕐᓗ ᐅᕙᖕᒐᑎᑐᑦ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᒫ. ᐊᑯᓂ ᑕᒫᓂᒥᐅᑕᐅᓕᕋᕕᑦ ᐅᑭᐅᖅᑕᖅᑐᒥᐅᑕᐅᓇᕋᕈᓐᓇᖅᓯᕙᒋᑦ. ᐳᐳᐃᓪᓚᖅᑐᑦ ᒥᓯᔅ ᐊᖕᓇᑲᖅ. **ᐊᖕᓇᑲᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᖁᔭᓐᓇᒦᓪᓗ ᑭᐅᔫᑎᐊᓄᑦ. ᐊᓯᐊᓈᖕᓂᐊᓕᕋᒪ ᒪᓕᒐᓕᐅᖅᑎᐅᓪᓗᖕᒐ ᑕᒫᓂ ᐃᖅᑲᓐᓂ, ᖅᑲᐅᔨᒃᑲᓐᓂᕈᒪᖅᑲᑦᑕᓲᖑᒐᒪ ᐃᒥᒃᑯᑦ ᐃᑯᒪᓕᐅᖅᓂᐅᔪᒃᓴᒥᒃ ᖁᑦᓕᒃᑯᓐᓄᑦ ᐱᕙᓪᓕᐊᔭᐅᔪᒪᔪᒥᒃ. ᐸᖅᓇᐅᑎᑦᑎᓐᓂ ᐅᖅᑲᐅᓯᖅᑲᖅᒪᑦ ᑕᒪᑐᒥᖕᒐ ᒪᐸᐱᒐᖅ 14-ᖕᒐᓂ. ᐃᒪᐃᓕᖕᒐᔪᖅ, "ᑮᓇᐅᔭᖅᑲᕆᐊᖅᑲᓪᓚᕆᓐᓂᐊᖅᑐᖅ ᐃᑯᒪᓕᐅᕈᑕᐅᒐᔭᖅᑑᑉ ᐱᓪᓗᐊᑕᖕᒋᓐᓂᒃ". ᑕᒪᒧᖕᒐ ᖅᑲᓄᐃᓕᖕᒐᓕᖕᒐᑦᑎ ᐅᓂᒃᑳᕈᓐᓇᖅᐲᑦ ᑮᓇᐅᔭᖅᓯᐅᖅᓂᕐᒥᒃ ᐅᕝᕙᓘᓐᓃᑦ ᓇᐃᓈᕐᓗᒍ ᐅᓂᒃᑳᕈᓐᓇᕐᒪᖕᒐᖅᐱᑦ ᖅᑲᓄᐃᓕᖕᒐᓕᕋᓗᐊᕐᒪᖕᒐᖅ?	ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.

Chairman: Thank you, Ms. Angnakak. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᓴᐅᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᓱᓵ ᐊᖕᓇᒃᖅ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. Yes, I think it's good to probably give some background to all Members. I may have the dates wrong, so I'm going to by Assembly.	**ᒫ** (ᑐᓵᓴᐅᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᖃᓄᐃᑉᐱᓪᓕᐊᓯᒪᓂᖕᒐᓂᖅᑲᐃ ᐅᓂᒃᑳᖅᑲᕐᔪᒍᓐᓇᖅᑐᖕᒐ ᑲᑎᒪᔨᓕᒫᓄᑦ.
In the Second Assembly, there was direction from the Minister of Energy at that point to QEC to examine possible hydroelectricity sites and that work commenced back then. They did a number of studies in terms of hydrology, which is measuring water levels, impacts to the environment in terms of wildlife, plants, impact to traditional hunting areas. There was quite an extensive consultation process with the community here and I believe Kimmirut as well.	ᑕᐃᒪᓕ ᐊᐃᑉᐸᓐᓂ ᒪᓕᒐᓕᐅᖅᑎᐅᑎᓪᓗᒋᑦ, ᒥᓂᔅᑕ ᑎᓕᐅᕆᓚᐅᖅᓯᒪᒻᒪᑦ ᖁᓪᓕᒃᑯᑦ ᕿᒥᕐᕈᒋᐊᓯᖁᓪᓗᒋᑦ ᐃᒥᕐᒧᑦ ᐃᑯᒪᓕᐅᕐᕕᓕᐅᕐᕕᐅᔪᓐᓇᕋᔭᖅᑐᓂᒃ. ᑕᐃᒪ ᖃᐅᔨᓴᐃᓂᖅᑲᓯᓚᐅᖅᓯᒪᕗᑦ ᓇᒥ ᐃᑯᒪᓕᐅᕐᕕᓕᐅᕈᑕᐅᔪᓐᓇᕋᔭᕐᒪᖔᖅ ᐊᒻᒪᓗ ᐊᑦᑐᐃᓂᐅᑐᐃᓐᓇᕆᐊᓕᓐᓂᒃ ᐊᕙᑎᒧᑦ ᐆᒪᔪᕐᓄᑦᓗ ᐱᕈᖅᑐᓄᑦᓗ ᐆᒪᔪᖅᓯᐅᖅᑕᐅᕙᑦᑐᓄᑦᓗ.
To date, we have spent about $9.5 million doing these types of studies. To go to the next stage, to get it to an environmental assessment stage, we're probably going to have to spend another $6.5 million. So that would mean that we've got about $16 million all in before we even start anything and before we even get regulatory approval.	ᑕᒪᑐᒎᓇ ᑲᑎᒪᑎᑦᑎᓂᖃᕈᓘᔭᖃᑦᑕᓚᐅᖅᑐᖅ ᓄᓇᓕᓐᓂ ᑕᒫᓂ ᑭᒻᒥᕈᒻᒥᓗ. ᐅᓪᓗᒥᒧᑦ ᐊᑐᖅᓯᒪᕗᒍᑦ $9.5 ᒥᓕᐊᓂᒃ ᑕᐃᒪᐃᑦᑐᓂᒃ ᖃᐅᔨᓴᐃᓂᖅᑲᖅᑐᑕ. ᐊᐃᑉᐸᓘᕐᓂᐊᕈᑦᑕ ᐊᕙᑎᓕᕆᔭᐅᓂᐊᕐᓂᕐᒧᑦ $6.5 ᒥᓕᐊᒃᑲᓂᕐᓂᑦ ᐊᑐᒃᑲᓐᓂᕆᐊᖃᕐᓂᐊᖅᑐᒍᑦ. ᑲᑎᓪᓗᒋᑦ ᑕᒪᑐᒪ ᓴᓇᔪᖃᓐᖏᓐᓂᖕᒐᓂ $16 ᒥᓕᐊᓂᑦ ᐊᑐᖅᓯᒪᓕᕋᔭᖅᐳᒍᑦ ᐊᖕᒋᖅᑕᐅᔪᖃᓚᐅᖅᑎᓐᓇᒍᓘᓐᓃᑦ ᓴᓇᔪᖃᓐᓂᒃᓴᖕᒐᓄᑦ.
Depending on the site, to build a hydroelectricity site can range anywhere, let's say, from $300 million to $400 million and it could be even higher than that. At this point, we have been looking for other partners to help us finance this particular project. I think that in one of your questions, you indicated whether we have spoken to mining companies. One of the companies that we spoke to was a mining company. We've had some initial conversations. They're interested. Our timelines don't quite mesh, but we will have to see.	ᓴᓇᔪᖃᕐᓂᐊᕈᓂ ᓇᒦᓐᓂᖕᒐ ᒪᓕᓪᓗᒍ ᐃᑯᒪᓕᐅᕈᑎᖃᕐᕕᒻᒥᒃ ᐊᑭᖃᕋᔭᖅᑑᔭᖅᑐᖅ $300 ᒥᓕᐊᓐ ᐊᒻᒪ $400 ᒥᓕᐊᓐ ᐊᑯᓐᓂᖕᒐᓂ ᐊᑭᑐᒃᑲᓐᓂᑐᐃᓐᓇᕆᐊᖃᖅᑐᓂᓗ. ᒫᓐᓇᒃᑯᓪᓕ ᓴᓇᖃᑕᐅᒐᔭᖅᑐᓂᑦ ᑕᑯᓇᓱᓚᐅᓐᖏᑦᑐᒍᑦ ᓱᓕ. ᑕᐃᒪ ᐊᐱᖅᑯᒋᔭᕕᑦ ᐃᓚᖕᒐᓂ ᐅᖃᖃᑎᖃᖅᑐᒥᓂᐅᒋᐊᒃᓴᑦᑎᓐᓂᒃ ᐅᔭᕆᓐᓂᐊᕐᕕᓕᕆᔨᓂᑦ. ᐅᖃᖃᑎᖃᓚᐅᖅᑐᒍᑦ ᐊᑕᐅᓯᕐᒥᒃ ᐅᔭᕋᓐᓂᐊᓂᕐᒧᑦ ᑲᒻᐸᓂᐅᔪᒥᒃ ᐱᒋᐊᕈᑎᑐᐃᓐᓇᕐᓂᑦ ᐱᖃᑕᐅᔪᒪᑐᐃᓐᓇᕆᐊᖃᕐᓇᕋᐃᓪᓗᑎᓪᓗ. ᓈᒻᒪᓈᕋᔭᕐᒪᖔᖅ ᐅᓪᓗᖕᒋᑦ ᓇᓗᓇᖅᑑᒐᓗᐊᖅ ᑭᓯᐊᓂ ᖃᐅᔨᒋᐊᖃᕋᔭᖅᐳᒍᑦ.	
If the project does take off, I think one possibility for financing is a P3 type	ᑕᐃᒪᓕ ᐊᓯᐃᓪᓘᒃ ᑲᔪᓯᒍᓐᓇᖅᓯᔪᒥᓂᐅᓐᓂᖅᐸᑦ ᐃᒻᒪᕐᑳ ᑮᓇᐅᔭᖅᓯᒍᓐᓇᕋᔭᖅᑐᒍᑦ ᓴᓇᔾᔪᑎᒃᓴᓂᑦ ᑕᐃᒪ

arrangement. We have, obviously, financing constraints. We don't have a whole lot of cash on hand. Also part of our other constraint is that under the *Qulliq Energy Corporation Act* we're only allowed to have debt equity ratio of three to one. So that will probably impinge upon that debt equity ratio.	ᐅᖃᖃᑎᒋᑦᑕᖅᓯᒪᔭᕋᓗᐊᕗᑦ ᐊᑕᐅᓯᒻᒥᒃ ᐅᔭᕋᒃᑕᕆᐊᓕᕆᔨᓂᒃ ᐊᐅᓚᔭᒐᔭᓐᓂᖅᐸᑦ ᓱᑦᓗ ᒐᕙᒪᐃᑦ ᐱᖓᓱᐃᓕᖅᑲᖓᓗᑎᒃ ᓴᓇᖃᑎᖃᖃᑦᑕᒻᒪᑕ ᒪᕿᒃᑲᓐᓃᓐᓂᖅ ᑕᐱᖅᑖᖅᑐᖅᓱᑎᒃ ᐊᑭᓖᖃᑎᖃᖅᑕᖅᓱᑎᒃ.
All of our debt, of course, are guaranteed by the Government of Nunavut. They have their own debt wall cap restrictions as well. P3 is one possible way to do this. We've had some initial conversations with private businesses here. Quite frankly, it's Inuit organizations. I'm sure you can read between the lines and figure out who that is.	ᑕᐃᒪ ᒪᓕᒐᖓᒍᑦ ᓇᖕᒥᓂᖅ ᐅᕙᒍᑐᐊᖅ ᐊᑮᑦᑐᓂᓗᐊᕈᓐᓇᖕᒋᓐᓇᑉᑕ ᓯᕗᓂᒃᓴᒧᑦ ᐊᑭᓕᖅᑕᐅᔾᔪᒥᓛᖅᑐᓂᒃ. ᑕᐃᒃᑯᐊᑦᑕᐅ ᐊᓯᕗᑦ ᑭᒡᓕᖃᖅᑎᑕᐅᖃᑦᑕᖅᑐᓂᒃ ᐱᖕᒥᒻᒪᑕ. ᐅᖃᖃᑎᖃᖃᑦᑕᖅᓯᒪᒐᓗᐊᖅᑐᒍᑦ ᓯᕗᓕᖅᐹᖅᓯᐅᑎᓂᒃ ᑕᒫᓂ ᐃᖃᓗᓐᓃᑦᑐᓂᒃ.
Also, the Government of Nunavut has got the Iqaluit Airport Improvement Project here, and that was through P3 Canada. So that also is a possibility. There are some possibilities. There are also some hurdles that go with this and some challenges. It doesn't mean that we stop. I think we have to try to keep this going. I think this was high on the mind of the board of directors, because one of the first committees that they formed was the alternative energy committee. It's unique in a sense that the whole board sits on the alternative energy committee. So it's sort of like a committee of the whole, so to speak.	ᑭᓯᐊᓂ ᐱᔪᒥᓇᒻᒪᖕᒐᑦ ᑐᑭᓯᓇᓱᒋᐊᖃᖅᑐᒍᔅᓱᓕ ᐊᒻᒪ ᒐᕙᒪᒃᑯᑦ ᒥᑦᑕᕝᕕᓕᐅᒻᒪᑕ ᐱᖓᓱᐃᓕᖅᑲᖓᓪᓗᑎᒃ ᐅᑯᐊ, ᑲᓇᑕᐅᑉ ᒐᕙᒪᐃᓐ, ᓄᓇᕗᑦ ᒐᕙᒪᐃᓐ ᐊᒻᒪᓗ ᐱᖓᔪᖓᓐᓂᒃ ᐱᓪᓗᑎᒃ ᐊᒃᓱᕈᓐᓇᖅᑐᖅᑲᖃᑦᑕᓲᖑᒻᒪᑦ ᐃᓛᓐᓂᑯᑦ ᐱᕐᓇᐊᖕᒋᑦᑐᓂᒃ. ᑭᓯᐊᓂ ᑕᐃᒪᓐᓇᑦᑕᐅᖅ ᐅᒃᑐᖃᑕᐅᓗᑕ ᑭᓯᐊᓂ. ᑲᑎᒪᔨᕗᑦ ᑕᐃᒪᓐᓇ ᓴᖅᑭᑎᑦᓯᓚᐅᒻᒪᑕ ᑕᐃᒪᐃᑐᓕᓇᔨᕋᓛᓂᒃ, ᐆᒻᒪᖅᑯᑎᓕᓇᔨᕋᓛᓂᒃ ᑲᑎᒪᔨᐊᓛᓂᒃ.
For the Iqaluit Hydro Project part of it, I think it's four of the members. I can't remember exactly who sit on that sub-committee. Hopefully, that gives some background. I certainly would be happy to answer any other questions on the hydro project for you. Thank you, Mr. Chairman.	ᐃᖃᓗᖕᓂ ᑖᒻᓇ ᐃᓱᒪᒋᔭᐅᖃᑕᐅᑉᓗᓂ ᑰᒻᒧᑦ ᓯᒥᒃᑎᓇᓂᖅ ᐆᒻᒪᖅᑯᑎᓕᓇᓂᒻᒧᑦ. ᐃ, ᐃᒻᒪᖃ ᐅᑎᒃᑲᓐᓂᖅᓯᒪᓕᓐᓂᕈᑉᑕ ᓯᕗᒧᐊᕐᔪᒃᓯᒪᓕᕋᔭᒃᑐᒃᓴᐅᕗᖅ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᓴᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᕐ ᐊᖕᓇᑲᖅ
Ms. Angnakak: Thank you, Mr. Chairman. Thank you for that explanation. The other	**ᐊᖕᓇᑲᖅ** (ᑐᓵᓴᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐃ, ᑕᐃᒪᓐᓇ ᑭᐅᒐᕕᑦ ᖁᔭᓐᓇᒥᒃ. ᐃᓱᒪᒋᖃᑕᐅᒐᑉᑯ

thing that comes to mind is the two different sites. Can you give us a breakdown of how you go about deciding which site you're going to go to and maybe that's already been decided. I'm not sure. Can you elaborate on that, please? Thank you, Mr. Chairman.	ᒪᕿᐃᓐᓂᒃ ᐃᓂᒃᓴᓂᒃ ᑕᐅᑐᒃᓯᒪᒐᑉᓯ ᐅᖃᐅᑎᔪᓐᓇᖅᐱᑎᒍᑦ ᖃᓄᖅ ᓂᕈᐊᖕᒐᓕᕋᔭᖅᐱᓯ ᒪᕿᐃᓂᒃ ᑕᐅᑐᒐᖃᖅᓱᓯ ᐅᕝᕙᓘᓐᓃᑦ ᓂᕈᐊᓈᖅᓯᒪᓕᖅᐱᓯ ᓇᓕᐊᓐᓂᒃ ᓴᓇᔪᒪᓇᔭᓐᒪᖕᒐᖅᓯ? ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. I've had a number of constituents ask that very same question. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᓴᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ. ᑭᒡᒐᖅᑐᑦᑕᓐᓂᒃ ᖃᔅᓯᒐᓚᓐᓂᑭᐊᖅ ᑖᔅᓱᒥᖕᒐ ᐊᐱᕆᔭᐅᓯᒪᒋᓪᓗᖕᒐ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. At this point, there has been no decision made with respect to the two sites. One of the sites is Jaynes Inlet. I am going to try to pronounce the Inuktitut name, it's Qikirrijaarvik. The other one is Armshow South and that's Turngaqtalik. I think what we have to look at is how reliable the water flow is, the distance from the community, impact on wildlife and traditional hunting grounds. Both of these sites I've been to before. They're beautiful sites. I know people camp there and go there quite a bit in the spring and summer. One of the sites impacts the Kimmirut Trail, as well. Those are things that we have to consider. We've had some discussion with the local HTOs both here and Kimmirut. I know quietly some people have indicated their support for the hydro project. Certainly, it's going to be like the liquor issue. You've got both sides of the coin where there is people that will support it, and people that will not support it. I think at some point, we have to look at some type of alternative energy. It just seems a feasible alternative. The capital costs are initially high, but it's a long-life type of project where you don't have to replace them for 100 years. Certainly, that changes your economics for sure. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᓴᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐅᓪᓗᒥᒧᑦ ᓱᓕ ᐊᖅᑮᔪᖃᖅᓯᒪᓐᖕᒋᑦᑐᑦ ᓇᓪᓕᐊᒃ ᓄᓇᐃᑦ ᐊᑐᖅᑕᐅᒐᔭᒻᒪᖕᒐᑦᑕ ᓯᒥᒃᑐᐃᓂᒻᒧᑦ. ᐃᓚᖕᒐ ᑖᓐᓇ ᓂᕈᐊᒐᐅᔪᖅ ᔭᐃᓐᔅ ᑲᖕᒋᓗᖕᒐ, ᐊᒻᒪᓗ ᐅᖃᕋᓱᒋᐊᓐᓂᐊᖅᐸᕋ ᐃᓄᒃᑎᑐᑦ ᑕᐃᑰᓯᖕᒐ ᐊᐃᑉᐸᑕ. ᕿᒃᑭᖅᑲᔾᔭᕝᕕᒃ ᐊᒻᒪᓗ ᐊᐃᑉᐸᖕᒐ ᐊᐅᒻᓴᐅᑦ ᓂᒋᖕᒐᖅ ᑐᓐᖕᒐᖅᑕᓕᒃ. ᐃᓱᒪᒋᔭᒃᑯᑦ ᑕᑯᓇᒋᐊᖅᑲᖅᑰᕋᑦᑎᒍᑦ ᖃᓄᑎᒋ ᑰᖕᒐᑕ ᑰᑦᑎᐊᓐᓂᓇᔭᓇᓲᖕᒋᓪᓗ, ᐅᖕᒐᓯᓐᓂᓇᔭᖕᒐ ᓄᓇᓕᖅᐸᐅᔭᒥᒃ, ᐅᖃᖅᑲᐅᒐᒪ ᑕᐃᒪ ᐊᒃᑐᐃᒐᔭᒻᒪᑦ ᐆᒪᔪᓂᒃ ᐃᓄᓐᓄᓪᓗ ᐊᖑᓇᓱᒋᐊᕝᕕᓲᒥᒃ ᓄᓇᖕᒋᓐᓂᒃ. ᑖᒃᑯᐊ ᑕᒪᒻᒥᒃ ᐅᐸᒍᑎᓯᒪᔭᐃᓐᓇᓇᓪᓗᒋᒃ ᓄᓇᕐᑎᐊᕚᓗᐃᑦ ᖃᐅᔨᒪᓪᓗᖕᒐᓗ ᑕᖕᒪᕝᕕᐅᓲᖑᒻᒪᑕ ᐊᑐᖅᑕᐅᒐᔪᒃᓗᑎᒃ ᐅᐱᓐᖕᒐᒃᑯᑦ ᐊᐅᔭᒃᑯᓪᓗ. ᐊᐃᑉᐸᖕᒐ ᓄᓇ ᐊᒃᑐᐃᒐᔭᖅᓗᓂ ᐃᒡᓕᓂᓇᔭᐅᓲᒧᑦ ᑭᒻᒥᕈᓕᐊᖅᑐᓄᑦ ᖃᒧᑕᐅᔭᒃᑯᑦ. ᑕᒪᒃᑯᐊ ᑕᕝᕙ ᐃᓱᒪᒋᖃᓯᐅᑎᔭᓇᐊᓕᕗᑦ ᕿᒥᖅᕈᐃᑎᓪᓗᑕ ᑕᒪᒃᑯᓂᖕᒐ. ᐅᖃᖅᑲᑎᖃᖅᓯᒪᓕᖅᑐᒍᑦ ᓄᓇᓕᔾᔪᐊᑉ ᐊᖑᓇᓱᒃᑐᓕᓇᔾᖕᒋᓐᓂᒃ, ᐅᕙᓂ ᐃᖃᓗᓐᓂ ᐊᒻᒪᓗ ᑭᒻᒥᕈᒻᒥ. ᖃᐅᔨᒪᓪᓗᖕᒐ ᓂᐱᖃᓗᐊᕋᑎᒃ ᐃᓚᖕᒋᑦ ᐃᓄᐃᑦ ᐃᑲᔪᖅᓱᐃᔪᑦ ᑰᒻᒥᒃ ᓯᒥᖕᑎᓇᓂᒻᒥᒃ ᐆᒻᒪᖅᑯᑎᓕᐅᕈᑎᐅᓂᐊᖅᑐᒥᒃ. ᖃᐅᔨᒪᔭᒃᑯᓪᓗ ᓴᕕᕋᔭᒃᑎᑐᑦ ᑮᓇᐅᔭᑐᑦ ᒪᕿᓐᓂᒃ ᑮᓇᖃᒻᒪᑕ ᑕᐃᒪᓐᓇᑦᑕᐅᖅ ᐃᓚᖕᒋᑦ ᐃᑲᔪᖅᓱᖅᓗᑎᒃ ᐃᓚᖕᒋᑦ ᐊᑭᕋᖅᑐᖅᓗᑎᒃ.
	ᑭᓯᐊᓂᓕ ᖃᐅᔨᒪᓪᓗᖕᒐ ᐅᖅᓱᐊᓗᓐᖕᒋᑦᑐᒧᑦ ᐆᒪᖅᑯᑎᓕᐅᕈᑎᓂᒃ ᕿᓂᓇᐊᖃᕋᑦᑕ ᑖᓐᓇᓗ ᑲᔪᓯᔪᓐᓇᕈᒥᓇᓛᖑᓪᓗᓂ ᐆᒪᖅᑯᑎᓕᐅᓇᔾᔪᑎᓂᒃ ᑭᓯᐊᓂᓛᒃ ᓴᓇᔭᐅᓂᖕᒐ ᐊᑭᑐᔫᒐᔭᒻᒪᑦ ᑭᓯᐊᓂ ᐊᕐᕌᒍᒐᓵᓗᓐᓄ ᐊᑐᕋᔅᓴᐅᒐᔭᖅᓗᓂ ᑭᖑᕝᕕᓇᐊᖃᖕᒋᔅᓱᓲᔭᓗᒃᑲᔭᒻᒪᑦ ᐃᒻᒪᕐᑳ 100-ᓄᑦ ᐊᕐᕌᒍᓄᑦ. ᐊᓯᔾᔨᒐᔭᒻᒪᑦ ᑭᓇᐅᔭᖅᑑᑎᖕᒋᓐᑕ ᐱᔪᒥᓴᐃᔾᔪᑎᖕᒋᓐᓂᒃ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.

Chairman: Thank you. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅ ᐊᓐᓇᒃᑲᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. Thank you for your answer. My next question is you indicate that QEC has spoken with the HTO about this. What kind of feedback did you get from them? Thank you, Mr. Chairman.	**ᐊᖕᓇᑲᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᖁᔭᓐᓇᒦᒃ ᑭᐅᒐᕕᑦ ᑕᐃᒪᓐᓇ. ᑭᖑᓪᓕᖅ ᐊᐱᖅᑯᑎᒐ ᓇᓗᓇᐃᖅᓯᖅᑲᐅᒐᕕᓐ ᖁᓪᓕᒃᑯᑦ ᐅᖃᖃᑎᖃᖅᓯᒪᓕᓐᓂᖕᒋᓐᓂᒃ ᐊᖑᓇᓱᒃᑐᓕᕆᔨᖕᒋᓐᓂᒃ. ᖃᓄᐃᑦᑐᒥ ᑭᒡᒍᑎᖃᓚᐅᖅᐸᑦ ᑖᔅᓯᒪᐅᑉ ᒥᒃᓵᓄᑦ? ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ
Mr. Ma: Thank you, Mr. Chairman. I think one of the things that's important to note is in the discussions and consultations with the HTOs, we've made a point of having a point person in the past to work on this file. His name is Jamie Flaherty, who is the vice president of the corporation. I think it really helps having a person that can speak both English and Inuktitut, and himself, he is also a hunter and he can relate to the HTO people, who are obviously hunters as well. So I think that's an important aspect of it.	**ᒫ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐃᓱᒪᒋᔭᒃᑯᑦ ᐅᓇᐊᑑᑎᖃᓛᖑᖃᑕᐅᔪᖅ ᐅᔾᔨᓇᒋᐊᒥᒃ ᐅᖃᐅᓯᖃᖅᑎᓪᓗᑕ ᑕᒪᒃᑯᓂᖓ ᑐᓴᕋᓱᐊᕈᑎᑦᑎᓐᓄᓪᓗ ᐊᖑᓇᓱᒃᑐᓕᕆᔨᐅᔪᓂᒃ. ᓯᕗᓂᐊᓂᓪᓕ ᐊᑕᐅᓯᑐᐊᒻᒥᒃ ᑐᓴᕋᓱᐊᖅᑎᖃᓚᐅᖅᑐᒍᑦ ᐱᓕᕆᓂᐊᖅᑐᒥᒃ ᑕᒪᒃᑯᓂᖓ. ᑖᓐᓇ ᑎᓕᔭᐅᓯᒪᔪᖅ ᔭᐃᒥ ᕙᓕᐊᕆᑎ, ᑖᓐᓇᓗ ᐊᖓᔪᖅᑳᑉ ᑐᖏᓕᕆᓪᓗᓂᐅᒃ ᑯᐊᐳᕇᓴᕐᑎᓐᓂ. ᐃᑲᔪᐃᓪᓚᕆᓲᖑᓇᓱᒋᔭᕋ ᑕᒪᐃᓐᓂᒃ ᐅᖃᐅᓯᖃᖅᑐᒥᒃ ᖃᓗᓐᓈᑎᑐᑦ ᐃᓄᒃᑎᑐᓪᓗ ᐊᒻᒪᑦᑕᐅᖅ ᔭᐃᒥ ᐊᖑᓇᓱᒃᑎᐅᒻᒥᒻᒪᑦ ᑐᑭᓯᐅᒪᑦᑎᐊᕈᓐᓇᖅᑐᓂᒍᑦ ᐊᖑᓇᓱᒃᑐᓕᕆᔨᒃᑯᑦ ᑲᑎᒪᔨᖕᒋᓐᓂ ᐊᖑᓇᓱᒃᑎᐅᖃᑎᒋᒐᒥᒋᑦ.
I think initially we had pretty good feedback from the HTOs. I may have my dates wrong, but I thinking around 2012-13 there was some second round discussions. I think we got some negative feedback. I think the reason for the negative feedback is that we didn't have our materials translated. We didn't have Jamie around at the time. He was actually seconded to the Nunavut Housing Corporation. So I think those are all factors that negated the consultation at that point and time. Jamie is back on the file now, and like I said I think we've got some soft community support, and individuals have spoken to both Jamie and myself that they would support a hydro project. So I think that is important.	ᑖᓐᓇ ᐊᑐᖅᑐᖅᑰᒻᒥᔪᖅ., ᐱᒋᐊᓕᕐᖅᑎᓪᓗᒋᑦ ᑐᓴᓇᐊᕝᕕᒋᒐᕐᑎᒍᑦ ᐅᖃᖃᑎᒌᑦᑎᐊᓚᐅᖅᑐᒍᑦ. ᑕᐃᒪ 2012-13 ᑲᑎᒪᖃᑎᒋᔭᐅᖃᑦᑕᓚᐅᖅᓯᒪᔫᒐᓗᐃᑦ ᐅᖃᖃᑎᒋᔭᐅᓪᓗᑎᒃ ᐃᑖᒃ, ᑕᐃᒪ ᖁᕕᐊᒋᔭᐅᕝᕕᒋᖃᑦᑕᓚᐅᕐᒪᑕ ᑕᐃᒪ ᑭᓯᐊᓂ ᐅᓇ ᐃᓄᑦᑎᑐᑦ ᑎᑎᕋᖅᑕᐅᓯᒪᖃᑦᑕᓚᐅᕝᕕᒻᒪᑕ.
Having said that, it is important we go through a community consultation process to make sure that everybody is supportive of	ᑕᒪᒃᑯᐊᕋᓗᐃᑦ ᐱᔾᔪᑕᐅᖃᑦᑕᓚᐅᕐᒪᑕ ᑕᐃᔅᓯᒪᓂ. ᒫᓐᓇᓕ ᑕᐃᒪ ᐅᑎᕐᕕᒋᓯᒪᔫᒥᔭᐅᓕᕐᒥᔪᖅ. ᑕᐃᒪ ᐃᓚᖕᒋᓪᓗ ᐃᑲᔪᖅᑐᐃᔪᒪᓂᕋᖅᓯᒪᓪᓗᑎᑦ

the project, or as many people are supportive of the project as possible. Thank you, Mr. Chairman.	ᐃᑲᔪᖅᑐᐃᔪᓐᓇᕐᓂᕋᖅᓯᒪᓪᓗᑎ ᐱᒻᒪᑕ. ᑕᐃᓐᓇ ᑰ ᓯᒥᒃᑐᕐᓗᒍ ᐊᒻᒪᓗ ᐃᑎᔪᑰᓗᒻᒥᒃ ᑕᓯᓕᐅᕐᓗᑎᒃ ᐊᒻᒪ ᑕᐃᒪᐃᑦᑐᓕᐅᕋᔭᕐᒪᑕ. ᖁᔭᓐᓇᒦᒃ.
Chairman: Thank you. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅ ᐊᖕᓇᑲᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. And thanks for that answer. Are you expecting to conduct any community consultations? I know that there have been a few meetings in the past, but since you have a person on the file full-time now, are you expecting to do more of this? Thank you, Mr. Chairman.	**ᐊᖕᓇᑲᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᓂᕆᐅᐸᐱᑦ ᓄᓇᓕᓐᓂ ᐅᖃᑦᓚᖃᑎᖃᕈᒪᒋᐊᔅᓴᖅ ᓯᕗᓂᕆᔭᐸᑎᓐᓂ ᐸᖃᓐᐱᑦ ᐃᖅᑲᓇᐃᔭᖅᑐᒥᒃ ᑕᐃᒪᓐᓇ ᐅᖃᑦᓚᖃᑎᖃᖃᑦᑕᕐᓗᓯ ᑲᑎᒪᖃᑎᖃᖃᑦᑕᕐᓗᓯ ᐃᓄᓐᓂᒃ? ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. Yes I think we will. We don't have a day or anything scheduled at this point in time. I think what we spent the past few months trying to do is assess where we are and get up speed again both Jamie and myself. Like I said, we recently actually took a helicopter ride to both sites to have a look to see what equipment was still there and not there and what kind of shape it is in. And surprisingly, it's in reasonably good shape and we probably have our guys go our sometime in the winter and pick up some of that stuff that's out there. But certainly it is incumbent upon us to have another round of consultation with communities, I just don't have a date at this point in time I can give you. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐃ, ᑕᐃᒪᓐᓇ ᑲᑎᒪᖃᑎᖃᖃᑦᑕᓂᐊᖅᑰᖅᑐᒍᑦ ᒫᓐᓇ ᓇᓗᓇᐃᖅᓯᓯᒪᓐᖕᒋᑦᑐᒍᒐᓗᐊᖅ ᑭᓯᐊᓂ ᐃᓛᒃ ᑕᐃᒪ ᒫᓐᓇᒧᑦ ᑎᑭᒃᓗᒍ ᐊᖑᒻᒪᑎᒐᓱᓗᐊᓚᐅᕋᑦᑕᐃᓛᒃ. ᑕᐃᒪ ᑕᑯᒋᐊᓚᐅᖅᓯᒪᒐᓗᐊᖅᑐᒍᑦ ᖁᓛᒍᓕᒃᑯᑦ ᖃᓄᐃᒻᒪᖕᒐᑕ ᖃᓄᐃᑦᑑᔭᕐᒪᖕᒐᑕ. ᑕᐃᒪ ᑐᑭᓯᐅᒪᔾᔪᑎᒋᐊᒃᑲᓐᓂᐊᕐᔪᓚᐅᖅᓯᒪᒐᑦᑎᒍ ᑕᐃᒪ ᓄᓇᓕᓐᓂ ᐅᖃᖃᑎᖃᕈᒫᕐᔫᒥᔪᔅᓴᐅᔪᒍᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᓯᔅ ᐊᖕᓇᑲᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. One of the things that I have heard is that the one Jaynes Inlet, can only really meet our needs now, and probably not into the future. But it is perhaps the less costly one. I was wondering if you could elaborate on that. Thank you, Mr. Chairman	**ᐊᖕᓇᑲᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑐᓴᓚᐅᕋᒪ James Inlet-ᒥ ᒫᓐᓇᒍᖅ ᒫᓐᓇ ᐃᓐᓇᕈᓗᒻᒧᒡᒍᖅ ᐊᑐᖅᑕᐅᔪᓐᓇᕐᒪᑦ ᑕᐃᓐᓇ ᑰᓐᓂᖕᒐ ᒥᑭᓗᐊᖕᒐᑦ. ᑕᐃᒪ ᑮᓇᐅᔭᓕᕐᔪᐊᕋᓗᓪᓗᓂ ᐊᒻᒪᓗ ᕿᓚᒥᕈᓗᒃ ᐊᑐᖅᑕᐅᒫᕐᓗᓂ ᓈᒻᒪᓗᐊᕋᔭᖕᒋᒻᒪᑦ ᐅᑭᐅᓂᒃ ᐊᒥᓱᐊᓗᓐᓄᑦ.

Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. So Jaynes Inlet can probably generate anywhere from ten to maybe fifteen megawatts of power, and it will meet the current demand. We probably will have to build about a eighty to eighty-five kilometer wooden power pole transmission line into the city to accommodate this project.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. James Inlet ᐃᓛᒃ ᑖᓐᓇ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐃ, ᑕᐃᒪ ᑲᖏᖅᓱᐊ ᔭᐃᒥᓯᐅᑉ ᐃᒻᒪᖅᑲ 50 Mega Watts ᑕᐃᒪᓐᓇᑎᑐᑦ ᐃᒻᒪᖅᑲ ᐊᖅᑯᑎᓕᐅᖅᑕᐅᒋᐊᖅᑲᕋᔭᖅᓱᓂᓗ 85 Km-ᒥᒃ ᐊᖅᑯᑦ ᑕᒫᖓᑦ.
I can speak really quickly about Armshow South. They can probably generate say six to maybe nine megawatts of power. Probably will be built after the Jaynes Inlet site for future expansion, and there is some advantage to that, you can always learn from your first one and hope you didn't make that much in the way of mistakes but you never know. I can certainly share with you the fact sheets with you after the hearings, its public information. I have no problem giving that to Members, in fact, maybe at the break I will make copies to give everybody. Thank you, Mr. Chairman	ᐃᒻᒪᖅᑲ 6-9 Mega Watts ᐊᒥᓱᐋᓗᓐᓂᒃ ᑕᐃᒪᓐᓇᑎᑐᑦ ᓄᒃᑭᔅᓴᐃᔪᓐᓇᖅᑐᖅ ᐃᒡᓗᖅᔪᐊᒐᓴᓐᓂᒃ ᐊᒥᓱᖅᔪᐊᓂᒃ. ᑕᐃᒪ ᓯᕗᑦᓕᖅᒥ ᒥᑭᓂᖅᓴᒥ ᓴᓇᓐᓂᕈᑦᑕ ᑕᐃᒫᒃ ᑐᑭᓯᒃᑲᓐᓂᕈᑎᒋᔪᓐᓇᕋᔭᕋᑦᑎᒍ ᖃᓄᐃᑦᑐᓂᒃ ᓴᓇᖅᑲᑦᑕᓕᕋᔭᕆᐊᔅᓴᖅ ᑭᖑᓂᖓᓂᒃ ᑕᐃᒪᐃᑦᑐᑲᓐᓂᖅᓂᒃ ᑰᒃᑐᓂᒃ ᓯᒥᑦᑐᖅᑕᐅᓯᒪᔪᓂᒃ ᑰᓐᓂᒃ ᐊᒻᒪ ᖃᒪᓂᓕᐅᖅᑎᑕᐅᓯᒪᔪᕋᓗᓐᓂᒃ ᑕᐃᒪᓐᓇ ᐅᓂᒃᑳᓕᐅᕈᑎᓂᒃ ᐱᑕᖃᓕᕋᔭᖅᓂᖅᐸᑦ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.	ᐃᒻᒪᖅᑲ 6-9 Mega Watts ᐊᒥᓱᐋᓗᓐᓂᒃ ᑕᐃᒪᓐᓇᑎᑐᑦ ᓄᒃᑭᔅᓴᐃᔪᓐᓇᖅᑐᖅ ᐃᒡᓗᖅᔪᐊᒐᓴᓐᓂᒃ ᐊᒥᓱᖅᔪᐊᓂᒃ. ᑕᐃᒪ ᓯᕗᑦᓕᖅᒥ ᒥᑭᓂᖅᓴᒥ ᓴᓇᓐᓂᕈᑦᑕ ᑕᐃᒫᒃ ᑐᑭᓯᒃᑲᓐᓂᕈᑎᒋᔪᓐᓇᕋᔭᕋᑦᑎᒍ ᖃᓄᐃᑦᑐᓂᒃ ᓴᓇᖅᑲᑦᑕᓕᕋᔭᕆᐊᔅᓴᖅ ᑭᖑᓂᖓᓂᒃ ᑕᐃᒪᐃᑦᑐᑲᓐᓂᖅᓂᖅ ᑰᒃᑐᓂᒃ ᓯᒥᑦᑐᖅᑕᐅᓯᒪᔪᓂᒃ ᑰᓐᓂᒃ ᐊᒻᒪ ᖃᒪᓂᓕᐅᖅᑎᑕᐅᓯᒪᔪᕋᓗᓐᓂᒃ ᑕᐃᒪᓐᓇ ᐅᓂᒃᑳᓕᐅᕈᑎᓂᒃ ᐱᑕᖃᓕᕋᔭᖅᓂᖅᐸᑦ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᑎᔨᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅ ᐊᖕᓇᑲᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. The Armstrong site, is that big enough to provide for future use, is it big enough to provide for future use without the Jaynes Inlet site? Thank you, Mr. Chairman.	**ᐊᖕᓇᑲᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪ ᑖᑯᐊ Armstrong ᐃᓂᖓ ᑕᐃᓐᓇ ᐅᖓᓯᑦᑐᒧᑦ ᐊᖏᓂᖓ ᓈᒻᒪᒐᔭᖅᐸᓕ ᓈᒻᒪᓂᖅᓴᐅᓇᔭᖅᐸ ᑕᐃᓐᓇ ᐱᖃᑎᖓᖓ? ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you Ms. Angnakak, I assume you meant the Armshow site. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔅ ᐊᖕᓇᑲᖅ. ᑐᖕᖓᖅᑕᓕᓐᓂᒃ ᐅᖃᕋᓱᐸᐸᓪᓚᐃᔪᑎᑦ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. No as you said the plan would be to do the Jaynes Inlet site first, and then the Armshow South would be the expansion site. It's a-r-m-s-h-o-w. I thought it was "Armshall" until recently I realized I always had it wrong in my head. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐋᒐᒐ. ᐃᓛᒃ ᔭᐃᒥᓯ ᑲᖏᖅᓱᖓᓂ ᑕᐃᓐᓇ ᓯᕗᑦᓕᖅᒥ ᐱᔪᒪᓇᔭᖅᑕᕗᑦ ᐊᒻᒪ ᑕᐃᓐᓇᓕ ᐱᖃᑎᒃᑲᓐᓂᓇᓇᔭᖅᑕᖓ ᑕᒻᒫᔭᖅᑲᑦᑕᓚᐅᖅᓂᕋᑉᑕ ᑖᒻᒫᔭᖅᓱᒍ ᐅᖃᑦᑕᓚᐅᖅᓯᒪᓐᓂᕋᒃᑯ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.

Chairman: Thank you. Ms. Angnakak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅ ᐊᖕᓇᑲᖅ.
Ms. Angnakak: Thank you, Mr. Chairman. That is the last of my questions. I want to thank the witness for his time. Thank you.	**ᐊᖕᓇᑲᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪ ᖁᔭᓐᓇᒥᒃ. ᑕᐃᒪᓐᓇ ᑭᖑᓪᓕᖅᐸᖑᖅᑲᐅᔪᖅ ᐊᐱᖅᑯᑎᓐᓂᒃ.
Chairman: Thank you Ms. Angnakak. I don't have any names on my list right now so I think we will take a little break. But before we do I just have a question regarding something I had stated in my opening comments, I have a number of questions, but with respect to my colleagues I will let them get through their questions. But I do want to ask this one: you'd spoken early about GN back debt for Qulliq Energy Corporation, and yet you are looking at borrowing up to $74 million to fund capital projects for 2013-15. Just to use a simple term, how are you looking at paying back that money and still continuing with the capital expenditures that are needed to bring this territory's infrastructure up to its needs? Visa card limits don't keep going up and up until you run out. Mr. Ma, if you could comment on that.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᒥᔅ ᐊᖕᓇᑲᖅ. ᐊᑎᖁᑎᖃᕈᓐᓂᕋᒪ ᒫᓐᓇᓕ ᑳᐱᑐᓚᐅᖁᓂᐊᕋᑦᑕ ᒫᓐᓇ ᐊᐱᕆᐊᓪᓚᒍᒪᔪᖕᒐ ᑕᐃᒪ ᐅᖃᖅᑲᐅᔭᕋ ᐱᔾᔪᑎᖏᓪᓗᒍ ᑕᐃᒪ ᐊᒥᓱᑲᓪᓚᓐᓂᒃ ᐊᐱᖅᑯᓱᔅᓴᖃᕋᓗᐊᖅᑐᖕᒐ ᑭᓯᐊᓂ ᐊᐱᖅᓱᐊᖁᓂᖁᒥᐸᐸᑕ ᑲᑎᒪᔨᐅᖃᑎᒃᑲ. ᐃᓛᒃ ᑕᐃᒪ ᐊᑮᑦᑐᖕᒐᓂ ᐊᑮᑦᑐᓕᐊᔫᓕᕋᓗᐊᖅᑎᓪᓗᓯ ᑭᓯᐊᓂ $74 ᒥᓕᐊᓂᒃ ᐊᑐᖅᑕᐅᔪᒃᓴᒫᓄᑦ ᐊᑭᑐᔫᑎᓄᑦ 2013-15 ᐊᕐᕌᒍᖕᒐᓄᑦ. ᖃᓄᕐᓕ ᑖᒃᑯᐊ ᐊᑭᓕᖅᑕᐅᒐᔭᖕᒐᑕ ᑲᔪᓯᓂᖅᑲᖅᑎᓪᓗᒋᓪᓗ ᑕᒪᒃᑯᓄᖕᒐ ᐊᑭᑐᔫᑎᓄᑦ ᐊᑐᖅᑕᐅᔪᒃᓴᒫᓄᑦ ᑕᒫᓂ ᓄᓇᕗᑦᒥ. ᐊᑭᓕᒃᓴᓂᐅᑏᑦ ᖁᕝᕙᓇᐊᑐᐃᓐᓇᕈᓐᓇᕆᒻᒪᑕ. ᒥᔅᑕ ᒫ, ᑕᒪᓐᓇ ᓂᓪᓕᐅᑎᒋᑲᐃᓐᓇᕈᓐᓇᕈᕕᐅᒃ.
Mr. Ma: Thank you, Mr. Chairman. The current $74 million tranche with the CIBC is guaranteed by the Government of Nunavut. It's a three-year capital expansion program. I should give some background because I think it's important for members and the public to understand this part. This is the first major capital program that this corporation has ever undertaken. Certainly we did a power plant expansion or replacement in Baker Lake but that project wasn't managed by QEC. It was actually managed by the Northwest Territories Power Corporation. The second power plant that I think we've worked on would be here in Iqaluit. That was the first one that we undertook as a corporation.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑖᓐᓇ $74 ᒥᓕᐊᓐ, ᐃᓛᒃ ᑕᐃᒪ ᐅᓇ ᐅᑭᐅᓄᑦ ᐱᖓᓱᓂᑦ ᓄᑖᓐᖑᖅᑎᓇᓇᔭᕋᑦᑕ ᑕᒪᒃᑯᓂᖓ ᖃᐅᒻᒪᖅᑯᑎᓕᐅᕈᑎᓂᑦ. ᑕᒪᑐᒪᓂ ᓯᕗᓪᓕᕐᒥᑦ ᑕᕝᕙ ᐊᖏᔫᒥᔪᓂᑦ, ᐊᒥᓲᔪᒥᔪᓂᓪᓗ ᑕᐃᒪᓐᓇ ᐱᓇᓱᓕᑕᐃᓐᓇᕋᑦᑕ. ᐊᑕᐅᓯᑲᓪᓚᕋᓗᓐᓂᑦ ᐱᖃᑦᑕᓚᐅᖅᓯᒪᒐᑦᑕ, ᐅᑭᐅᓂ ᓯᕗᓂᖏᓐᓂ. ᑕᐃᒪ ᑖᒃᑯᐊ, ᐃᓛ ᑕᐃᒪ ᑕᐃᓐᓇ ᐱᖃᑖ ᒫᓂ ᐃᖃᓗᓐᓂ ᑕᒫᓃᑲᔭᕐᒪᑦ. ᑕᒪᓐᓇ ᓯᕗᓪᓕᖅᐹᓇᓯᒪᔭᕗᑦ.
But in terms of a major multi-year capital	ᐊᕐᕌᒍᑦ ᐊᑕᐅᓯᐅᖕᒋᑦᑐᓄᑦ ᐊᑭᑐᔪᖅᑐᕈᑎᒃᓴᓄᑦ

expansion program, this is the first of its kind for the corporation. I will quite honestly say it has not been without its challenges. Believe me there are some challenges and I think when I spoke or answered one of Member Angnakak's questions, I said we're actually looking at our whole capital planning and reporting process because it will have to be strengthened to support this type of capital expansion.	ᐃᓚᒋᐊᕆᓂᐊᕐᓂᕐᒧᑦ ᑕᐃᒪᓐᓇ ᓯᕗᓪᓕᖅᐹᒥᒃ ᐊᑮᑦᑐᓕᕆᐅᒐᔭᖅᑐᒍᑦ ᐊᑮᑦᑐᖅᑖᖅᑐᐊᓗᓐᓂᕈᑦᑕ ᐊᑭᓕᒃᓴᓂᓪᓗᑕ ᑕᐃᒪᓐᓇ ᐆᒪᕐᑯᑎᓂᒃ ᓴᓇᓐᓂᕋᔭᕐᓂᕈᑦᑕ. ᑕᐃᒪ ᐊᖕᓇᒃᑲᖅ ᐊᐱᕆᖅᑲᐅᒻᒪᑦ. ᐃᓛᒃ ᑕᐃᒪ ᑕᐅᑐᒐᖅᑲᖅᑐᒍᑦ, ᐃᓛᒃ ᑕᐃᒪ ᐅᑯᐊ ᓴᓐᖏᑦᑎᓕᕆᐊᖅᑲᕋᔭᖅᑐᐃᑦ ᓲᕐᓗ ᒪᓕᒐᕆᔭᕗᑦ.
This program is over three years. We're on target basically at this point of time. We're not overly over budget. It's always got to move up and down. But at this point I don't have too many heart attacks just yet. Some are behind, some are ahead. It's just the nature of the game. The last year of this program will be next year and right now we're already thinking about what we can do to go forward because you're right the VISA limit does have a limit here. We don't have an Amex card, unfortunately. At QEC we only have a VISA program.	ᐅᑭᐅᓄᑦ ᐱᖓᓱᓄᑦ ᑕᐃᒪ ᑕᒪᑐᒪᓂ ᖃᖕᒋᐅᑎᓗᐊᖅᓯᓐᖕᒋᑦᑐᒍᑦ. ᑕᐃᒪ ᑮᓇᐅᔭᓂᑦ ᑭᓯᐊᓂ ᐊᑮᑦᑐᓂᑉᐸᓪᓕᐊᔪᒍᑦ, ᐊᔪᕐᓇᕐᒪᑦ. ᑕᐃᒪᓐᓇ ᑭᓯᐊᓂᐅᒻᒪᑦ ᓴᓇᖃᑦᑕᕐᓗᑕ ᐊᒥᓱᓐᖓᖅᐸᓪᓕᐊᑎᓪᓗᒋᑦ ᐃᓪᓗᕐᔪᐊᑦ ᐃᓄᐃᓪᓗ. ᑕᐃᒪ ᐊᕐᕌᒍ. ᒫᓐᓇᓕ ᖃᓄᖅ ᓯᕗᒧᐊᕈᓐᓇᖅᐱᑕ. ᐃᓛᒃ ᐅᐱᓐᓇᕋᓂ ᑕᒫᓂ ᐊᑮᑦᑐᓕᐅᕈᓐᓇᖕᒋᓐᓇᑦᑕ ᐊᒥᓱᓗᐊᒻᒪᕆᐊᓗᓐᓂ ᑭᓯᐊᓂ ᐊᒥᓱᐊᓗᓐᓂᑦ ᐊᑮᑦᑐᓕᔪᓐᓇᕋᓗᐊᖅᑐᑕ, ᑭᓯᐊᓂ ᐊᒥᓱᐊᓗᓐᓂᑦ ᐊᑮᑦᑐᓕᕈᓐᓇᕋᔭᖕᒋᓇᑦᑕ.	
It is something we're looking at. It's in the corporate plan. I don't know what the answer is. We can probably go back to the GN and maybe expand or get a little bit more of a line but then I really want us to have our capital planning process in place because then we have to make some decisions as to what power plants to go forward with.	ᑕᐃᒪᓕ ᐃᓕᔅᓯᓐᓄᑦ ᒐᕙᒪᐅᔪᓄᑦ ᐊᐱᕆᐊᖃᕋᔭᖅᑐᔅᓴᐅᕗᒍᑦ ᑕᐃᒪᓐᓇ. ᑭᓯᐊᓂ ᒫᓐᓇᓕ ᑕᒪᒃᑯᐊ ᑭᓯᐊᓂ ᐸᕐᓇᓪᓗᒋᑦ ᑭᓯᐊᓂᐅᒻᒪᑦ. ᑕᐃᒪᓐᓇ ᑭᓯᐊᓂ ᐱᕙᓪᓕᐊᖃᑦᑕᓂᐊᕐᒪᑕ.
I'm just going to pick on Member Joanasie, because I know he probably has questions for Cape Dorset. Maybe we scrap Cape Dorset and do Pond Inlet or something. I'm just picking on these guys.	ᑕᐃᒪ ᔪᐊᓇᓯ ᑕᐃᒪ ᐊᐱᖅᑯᑎᒃᓴᖃᐅᖅᑐᔅᓴᐅᔪᖅ ᑭᓐᖓᕐᓂᑦ ᑕᐃᓇᓗᓐᓃᑦ ᐊᖑᒪᒍᓐᓃᕐᒪᑦ ᐊᒻᒪ ᒥᑦᑎᒪᑕᓕᒃ.
>>*Laughter*	>>ᐃᓪᓚᖅᑐᑦ
Let them duke it out. But no, these are important considerations that we have to	ᐃ, ᑖᒃᑯᐊ ᖃᐅᔨᒪᔭᒃᑲ ᑭᖑᕙᕐᓗᕐᑭᓯᒪᓕᕐᖓᑕ. ᐃ, ᑕᐃᒪ ᑖᒃᑯᐊ ᐃᓱᒪᒋᔭᕆᐊᖃᖅᑕᕗᑦ ᑖᒃᑯᐊ ᑕᕝᕙ. ᐃᓛᒃ ᒫᓐᓇ

think about for sure. I don't have an answer to that. I can just say that we're working on taking the financing options through. Thank you, Mr. Chairman.	ᑭᐅᔾᔪᑎᒃᓴᖃᑦᓗᐊᕕᓐᖏᑦᑐᖓ ᖃᓄᐊᓘᓂᐊᓕᕐᒪᖔᖅ, ᑭᓯᐊᓂ ᑲᒪᒋᐊᖃᖅᑕᕗᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. I'm sure either myself or one of the other committee members will have some further questions along that line. With that in mind, we'll take a 15 minute recess. Thank you.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᒫ. ᑕᐃᒪ ᐊᐱᕆᔪᒪᔪᖃᕐᓂᐊᖅᑐᔅᓴᐅᒻᒪᑦ ᒫᓐᓇ ᑳᐱᑐᓚᐅᑲᓐᓂᐊᖅᑐᒍᑦ 15 ᒥᓂᔅᓯᒥᑦ.
>>Committee recessed at 10:08 and resumed at 10:26	*>>ᓄᖅᑲᑲᐃᓐᓇᖅᑐᐃᑦ 10:08ᒥ ᑲᔪᓯᑲᓂᖅᑐᑎᑦᓗ 10:26ᒥ*
Chairman: Welcome back, everybody. My list of names seems to have grown quite a bit over the break, so we will start off with Mr. Rumbolt, please.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᑐᓐᖓᓯᒋᔅᓯ ᐃᓗᓐᓇᓯ ᐅᑎᕋᔅᓯ. ᐊᐱᖅᑯᑎᒃᑲ ᐅᓄᖅᓯᔪᐋᓗᒻᒪᑕ ᓄᖅᑲᖓᓚᐅᖅᑎᑦᓗᑕ. ᒥᔅᑕ ᕋᒻᐳᑦ ᐃᕝᕕᖅᑳᖅ?
Mr. Rumbolt: Thank you, Mr. Chairman. Some of my questions are going to be related to capital issues. I know that this was touched on a little bit earlier, but I'll ask again for more details.	**ᕋᒻᐳᑦ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑖᒃᑯᐊ ᐃᓚᖏᑦ ᐊᐱᖅᑯᑎᒋᓂᐊᖅᑕᒃᑲ ᐊᑭᑐᔪᖅᑐᕈᑎᔅᓴᐃᑦ ᒥᔅᓵᓅᖓᓂᐊᕐᒪᑕ. ᖃᐅᔨᒪᔪᖓ ᑕᒪᓐᓇ ᓂᑦᓕᐅᑎᒋᔭᐅᖅᑲᐅᔫᒐᓗᐊᖅ ᐅᐊᑦᑎᐊᖅ ᑐᑭᓯᒃᑲᓐᓂᕈᒪᒧᑦ.
On page 27 of its April 28, 2014 report concerning the Qulliq Energy Corporation's recent general rate application, the Utility Rates Review Council raised concerns regarding the significant differences between what the corporation planned to spend on its Iqaluit main power plant expansion and distribution system upgrade projects and the actual cost of these capital projects. URRC states that the increases in costs for these capital projects "provide grossly misleading signals to customers of QEC…"	ᒪᒃᐱᒐᖅ 27-ᒥ ᐊᐃᐳᕈᑦ ᒪᒃᐱᒐᖅ 27, ᐊᐃᐳᕈᑦ 28-ᒥ ᐅᓂᒃᑳᓕᐊᓇᔭᐅᓚᐅᖅᓯᒪᔪᑦ ᐱᔾᔪᑎᓖᑦ ᖁᑦᓕᒃᑯᑦ ᐊᑭᑦᑐᓇᐊᕈᑎᓂᒃ ᑐᒃᓯᕋᐅᑎᖏᓐᓂ ᐆᒻᒪᖅᑯᑏᑦ ᐊᑭᖏᓐᓂᒃ ᕿᒥᕐᕈᔨᑦ ᑲᑎᒪᔨᖏᑦ ᐃᓱᒫᓗᑎᖃᓚᐅᖅᓯᒪᔪᑦ ᐊᔾᔨᒌᓐᖏᓗᐊᕐᒪᑕᒍᖅ ᑖᒃᑯᐊ ᐆᒻᒪᖅᑯᑎᓕᓇᔨᒃᑯᑦ ᖃᔅᓯᑖᓚᓂᒃ ᐊᑐᕈᒪᕐᒪᖔᖏᑦ ᐃᖃᓗᓐᓂ ᐆᒻᒪᖅᑯᑎᖃᐅᑎᖃᕐᕕᒻᒥ. ᓯᐊᒻᒪᒃᑎᕈᑎᔅᓴᓂᒃ ᐊᒻᒪᓗ ᑖᒃᑯᐊ ᐆᒻᒪᖅᑯᑏᑦ ᐊᑭᖏᓐᓂ ᕿᒥᕐᕈᔨᑦ ᐅᖃᓚᐅᖅᓯᒪᔪᑦ ᐊᑭᑦᑐᓇᐊᖅᓯᐸᐸᑕᒍᖅ ᑐᑭᓯᓂᕐᓗᑦᑕᐅᓯᒪᒻᒪᑕ.
What specific actions has the corporation taken to improve its capital budgeting and planning process? Thank you, Mr. Chairman.	ᖃᓄᐃᓕᖓᓕᖅᐸᑕᓕ ᑖᒃᑯᐊ ᐆᒻᒪᖅᑯᑎᓕᓇᔨᒃᑯᑦ ᓄᑖᓐᖑᓇᐊᖅᑎᑦᑎᓂᐊᕐᓂᕐᒧᑦ ᐊᑐᖅᑐᒃᓴᓂᒃ ᐊᑭᑐᔪᖅᑐᕈᑎᔅᓴᓂᒃ ᓴᓂᕐᕙᐃᓚᐅᖅᑎᑦᓗᒍ ᐸᕐᓇᐃᕙᓪᓕᐊᓕᖅᑎᑦᓗᒋᑦᓗ? ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Rumbolt. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᕋᒻᐳᑦ. ᒥᔅᑕ ᒫ.

Mr. Ma: Thank you, Mr. Chairman. As I indicated in some of my responses back to Member Angnakak, this is an area that we're focusing on and it's an area of concern to me. Certainly, just maybe in addition to URRC's report, there are signs that we can do a better job of capital planning. I'm going to use an old example. Early in my days when I was in the Department of Finance, one of the challenges we had was the capital planning process within the Government of Nunavut and I think, since that time, it has improved.	**Ł** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑖᓐᓇ ᑭᐅᒋᐊᕐᓗᒍ ᑕᒪᓐᓇ ᓵᖕᒐᔭᕗᑦ ᒫᓐᓇ ᐃᓱᒫᓘᑎᒋᔭᐅᓯᒪᓪᓗᓂᓗ ᐊᒻᒪᓗ ᑕᐃᒃᑯᐊ ᐆᒻᒪᖅᑯᑏᑦ ᐊᑭᖏᓐᓂ ᖁᒥᕐᕈᔨᑦ ᑕᐃᒃᑯᐊᖑᓚᐅᖅᑎᓪᓗᒋᑦ ᐊᑭᑐᔪᖅᑐᕈᑎᔅᓴᐃᑦ ᐃᓱᒪᔅᓴᖅᓯᐅᕈᑎᒋᑦᑎᐊᑲᓐᓂᓇᐊᖃᖅᑕᕗᑦ ᐊᒻᒪᓗ ᐱᒋᐊᓕᓵᖅᑲᐅᑎᓪᓗᑕ ᑮᓇᐅᔭᓕᓇᔨᒃᑯᓂᕐᒥᐅᑕᐅᑎᓪᓗᑕ ᐊᑭᑐᔪᖅᑐᕈᑎᔅᓴᓕᓇᓕᕋᖕᒐᑦᑕ ᓄᓇᕗᑦ ᒐᕙᒪᒃᑯᑦ ᐃᓗᐊᓂ ᐊᒻᒪᓗ ᐱᐅᓯᒋᐊᖅᓯᒪᒐᓗᐊᖅᓗᑎᑦ.
We actually discussed this whole issue of capital planning at the June in-person board meeting. Out of that board meeting, there was a resolution that the board passed. We were asked to work with the Department of CGS to see if we can use some of their best practices to improve our capital planning process. I was also directed to contact the Northwest Territories Power Corporation to see how they do their capital planning process as well.	ᑭᓯᐊᓂ ᔪᓂᒥ ᑲᑎᒪᔨᑦ ᑲᑎᒪᑎᓪᓗᒋᑦ ᐅᖃᐅᓯᕆᓚᐅᖅᓯᒪᔭᕗᑦ. ᑕᐃᑲᓂᓗ ᐱᖁᔨᕗᖕᒐᓕᐅᖅᓯᒪᔪᑦ ᐊᒻᒪᓗ ᓄᓇᓕᓐᓂ ᒐᕙᒪᒃᑯᓂᓪᓗ ᐱᔨᑦᑎᖅᑎᓂᒃ ᐃᖅᑲᓇᐃᔭᖃᑎᒋᖃᖁᔭᐅᓪᓗᑕ ᐊᑭᑐᔪᖅᑐᕈᑎᔅᓴᐃᑦ ᐱᓕᕆᐊᕆᓕᕋᖕᒐᑦᑎᒃᑯᑦ. ᓄᓇᑦᓯᐊᕐᒥ ᐆᒻᒪᖅᑯᑎᓕᕆᔨᑦ ᐊᑭᑐᔪᖅᑐᕈᑎᓕᕆᔾᔪᓯᖕᒋᓐᓂᒃ ᕿᒥᕐᕈᔪᒪᓚᐅᖅᓯᒪᔪᒍᑦ ᑕᐃᔅᓯᒪᓂ.
I indicated that we were to also report back to the board at the end of this month, but more than likely at the fall in-person board meeting now just because of timing. We actually had one of our people in finance review each capital project with the individual project holder to see what the status was. We have identified areas where we can make improvements.	ᐅᓂᒃᑳᖁᔭᐅᒃᑲᓐᓂᖁᔭᐅᓚᐅᖅᓯᒪᒐᒪ ᑐᑭᓯᒋᐊᓚᐅᖅᑎᓪᓗᖕᒐ ᑲᑎᒪᔨᓄᑦ. ᑮᓇᐅᔭᓕᓇᔨᑦᑕ ᐃᓚᖕᒐᑦ ᕿᒥᕐᕈᓇᓚᐅᖅᓯᒪᔪᖅ ᐊᑭᑐᔪᖅᑐᕈᑎᔅᓴᓂᒃ ᐊᑐᖅᑐᔅᓴᓂᒃ ᖃᓄᐃᓕᖕᒐᓕᕐᒪᖕᒐᒋᓪᓗᐊᒻᒪᓗ ᓇᐅᒃᑯᑦ ᐱᐅᓯᕙᓪᓕᕈᓐᓇᕐᓂᑦᑎᓐᓂᒃ ᓇᓗᓇᐃᔭᐃᓚᐅᖅᓯᒪᓪᓗᑕ.
I think, sometimes as painful as it is, you're better off to admit that you have some things that you need to correct. I will say at this point in time that we have some things that we need to correct and do better. I think that part of the reason for this, as I indicated, is that we're relatively new at this whole capital planning process game.	ᐊᑲᐅᓐᖕᒋᒃᑲᓗᐊᖅᑎᓪᓗᒍ ᑕᒻᒪᖅᓯᒪᔪᓂᒃ ᐋᖅᑭᓯᓇᓱᖅᑲᑦᑕᖅᓯᒪᔪᒍᑦ ᐱᐅᓯᒃᑲᓂᕐᓂᐊᕐᒪᑕ. ᐅᖃᕈᓐᓇᖅᑐᖕᒐ ᒫᓐᓇ ᐋᖅᑭᒋᐊᓕᒃᑕᖃᕋᑦᑕ. ᐅᖃᖅᑲᐅᓪᓗᖕᒐ ᐱᔾᔪᑕᐅᔪᐃᑦ ᐃᓚᒋᔭᖕᒐ ᓄᑖᐸᓗᒐᑦᑕ ᐊᑭᑐᔫᑎᓂᑦ ᐸᕐᓇᐃᓂᕐᒥᒃ.

I think I mentioned that Baker Lake was done by NTPC, thanks for the reminder, Mr. Chairman. I get all excited. Baker Lake, of course, was a project that we undertook ourselves. This three-year capital expansion is a concern because in that capital plan there are a number of major capital power plant replacements that we're doing.	ᑕᐃᒪᐃᑦᑐᓂᒃ ᓇᓗᓇᐃᖅᑰᖅᑲᐅᔭᕋᓗᐊᕋ ᑖᓐᓇ NTPC-ᑯᓐᓂ. ᖁᔭᓐᓇᒦᓪᓗ ᐃᖅᑲᐃᑎᒃᑲᕕᖕᒐ, ᐃᒃᓯᕙᐅᑖᖅ. ᖁᕕᐊᓱᕈᓘᔭᓕᕋᖕᒐᒪ ᑐᐊᕕᖅᑐᐊᓖᓘᖅᑕᕋᒪ. ᑕᒪᓐᓇ ᐱᓕᕆᐊᓚᐅᖅᓯᒪᔭᕗᑦ ᐱᖕᒐᓱᓄᑦ ᐊᕐᕌᒍᓄᑦ ᐊᑭᑐᔪᖅᑐᕈᑎᔅᓴᐃᑦ ᐊᑐᕐᓗᑎᒃᑯᑦ ᐊᓯᔾᔨᕙᓪᓕᐊᔪᒪᒐᑦᑕ ᐆᒪᖅᑯᑎᖅᑲᐅᑎᖅᑲᕕᓐᓂᒃ.	ᐃ, ᐱᐅᓯᒋᐊᒃᑲᓐᓂᕈᓐᓇᖅᑐᒍᑦ ᐅᖅᑲᐅᓯᕆᖅᑲᐅᔭᕋ ᑕᒪᓐᓇ ᒪᑐᐃᖅᓯᔾᔪᑎᓂᒃ ᐊᒻᒪᓗ ᑕᒪᒃᑯᐊ ᐋᖅᑭᒋᐊᕆᐊᓖᑦ ᐋᖅᑭᒋᐊᕆᐊᖅᑲᖅᓗᑎᒃᑯᑦ ᐊᑭᑐᔪᖅᑐᕈᑎᔅᓴᓕᕆᔾᔪᑏᑦ ᐃᓗᐊᓂ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Mr. Rumbolt.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᕋᒻᒪᑦ.
Mr. Rumbolt: Thank you, Mr. Chairman. On page 40 of report, the Utility Rates Review Council raised some concerns regarding the QEC's current fuel storage capacity in Nunavut communities. In its report, it noted that in Iqaluit alone the shortage of fuel tank capacity costs QEC to incur additional charges from February 2013 forward, which on an analyzed basis, would amount to a fuel cost increase of more than $1 million.	**ᕋᒻᒪᑦ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᒪᒃᐱᒐᖅ 40 ᐅᑯᓇᓂ ᐃᓱᒫᓗᑎᖅᑲᓚᐅᖅᓯᒪᔪᑦ ᑖᒃᑯᐊ ᖁᑦᓕᒃᑯᑦ ᖃᑦᑕᐅᔭᖁᑎᐋᓗᖕᒋᓐᓂᒃ ᐊᒻᒪᓗ ᐃᖃᓗᓐᓂ ᐅᖅᓱᐋᓗᖅᑲᐅᑎᖅᑲᕕᑦ ᐊᒥᒐᓗᐊᖅᑎᓪᓗᒋᑦ ᕕᕗᐊᓇ 2013-ᒥ ᐅᖕᒐᑖᓄᓪᓗ ᐊᑭᑦᑐᓇᐊᓚᐅᖅᓗᑎᓪᓗ ᐅᖅᓱᐋᓗᐃᑦ $1 ᒥᓕᐊᓐ ᐅᖕᒐᑖᓄᑦ.
What specific actions has the corporation taken to address this issue? Thank you, Mr. Chairman.	ᖃᓄᐃᑕᐅᓯᒪᓕᖅᐸᓕ ᑕᒪᓐᓇ? ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Rumbolt. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᕋᒻᒪᑦ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. So at this point, very specifically, nothing. Having said that, we are looking at the overall issue within the power corporation, because it is a	**ᒫ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᒫᓐᓇ ᓱᕈᔅᓯᒪᓐᖕᒋᑦᑐᑦ ᑕᐃᒪᐃᓕᖅᑲᐅᑎᓪᓗᖕᒐ ᐃᓗᓐᓇᖕᒐ ᐃᓗᐃᒃᑲᐅᓪᓗᒍ ᑕᒪᓐᓇ ᖃᒥᕐᕈᔭᕗᑦ ᐃᓱᒫᓗᑎᒐᑦᑎᒃᑯᑦ ᐊᒻᒪᓗ ᖃᐅᔨᒪᔪᐃᓐᓇᐅᔪᔅᓴᐅᕗᓯ ᓂᐅᕕᖅᓯᒪᓕᖅᑐᒍᑦ	

concern. As probably all Members know, we've purchased fuel through a number of means. We purchased some through our own account that we hold in our tanks. As we need additional fuel, we then buy from PPD at their prices. Certainly, there's an opportunity. Again, it gets down to places like location, dollars, and priorities. Certainly, it's a valid observation that we need to pay attention to. Thank you, Mr. Chairman.	ᐅᖅᓱᐊᓗᓐᓂᒃ ᓂᐅᕕᓇᐊᖃᒃᑲᓐᓂᕋᖕᒐᑦᑕ ᐅᖅᓱᐊᓗᓕᓇᔨᒃᑯᓐᓂ ᓂᐅᕕᖃᑦᑕᖅᑕᕗᑦ. ᓇᓃᓐᓂᐊᕐᓂᖕᒋᑦ ᖃᔅᓯᑖᓚᑐᕐᓂᐊᕐᓂᖕᒋᑦ ᑭᓱᑦ ᓯᕗᑦᓕᐅᔾᔭᐅᔭᓇᐊᖃᕐᓂᖕᒋᑦ ᑕᒪᓐᓇ ᐅᔾᔨᓱᖅᑎᐊᓇᐊᖃᖅᑕᕗᑦ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓱᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Rumbolt.	**ᐃᒃᓱᕙᐅᑕᖅ** (ᑐᒦᓇᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᕿᒻᒃᑦ.
Mr. Rumbolt: Thank you, Mr. Chairman. In that same quote that I just stated, it says in Iqaluit alone, the storage of fuel tank capacity causes the QEC additional charges. Where it states in Iqaluit alone makes me believe that there are other places that QEC has their own fuel storage facilities. Other than Iqaluit, how many community power plants have their own fuel storage facilities? Thank you, Mr. Chairman.	**ᕿᒻᒃᑦ** (ᑐᒦᓇᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓱᕙᐅᑖᖅ. ᐊᒻᒪ ᑕᕝᕙᓂᔅᓴᐃᓐᓇᖅ ᐅᖃᐅᓯᓇᖅᑲᐅᔭᓐᓂ ᐃᖃᓗᓐᓂ ᐃᖃᓗᐃᑦ ᑕᑯᑐᐃᓐᓇᕐᓗᒍ ᐊᑭᑦᑐᓇᐊᖅᑕᐅᔾᔪᑎᒋᔭᐅᔭᓇᐊᓖᑦ ᐃᖃᓗᐃᑦ ᐃᖃᓗᓐᓂ ᐅᖃᐅᓯᖃᑐᐃᓐᓇᕐᒪᑦ ᖃᑦᑕᐅᔫᓗᓐᓂᒃ ᐱᑕᖃᒃᑲᓐᓂᓇᐊᖃᖅᑐᔅᓴᐅᒻᒪᑦ. ᖃᔅᓯᐅᕙᑦ ᑕᐃᒃᑯᐊ ᐃᓂᒃᓴᖃᑦᑎᐊᖕᒋᑦᑐᑦ ᐅᕝᕙᓘᓐᓃᑦ ᖃᑦᑕᐅᔫᓗᓐᓂᒃ ᐱᖃᓐᖕᒋᓗᐊᖅᐸᑦ? ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓱᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Rumbolt. Mr. Ma.	**ᐃᒃᓱᕙᐅᑕᖅ** (ᑐᒦᓇᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔅᑕ ᕿᒻᒃᑦ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I don't have that information available, and I don't know it off the top of my head. I will undertake to supply the answer to the Member after the hearing is over. Thank you, Mr. Chairman.	**ᒫ** (ᑐᒦᓇᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓱᕙᐅᑖᖅ. ᑖᒃᑯᐊ ᐱᓱᒪᓐᖕᒋᑕᕋᓗᐊᒃᑲ ᐃᖅᑲᐅᒪᓇᒍᓗ ᑭᓱᐊᓂ ᑖᓐᓇ ᑐᑭᓯᒋᐊᓚᐅᕐᓗᒍ ᐅᓪᓗᖅ ᓄᖑᓚᐅᖅᑎᓐᓇᒍ ᐃᓕᓐᓂᐊᖅᑕᐅᓂᐊᖅᐳᑦ ᑕᐃᒃᑯᐊ ᑐᑭᓯᕐᒪᔭᑎᑦ.
Chairman: Thank you for that commitment, Mr. Ma. Mr. Rumbolt.	**ᐃᒃᓱᕙᐅᑕᖅ** (ᑐᒦᓇᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᑕᒪᑐᒥᖕᒐ ᐊᖕᒋᕋᕕᑦ, ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᕿᒻᒃᑦ.
Mr. Rumbolt: Thank you, Mr. Chairman. Given the fact that it does cost more when you have to purchase fuel from PPD, or other sources, does the power corporation intend to increase their storage facilities in their communities? Thank you, Mr. Chairman.	**ᕿᒻᒃᑦ** (ᑐᒦᓇᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓱᕙᐅᑖᖅ. ᐃᖃᓗᓐᓂ ᐊᑭᑦᑐᓇᐊᒃᑲᓂᕐᓂᐊᖅᐸᑦ ᐅᖅᓱᐊᓗᓕᓇᔨᒃᑯᓐᓂ ᓂᐅᕕᕐᓂᐊᕐᓗᓯ ᖃᓄᖅ ᓄᓇᓕᓐᓂ ᑕᐃᒃᑯᐊ ᖃᑦᑕᐅᔫᓗᐃᑦ ᐊᖕᒋᓪᓕᒋᐊᖅᑕᐅᓂᐊᖅᐹᑦ ᐅᓄᖅᓱᒋᐊᖅᑕᐅᓂᐊᖅᐸᓪᓗᓐᓃᑦ? ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓱᕙᐅᑖᖅ.

Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I think in an ideal world we would. Again it gets back to what I say about having the physical location to do this with capital dollars to do it. Obviously, some planning ahead to all that, like I said, the scenario that we're looking at. We're just working on our 2015-16 capital plans.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐃᖑᓇᔭᖅᑑᒐᓗᐊᖅ ᑭᓯᐊᓂ ᓄᓇᖃᑦᑎᐊᖅᐸᑦ ᑭᓯᐊᓂ ᐊᑭᑐᔪᖅᑐᕈᑎᔅᓴᓄᑦᓗ ᐊᑐᖅᑐᔅᓴᓂᒃ ᑮᓇᐅᔭᖅᑭᕈᑕ ᑕᒪᒃᑯᐊ ᐱᓕᕆᐊᓕᕋᔭᖅᑕᕗᑦ. 2015-16 ᐊᑭᑐᔪᖅᑐᕈᑎᒃᓴᓄᑦ ᐸᖁᓇᐅᑎᓕᐅᖅᐸᑦᓕᐊᔪᒍᑦ ᓱᓕ.
I'll be honest at this point in time, we'll probably will slow down the capital plan and try to get caught up a little bit. So this may be out in the future for a while yet. Thank you, Mr. Chairman.	ᑕᒪᓐᓇ ᐊᑭᑐᔪᖅᑐᕈᑎᓕᕆᓂᕐᒧᑦ ᓱᒃᑲᐃᑦᓕᒋᐊᕐᓂᐊᖅᑰᖅᑕᕗᑦ ᐊᓐᖑᑎᔾᔪᒥᒐᓱᓐᓂᐊᕋᑦᑕ. ᓯᕗᓂᔅᓴᑎᓐᓂᒃ ᑕᒪᒃᑯᐊ ᐃᓱᒪᒋᓇᔭᖅᑕᕗᑦ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Rumbolt.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᕋᒻᒪᑦ.
Mr. Rumbolt: Thank you, Mr. Chairman. Has the QEC done any kind of cost comparison out in the smaller communities on whether it's more feasible to build your own fuel storage facility, or continue with the present way that things are done? Would it be cheaper if the power corporation had their own fuel storage facilities out in our communities? Thank you, Mr. Chairman.	**ᕋᒻᒪᑦ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᖁᑦᓕᒃᑯᑦ ᖃᐅᔨᓴᐃᓯᒪᕝᕕᑦ ᓱᕐᓗᖃᐃ ᓄᓇᓕᕋᓛᖑᓂᖅᓴᐅᔪᓂᒃ ᐅᖅᓱᐋᓗᖃᐅᑎᒃᓴᓂᒃ ᖃᑦᑕᐅᔾᔭᓐᓂᒃ ᓇᒻᒥᓂᖅ ᓴᓇᖃᑦᑕᕈᓴᓯ ᐊᑭᑭᓐᓂᖅᓴᐅᓇᔭᖅᐹ ᐅᕝᕙᓘᓐᓃᑦ ᓇᒻᒥᓂᕆᑦᑎᐊᒻᒪᕆᓪᓗᒋᑦ ᑕᐃᒃᑯᐊ ᐅᖅᓱᖃᐅᑎᐋᓗᐃᑦ? ᑕᐃᒪᓕᖑᒐᑉᐸᑦ ᐊᑭᑭᓐᓂᖅᓴᐅᓇᔭᖅᐹ? ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Rumbolt. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔅᑕ ᕋᒻᒪᑦ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. To my knowledge, we've not done that type of analysis. Having said that, I'd like to maybe expand upon my answer, if I may. I think there is a bit of dilemma because PPD buys fuel and they store it. If we also then build a tank and we also store it, then are we duplicating storage capacity? I don't know what the answer to that is. It is something that we'd have to consider.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᖃᐅᔨᔭᒃᑯᑦ ᑕᐃᒪᐃᑦᑐᓂᒃ ᐃᓱᒪᒋᔭᖃᖅᓯᒪᓐᖓᑦᑐᒍᑦ ᑭᓯᐊᓂᖃᐃ ᑖᓐᓇᐅᖅᑲᐅᓗᐊᖅᑎᑦᓗᒍ ᐅᓂᒃᑳᐅᓯᕆᒃᑲᓐᓂᕈᒃᑯ. ᐊᑲᐅᓐᖓᒋᐅᕈᑎᖃᕋᑦᑕ ᐅᖅᓱᐋᓗᓕᕆᔨᒃᑯᓂᒃᑯᐊ ᓂᐅᕕᖅᑎᐅᖃᑦᑕᕐᒪᑕ ᐅᖅᓱᐋᓗᓐᓂᒃ ᐊᒻᒪᓗ ᖃᓄᖅ ᑖᓐᓇ ᑭᐅᒋᐊᒃᓴᖅ ᓇᓗᔭᕋ ᐃᓱᒪᒃᓴᖅᓯᐅᕈᑎᒋᓯᒪᓐᖓᒋᓐᓇᑦᑎᒃᑯᑦ.
There is also a second issue I'd like to raise with this and that's the broader policy question. The broader policy question is the	ᐊᐃᑉᐸᖓᑦᑕᐅᖅ ᐊᑐᐊᒐᓕᕆᓂᒻᒧᑦ ᑐᕌᖓᔪᖅ ᓂᓪᓕᐅᑎᒋᔪᒪᔭᕋ. ᐊᑭᓕᖅᓱᐃᓂᖅ ᒐᕙᒪᐃᓐ ᐃᓗᐊᓂ. ᐅᖅᓱᐊᓗᓕᕆᔨᒃᑯᑦ ᖃᑦᓯ ᑖᓚᑐᕋᔭᒻᒪᖔᑦ ᐅᖅᓱᐊᓗᒻᒥᒃ

whole issue of price setting within government. PPD sets the price for all fuel in the territory. We're treated just like any other customer. But that optimally has an impact in terms of how or what we charge our ratepayers or our customers.	ᐃᓱᒪᓕᐅᖅᑎᐅᕐᓗᖅᐳᖅ ᑕᐃᒫᑐᐃᓐᓇᖅ ᓂᐅᕕᖅᑎᑐᐃᓐᓇᖅᑎᑐᑦ ᐱᒐᑦᑕ. ᑭᓯᐊᓂᑦᑕᐅᖅ ᑕᐃᒪᐃᑦᑑᒐᓗᐊᖅᑎᑦᓗᒍ ᐊᒃᑐᐃᓂᖃᓲᖅ ᑕᖅᑲᐅᖕᒐ ᐆᒪᖅᑯᑎᑐᖅᑐᓂᒃ ᐊᑭᓕᖅᓱᐃᑎᑦᑎᓂᑦᑎᓐᓂᒃ. ᑮᓇᐅᔭᓕᕆᔨᒃᑰᕐᓗᕋᓗᐊᖅᐸᑕ ᓄᓇᓕᓐᓂ.
At some point in time it probably is worthwhile for all government, maybe the Department of Finance, the Department of Community and Government Services and ourselves to have a conversation about this whole fuel price rate setting structure that we have within the territory. Because it kind of takes from one hand and put it in the other pocket and it's just going around and around so we need to have some discussion about all these different subsidies and different prices that we have in the territory.	ᒐᕙᒪᓕᕆᓂᒻᒧᑦᓗ ᐱᓕᕆᕝᕕᑦ ᐅᕙᒍᑦᓗ ᐅᖃᐅᓯᕆᔭᕆᐊᖃᖅᑕᕗᑦ ᐅᖅᓱᐋᓗᐃᑦ ᐊᑭᑦᑐᖅᐸᓪᓕᐊᓂᖕᒋᑦᑕ ᒥᒃᓵᓄᑦ ᖃᑦᓯ ᑖᓚᐃᖃᑦᑕᒻᒪᖕᒫᑦ. ᓲᓪᓗ ᒐᕙᒪᓂᒃ ᑎᒍᒥᐊᖅᑕᐅᖅᓇᖅᐳᖅ ᓂᐅᕿᑕᐅᕐᓗᖅᐳᖅ ᒐᕙᒪᐅᖃᑎᒥᖕᓄᑦ ᐊᒻᒪ ᐊᑭᓕᖅᓱᐃᕐᓇᓕᕆᕗᑦ ᐆᒪᖅᑯᑎᓂᒃ ᐊᑐᖃᑦᑕᖅᑐᑦ.
It's a broader policy discussion. I wouldn't have the answer today but it's something I think we should probably examine at some point in time. Thank you, Mr. Chairman.	ᑭᐅᔪᓐᓇᓐᖕᒋᑕᕋᓗᐊᕋ ᑭᓯᐊᓂ ᓇᐅᒃᑯᒃᑕᐊᖅ ᓯᕗᓂᒃᓴᑦᑎᓐᓂ ᑕᒪᓐᓇ ᕿᒥᕐᕈᓇᓪᓗᐊᖅᑕᕗᑦ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Rumbolt.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒡᓴᐅᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᕋᒻᐳᑦ.
Mr. Rumbolt: Thank you, Mr. Chairman. On a different line of questioning, on page 9 of Qulliq Energy Corporation's 2014-18 corporate plan indicates that the second largest item in QEC's budget is compensation and benefits. This item is also a driver of increasing rates in the governed by the collective agreement. QEC's most recent collective agreement with Nunavut Employee's Union expired in December of 2013. As of today, what is the status of the collective bargaining between the QEC and the NEU? Thank you, Mr. Chairman.	**ᕋᒻᐳᑦ** (ᑐᒡᓴᐅᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐊᓯᐊᓄᑦ, ᒪᒃᐱᒐᖅ 9-ᒥ ᖁᑦᓕᒃᑯᑦ 2014-15 ᐊᑭᑐᔪᖅᑐᕈᑎᒃᓴᖕᒋᑦ ᐅᖃᖅᓯᒪᒻᒪᑕ ᐊᒻᒪᓗ ᐊᖕᒋᓂᖅᐸᖕᒍᑦᓗᑎᒃ ᐊᑭᓕᐅᑎᖕᒋᑦ ᑮᓐᓇᐅᔭᒃᓴᓄᑦ ᐃᑲᔫᑎᓄᑦᓗ ᐊᑐᖃᑦᑕᖅᑐᑦ ᐊᒻᒪᓗ ᐊᑭᑦᑐᕆᐊᕈᑎᒋᔭᐅᓕᖃᑦᑕᖅᓱᑎᒃ ᑖᒃᑯᐊ ᐃᖅᑲᓇᐃᔭᖅᑏᑦ ᑲᑐᔾᔨᖃᑎᒌᖕᒋᑦ ᐊᖕᒋᖃᑎᒌᓐᓂᑰᕈᑎᖃᓕᕋᖕᒐᑕ. ᑎᓯᐱᕆ 2013-ᒥ ᐃᓱᓕᓚᐅᖅᓯᒪᒻᒪᑕ ᐊᖕᒋᕈᑏᑦ ᒫᓐᓇ ᖃᓄᐃᓕᖕᒐᓕᖅᐸᓐ ᖁᑦᓕᒃᑯᑦ ᐊᒻᒪᓗ ᓄᓇᕗᒥ ᐃᖅᑲᓇᐃᔭᖅᑏᑦ ᑲᑐᔾᔨᖃᑎᒌᖕᒋᑕ ᐋᔾᕈᑎᒋᔭᖕᒋᑦ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ	
Chairman: Thank you, Mr. Rumbolt. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒡᓴᐅᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. As the member indicated, our current collective	**ᒫ** (ᑐᒡᓴᐅᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐅᖃᖅᑲᐅᒻᒪᑦ ᒪᓕᒐᓕᐅᖅᑎ ᑎᓯᐱᕆ 31, 2013-ᒥ ᐃᓱᓕᓚᐅᖅᓯᒪᒻᒪᑦ

agreement expired December 31, 2013. We had two rounds of discussions with the NEU which lead ultimately to the NEU requesting a mediator. That request was sent formally to the Minister responsible for the *Public Service Act*. If you want I can give you the dates later. I'll just go through the basic chronology of what's happened.	ᐊᖏᕈᑖ, ᒪᕐᕈᐃᖅᓗᑎᒃᑯᑦ ᑲᑎᒪᖅᑲᑎᕆᓯᒪᓕᖅᑕᕗᓐ ᓄᓇᕗᒥ ᐃᖅᑲᓴᐃᔭᖅᑏᑦ ᑲᑐᔾᔨᖅᑲᑎᑏᖏᑦ ᐊᑯᓐᓂᖅᓱᖅᑎᒥᓪᓗ ᐊᑐᕈᒪᓕᐅᖅᓗᑎᒃ. ᑐᒃᓯᕋᐅᑖ ᑖᓐᓇ ᐃᖅᑲᓇᐃᔭᖅᑐᓕᕆᔨ ᒥᓂᔅᑕᖓᓐᓄᑦ ᑐᓐᓂᖅᑯᑕᐅᓚᐅᖅᑐᖅ.
Both the union and the government agreed to the individual that would be the mediator. That mediator is also the same individual that was the mediator the last go around. So he would know both sides of the issue, both the QEC side and the NEU side of it.	ᑕᐃᒃᑯᐊ ᑲᑐᔾᔨᖅᑲᑎᑏᒃ ᒐᕙᒪᒃᑯᓪᓗ ᐊᖏᖅᑲᑎᑏᒃᓯᒪᔪᒃ ᐊᑯᓐᓂᖅᓱᖅᑎᒥᒃ ᐊᑐᓐᓂᐊᓐᓂᒻᒥᒃ ᑭᖑᓪᓕᒻᒥ ᑲᑎᒪᖅᑲᑎᕆᓗᒋᑦ ᖁᓪᓕᒃᑯᓪᓗ ᐊᒻᒪᓗ ᑲᑐᔾᔨᖅᑲᑎᑏᓐ ᐊᖏᖅᑲᑎᑏᒍᓐᓇᐃᓪᓕᐅᖅᑲᓯᒪᔪᑦ ᑖᒃᑯᐊ ᐱᖓᓱᑦ ᖃᖓ ᑲᑎᑖᒻᒪᖓᑦ.
At this point we've been having difficulty finding a mutually agreeable date for all three parties to get together. From my perspective, I'd like to resolve this sooner rather than later. I think some certainty in terms of salaries would be good for both our staff and also for us as a corporation as we plan our budget cycles. That's where we're at at this point in time. Thank you, Mr. Chairman.	ᑖᓐᓇ ᐱᔭᕇᖅᓴᕋᐃᕈᒥᓇᐅᒐᓗᐊᖅ ᑮᓐᓇᐅᔭᒃᑲᓴᑦ ᖃᔅᓯᐅᓂᐊᒻᒪᖓᖏᓐ ᐃᖅᑲᓇᐃᔭᖅᑎᓄᑦ ᑐᕋᖓᔪᑦ ᖁᓪᓕᒃᑯᓐᓄᓪᓗ ᑐᑭᓯᓇᖅᓯᑎᑦᑎᒍᒥᓇᐅᒐᓗᐊᒻᒪᑦ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Rumbolt.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᕋᒻᔾᑦ.
Mr. Rumbolt: Thank you, Mr. Chairman. Where's the final authority to approve on behalf of Qulliq Energy Corporation the terms and conditions of the new collective agreement? Thank you, Mr. Chairman.	**ᕋᒻᔾᑦ** (ᑐᓴᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᑭᓇ ᐊᖏᖅᓯᔨᐅᕙ ᑭᒡᒐᖅᑐᖅᓗᒋᑦ ᑖᒃᑯᐊ ᖁᓪᓕᒃᑯᓐ ᖃᓄᐃᑦᑐᓂᒃ ᐊᖏᕈᑎᓂᒃ ᐊᑐᓐᓂᐊᒻᒪᖓᑦ ᐊᖏᖅᑲᑎᑏᒍᑎᖅᑲᓐᓂᐊᒻᒪᖕᒐᓪᓗ ᓄᓇᕗᒥ ᐃᖅᑲᓇᐃᔭᖅᑏᑦ ᑲᑐᔾᔨᖅᑲᑎᑏᖏᓐᓂᒃ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Rumbolt. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. The process would be similar to the approval of the budgets. Once we, at the negotiation table, reach a tentative agreement with the NEU we would bring it back to our board. Our board would then approve it for recommendation to the Financial Management Board. It would then there go	**ᒫ** (ᑐᓴᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒫᑐᐃᓐᓇᖅ ᐊᑐᕈᒫᓐᓂᐊᖅᑐᓕᕆᔨᒌᑦ ᐊᖅᑭᒃᓯᒪᔪᑦ ᐋᔨᓕᒻᒪᑕ ᐊᖏᕈᑎᓕᐅᕋᓱᓕᖅᐳᓐ ᑲᑎᒪᔨᓄᑦ ᑐᓐᓂᖅᑯᑕᐅᕐᓚᖅᐳᓐ ᑲᑎᒪᔨᑦ ᐊᖏᖅᓯᕐᓚᖅᐳᓐ ᐊᑐᓕᖅᑯᔭᓕᐊᕆᔭᐅᓯᒪᔪᓂᒃ ᐊᒻᒪ ᑐᓐᓂᖅᑯᑕᐅᕐᓚᕆᕗᑦ ᑮᓇᐅᔭᓕᕆᔨᑦ
	ᑲᑎᒪᔨᖏᓐᓄᑦ. ᐊᖏᕈᑎᒋᔭᐅᒃᐸᓐ ᖁᓪᓕᒃᑯᓐᓃᓐᖓᖅᑐᑦ

to the Financial Management Board for their blessing and if they agree then on our side, the QEC's side, it would be approved. The NEU obviously would have to give this membership to ratify on their end of it. If both sides are in agreement then we have a new deal. Thank you, Mr. Chairman.	ᐊᖏᖅᑕᐅᕐᓚᖅᐳᓐ ᐊᒻᒪᓗ ᐃᖅᑲᓇᐃᔭᖅᑏᓐ ᑲᑐᔾᔨᖅᑲᑎᑦᑎᓄᑦ ᐊᖏᖅᑕᐅᕐᓚᕆᕗᖅ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Rumbolt.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒡᓴᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᕿᒻᐳᑦ.
Mr. Rumbolt: Thank you, Mr. Chairman. On page 42 of the Qulliq Energy Corporation's 2012-13 annual report it indicates that it spend a total of $27,311,000 on salaries, wages and benefits for its employees in the 2012-13 fiscal year.	**ᕿᒻᐳᑦ** (ᑐᒡᓴᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᒪᒃᐱᒐᖅ 42 ᖁᑦᓕᒃᑯᓐ 2012-13 ᐊᕐᕌᒍᑕᒫᖅᓯᐅᑎᖏᑦ ᐅᖃᖅᓯᒪᒻᒪᑕ ᑲᑎᓕᒫᖅᓗᒋᑦ $27,311,000-ᓂᒃ ᐊᑐᖅᓯᒪᔪᑦ ᑮᓐᓇᐅᔭᒃᓵᓄᑦ ᑮᓇᐅᔭᓕᐅᕈᑎᓄᑦ ᐃᑲᔫᑎᓄᑦᓗ 2012-13 ᐊᕐᕌᒍᖓᓐᓂ.
Page 34 of the Qulliq Energy Corporation's 2014-18 corporate plan indicates that its 2014-15 budget for the compensation and benefits is $27,520,000.	ᒪᒃᐱᒐ 34 ᖁᑦᓕᒃᑯᓐ 2014-18 ᐸᓐᓇᐅᑎᖏᑦ ᐅᖃᖅᓯᒪᔪᑦ 2014-15 ᐊᑐᕈᒫᓐᓂᐊᖅᑐᑦ ᑮᓐᓇᐅᑦᔭᒃᓵᓄᑦ ᐃᑲᔫᑎᓄᑦᓗ ᓴᓂᕝᕙᐃᓯᒪᔪᑦ $27,520,000-ᓂᒃ.
Page 35 of the Qulliq Energy Corporation's 2014-18 corporate plan indicates that the corporation has a total of approximately 194 positions. This works out to approximately $140,000 per position in compensation and benefits. Does QEC anticipate the next collective agreement with NEU to significantly increase pay rates? Thank you, Mr. Chairman.	ᖁᑦᓕᒃᑯᑦ 2014-18 ᐸᓐᓇᐅᑎᖏᑦ ᒪᒃᐱᒐᖅ 35-ᒥ ᐅᖃᖅᓯᒪᔪᑦ ᑲᑎᓕᒫᖅᓗᒋᑦ ᑕᒫᓂ 194 ᒥᒃᓴᓂ. ᑐᑭᖃᖅᑐᓂ $140,000 ᑮᓇᐅᔭᖅᑑᑎᐅᒐᔭᓐᖑᐊᖅᑐᑦ ᐊᑕᐅᓯᕐᒧᑦ ᐃᖅᑲᓇᐃᔮᒧᑦ ᑮᓇᐅᔭᒃᓴᕈᑎᓄᑦ ᐃᑲᔫᑎᖏᓐᓄᓗ. ᖁᑦᓕᒃᑯᑦ ᓂᕆᐅᑉᐸᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᑦ ᑲᑐᔾᔨᖅᑲᑎᑦᑎᖏᓐᓂᒃ ᐊᖏᕈᑎᐅᓛᖅᑐᖅ ᐅᓄᖅᓯᒋᐊᑲᑦᓚᕋᔭᕐᓂᖏᓐᓂᒃ ᑮᓇᐅᔭᒃᓴᐅᑎᐅᔪᐃᑦ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑕᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒡᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑐ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. Without giving away our bargaining position, I guess I would say that I hope not. I think, from our perspective as the employer, we want to be fair to our employees and treat them fairly so that they get a decent wage, but at the same time, I think we're cognizant of the impact to our ratepayers. Certainly, we want to keep any increase to what's in line with current collective agreements that have been signed.	**ᒫ** (ᑐᒡᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑕᖅ. ᐅᖃᐅᓯᕆᓗᐊᖏᑦᓗᒋᑦ ᖃᓄᖅ ᐊᐃᕙᒐᓱᒐᔭᕐᓂᑎᓐᓂᒃ, ᐅᖃᕈᓐᓇᖅᑐᖓᖃᐃ ᑕᐃᒪᐃᖁᒥᓇᓐᖏᓚᖅ. ᐃᓱᒪᔪᖓ, ᑕᐅᑐᑦᑕᑎᒍᑦ, ᐃᖅᑲᓇᐃᔭᕐᕕᐅᑦᓗᑕ ᑕᐃᒪᐃᑦᓯᐊᕈᒪᒐᑦᑕ ᐃᖅᑲᓇᐃᔭᖅᑎᑎᓐᓂᒃ ᐊᔾᔨᒌᑦᓯᐊᕐᓗᒋ ᓈᒻᒪᑦᑐᒥᒃ ᑮᓇᐅᔭᔭᖅᑲᑦᑕᕐᑯᑦᓗᒋᑦ. ᑭᓯᐊᓂ ᐃᓱᒪᒋᒋᐊᖃᕐᒥᒻᒪᑦ ᐊᑭᑦ(ᓇᐊᒐᔭᕐᓂᖓ ᐃᑯᒻᒪᖅᑯᑎᓯᐅᑎᓂᒃ ᐊᑭᓕᖅᑐᐃᖃᑦᑕᖅᑐᕐᑯᑎᕗᑦ. ᓇᓗᓇᖕᒋᓚᖅ ᐅᓄᖅᓯᒋᐊᒐᔭᖅᐸᑦ ᒪᓕᑐᐃᓐᓇᕋᔭᕐᑯᑦᓗᒋᑦ ᐅᑦᓗᒥ ᐊᖏᕈᑎᓂᒃ ᐊᑎᓕᐅᖅᑕᐅᖃᑦᑕᖅᓯᒪᔪᓂᒃ.

I don’t recall what the NTA’s was off the top of my head, but I think they were probably 1 percent, 1 percent, and 1 percent or something like that over four years. I can check for sure. If we can kind of keep it within that range, I would be likely happy as president all around. I’m not sure if my staff would be happy, but I think the ratepayers would be happy. Thank you, Mr. Chairman.	ᐃᖅᑲᐅᒪᖏᒃᑲᓗᐊᖅᑐᖓ ᖃᕋᓂᒃ ᓄᓇᕗᒻᒥ ᐃᖅᑲᓇᐃᔭᖅᑎᓄᑦ ᐊᖏᕈᑎᓃᑦᑐᑦ ᐱᓯᒪᒻᒪᖕᒑᑕ ᑭᓯᐊᓂ 1 ᐳᓴᓐ, 1 ᐳᓴᓐ, 1 ᐳᓴᒥᒃ ᐋᖅᑭᒃᓯᒪᖅᑰᖅᑐᖅ ᐊᑭᑦᑐᐸᑦᓕᐊᕙᓐᓂᖓ ᐊᕐᕌᒍᓄᑦ ᑎᓴᒪᓄᑦ. ᖃᐅᔨᒋᐊᑦᑎᐊᒃᑲᓐᓂᕈᓐᓇᕋᓗᐊᖅᑐᖓ ᑕᒫᓂᖃᐃ ᓈᓴᐅᑦ ᒥᑦᓵᓃᐸᒍᓐᓇᕈᑦᑕ ᐊᑲᐅᒐᔭᖅᐳᖅ ᐊᖏᔪᖅᑳᖅ ᑕᐃᒪᐃᕐᑯᔨᒍᓂ. ᖁᕕᐊᓱᓪᓗᐊᕋᔭᖅᑐᑦᓴᐅᖏᑦᑑᒐᓗᐊᖅᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᒃᑲ ᑭᓯᐊᓂ ᖁᕕᓱᒃᑲᔭᖅᑐᑦ ᐃᑯᒻᒪᖅᑯᑎᓯᐅᑎᓂᒃ ᐊᑭᓕᖅᑐᐃᕙᑦᑐᐃᑦ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᖅ.	ᐃᖅᑲᐅᒪᖏᒃᑲᓗᐊᖅᑐᖓ ᖃᕋᓂᒃ ᓄᓇᕗᒻᒥ ᐃᖅᑲᓇᐃᔭᖅᑎᓄᑦ ᐊᖏᕈᑎᓃᑦᑐᑦ ᐱᓯᒪᒻᒪᖕᒑᑕ ᑭᓯᐊᓂ 1 ᐳᓴᓐ, 1 ᐳᓴᒥᒃ ᐋᖅᑭᒃᓯᒪᖅᑰᖅᑐᖅ ᐊᑭᑦᑐᐸᑦᓕᐊᕙᓐᓂᖓ ᐊᕐᕌᒍᓄᑦ ᑎᓴᒪᓄᑦ. ᖃᐅᔨᒋᐊᑦᑎᐊᒃᑲᓐᓂᕈᓐᓇᕋᓗᐊᖅᑐᖓ ᑕᒫᓂᖃᐃ ᓈᓴᐅᑦ ᒥᑦᓵᓃᐸᒍᓐᓇᕈᑦᑕ ᐊᑲᐅᒐᔭᖅᐳᖅ ᐊᖏᔪᖅᑳᖅ ᑕᐃᒪᐃᕐᑯᔨᒍᓂ. ᖁᕕᐊᓱᓪᓗᐊᕋᔭᖅᑐᑦᓴᐅᖏᑦᑑᒐᓗᐊᖅᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᒃᑲ ᑭᓯᐊᓂ ᖁᕕᓱᒃᑲᔭᖅᑐᑦ ᐃᑯᒻᒪᖅᑯᑎᓯᐅᑎᓂᒃ ᐊᑭᓕᖅᑐᐃᕙᑦᑐᐃᑦ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᖅ.
Chairman: Thank you, Mr. Ma. Mr. Rumbolt.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑐ ᒫ. ᒥᔅᑐ ᕋᒻᐳᑦ.
Mr. Rumbolt: Thank you, Mr. Chairman. As I previously stated, there are approximately 194 positions in QEC. Is this number anticipated to increase in the next fiscal year? If so, which communities would positions be added? Thank you, Mr. Chairman.	**ᕋᒻᐳᑦ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᖅ. ᐅᖃᖅᑕᐅᖅᑲᐅᒻᒪᑦ ᑕᒫᓂ 194-ᐸᓗᒻᒪᑕ ᐃᖅᑲᓇᐃᔮᖑᔪᐃᑦ ᖁᑦᓕᒃᑯᓐᓂ. ᑖᒃᑯᐊ ᐅᓄᖅᓂᖏᑦ ᐅᓄᖅᓯᒋᐊᖅᓂᐊᕋᓱᒋᔭᐅᕙᑦ ᑮᓇᐅᔭᑎᒍᑦ ᐊᖅᑭᒍᓂᐊᖅᑐᒥ? ᐃᖑᐸᐸᑦ, ᓇᓕᖏᑦ ᓄᓇᓕᑦ ᐱᓇᔭᖅᐸᐃᑦ? ᖁᔭᓐᓇᒦᒃ.	ᐃᖅᑲᐅᒪᖏᒃᑲᓗᐊᖅᑐᖓ ᖃᕋᓂᒃ ᓄᓇᕗᒻᒥ ᐃᖅᑲᓇᐃᔭᖅᑎᖅᑎᓄᑦ ᐊᖏᕈᑎᓃᑦᑐᑦ ᐱᓯᒪᒻᒪᖕᒑᑕ ᑭᓯᐊᓂ 194-ᐸᓗᒻᒪᑕ ᐃᖅᑲᓇᐃᔮᖑᔪᐃᑦ ᖁᑦᓕᒃᑯᓐᓂ. ᑖᒃᑯᐊ ᐅᓄᖅᓂᖏᑦ ᐅᓄᖅᓯᒋᐊᖅᓂᐊᕋᓱᒋᔭᐅᕙᑦ ᑮᓇᐅᔭᑎᒍᑦ ᐊᖅᑭᒍᓂᐊᖅᑐᒥ? ᐃᖑᐸᐸᑦ, ᓇᓕᖏᑦ ᓄᓇᓕᑦ ᐱᓇᔭᖅᐸᐃᑦ? ᖁᔭᓐᓇᒦᒃ.
Chairman: Thank you, Mr. Rumbolt. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑐ ᕋᒻᐳᑦ. ᒥᔅᑐ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. At this point, we have no plans of significantly increasing our staffing complement. I would say that it would probably stay constant. We might add one or two positions, but there are no current plans at this point to do that. We’re in the preliminary stages of the 2015-16 O&M budget, so I don’t anticipate any changes at this point in time.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᖅ. ᒫᓐᓇᐅᔪᒥ ᐸᕐᓇᓯᒪᖏᑦᑐᒍᑦ ᐱᕈᓪᓗᐊᑲᓪᓚᕋᔭᕐᒪᖕᒑᑕ ᐃᖅᑲᓇᐃᔭᖅᑎᕐᑯᑎᕗᑦ. ᐅᖃᕈᓐᓇᖅᐳᖕᒐᕐᑲᐃ ᐊᑕᐅᓯᕐᒥᒃ ᒪᕐᕉᓂᓪᓘᓐᓃᑦ ᐃᓚᒋᐊᕋᔭᕐᓂᑎᓐᓂᒃ. ᑭᓯᐊᓂ ᒫᓐᓇᐅᔪᖅ ᐸᕐᓇᒍᑎᕐᑲᖏᑦᑐᖅ ᐊᒻᒪᓗ ᐱᒋᐊᕐᓂᖓᓃᓕᑕᐃᓐᓇᖅᓱᑕ 2015-2016-ᒧᑦ ᐊᐅᓚᔫᑎᑦᑎᓐᓄᑦ ᑮᓇᐅᔭᖅᑑᑎᑦᓴᑎᓐᓂᒃ. ᑕᒡᕕᓇ ᑭᓐᖑᓗᐊᖏᑦᑐᒍᑦ ᒫᓐᓇᒥ ᐊᓯᔾᔨᕐᓂᐊᕐᒪᖕᒑᑦ.	ᐃᖅᑲᓇᐃᔭᖅᑎᖅᑎᓄᑦ ᐊᖏᕈᑎᓃᑦᑐᑦ ᐱᓯᒪᒻᒪᖕᒑᑕ ᑭᓯᐊᓂ 1 ᐳᓴᓐ, 1 ᐳᓴᒥᒃ ᐋᖅᑭᒃᓯᒪᖅᑰᖅᑐᖅ ᐊᑭᑦᑐᐸᑦᓕᐊᕙᓐᓂᖓ ᐊᕐᕌᒍᓄᑦ ᑎᓴᒪᓄᑦ. ᐃ, ᓄᓇᕗᒻᒥ ᐃᖅᑲᓇᐃᔭᖅᑎᓄᑦ ᐊᖏᕈᑎᒥᒍᑦ ᒐᕙᒪᒃᑯᓐᓂᒃ ᐊᑎᓕᐅᖅᓯᒪᔭᖓ ᐅᓄᖅᓯᒋᐊᕐᓂᖃᖅᓯᒪᔪᑦ 3 ᐳᓴᒥᒃ, 2 ᐳᓴᒥᓪᓗ, 1 ᐳᓴᒥᒃ ᐊᒻᒪ 1 ᐳᓴᒥᒃ, ᔪᓚᐃ 1 ᐊᕐᕌᒍᑕᒫᑦ ᐱᒋᐊᖅᐸᒃᓱᒍ, 2013-ᒥ ᐱᒋᐊᖅᓯᒪᓐᓂᑰᓪᓗᓂ. ᐊᑏᑐᖅ ᐊᑖᓃᑦᑎᑦᓱᓐᓇᓂᐊᖅᐸᕋ ᐃᖅᑲᓇᐃᔭᖅᑎᑎᓐᓄᑦ ᐊᖏᕈᑎᑦᑎᓐᓂᒃ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᖅ.
If I may, I can perhaps give you the NTA number if I have it here. I might just have it handy. Yes, I do. What NTA signed with the government was increases of 3 percent, 2 percent, 1 percent, and 1 percent on July 1 of each year starting in 2013. Hopefully I can keep it below that within our collective agreement with NEU. Thank you, Mr. Chairman.	ᐊᔪᕐᓇᖏᐸᐸᑦ ᓄᐃᑦᑐᓐᓇᕈᒃᑭᑦ, ᐅᐊᑦᑎᐊᕈᐊ ᖃᐅᔨᒋᐊᑲᐃᓐᓇ ᐱᓯᒪᒻᒪᖕᒑᒃᑭᑦ ᓈᓴᐅᑎᑦ. ᐃ, ᓄᓇᕗᒻᒥ ᐃᖅᑲᓇᐃᔭᖅᑎᓄᑦ ᐊᖏᕈᑎᒥᒍᑦ ᒐᕙᒪᒃᑯᓐᓂᒃ ᐊᑎᓕᐅᖅᓯᒪᔭᖓ ᐅᓄᖅᓯᒋᐊᕐᓂᖃᖅᓯᒪᔪᑦ 3 ᐳᓴᒥᒃ, 2 ᐳᓴᒥᓪᓗ, 1 ᐳᓴᒥᒃ ᐊᒻᒪ 1 ᐳᓴᒥᒃ, ᔪᓚᐃ 1 ᐊᕐᕌᒍᑕᒫᑦ ᐱᒋᐊᖅᐸᒃᓱᒍ, 2013-ᒥ ᐱᒋᐊᖅᓯᒪᓐᓂᑰᓪᓗᓂ. ᐊᑏᑐᖅ ᐊᑖᓃᑦᑎᑦᓱᓐᓇᓂᐊᖅᐸᕋ ᐃᖅᑲᓇᐃᔭᖅᑎᑎᓐᓄᑦ ᐊᖏᕈᑎᑦᑎᓐᓂᒃ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑕᖅ.
Chairman: Thank you. Mr. Rumbolt.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑐ ᕋᒻᐳᑦ.

Mr. Rumbolt: Thank you, Mr. Chairman. With the given number that nearly $30 million is spent on wages and benefits throughout the power corporation and, of course, the ratepayers and consumers are the ones who end up paying these fees, what is the power corporation doing to ensure that this money is spent wisely? Thank you, Mr. Chairman.	**ᕋᒻᔅᑦ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑕᖅ. ᓈᓴᐅᑎᑦ ᑕᒪᒃᑯᐊ $30 ᒥᓕᐊᓐ ᑮᓇᐅᔾᔭᔅᓴᓇᔭᖏᓐᓄᑦ ᐆᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᑦ ᑕᐃᒃᑯᐊᓗ ᐊᑐᖅᑎᐅᖃᑦᑕᖅᑐᑦ ᐊᑭᓖᖃᑦᑕᕐᒪᑕ ᑕᒪᒃᑯᓂᖓ ᐊᑭᓕᕆᐊᓕᓐᓂᒃ. ᑭᓯᓂᒃ ᐆᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᑦ ᖃᓄᐃᓕᐅᓕᖅᐸᑦ ᑖᒃᑯᐊ ᑮᓇᐅᔭᑦ ᐊᑐᖅᑕᐅᑦᑎᐊᖁᓪᓗᒋᑦ ᓯᓚᑐᔫᓗᑎᑦ? ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. It kind of goes back to the way we run our operations. The less power outages you have, the more it helps you contain the wage envelope. If our plant operators can keep their regular hours and not have to be available for calls and standbys and things like that, it certainly helps.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑕᐊᓖᒃ. ᖃᐅᔨᒪᔪᔅᓴᐅᒐᕕᑦ ᐅᑎᒃᑲᓂᖅᑐᑦ ᑕᐃᒃᑯᓂᖓ ᐊᐅᓚᑦᑎᓂᕐᒧᑦ ᖃᒥᑲᑕᓐᖏᓂᖅᓴᐅᔭᕌᖓᑕ ᐃᑲᔪᕐᓂᖅᓴᐅᖃᑦᑕᖅᑐᖅ ᑕᒪᒃᑯᓄᖓ ᐃᑲᕋᖏᓪᓗ ᑕᒪᒃᑯᐊ ᐊᑐᑦᑎᐊᖅᐸᑕ overtime-ᖏᓂᖅᓴᐅᔭᕌᖓ ᐃᑲᔪᕐᓂᖅᓴᐅᖃᑦᑕᕐᒥᔪᖅ.
On the administration side, if we can do our jobs a little more efficiently and not have to work overtime, it contains the wage envelope, but there is a certain amount that I think is somewhat fixed, if you will, that we have to recognize and spend to make sure the power is kept on for our ratepayers. It's finding that balance, Mr. Chairman, and hopefully we can achieve that balance in terms of cost and reliability. Thank you, Mr. Chairman.	ᐊᓪᓚᕝᕕᓕᕆᓂᒃᑯᓪᓕ ᐃᖅᑲᓇᐃᔭᑦᑎᐊᓂᖅᓴᐅᔪᓐᓇᕋᔭᖅᑐᒍᑦ overtime-ᖏᓐᓂᖅᓴᐅᖃᑦᑕᕐᓗᑕᓗ. ᑕᐃᒪᓐᓇ ᐋᖅᑭᑦᑎᐊᕈᓐᓇᓂᖅᓴᐅᒐᔭᖅᑐᖅ ᐃᓕᓴᕆᔭᕆᐊᖃᖅᑕᕗᑦ ᑕᒪᒃᑯᐊ ᑮᓇᐅᔭᐃᑦ ᐊᑐᖃᑦᑕᖅᑕᕗᑦ ᐊᑭᓕᖅᓱᖅᑕᐅᑦᑎᐊᖃᑦᑕᕐᓗᑎᓪᓗ ᐃᑯᒻᒪᖅᑯᑎᕐᑯᑎᖃᖅᑐᑦ ᑕᐃᒃᑯᐊ. ᐃᒃᓯᕙᐅᑖᖅ, ᑕᐃᒪᓐᓇ ᐊᑭᑭᓐᓂᖅᓴᐅᑎᓇᓱᖃᑦᑕᕐᓂᐊᖅᑕᒃᑲ ᒪᓕᒐᖅᑎᒍᓪᓗ ᐊᑭᓕᖅᓱᕆᐊᓖᑦ ᑕᒪᒃᑯᐊ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.	
Chairman: Thank you, Mr. Ma. Mr. Rumbolt.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᕋᒻᔅᑦ.
Mr. Rumbolt: Thank you, Mr. Chairman. On page 27 of the Qulliq Energy Corporation's 2012-13 annual report, it indicates that the corporation "wrote off $353,125 of bad debt" that exceeded $500 during the 2012-13 fiscal year. Some of the individuals who had their debts to QEC written off are public figures who hold prominent positions in the public and private sectors. How does the corporation	**ᕋᒻᔅᑦ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᒪᒃᐱᒐᖅ 27-ᒥ ᖁᓪᓕᒃᑯᑦ 2012 ᐅᓂᒃᑳᓕᐊᖓᓂᒃ ᐊᕐᕌᒍᓕᒫᖅᓯᐅᑎᓄᑦ ᑖᒃᑯᐊᒍᖅ $353,125 ᐊᑭᓕᔅᓴᕆᔭᐅᔪᓂᒃ ᖁᔭᓈᖅᓯᓚᐅᕐᒪᑕ 2012-ᒥ ᐃᓚᖏᓪᓗ ᑕᐃᒃᑯᐊ ᐊᑭᓕᔅᓴᖃᑦᑕᖅᓯᒪᔪᑦ ᐊᑭᓕᔅᓴᖏᑦ ᖁᔭᓈᖅᑕᐅᓯᒪᓪᓗᑎᑦ. ᑕᐃᒃᑯᐊ ᒐᕙᒪᒃᑯᓐᓄᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᐅᓪᓗᑎᑦ ᓇᒻᒥᓂᕐᓗ ᑖᒃᑯᐊ ᐃᖅᑲᓇᐃᔭᖅᑎᐅᓪᓗᑎᑦ ᖃᓄᕐᓕ ᑖᒃᑯᐊ ᖁᓪᓕᒃᑯᑦ	
	ᐋᖅᑭᓯᖃᑦᑕᖅᐸᑦ ᑕᒪᒃᑯᐊ ᐊᑭᓕᔅᓴᕆᔭᐅᔪᑦ

determine if a debt is uncollectible? Thank you, Mr. Chairman.	ᐱᔭᐅᔪᓐᓇᐃᓪᓕᓂᕋᖅᑕᐅᓪᓗᑎᑦ? ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Very good question, Mr. Rumbolt. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I'm going to go off the top of my head, but you probably noticed in, I think, our 2014-18 corporate plan and if it's not in there, for sure, when the Minister tables the 2013-14 annual report, we speak quite a bit about a customer care committee that we have and that customer care committee makes every effort to work with our customers to ensure they pay their bills with us. It's important for a number of reasons. One is if we can't collect our receivables it's hard for us to pay other people in turn.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐃᖅᑲᐅᒪᓗᐊᓐᖏᑕᕋᓗᐊᒃᑲ ᖃᐅᔨᒪᔪᔅᓴᐅᕗᑎᑦ 2014-2018-ᒧᑦ ᑎᑭᓪᓗᒍ ᐸᕐᓇᐅᑎᒋᓯᒪᔭᕗᑦ ᐃᑯᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᑦ ᑖᒃᑯᐊ ᖃᖓᑭᐊᖅ ᒥᓂᔅᑕᐅᑉ 2013-14 ᐊᕐᕌᒍᑕᒫᖅᓯᐅᖓᓂ ᑕᐃᒃᑯᐊ ᐊᑐᖅᑎᐅᔪᑦ ᐃᑯᒻᒪᖅᑯᑎᓄᑦ ᑕᐃᒃᑯᐊ ᐅᖃᐅᓯᕆᔭᐅᓯᒪᔪᑦ, ᐊᔅᓱᕈᑦᑎᐊᖅᑐᑎ ᑕᐃᒪᓐᓇ ᐃᖅᑲᓇᐃᔭᖃᑎᖃᑦᑎᐊᕐᓗᑎ ᑕᒪᒃᑯᓂᖓ ᐊᑐᖅᑎᐅᔪᓂᑦ. ᐊᑭᓕᔅᓴᖏᓪᓗ ᐊᑭᓕᖅᓱᖅᑕᐅᑦᑎᐊᖃᑦᑕᕐᓗᑎ. ᑕᒪᒃᑯᐊ ᐊᑭᓕᔅᓴᕗᑦ ᐊᑭᓕᖅᑕᐅᒍᓐᓇᐃᓪᓕᓕᒫᖓᑕ ᐊᓯᖏᑦᑕᐅᖅ.
For those of you that looked at our financial statements in some detail you probably noticed we owe PPD a significant amount of money. If we don't collect from our customers it's hard for us to pay them in turn.	ᑕᒪᒃᑯᐊ ᐱᖃᑦᑕᕐᒪᑕ ᑕᐃᒃᑯᐊ ᑮᓇᐅᔭᓕᕆᔨᐅᖃᑦᑕᖅᑐᑦ ᐃᓗᓕᑯᓗᔭᖏᓐᓂ ᖃᐅᔨᒪᔭᐅᔪᑦ ᐊᑭᓕᔅᓴᖃᕐᕕᐅᖃᑦᑕᖅᓯᒪᒻᒪᑕ ᑕᐃᒃᑯᐊ ᐅᖅᓱᐊᓗᓕᕆᔨᒃᑯᓐᓄᑦ ᐊᑭᓖᔭᕆᐊᖃᖃᑦᑕᕋᑦᑕ, ᐊᑭᓖᖏᑦᑕᕌᖓᑕ ᐃᑯᒻᒪᖅᑯᑎᓂᑦ ᐊᑐᖅᑎᐅᔪᑦ ᐊᑭᓕᔅᓴᓂᑦᑐᐊᓘᓕᖃᑦᑕᕋᑦᑕ ᐊᑭᓖᔪᓐᓇᐃᓕᓪᓗᑕᓗ.
The collection process is really, really important. We've made significant efforts with major business customers to have them pay their bills. I don't think it's appropriate, and maybe businesses don't want to hear this, it's not appropriate that they don't pay their bills because it's impacting our ratepayers ultimately in the end.	ᐊᑭᓕᔅᓴᓂᓪᓗ ᐊᑭᓖᔪᓐᓇᕆᐊᖃᖅᓱᑎ ᑕᐃᒪᓐᓇ ᐱᖃᑦᑕᕐᒪᑕ. ᓈᒻᒪᖏᑦᑐᖅ ᐊᑭᓖᖃᑦᑕᖏᑉᐸᑕ ᐃᑯᒻᒪᖅᑯᑎᓂᑦ ᐊᑐᖅᑎᐅᔪᖅ ᑕᐃᒃᑯᓂᖓ ᐊᑦᑐᐊᓂᖃᕐᒪᑦ ᐊᑭᑦᑐᕆᐊᖅᑎᑦᑎᖃᑦᑕᒥᒻᒪᑦ ᐊᖏᕋᖃᖅᑎᐅᔪᓪᓗ ᑕᒪᒃᑯᐊ ᐊᔅᓱᕈᓐᓇᔅᓴᑦᑐᑎᑦ ᐊᑭᓖᑎᓐᓇᓱᖃᑦᑕᖅᑕᕗᑦ ᐊᑭᓕᔅᓴᒥᓐᓂ ᐊᑭᓖᖁᓪᓗᒋᑦ ᐃᑯᒻᒪᖅᑯᑎᖏᓐᓂ.
With respect to residential customers, we make every effort with our customers to have them pay their bills. Cutting customers off or putting low limiters on are very last resort type things. We give our customer care people a significant amount of discretion to make those calls but at some point unfortunately you do have to make those kinds of hard decisions.	ᑕᐃᒪᓐᓇ ᖃᒥᑕᐅᑐᐃᓐᓇᖃᑦᑕᖅᓗᑎ ᑖᓐᓇ ᑭᖑᓪᓕᖅᐹᖅᓯᐅᑕᐅᒻᒪᑦ ᐊᓯᖅᑯᕕᓴᐅᕈᑦᑕᕋᖓᑦ ᑭᓯᐊᓂ ᐊᑐᖅᑕᐅᖃᑦᑕᖅᑐᖅ. ᑖᒃᑯᐊ ᐃᓱᒪᖅᓱᒐᓚᓂᖅᓴᐅᖃᑦᑕᖅᑐᑦ ᑕᐃᒪᓐᓇ.

With respect to your question directly on page 27-28, I can only guess at the residential customer that you're referring to and I'm going to say that that was at a time when that customer was residing in a different community and not within the public service and has since paid that obligation to the corporation. Thank you, Mr. Chairman.	ᐃᓱᒪᓕᐅᕆᐊᖅᑲᖅᑕᕋᕐᑕ ᑕᐃᒪᓐᓇ ᐊᔾᔨᕈᓐᓇᖅᑐᐊᓗᒐᓗᐊᖅᑎᓪᓗᒍ. ᒪᐟᐱᒐᖅ 27, 28 ᐃᓗᐊᓂ ᐅᖃᕈᓐᓇᖅᑐᖓ ᑖᒃᑯᐊ ᐊᖏᕋᖅᑲᖅᑎᐅᔪᑦ ᑕᒪᒃᑯᐊ ᐊᑐᖅᑎᐅᔪᑦ ᑕᐃᒃᑯᐊ ᓄᓇᓕᓐᓃᑎᓪᓗᒋᑦ ᐊᓯᖏᓐᓂ ᒐᕙᒪᒃᑯᓐᓂᑦ ᐃᖅᑲᓇᐃᔭᖏᑦᑐᓂᑦ ᐊᑭᓕᒃᓴᒥᓂᒃ ᐊᑭᓛᔭᕇᖅᓯᒪᓕᖅᑐᖅ ᑕᐃᓐᓇ. ᖁᔭᓐᓇᒦᒃ, ᐃᔾᓯᕙᐅᑖᖅ.	ᐃᒃᓯᕙᐅᑕᖅ (ᑐᕌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔾᑕ ᒫ. ᐃᖅᑲᐃᕋᑖᕋᒪ ᐊᓯᐊᓈᓚᐅᖏᓂᓐᓂ ᒥᔾᑕ ᕋᒻᐸᑦ ᐊᐱᕆᑎᓪᓗᒍ ᐊᑭᖓᓂ ᐱᓕᕆᐊᖅᑲᖅᑎᓪᓗᒍ QEC-ᑯᑦ ᐃᖅᑲᓗᐃᓪᓗ ᖃᒪᓂᑦᑐᐊᕐᓗ ᐊᒡᒍᑐᖅᓯᒪᓕᖅᑎᓪᓗᒋᑦ ᐊᑭᑐᓂᖅᓴᐅᓕᖅᑎᑦᑎᑉ ᑖᓐᓇ? ᒥᔾᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I would probably answer that by saying only in terms of some additional travel. I think with today's technology in terms of information technology and the Internet we can do a lot of work through the Internet.	**ᒫ** (ᑐᕌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᔾᓯᕙᐅᑖᖅ. ᑭᐅᔪᓐᓇᖅᑐᖓ ᐃᒻᒪᖃ ᐊᐅᓪᓚᑲᑕᒋᐊᖃᓂᕐᒧᑦ ᑭᓯᐊᓂ ᐅᓪᓗᒥᐅᓕᖅᑐᕐᓕ ᖃᕋᓴᐅᔭᐃᑦ ᑕᒪᒃᑯᐊ ᐊᑐᖃᑦᑕᕋᑦᑎᒍ ᐃᖅᑲᓇᐃᔭᖃᑎᒌᑦᑎᐊᕈᓐᓇᓂᖅᑐᒍ ᖃᕋᓴᐅᔭᖅ ᐊᑐᕐᓗᒍ.
One thing I should probably get on the band wagon and say here is that we have voice over Internet protocol on our phone system now so that will save us some money. So for example if someone wants to call me in Baker Lake they don't dial long distance anymore through NorthwesTel they can just direct dial me and that will save us some money.	ᐃᓚᖓ ᑖᓐᓇ ᐅᖃᐅᓯᕆᔪᒪᒻᒥᔭᕋ ᓂᓪᓕᐅᑎᒋᓗᒍ ᑕᕝᕙᓂ. ᑕᐃᒃᑯᐊ ᕋᕋᓴᐅᕙᒃᑯᑦ ᐅᖃᓪᓚᖃᑎᒌᒍᓐᓇᖅᓯᒐᑦᑕ ᑮᓇᐅᔭᓂᑦ ᐊᑐᖏᓂᖅᓴᐅᓂᐊᖅᑐᑦ ᖃᒪᓂᑦᑐᐊᕐᒥ ᐅᖃᓚᑐᐃᓐᓇᒍᓐᓇᖅᓯᔪᑦ ᐅᕙᑦᑎᓂ.
The other thing I think in terms of efficiency, we have what I call the hot topics meeting every Tuesday and Thursday. It's an opportunity for our senior management team to discuss any issues that we all need to know about or get some direction from me on or just get a general sense of what needs to happen. That's really helped in terms of efficiency.	ᑮᓇᐅᔭᓂ ᐊᑐᖏᓂᖅᓴᐅᓗᑎ ᐊᒻᒪᓗᑦᑕᐅᖅ ᐊᑑᑎᖃᕐᓂᖅᓴᐅᓕᕐᓂᐊᕐᒥᔪᖅ ᑕᐃᒃᑯᐊ ᐊᐃᑉᐸᖑᓕᕋᖓᑦ ᕿᑎᖅᑰᖑᓕᕋᖓᓪᓗ ᑕᐃᒪᓐᓇ ᑲᑎᒪᖃᑦᑕᕐᒥᒐᑦᑕ ᐊᖓᔪᖅᑲᐅᑎᐅᔪᑦ ᐅᖃᐅᓯᖃᖃᑦᑕᖅᑐᑦ ᑕᒪᒃᑯᓂᖓ ᐱᔾᔪᑕᐅᔪᓂᑦ ᐃᓱᒫᓗᑎᒋᔭᐅᔪᓂᓪᓘᓐᓃᑦ. ᑕᐃᒪᓐᓇ ᐃᑲᔪᕐᓂᖃᑦᑎᐊᖅᑐᖅ ᐊᑑᑎᖃᑦᑎᐊᓂᖅᓴᐅᓕᖅᑐᑎᓪᓗ ᐱᓕᕆᐊᕆᔭᕗᑦ.	ᐊᖓᔪᖅᑲᐅᑏᓪᓗ ᑲᑎᒪᖃᑎᒌᖃᑦᑕᖅᑐᑕ, ᐅᓪᓗᒥᓗ ᖃᐅᔨᓪᓗ ᑕᐃᒪᓐᓇ ᑲᑎᒪᓂᐊᕐᒥᒻᒪᑕ. ᑕᐃᒪᓐᓇ

after today, tomorrow we'll have that reoccurring thing. I think we can stay in contact without having to travel very much.	ᐅᖃᖃᑎᑦᑭᓐᓇᕈᓐᓇᖅᑐᒍᑦ ᐊᐅᓪᓚᑲᑕᐃᓐᓈᓗᖏᓪᓗᑕ.
Certainly for board meetings it's good to have the individuals here. Certainly my CFO would have to come over, and certainly the Director of Human Resources would have to come over. Typically the majority of our board meetings are here in Iqaluit. We are making an effort to rotate to the communities as well and that partly is one of the reasons why we're going to Cambridge Bay next week.	ᑭᓯᐊᓂ ᑲᑎᒪᔨᓪᓗ ᑕᒫᓃᑎᓪᓗᒋᑦ ᐊᑲᐅᒐᔭᓐᖑᐊᖅᑐᖅ ᑭᓯᐊᓂ ᐃᓚᖏᓪᓗ ᑎᑭᑦᑕᓇᖃᖃᔭᖅᑐᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᐅᔪᓪᓗ. ᑖᒃᑯᐊ ᑲᑎᒪᔨᑦ ᑲᑎᒪᒐᔪᒻᒪᑕ ᑕᒫᓂ ᐃᖃᓗᓐᓂ ᐱᓕᕆᓇᓱᑦᑎᑐᒍ ᓄᓇᓕᓐᓄᑦ ᓂᑭᑦᑖᖃᑦᑕᕆᐊᔅᓴᖅ ᑲᑎᒪᓕᖅᓗᑕ. ᑕᕝᕙ ᐃᓚᖓ ᐃᖃᓗᑦᑑᑎᐊᕈᑎᒋᓂᐊᖅᒥᔭᕗᑦ ᐱᓇᓱᐊᕈᓯᒋᓂᐊᖅᑕᑎᓐᓂ.
I think it's important for the staff and the board to have contact with our ratepayers and that's one way to do to that. Hopefully that answers your question, Mr. Chairman. Thank you.	ᑲᑎᒪᔨᕗᑦ ᑕᒪᒃᑯᐊᓗ ᐱᒻᒪᕆᐅᒻᒪᑦ ᑕᐃᒪᓐᓇ ᐱᓕᕆᐊᐊᖃᖅᑎᓪᓗᒋᑦ. ᑭᐅᒐᓗᐊᖅᐸᒋᖅᑲᐃ ᐃᐅᔅᓯᕙᐅᑖᖅ. ᖁᔭᓐᓇᒥᒃ.
Chairman: Somewhat, Mr. Ma. I'm sure my colleague from Baker Lake will have some more pointed questions along those similar lines in the very near future.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᒥᔅᑕ ᒫ.. ᐃᓚᖓᒍᑦ ᖃᒪᓂᑦᑐᐊᒦᓐᖓᖅᑐᖅ ᑖᓐᓇ ᐊᐱᖅᑯᑎᔅᓴᖃᓂᐊᕐᒥᔪᖅ ᓇᓗᓇᖏᑦᑐᖅ, ᓯᕗᓂᔅᓴᑎᓐᓂ ᐊᑯᓂᐅᖏᑦᑐᖅ.
The next name that I have on my list is the Member from Arviat-South, Mr. Savikataaq.	ᐅᖃᐅᓯᖃᕐᓂᐊᓕᕐᒥᔪᖓ ᒥᔅᑕ ᓴᕕᑲᑖᖅ ᐅᖃᓪᓚᓐᓂᐊᓕᕐᒥᔪᖅ.
Mr. Savikataaq: Thank you, Mr. Chairman. The Qulliq Energy Corporation's 2009-2010 report on contracting, procurement and leasing activities was tabled in the Legislative Assembly on February 24, 2011. However, annual reports for the 2010-11, 2011-12, 2012-13 and 2013-14 fiscal years have not been tabled in the Legislative Assembly.	**ᓴᕕᑲᑖᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᔅᓯᕙᐅᑖᖅ. ᖁᓪᓕᒃᑯᑦ 2009-2010-ᒧᑦ ᐅᓂᒃᑳᖏᑦ ᑳᓐᑐᕋᖅᑎᑦᑎᓂᕐᒧᑦ ᓴᖅᑭᑕᐅᓚᐅᕐᒪᑕ ᒪᓕᒐᓕᐅᕐᕕᒻᒥ ᕕᕗᐊᕆ 24, 2011-ᖑᑎᓪᓗᒍ ᑭᓯᐊᓂᓕ ᐊᕐᕌᒍᑕᒫᖅᓯᐅᒻᒧᑦ ᐅᓂᒃᑳᓕᐊᖓ 2010-11-ᒧᑦ, 2011-12-ᒧᓪᓗ 2012-13-ᒧᑦ 2013-14 ᑮᓇᐅᔭᓕᕆᓂᖅ ᐊᕐᕌᒍᐊᓄᑦ ᓴᖅᑭᑕᐅᒪᐅᖏᒻᒪᑕ ᓱᓕ ᒪᓕᒐᓕᐅᕐᕕᐅᑉ ᐃᓗᐊᓂ.
The QEC's recent ministerial letters of expectation also required that the corporation produce annual reports on contracting, procurement and leasing activities. Why has the QEC not been respecting this direction? Thank you, Mr. Chairman.	ᖁᓪᓕᒃᑯᑦ ᒫᓇᕋᑖᖑᓚᐅᖅᑐᖅ ᖁᓪᓕᒃᑯᑦ ᐊᒥᓂᖅᓴᒧᑦ ᑎᑭᕋᔭᑦ ᑕᐃᑲᓂ ᐅᖃᖅᓯᒪᒻᒥᒪᑦ ᐊᕐᕌᒍᑕᒫᖅᓯᐅᒻᒥ ᐊᑐᖅᑲᑦᑕᖁᓪᓗ ᑕᐃᒃᑯᐊ ᓂᐅᕕᓂᕐᒧᑦ ᑕᐃᒪᓐᓇ ᖃᓄᐃᒻᒪᑦ ᑖᒃᑯᐊ ᑕᒪᒃᑯᓂᖓ ᐱᓕᕆᐊᖃᖃᑦᑕᖅᓯᒪᖏᓚᑦ? ᖁᔭᓐᓇᒥᒃ, ᐃᔅᓯᕙᐅᑖᖅ.

Chairman: Thank you very much for asking that question, Mr. Savikataaq. I'm sure Mr. Ma was paying attention during the line of questioning that we had with Mr. Akeeagok and was anticipating this question. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐊᐱᖅᑯᑎᒋᒐᕕᐅᒃ ᒥᔅᑕ ᓴᕕᑲᑖᖅ. ᒥᔅᑕ ᒫ ᐊᐱᖅᓱᖅᑕᐅᑎᓪᓗᒍ ᐅᐊᑦᑎᐊᖅ ᒥᔅᑕ ᐊᕿᐊᕈᖅ ᓵᑦᑎᓐᓃᑎᓪᓗᒍ ᓂᕆᐅᖕᓇᓚᐅᖅᑐᖅ ᑖᓐᓇ ᐊᐱᖅᑯᓯᒃᓴᐅᔪᖅ. ᒥᔅᑕ ᒫ.
Mr. Ma: Mr. Chairman, you read my mind. Maybe I'll give both the good news, and I'll explain what's happened. I think also make Member Savikataaq happy. The Minister will be tabling in the fall sitting, if all goes well, all the outstanding reports. So basically, 2011-12, 2012-13, and I think there's an odd one in here but I can't remember which year, but they will all be tabled to bring us up to date.	**ᒫ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐅᖃᓕᒫᖅᑯᔨᐅᒐᕕᐅᑦ ᐃᓱᒪᒋᔭᕋ ᐃᒃᓯᕙᐅᑖᖅ. ᑖᓐᓇ ᐅᓂᒃᑳᑲᐃᓐᓇᓪᓚᖕᒐ ᖃᓄᐃᓕᒻᒪᖕᒐᑕ. ᒥᔅᑕ ᓴᕕᑲᑖᒻᒧᑦ ᐅᓂᒃᑳᓪᓗᖕᒐ. ᒥᓂᔅᑕᐅᔪᖅ ᓴᖅᑭᑦᑎᒋᓂᐊᖅᑐᖅ ᐅᑭᐊᒃᓵᖅ 2011-12, 2012-13 ᐊᒻᒪᓗᑦᑕᐅᖅ ᐱᑕᖃᖅᑰᖅᑐᖅ ᑕᕝᕙᓂ ᓴᖅᑭᑕᐅᓂᐊᖅᑐᓂᒃ.
The reasons why they were not tabled on a timely basis was that during the OAG's 2002 report on procurement of the GN procurement practices, they identified some weaknesses in the way we were accumulating our information. The corporation has worked on fixing those problems and has produced the report for the Minister so he can table them in the House.	ᖃᓄᐃᒻᒪᑦ ᓴᖅᑭᑕᐅᓚᐅᓐᖏᒻᒪᖕᒐᑕ ᑭᖑᕙᖅᓯᒪᓪᓗᑎᒃ ᓴᖅᑭᑕᐅᓐᓂᕐᒪᖕᒐᑕ ᑕᐃᔅᓱᒪᓂ ᑕᒻᒪᖅᓯᒪᔪᖅᓯᐅᖅᑎᒃᑯᑦ ᐅᓂᒃᑳᒥᓂ 2002-ᒥ ᓇᓗᓇᐃᖅᓯᒻᒪᑕ ᓄᓇᕗᑦ ᒐᕙᒪᒃᑯᑦ ᓂᐅᕕᖃᑦᑕᕈᓯᖏᓐᓂᒃ ᐊᒥᒐᖅᑐᖃᖅᓂᖏᓐᓂᒃ ᑕᒪᒃᑯᐊ ᑎᑎᕋᖅᑕᐅᔭᕆᐊᓖᑦ ᑲᑎᑕᐅᖃᑦᑕᕐᓂᖏᓐᓂᒃ. ᑕᒪᒃᑯᐊ ᐱᓕᕆᐊᖑᓯᒪᕗᑦ ᐅᓂᒃᑳᓕᐅᕈᑕᐅᓪᓗᑎᓪᓗ ᒥᓂᔅᑕᒧᑦ ᓴᖅᑭᑦᑐᓐᓇᕐᓂᐊᕐᒪᒋᑦ ᒪᓕᒐᓕᐅᕐᕕᒻᒥ.
This gets back to your question about accountability and transparency, and all those things. It's important that we file these things. Table these kinds of information on a timely basis to Members, and also for the public so they can see how we are spending our money. So, I'm glad you asked that question. It is something that has to happen. Thank you, Mr. Chairman.	ᑐᓴᒐᒃᓴᓂᓪᓗ ᓄᐊᑦᑎᓪᓗᑎᒃ ᖃᐅᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᑦ ᑖᒃᑯᐊ. ᓴᓇᓯᒪᓕᒻᒪᑕ ᒪᓕᒐᓕᐅᕝᕕᒻᒥ ᓴᓇᔭᐅᓛᖅᑐᓂᒃ. ᑕᒪᒃᑯᐊ ᐅᖃᖅᓯᒪᑦᑎᐊᖅᑐᑦ ᑕᐃᒪᓐᓇᐃᑦᑐᑦ ᓴᖅᑭᑕᐅᖃᑦᑕᕐᑯᓪᓗᒋᑦ ᒪᓕᒐᓕᐅᖅᑎᓄᑦ ᑕᖅᑲᒃᑯᓄᖕᒐᐅᓐᖏᑦᑐᖅ. ᐃᓛᒃ, ᑕᖅᑲᒃᑯᓄᖕᒐᓗ ᑮᓇᐅᔭᓂᒃ ᖃᓄᖅ ᐊᑐᖅᐸᓪᓕᐊᒻᒪᖕᒐᑦᑕ ᓇᓗᓇᐃᖅᓯᕙᓪᓕᐊᔪᓐᓇᓐᓂᐊᒻᒪᑕ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Mr. Savikataaq.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᓴᕕᑲᑖᖅ.
Mr. Savikataaq: Thank you, Mr. Chairman. Thank you, Mr. Ma, for that. We'll be looking forward to receiving and looking at	**ᓴᕕᑲᑖᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᖁᔭᓐᓇᒦᒃᑕᐅᖅ ᑖᒃᑯᐊ ᐅᖃᐅᓯᕆᓕᕕᒋᓐ, ᐊᓕᐊᓇᐃᑦ ᑕᑯᓛᖅᑕᕗᓐ. ᖁᑦᓕᒃᑯᑦ 2009-10-ᒥ

those reports. The QEC also in 2009-10 reported on contracting, procurement, and leasing, which I just said was last year when it was tabled. On page 11 of this report indicates that the QEC did apply the NNI Policy to its contracting and procurement activities during the 2009 and 2010 fiscal year.	ᐅᓂᒃᑳᖅᓯᒪᓚᐅᒻᒪᑕ ᑳᓐᑐᕋᒃᑕᖏᓐᓂᒃ ᐊᕐᕌᓂᐅᖅᑰᖅᑐᖅ ᓴᖅᑭᑕᐅᓚᐅᖅᓯᒪᔪᖅ. ᒪᒃᐱᒐᖅ 11-ᒥ ᐅᓂᒃᑳᓂ ᐅᖃᖅᓯᒪᒻᒪᑕ ᖁᓪᓕᒃᑯᒡᒍᖅ ᐊᑐᓚᐅᒻᒪᑕ ᑖᒃᑯᓂᖓ ᓄᓇᕗᒥ ᓇᖕᒥᓂᖃᖅᑐᑦ ᐃᑲᔫᑎᓄᑦ ᐊᑐᐊᒐᖅ ᑳᓐᑐᕋᓐᓂᒻᒧᑦ 2009 ᐊᒻᒪᓗ 2010 ᑮᓇᐅᔭᓕᕆᓂᐅᑉ ᐊᕐᕌᒍᖏᓐᓂ.
When did the QEC make a decision to stop applying the NNI Policy to its contracting and procurement activities? Thank you, Mr. Chairman.	ᖃᖓᓕ ᑖᒃᑯᐊ ᖁᓪᓕᒃᑯᑦ ᐃᓱᒪᓕᐅᓚᐅᖅᓯᒪᕙᓐ ᖃᖓ ᐊᑐᕈᓐᓃᓐᓂᐊᒻᒪᖓᒥᒃ NNI ᐊᑐᐊᒐᖓᓐᓂ ᑖᔅᓱᒥᖓ? ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Savikataaq. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᔅᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᓴᕕᒃᑖᖅ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I am going to make a tongue-in-cheek comment about you getting the procurement reports from the Minister. Now I'm afraid that you are going to have questions about those contracting activity reports, procurement activity reports, and leasing activity reports, but that's okay. To answer this question, it was before my time and I think it was 2012.	**ᒫ** (ᑐᒌᔅᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᑖᓐᓇ ᐅᖃᐅᓯᖃᓐᓂᐊᕐᒪ ᑖᒃᑯᓂᖓ ᓂᐅᕕᓐᓂᒻᒧᑦ ᐅᓂᒃᑳᓕᐊᖑᓯᒪᔪᖅ ᒥᓂᔅᑕᒥᒃ. ᖃᐅᔨᒪᖅᑲᐅᖏᓐᓇᒪ ᐊᐱᕆᓂᐊᕐᒪᖔᔅᓯ ᑳᓐᑐᕋᒃᑎᓐᓂᒻᒧᑦ ᐅᓂᒃᑳᓕᐊᑦ ᑕᒪᒃᑯᓂᖓ. ᒫᓐᓇᕋᑖᓪᓗ ᐱᓕᕆᔭᐅᓚᐅᖅᓱᓂ. ᓱᖁᑕᐅᓐᖏᑦᑐᖅ, ᑭᐅᓗᒍ ᐊᐱᖅᑯᑎᒋᔭᓐᓄᑦ. ᓯᕗᓐᖓᒍᑦ ᐃᖅᑲᓇᐃᔭᓚᐅᖅᑎᓐᓇᖓ ᑕᐃᑲᓂ 2012-ᖑᑎᓪᓗᒍ.
Right now part of the Government of Nunavut's NNI review committee that was struck by the Department of Executive and Intergovernmental Affairs and the Department of Economic Development and Transportation. So we have been part of that whole review process. I think it's the view of the Minister and certainly the board to see somehow that we implement NNI within the corporation. At this point, I can't tell you when, but we've been very actively engaged with that review process.	ᒫᓐᓇᐅᔪᖅ ᐃᓚᒋᔭᐅᒧᖅ ᓄᓇᕗᑉ ᒐᕙᒪᒃᑯᖏᑕ ᓄᓇᕗᒥ ᓇᖕᒥᓂᖃᖅᑐᑦ ᐃᑲᔫᑎᑦ ᐊᑐᐊᒐᖏᓐᓂᒃ ᐱᔭᕆᐊᑭᓪᓕᑎᑦᑎᔨᑦ ᑲᑎᒪᔨᖏᓐᓂᒃ. ᕿᒥᕐᕈᓇᒻᒪᑕ ᑕᐃᒃᑯᐊ, ᐊᐅᓚᑦᑎᔨᒃᑯᑦ ᒐᕙᒪᐅᖃᑎᒌᒃᑐᓕᕆᔨᒃᑯᓪᓗ ᐱᓕᕆᕕᖓᓐᓄᑦ ᓴᖅᑭᑕᐅᓚᐅᖅᑐᖅ ᐱᕙᓪᓕᐊᔪᓕᕆᔨᒃᑯᓪᓗ ᓄᒃᑕᐅᓯᕆᔨᒃᑯᑦ ᐱᓕᕆᕕᖓᑦᑕ. ᕿᒥᕐᕈᓇᓐᓂᒻᒧᑦ ᑕᐃᑲᓂ ᐃᓚᐅᒐᑦᑕ ᐃᓱᒪᒋᖅᑰᖅᑕᓐᓄᑦ ᒥᓂᔅᑕᐅ ᐊᒻᒪᓗ ᑲᑎᒪᔨᑦ ᖃᓄᐃᑦᑐᓂᒃ ᐊᑐᓕᖅᑎᑦᑎᔪᓐᓇᒻᒪᖓᑕ ᓄᓇᕗᒥ ᓇᖕᒥᓂᖃᖅᑐᑦ ᐃᑲᔫᑎ ᐊᑐᐊᒐᖓᓂ. ᒫᓐᓇ ᐅᖃᕈᓐᓇᓐᖏᑦᑐᖓ ᖃᖓᒃᑯᑦ ᐱᓂᐊᒻᒪᖔᑦ, ᑭᓯᐊᓂ ᕿᒥᕐᕈᓇᓐᓂᒻᒧᑦ ᐱᓕᕆᓪᓚᕆᖃᑕᐅᔪᒍᑦ .
I can also tell some of the financial impacts a little bit here. If you look at our budget, the one area that would apply from the O&M perspective is about $20 million in supplies and services. It seems that the full 21 percent was all NNI-able that would	ᐅᖃᕈᓐᓇᕆᓪᓗᖓ ᐃᓚᖏᑦ ᑮᓇᐅᔭᐃᑦ ᑕᐃᒃᑯᐊ ᕿᒥᕐᕈᓇᒃᑯᔅᓯᐅᒃ ᐊᑐᕈᒫᖅᑕᕗᑦ ᐊᕐᕌᒍᒥ ᐊᑐᕋᔭᖅᑕᕗᑦ ᐊᐅᓚᔾᔪᑎᒋᔭᕗᑦ $20 ᒥᓕᐊᖑᓪᓗᑎᒃ ᑕᐃᒃᑯᓂᖓ ᐱᔨᑦᑎᕋᐃᓗᑎᒃ ᐊᑐᖅᑕᐅᓂᐊᖅᑐᒥᒃ. ᑕᐃᒪᓕ 21
	ᐳᓴᓐᑎᖏᑦ ᑖᒃᑯᐊ ᓄᓇᕗᒥ ᓇᖕᒥᓂᖃᖅᑐᓄᑦ ᐊᑐᐊᒐᖅ

impact our bottom line by about $4 million.	ᐊᑐᖅᑕᐅᔪᓐᓇᓚᐅᖅᑐᖅ $4 ᒥᓕᐊᓐ.
I think we're part of government and have a certain duty to apply NNI, certainly that's to do with the Minister and the board. Certainly, something we're working towards again in the future. Thank you, Mr. Chairman.	ᐃᓚᒋᔭᐅᒐᑦᑕ ᒐᕙᒪᒃᑯᓐᓄᑦ ᐱᓕᕆᐊᒃᓴᖃᖅᑰᕋᑦᑕᓪᓚᑦᑖᖅ ᐊᑐᓪᓗᑎᒍᑦ ᓄᓇᕗᒥ ᓇᖕᒥᓂᖃᖅᑐᓂᒃ ᐃᑲᔫᑎ ᐊᑐᐊᒐᖅ. ᒥᓂᔅᑕ ᑲᑎᒪᔨᖏᓪᓗ ᑕᐃᒪᓐᓇᐃᑦᑐᒪᓪᓗᑎᒃ ᓯᕗᓂᒃᓴᑦᑎᓐᓂ ᐱᓕᕆᕝᔪᑎᒋᔭᐅᒃᑲᓐᓂᓛᖅᑐᑦ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. I may have some other questions along that line later on. Mr. Savikataaq.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᒫ. ᐊᐱᖅᑯᑎᒃᓴᖃᖅᑐᒃᓴᐅᓂᐊᒻᒥᔪᒍᑦ ᑖᔅᓱᒪ ᒥᒃᓵᓄᑦ ᐅᐊᑦᑎᐊᕈ. ᒥᔅᑕ ᓴᕕᑲᑖᖅ.
Mr. Savikataaq: Thank you, Mr. Chairman. On page 8 of the Qulliq Energy Corporation's 2014 to 2018 Corporate Plan it indicates that due to lack of corporate and private ratepayers, there is an inability to charge suitable rates to generate the necessary revenue in small communities to properly fund the required maintenance and capital improvements to the power infrastructure. The corporation continues to address the lack of revenue by filing general rate applications, fuel stabilizer rider applications, and requesting the Government of Nunavut to cover fuel subsidization rider shortfalls.	**ᓴᕕᑲᑖᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᒪᒃᐱᒐᖅ 8-ᒥ ᖁᑦᓕᒃᑯᓐᓂ 2014-18 ᐸᓐᓇᐅᑎᖕᒋᒍᑦ ᐅᖃᖅᓯᒪᒻᒪᑕ ᐱᔾᔪᑎᒋᓪᓗᒍ ᑎᒥᐅᔪᓐ ᐊᑭᓕᖅᓱᐃᔾᔪᑎᖕᒋᑦ ᐱᑕᖃᓐᖕᒋᒻᒪᑕ ᑕᐃᒪᓐᓇ ᐊᑭᓖᔪᓐᓇᖃᑦᑕᖕᒋᒻᒪᑕ ᓈᒻᒪᒃᑐᓂᒃ ᑮᓇᐅᔭᓕᐅᕈᑎᒋᓂᐊᖅᑕᖕᒋᓐᓂᒃ ᓄᓇᓕᓐᓂ ᑮᓇᐅᔭᖃᖅᑎᑦᑎᔪᑎᖃᓐᓂᐊᓪᓗᑎᒃ ᓲᓪᓗ ᐊᑐᖅᑕᐅᔪᓐᓇᓐᓂᐊᖅᑐᓂᒃ ᐃᑯᒻᒪᖅᑯᑎᓄᑦ. ᐃᑯᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᑦ ᑖᒃᑯᐊ ᑮᓇᐅᔭᓕᐅᕈᓐᓇᖅᑐᑦ ᐊᑐᓪᓗᑎᒃ ᑕᒪᒃᑯᓂᖓ ᐊᑭᑭᒡᓕᒋᐊᕈᑎᓂᒃ ᓄᓇᕗᓪᓗ ᒐᕙᒪᒃᑯᖕᒋᑕ ᐃᑲᔪᕈᑎᒋᔭᖕᒋᑕ ᐊᑭᓕᖅᓱᔾᔪᑎᒋᖃᑦᑕᓐᓂᐊᖅᑐᓂᒃ ᐊᒥᒐᓗᐊᖅᑐᓂᒃ.
In June of this year, QEC had announced that it had received approval to impose an increased base rate of 7.1 percent and this was effective May 1, 2014 to all of its customers, classes, and communities. To what extent will this rate increase enable QEC to address such issues as the need to replace aging power plants over the next five to ten years? Thank you, Mr. Chairman.	ᔫᓂᐅᑎᓪᓗᒍ ᖁᑦᓕᒃᑯᑦ ᑐᓴᖅᑎᑦᑎᓚᐅᒻᒪᑕ ᐊᖕᒋᖅᑕᐅᓚᐅᒻᒪᑕ ᐅᓄᖅᓯᒋᐊᖅᑕᐅᖁᓪᓗᒋᑦ 7.1 ᐳᓴᓐᑎᒥᒃ. ᑖᒃᑯᐊ ᒪᐃ 1, 2014-ᒥᑦ ᐊᑐᓕᖅᑎᑕᐅᓂᐊᖁᓪᓗᒋᑦ ᐃᓗᓐᓇᖕᒋᑦ ᑕᒪᒃᑯᐊ. ᖃᓄᑎᒋ ᑖᒃᑯᐊ ᐊᑭᑦᑐᕆᐊᕈᑏᑦ ᐊᑐᖅᑕᐅᓂᐊᖅᐸᑦ? ᑭᖑᕝᕕᖅᑕᐅᔭᕆᐊᖃᓕᖅᒪᑕ ᑕᐃᒃᑯᐊ ᐊᐅᓚᐅᑎᐊᓗᐃᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. This is an interesting policy question that we have to maybe address with our regulators, so to speak, the Utility Rates Review Council. I'm not sure if all Members are aware of it	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᒪᓐᓇ ᑐᓴᕈᒥᓇᖅᑐᖅ ᐊᐱᖅᑯᑎᐅᔪᖅ. ᐃᒻᒪᖃ ᑭᐅᔭᐅᔪᓐᓇᑐᓴᓴᐅᔪᖅ, ᑭᓯᐊᓂ ᖃᐅᔨᒪᓐᖕᒋᑦᑐᖕᒐ ᑮᓇᐅᔭᖅᑐᕈᑎᒃᓴᖕᒋᓐᓂᑦ. ᑭᓯᐊᓂ ᐊᑐᓕᖁᔭᓕᐅᓚᐅᖅᑐᖅ ᖁᒥᖁᕈᔨᑦ ᑲᑎᒪᔨᖕᒋᑦ 9

or not, but the recommendations that URRC made was that we get a 9 percent return on our rate base. Certainly, that will help do some of the preventative maintenance and other things that you have alluded to. Certainly, within the review process, in our budgets, we anticipate some of that in there, so that will also help.	>ᓴᒥᑦ ᐅᑎᖅᑎᑕᐅᖅᑕᖅᑕᖅᑯᓪᓗᒍ. ᐊᑭᓕᖅᓱᖅᑕᐅᔾᔪᑎᖕᒋᓐᓂᑦ ᐃᑯᒻᒪᖅᑯᑏᑦ. ᑕᐃᒪᓐᓇᐃᓛᒃ ᑕᕝᕙ ᓱᕋᒃᓯᒪᔪᓂᑦ, ᐃᓛ ᓱᕋᒃᓯᒪᔪᓕᕆᔪᑕᐅᔪᓐᓇᕋᔭᕐᒥᔪᖅ. ᐊᑐᕈᒫᖅᑕᑦᑎᓪᓗ ᑕᒪᒃᑯᐊ ᐊᑑᑎᖅᑦᓚᕆᒃᑲᔭᖅᑐᑎᑦ.
There was something else I was going to say and I lost my train of thought here.	ᐅᐊᑦᑎᐊᖅ ᖃᓄᖕᒋᓐᓇ ᐅᖃᕐᓂᐊᖅᑲᐅᔭᕋ >ᐃᒍᕋᒃᑯ.
The whole thing with the customer base is that we have to maybe perhaps look at other revenue sources. I mean there are two ways of making your budget better. You either increase your revenue where you cut your costs and I think we have spent quite a bit of time looking at ways to be more efficient and cutting some more costs. The flipside is perhaps the revenue side of it. We're investing some time this year in terms of looking at what we call district heating projects or residual heating projects.	ᐃ, ᑕᐃᒪᓐᓇ ᑕᒪᒃᑯᐊ ᐱᔾᔪᑎᒋᓪᓗᒋᑦ ᐊᑭᓕᐅᑎᖅᖃᑦᑕᖅᑐᑦ ᖃᐅᒻᒪᖅᑯᑎᓄᑦ. ᐊᓯᖕᒋᓐᓂᑦ ᐱᓇᓱᐊᕋᑦᑕ ᑮᓇᐅᔭᓂᑦ, ᑮᓇᐅᔭᓕᐅᒃᑲᓐᓂᕈᓐᓇᕈᒪᓪᓗᑕ ᐊᒻᒪᓗᑦᑕᐅᖅ ᐊᑭᑭᓐᓂᖅᓴᐅᔾᔫᒥᔪᓐᓇᖅᑯᓪᓗᒍ ᑕᒪᒃᑯᐊ ᐆᒻᒪᖅᑯᑎᓄᑦ ᐊᑐᖅᑕᐅᖅᑕᖅᑐᓄᑦ. ᑕᐃᒪ ᐃᒪᓐᓇ ᑮᓇᐅᔭᓕᐅᖅᓂᖅ ᐱᔾᔪᑎᒋᓪᓗᒍ ᖃᒥᖅᕈᒐᑦᑕ ᑕᐃᒪᓐᓇᒃ.
At this point in time, we think we have five communities in which we have paying customers. There is an opportunity, perhaps, to raise additional revenue that way. Now, I should probably point out to Members that that type of revenue is, at this point, not regulated. In other words, URRC does not look at that. At some point in time, they may and I don't know, and that's kind of a policy discussion we need to have with them.	ᑕᒪᒃᑯᐊ ᐊᑐᒃᑲᓐᓂᕈᓐᓇᕈᒪᓪᓗᒋᑦ ᑕᒪᒃᑯᓄᖓ ᓄᓇᓕᓐᓄᑦ ᐊᑭᓕᐅᑎᖅᖃᑦᑕᖅᑐᓄᑦ ᖃᐅᒻᒪᖅᑯᑎᓄᑦ. ᑕᐃᒪᓐᓇ ᑮᓇᐅᔭᓕᐅᕋᓱᐊᕈᑎᒋᓯᒪᒐᑦᑎᒍ. ᐃ ᑕᐃᒪᓐᓇᐃᑦᑐᑦ ᑖᒃᑯᐊ ᑮᓇᐅᔭᓕᐅᕈᑎᒋᔭᖅᐳᑦ ᑕᒪᒃᑯᐊ ᒪᓕᒐᑎᒍᑦ ᐋᖅᑭᒃᓯᒪᓐᖕᒋᒻᒪᑕ ᑖᒃᑯᐊ ᐊᑭᑦᑐᓇᐊᖅᓯᓂᕐᒧᑦ ᑲᑎᒪᔨᐅᔪᓄᑦ, ᕿᒥᕐᕈᔭᐅᖃᑦᑕᖕᒋᒻᒪᑕ.
I'll use the City of Iqaluit for example for district heating. They're building a new [aquatic] centre here and we're having some discussions, perhaps, of maybe doing a district heating project with them in that regard. We're in the early stages of discussion. I think we're probably going to do something, but I don't want to kind of spill the beans too much. We have to look for opportunities to raise revenues as well as	ᑕᐃᒪ ᐃᖃᓗᓐᓂᑦ ᐆᑦᑑᑎᖃᕐᓂᐊᖅᐳᖓ, ᐊᒻᒪᓗᑦᑕᐅᖅ ᐅᖃᑦᑕᖃᑎᖃᖅᑐᒍᑦ ᑕᐃᒪᓐᓇ ᐱᓕᕆᖃᑎᒋᔪᓐᓇᕈᒪᓪᓗᒋᑦ ᐊᓯᐊᒍᑦ. ᑕᐃᒪ ᐅᖃᑦᑕᖃᑎᒋᓪᓗᒋᑦ ᐃᒪᓐᓇ ᐅᖃᐅᓯᕆᓗᐊᕋᓗᒍᒪᖕᒋᑕᕋ ᑐᓴᖅᑕᐅᖅᑯᓗᐊᕋᓗᖕᒋᑦᑐᒍ ᒫᓐᓇᐅᔪᒥᑦ ᑮᓇᐅᔭᓕᐅᕋᓱᐊᕈᑎᒋᒐᓱᐊᖅᑕᕗᑦ. ᑕᐃᒪᓐᓇᐅᒐᓗᐊᖅ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.

cutting costs. That's really what I'm trying to say. Thank you, Mr. Chairman.	
Chairman: Thank you, Mr. Ma. Mr. Savikataaq.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᓴᕕᒃᑖᖅ.
Mr. Savikataaq: Thank you, Mr. Chairman. I have heard of these residual heat projects. There's one in Arviat and that one has been going on for a while. I'm just curious. I don't know if this is too detailed, but how do you figure out what rate to charge? How is that calculated? Thank you, Mr. Chairman.	**ᓴᕕᒃᑖᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪᓐᓇ ᑐᓴᖅᓯᒪᔭᒃᑲ ᑕᒪᒃᑯᐊ ᐊᑐᖅᑕᐅᒃᑲᓐᓂᕈᓐᓇᖅᑐᑦ ᐊᕐᕕᐊᓂ ᑕᒪᓐᓇ ᐊᑐᖅᑕᐅᖃᑦᑕᕐᒪᑦ. ᖃᐅᔨᒍᒪᓪᓗᖓ ᑕᒪᓐᓇ ᖃᓄᖅ ᐋᖅᑭᒃᓯᖃᑦᑕᖅᐱᓯ ᖃᑦᑎᓂᑦ ᐊᑭᓖᑎᑦᑎᖃᑦᑕᓂᐊᕐᒪᖔᓴᓯ, ᖃᓄᖅ ᑕᒪᒃᑯᐊ ᐋᖅᑭᒃᑕᐅᓯᒪᖃᑦᑕᖅᐸᑦ? ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Savikataaq. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᓴᕕᒃᑖᖅ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I'll give you an undertaking to get back to you. This is an area that I'm actually starting to learn more about myself. It's a good question. I'll get an answer back to you. Thank you, Mr. Chairman. I'll just make a note.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪ ᐅᑎᖁᒋᒍᒫᖅᐸᒋᑦ ᑕᒪᒃᑯᐊ ᐃᓕᓐᓂᐊᖅᐸᓪᓕᐊᓕᑕᐃᓐᓇᕐᒥᒐᒃᑯᑦᑕᐅᖅ ᑕᒪᓐᓇ ᐊᐱᖅᑯᑎᑦᑎᐊᕙᐅᒻᒪᑦ ᐅᑎᖁᒋᒍᒫᖅᐸᒋᑦ. ᑖᓐᓇ ᑐᑭᓯᒋᐊᕈᑎᒃᓴᐅᑎᓪᓗᒍ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you for that commitment, Mr. Ma. Mr. Savikataaq.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᑕᐃᒪᓐᓇ ᐅᖃᕋᖅᑦ. ᒥᔅᑕ ᓴᕕᒃᑖᖅ.
Mr. Savikataaq: Thank you, Mr. Chairman. On a different matter here, on page 59 of your April 28, 2014 report concerning the Qulliq Energy Corporation's recent general rate application, the Utility Rates Review Council notes that QEC has had "Discussions with a potential mine (Agnico-Eagle mine) in Rankin Inlet to share the diesel generation plant costs in the community…" This was talked about a bit, but what I would like to know is: in those talks, have you been talking to them about the power line from Manitoba? Thank you, Mr. Chairman.	**ᓴᕕᒃᑖᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐊᓯᐊᓂᑦ ᐊᐱᖅᑯᑎᖃᖅᓂᐊᓕᕐᓗᖓ, ᒪᐸᐱᒐᖅ 59 ᐊᐃᐳᕈ 4, 2009-ᒥᑦ ᑖᒃᑯᐊ ᖁᑦᓕᒃᑯᑦ ᓱᕐᓗ ᐊᑭᑦᑐᕆᐊᕈᑎᒋᔭᐅᓚᐅᖅᑐᑦ ᐱᔾᔪᑎᒋᓪᓗᒋ. ᖃᒥᕐᕈᔨᑦ ᑖᒃᑯᐊ ᖁᓕᒃᑯᑦ ᐅᖃᓪᓚᖃᑎᖃᖅᓯᒪᔪᑦ ᑲᖏᖅᓱᓂᕐᒥᑦ, ᓱᕐᓗ Agnico-Eagle-ᑯᓐᓂᑦ. ᐃ, ᑕᒪᓐᓇ ᐅᖃᐅᓯᕆᔭᐅᕋᔫᒃᓯᒪᓪᓗᓂᑦᑕᐅᖅ. ᑕᕝᕙᓂ ᐅᖃᓪᓚᖃᑎᒌᒃᑎᓪᓗᓯ ᐅᖃᐅᓯᕆᓯᒪᕕᓯᐅᒃ ᑖᒃᑯᐊ ᖃᐅᒻᒪᖅᑯᑎᑖᕈᓐᓇᕋᔭᕐᓂᑦᑎᓐᓄᑦ ᒫᓂᑑᕙᒥᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.

Mr. Ma: Thank you, Mr. Chairman. I don't know the answer directly, but I will expand upon my answer and that may answer your question.	**Ḷ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐃ, ᑖᓐᓇ ᑭᐅᒍᓇᓐᖏᑕᕋ. ᐅᖃᐅᓯᕆᖅᑲᐅᔭᕋ ᒪᓕᒃᓗᒍ ᑭᐅᒃᑲᓐᓂᕈᓐᓇᖅᐸᑦᑕᐃᒐᓗᐊᖅᑐᖕᒐ.
Agnico-Eagle, I think, is part of the Energy Working Group that was struck from the Hudson Bay regional round table discussions. They met, I believe, in May and they just met again recently in Baker Lake last week, I think it was. I haven't gotten an update from my staff on that, but certainly from my perspective, the fact that Agnico-Eagle is part of that working group and is participating would indicate to me that there is an opportunity.	Agnico-Eagle-ᑯᑦ ᐅᔭᕋᕐᓂᐊᖅᑎᒃᑯᖏᑦ ᑖᒃᑯᐊ ᐃᓚᒋᔭᐅᓚᐅᕐᒪᑕ. Hudson Bay-ᒥᑦ ᑖᒃᑯᐊ ᑲᑎᒪᖃᑎᖃᖅᑎᑦᓗᑕ ᒫᓂᑑᕙᒥᐅᑕᐅᔪᓂᑦ, ᖃᐅᒻᒪᖅᑯᑎᖃᕐᓂᕐᒧᑦ. ᑲᑎᒪᖃᑎᒋᓚᐅᖅᑐᒋᑦᓗ ᖃᒪᓂᑦᑐᐊᕐᒥ. ᑕᐃᒪ Agnico-Eagle-ᑯᑦ ᑖᒃᑯᐊ ᐃᓚᒋᔭᐅᒻᒪᑕ ᑲᑎᒪᒍᑎᒋᔭᐅᖃᑦᑕᖅᑐᓄᑦ.
One of the things that the Hudson Bay regional round table talked about was a transmission line from Manitoba, as you know, into the Kivalliq region. The intensive guesses from Manitoba hydro to sell hydro power to us, so we will see how that goes, and obviously we are in the early days.	ᑕᐃᒪᓐᓇ ᑖᒃᑯᐊ ᑭᕙᓪᓕᕐᒥᐅᑦ ᐊᒻᒪᓗ ᒫᓂᑑᐸᒥᐅᑦ ᑲᑎᒪᖃᑎᑏᖃᑦᑕᕐᒪᑕ ᖃᐅᒻᒪᖅᑯᑎᖃᕈᓐᓇᕐᑯᓪᓗᒋᑦ ᑖᒃᑯᐊ ᑭᕙᓪᓕᕐᒥᐅᑕᐅᔪᑦ ᑕᐃᒃᑯᐊᓗ ᒫᓂᑑᐸᒥᐅᑕᐃᑦ ᓱᕐᓗ ᖃᐅᒻᒪᖅᑯᑎᓂᒃ ᓱᕐᓗ ᓂᐅᕐᕈᑎᖃᖃᑦᑕᖅᐸᓪᓕᐊᔪᓐᓇᕐᑯᓪᓗᒋᑦ ᑭᕙᓪᓕᕐᒥᐅᓄᑦ.
I should also say that, if you are not aware of it, the minister had an appearance with the Senate standing committee on the environment, natural resources, and something else, I can't remember what it is, but that was the one of the things he spoke about was the possibility of a transmission line from Manitoba to Nunavut. So that is certainly something that is on our radar screen. Thank you, Mr. Chairman	ᑕᐃᒪ ᖃᐅᔨᒪᓐᖏᑯᔅᓯᐅᒃ ᑖᓐᓇ ᒥᓂᔅᑕ ᑲᑎᒪᖃᑎᖃᓚᐅᕐᒪᑦ ᑲᑎᒪᔨᕋᓛᓂᒃ ᐊᕙᑎᒥᐅᑕᓕᕆᓂᕐᒧᑦ ᐱᓕᕆᐊᖃᖅᑐᓂᒃ. ᑕᐃᒪᓐᓇ ᐅᖃᐅᓯᖃᕈᓗᔭᓚᐅᕐᒪᑦ ᑕᐃᒪᓐᓇ ᖃᐅᒻᒪᖅᑯᑎᖃᕈᓐᓇᕐᓂᖏᓐᓄᑦ ᒫᓂᑑᐸᒥ ᑭᕙᓪᓕᕐᒥᐅᑕᐅᔪᓄᑦ ᑕᒪᓐᓇ ᐊᑐᖅᑕᐅᓕᑐᐃᓐᓇᕆᐊᖃᕋᔭᕐᓂᖏᓐᓄᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you Mr. Ma. Our member from Baker Lake was at that roundtable last week. So I am sure he may have some input into that as well too. Mr. Savikataaq.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᒫ ᐊᒻᒪᓗ ᑲᑎᒪᔨᐅᔪᖅ ᖃᒪᓂᑦᑐᐊᕐᒥᐅᑕᐅᔪᖅ ᑲᑎᒪᖃᑕᐅᓚᐅᖅᑯ ᐱᓇᓱᐊᕈᓯᐅᓚᐅᖅᑐᒥ ᐃᑲᔪᕐᓂᖃᕐᓂᐊᖅᑐᔅᓴᐅᒋᕗᑦᑕᐅᖅ ᑖᔅᓱᒥᖕᒐ. ᒥᔅᑕ ᓴᕕᑲᑖᖅ.
Mr. Savikataaq: Thank you, Mr. Chairman. On your 2014-18 corporate plan there on page 3, your mission statement says "QEC	**ᓴᕕᑲᑖᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. 2014-18-ᒧᑦ ᒪᐟᐱᒐᖅ 3-ᖕᒐᓂ ᐃᒪᐃᓕᖕᒐᒻᒪᑦ, ᑖᒃᑯᐊ ᐱᓕᕆᐊᕆᓂᐊᕐᓂᕋᖅᓯᒪᔭᓯ

provides safe, reliable, and efficient electricity, and plan long-term, affordable energy to Nunavut." To me and in my opinion that just speaks of the power line from Manitoba, so can I have your position on whether you're for it, or not sure about bringing up a power line from Manitoba to the Kivalliq region. Thank you, Mr. Chairman.	ᖁᓪᓕᒃᑯᑦ ᐅᓗᕆᐊᓇᓐᖏᑎᐊᖅᑐᒥ ᐊᑭᑭᓐᓂᖅᓴᐅᔪᒥᓪᓗ ᓄᓇᕗᒻᒥ ᖃᐅᒻᒪᖅᑯᑎᖃᖅᑎᑦᑎᖁᔨᒻᒪᑕ ᑕᐃᒪ ᓱᕐᓗ ᒫᓂᑑᐸᒥ ᑕᕝᕗᖓ ᑭᕙᓪᓕᕐᒧᑦ ᐅᖃᐅᓯᖃᖅᑑᔾᔭᕐᒪᑦ. ᖃᓄᖅ ᐃᓱᒪᕕᑦ ᒫᓂᑑᐸᒥ ᖃᐅᒻᒪᖅᑯᑎᑖᖃᑦᑕᓕᕈᑦᑕ ᒫᓂᑑᐸᒥ ᑭᕙᓪᓕᕐᒧᑦ? ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᕆᐅᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I think that my minister, Minister Okalik, and our board has made it very clear that this is a priority for them. Certainly the minister has, otherwise he wouldn't have said that to the Senate standing committee. And certainly, one of our board members was somewhat a participant in those Hudson Bay regional roundtable discussions. And during our March board meeting, he got the support of the whole board to move that forward.	**ᒫ** (ᑐᓵᕆᐅᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪ ᒥᓂᔅᑕ ᐅᑲᓕᖅ ᐊᒻᒪᓗ ᑲᑎᒪᔨᕗᑦ ᑕᒪᓐᓇ ᓯᕗᓪᓕᖅᐸᐅᑎᑦᑎᒻᒪᑦ ᑖᒃᑯᓂᖓ ᑲᑎᒪᔨᕋᓛᓄᓪᓗ ᐅᖃᐅᓯᕆᒫᒍᒫᖅᓯᓂᐅᒃ. ᑲᑎᒪᔨᐅᖃᑎᒋᔭᖅᐳᑦ ᑖᒃᑯᐊ ᐃᓚᒋᔭᐅᔪᓂᓛᒃ ᑲᑎᒪᖃᑦᑕᑎᓪᓗᑕ ᒫᓂᑑᐸᒥᐅᑕᐅᔪᓂᒃ ᑲᑎᒪᖃᑎᖃᖃᑦᑕᑎᓪᓗᑕ ᒫᑦᓯ ᑲᑎᒪᑎᓪᓗᑕ ᐃᑲᔪᖅᑐᖅᑕᐅᓚᐅᖃᒪᑦ ᑲᑎᒪᔨᓕᒫᓄᑦ.
So, the fact that we also have one of our staff members sitting on the initial working group speaks volumes that we are definitely behind this as an opportunity.	ᑖᓐᓇᓗ ᐃᖅᑲᓇᐃᔭᖅᑎᕗᑦ ᐃᓚᖓᑦ ᑲᑎᒪᔨᐅᖃᑕᐅᒋᓪᓗᓂᑦᑕᐅᖅ ᑖᒃᑯᓄᖓ ᐆᒻᒪᖅᑯᑎᓂᒃ ᒥᔅᓵᓄᑦ ᑲᑎᒪᔨᐅᔪᓂᒃ ᐃᓚᒋᔭᐅᔪᖃᖅᑎᓪᓗᓂ.
The individual that sits on the energy working group is our CFO, she is based in Baker Lake, she was at the meetings last week, like I said I have not had the opportunity to touch base with them to see what progress was made last week in Baker Lake. Thank you, Mr. Chairman.	ᑖᓐᓇ ᐃᑲᔪᖃᑦᑕᖅᑐᓂᓗ ᑖᓐᓇ ᑮᓇᐅᔭᓕᕆᓂᕐᒧᑦ ᑲᒪᔨᐅᖃᑦᑕᐅᓪᓗᓂ ᖃᒪᓂᑦᑐᐊᕐᒥᐅᑕᐅᓪᓗᓂ ᐊᒻᒪᓗ ᑲᑎᒪᖃᑕᓚᐅᖅᑐᓂ. ᐅᖃᓪᓚᖃᑎᒋᔪᓐᓇᓚᐅᕋᒃᑯ ᖃᓄᐃᖅᐹᓪᓕᓕᕐᒪᖔᑕ ᖃᒪᓂᑦᑐᐊᕐᒥ ᑕᐃᒪᓐᓇ.
Chairman: So I guess that wasn't one of the topics of your "hot topics" weekly conversation? Mr. Savikataaq.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᕆᐅᒍᑦ): ᑕᐃᒪᓐᓇᖃᐃ ᐅᖃᐅᓯᕆᔭᐅᓚᐅᓐᖏᑦᑐᖃᐃ ᑕᒪᓐᓇ ᐱᓇᓱᐊᕈᓯᖅᑕᒫᑦ ᑲᑎᒪᓕᕋᖓᓕᕋᖓᔅᓯᖃᐃ. ᒥᔅᑕ ᓴᕕᑲᑖᖅ.
Mr. Savikataaq: Thank you, Mr. Chairman. This is not a question, just a final comment. You talk about aging power plants, and fuel storage capacity issues, pollution issues, contaminated site issues, and for the	**ᓴᕕᑲᑖᖅ** (ᑐᓵᕆᐅᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑖᓐᓇ ᐊᐱᖅᑯᑕᐅᓐᖏᑦᑐᖅ ᑭᓯᐊᓂ ᐅᖃᐅᓯᕆᒍᒪᑐᐃᓐᓇᖅᑕᕋ ᑭᖑᓪᓕᖅᐹᖅ. ᐅᖃᐅᓯᖃᓚᐅᕋᕕᑦ ᑕᒪᒃᑯᐊ ᓄᑕᐅᒍᓃᐸᓪᓕᐊᓕᖅᑎᓪᓕᕐᓂᖏᓐᓄᑦ ᑕᒪᒃᑯᐊ ᖃᐅᒻᒪᖅᑯᑏᑦ ᐊᒻᒪᓗᑦᑕᐅᖅ ᓱᕈᕈᔪᐃᑦ ᐊᒻᒪᓗᑦᑕᐅᖅ

Kivalliq region it seems to be a win-win situation to bring up a power line. You don't have to worry about buying fuel, storing fuel, pumping greenhouse gasses into the air, it is safe, reliable energy. And, I would encourage the QEC and the minister to pursue this idea of the power line because I believe that's the way to go. It's nice clean energy. Thank you, Mr. Chairman.	ᑭᕙᓪᓕᕐᒥᓕ ᐃᓗᐊᕐᓂᖅᓴᐅᒻᒪᑦ ᑕᐃᒪᓐᓇ ᒫᓂᑑᐸᒥ ᓱᕐᓗ ᐃᒫᒃ ᐅᖅᓱᐋᓗᖃᕆᐊᖃᓐᖏᑦᑐᒍᑦ ᐊᒻᒪᓗᑦᑕᐅᖅ ᐅᖅᓱᐋᓗᖃᐅᑎᑖᕈᓐᓇᕋᔭᓐᖏᓇᑦᑕ ᒫᓂᑑᐸ ᖃᐅᒻᒪᖅᑯᑎᖃᖅᑎᑕᐅᖃᑦᑕᓕᕈᑦᑕ. ᖁᓪᓕᒃᑯᑦ ᑯᐊᐳᕇᓴᒃᑯᑦ ᐊᒻᒪᓗ ᒥᓂᔅᑕ ᑕᐃᒪᓐᓇᖃᐃ ᐱᓕᕆᐊᖃᕈᓐᓇᖅᐸᑦ ᑕᐃᒪᓐᓇ ᓴᓗᒪᓐᖏᓂᖅᓴᐅᔪᓐᓇᕋᔭᕐᒪᑦ ᑕᐃᒪᓐᓇ ᖃᐅᒻᒪᖅᑯᑎᖃᓕᕈᑦᑕ ᒫᓂᑑᐸᒥ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.	ᑭᕙᓪᓕᕐᒥᓕ ᐃᓗᐊᕐᓂᖅᓴᐅᒻᒪᑦ ᑕᐃᒪᓐᓇ ᒫᓂᑑᐸᒥ ᓱᕐᓗ ᐃᒫᒃ ᐅᖅᓱᐋᓗᖃᕆᐊᖃᓐᖏᑦᑐᒍᑦ ᐊᒻᒪᓗᑦᑕᐅᖅ ᐅᖅᓱᐋᓗᖃᐅᑎᑖᕈᓐᓇᕋᔭᓐᖏᓇᑦᑕ ᒫᓂᑑᐸ ᖃᐅᒻᒪᖅᑯᑎᖃᖅᑎᑕᐅᖃᑦᑕᓕᕈᑦᑕ. ᖁᓪᓕᒃᑯᑦ ᑯᐊᐳᕇᓴᒃᑯᑦ ᐊᒻᒪᓗ ᒥᓂᔅᑕ ᑕᐃᒪᓐᓇᖃᐃ ᐱᓕᕆᐊᖃᕈᓐᓇᖅᐸᑦ ᑕᐃᒪᓐᓇ ᓴᓗᒪᓐᖏᓂᖅᓴᐅᔪᓐᓇᕋᔭᕐᒪᑦ ᑕᐃᒪᓐᓇ ᖃᐅᒻᒪᖅᑯᑎᖃᓕᕈᑦᑕ ᒫᓂᑑᐸᒥ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you Mr. Savikataaq. That was a comment, but I will allow Mr. Ma to respond, if he so wishes.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᑖᓐᓇ ᐅᖃᐅᓯᕆᔭᐅᑐᐃᓐᓇᖅᑲᐅᔪᖅ ᒥᔅᑕ ᒫ ᑭᐅᒍᓐᓇᖅᑐᖅ ᐱᒍᒪᐸᐸᑦ.
Mr. Ma: Thank you, Mr. Chairman. Just really quickly, yes, I cannot disagree with you it makes perfect sense. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐃ, ᑕᐃᒪ ᐊᖏᖃᑎᒋᔭᒋᑦ ᑖᓐᓇ ᓱᕐᓗ ᐊᑲᐅᔪᒋᐊᓪᓚᐅᒐᔭᖕᒐᑦ.
Chairman: Thank you, Mr. Ma. Next on my list is one I was looking forward to, Mr. Mikkungwak, from Baker Lake.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᒥᔅᑕ ᒫ. ᑖᓐᓇᑦᑕᐅᖅ ᓂᕆᐅᒋᖅᑲᐅᔭᕋ ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ ᖃᒪᓂᑦᑐᐊᕐᒥᒃ.
Mr. Mikkungwak: Thank you, Mr. Chairman. 'Good morning' to all the people of Baker Lake and Nunavut. I guess a number of my questions will lead into what some of my colleagues were asking, but first of all I would like to ask on page 35 of the QEC 2014-18 corporate plan indicates that the corporation has a total of nine executive and senior manager positions.	**ᒥᑭᓐᖑᐊᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ ᐊᒻᒪᓗ ᐅᓪᓛᒃᑯᑦ ᖃᒪᓂᑦᑐᐊᕐᒥᐅᑦ ᐊᒻᒪᓗ ᓄᓇᕗᒻᒥᐅᑦ. ᐃ, ᑕᐃᒪ ᑖᒃᑯᐊ ᐊᐱᖅᑯᑎᒋᔭᒃᑲ ᐃᓚᖏᓐᓄᑦ ᐊᐱᖅᑯᑎᒋᔭᐅᖅᑲᐅᔫᒐᓗᐊᑦ ᑭᓯᐊᓂ ᓯᕗᓪᓕᖅᐸᒥ ᐊᐱᓇᖅᑳᕈᒪᔪᖕᒐ ᒪᒃᐱᒐᖅ 35-ᒥ ᖁᓪᓕᒃᑯᑦ ᑯᐊᐳᕇᓴᒃᑯᖏᑦ 2014-18 ᐸᕐᓇᐅᑎᒋᓯᒪᔭᖏᓐᓂ ᐅᖃᖅᓯᒪᒻᒪᑦ ᑯᐊᐳᕇᓴᒃᑯᒡᒍᖅ ᑲᑎᓪᓗᒋᑦ 9-ᓂᒃ ᓱᕐᓗ ᐊᖓᔪᖅᑲᐅᑎᖃᕐᒪᑕ.	ᓇᓪᓕᐊᖏᑦ ᑖᒃᑯᐊ ᑯᐊᐳᕇᓴᒃᑯᑦ ᖃᒪᓂᑦᑐᐊᕐᒦᐸᐸᑦ ᐊᒻᒪᓗ ᓇᓪᓕᐊᖏᑦ ᑕᕝᕙᓂ ᐃᖃᓗᓐᓃᐸᐸᑦ? ᖃᐅᔨᒪᔪᖕᒐ ᑕᒪᒃᑯᐊ ᐊᐱᖅᑯᑎᒋᓚᐅᖅᓯᒪᒐᒃᑭᑦ ᓱᓕ ᐅᐱᖕᒐᒥ ᑲᑎᒪᑎᓪᓗᑕ ᑐᓴᖅᑎᑐᐊᒃᑲᓐᓂᕈᐊᓐᓇᐅᒐᓗᐊᖅ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. Before I answer the Member's questions, I just want to acknowledge and thank him for his	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᔅᓯᕙᐅᑖᖅ. ᑖᓐᓇ ᑭᐅᓚᐅᖏᓐᓂᕋᓂ ᐅᔭᓐᓇᒥᖅᐸᕋ ᑖᓐᓇ ᑐᓐᖓᓱᑦᑎᑎᑦᑎᐊᓚᐅᖕᒐᑦ ᓈᕕᐱᓇᒥ

hospitality when we were in Baker Lake about nine months ago in November. The Member hosted the Minister and myself to a community feast and that was the best caribou meat I had in my life ever. It was very tender. I want to thank you for that again.	ᖃᒪᓂᑦᑐᐊᕐᒥᑎᓪᓗᑕ. ᒥᓂᔅᑕᐅᔪᖅ ᐅᕙᖓᓗ ᑕᐃᒪᓐᓇ ᓂᕆᕕᔾᔪᐊᖅᑎᑕᐅᓚᐅᕋᑦᑕ ᑕᐃᑲᓂ, ᖁᔭᓐᓇᒦᒃᑲᓂᕐᓗᒍ.
With respect to your question, one third or three of the nine positions are based in Baker Lake. I'll give you the positions; the CFO, which is the chief financial officer, the Director of Information Technology, and the Director of Human Resources.	ᑖᒃᑯᐊ ᐊᐱᖅᑯᑎᒋᔭᑎᑦ ᐱᖓᔪᖕᒋᑦ ᐅᕝᕙᓘᓐᓃᑦ ᐱᖓᓱᑦ ᐊᖏᔪᖅᑲᐅᑎᐅᖅᑕᐅᔪᑦ, ᑖᓐᓇ ᑮᓇᐅᔭᓕᕆᔾᔪᐊᕐᒪᕆᒃ, ᑐᑭᒧᐊᖅᑎᑦᑎᔨ ᑐᑭᓯᒋᐊᕈᑎᔅᓴᓂᑦ ᐊᒻᒪᓗ ᐃᖅᑲᓇᐃᔭᖅᑐᓕᕆᔨᒃᑯᓐᓂᑦ ᐊᖏᔪᖅᑳᕆᔭᐅᔪᖅ.
The other six positions are based here in Iqaluit and I'll give you those six positions as well; obviously my position as president, the vice president, the Director of Operations, Director of Corporate Affairs, Director of Engineering, the Director of Health, Safety and Environment. Thank you, Mr. Chairman.	ᑖᒃᑯᐊ 6-ᖑᔪᑦ ᐃᖃᓗᓐᓃᑦᑐᑎ, ᐅᑯᐊ ᐃᒪᓐᓇᐃᓘᖅᑏᑦ ᐊᖏᔪᖅᑳᖑᓪᓗᖓ ᐅᕙᖓ, ᑐᖏᓕᕋ, ᐊᐅᓚᓂᕐᒧᑦ ᑲᒪᔨ, ᑐᑭᒧᐊᖅᑎᑦᑎᔨ ᐸᕐᓇᐅᑎᒋᔭᐅᕙᓪᓕᐊᔪᓂᑦ ᐱᓕᕆᕝᕕᑎᓐᓄᑦ ᐊᒻᒪᑦᑕᐅᖅ ᐅᓗᕆᐊᓇᖅᑕᐃᓕᒍᑎᓂᑦ ᐱᓕᕆᔨᐅᓂᕐᒧᑦ ᑐᑭᒧᐊᖅᑎᑦᑎᔨᐅᔪᖅ.
Chairman: Thank you, Mr. Ma. Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.
Mr. Mikkungwak: Thank you, Mr. Chairman. I thank the president for his response. At the same time, I acknowledge all the residents of Baker Lake for hosting a community feast. I acknowledge them for that.	**ᒥᑭᓐᖑᐊᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᔅᓯᕙᐅᑖᖅ. ᐊᒻᒪᓗ ᖁᔭᓐᓇᒦᖅᐸᕋ ᐊᖏᔪᖅᑳᖅ ᑕᐃᒪᓐᓇ ᑭᐅᔪᑎᖃᕐᒪᑦ ᐊᐱᖅᑯᑎᓐᓂᑦ ᐊᒻᒪᓗ ᐊᑕᐅᑦᑎᒃᑯᑦ ᖃᒪᓂᑦᑐᐊᕐᒥᐅᑦ ᑕᐃᒪᓐᓇ ᖁᔭᓐᓇᒦᖃᑎᒋᕙᒃᑲ ᓂᕆᕕᔾᔪᐊᑎᑦᑎᓚᐅᕐᒪᑕ ᑖᒃᑯᐊ ᑎᑭᓯᒪᑎᓪᓗᒋᑦ.
When earlier my colleague indicated possible investment or possible work, Nunavut-Manitoba or roundtable work and whatnot this leads me to ask the question why can't most or all of your corporation's most senior employees including the president be located at Baker Lake headquarters especially when major projects of this nature are in the works. Thank you, Mr. Chairman.	ᑕᐃᒪ ᐅᖃᖅᑐᖃᖅᑲᐅᒻᒪᑦ ᐊᐱᕆᔪᖃᖅᑲᐅᒪᓪᓗ ᑲᑎᒪᔨᐅᖃᑎᓐᓂ, ᑕᒪᒃᑯᐊ ᐊᑦᑐᖅᑕᐅᒃᑲᓐᓂᕋᔭᖅᑐᑦ ᐱᓕᕆᒃᑲᓐᓂᕋᔭᕐᓂᖏᑦ ᓄᓇᕗᒻᒥᐅᑦ ᐊᒻᒪᓗ ᒫᓂᑑᐸᒥᐅᑦ ᖃᐅᒻᒪᖅᑯᑎᖃᖅᑎᑦᑎᒐᔭᕐᓂᖏᓐᓄᑦ ᒫᓂᑑᐸᒥ. ᓱᒻᒪᒃᑭᐊᖅ ᑖᒃᑯᐊ ᑕᒪᕐᒥᓗᑦᑖᖅ ᐊᖏᔪᖅᑳᐅᑎᒐᓚᐃᑦ ᐊᖏᔪᖅᑳᕗᑦ ᐃᓚᐅᑎᑕᐅᓗᓂ, ᓱᒻᒪᑦ ᖃᒪᓂᑦᑐᐊᒦᖏᓚᑦ? ᐱᓗᐊᖅᑐᒥ ᑕᒪᒃᑯᐊ ᐱᓕᕆᕐᔪᐊᖅᑐᖃᖅᑎᓪᓗᒍ ᑕᐃᑲᓂ ᐱᓕᕐᔪᐊᖅᑐᖃᓂᐊᖅᑎᓪᓗᒍ? ᖁᔭᓐᓇᒦᒃ.
Chairman: Thank you, Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.

When are you moving to Baker Lake, Mr. Ma?	ᒥᔅᑕ ᒫ ᓱᒻᒪᑦ ᖃᒪᓂᑦᑐᐊᒦᖕᒋᓚᑎᑦ?
>>Laughter	ᐳᐳᐃᓪᓚᖅᑐᑦ
Mr. Ma: Thank you, Mr. Chairman. I'll give you a tongue-in-cheek answer first. This is not a serious answer. I don't think my way better half that she would like to go to Baker Lake. I think she would prefer to move to Pang since that's where she's from.	**ᒫ** (ᑐᒌᔾᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᔅᓯᕙᐅᑖᖅ. ᐃ, ᑕᐃᒪ ᑭᐅᓂᐊᖃᑭᑦ ᑕᒪᓐᓇ ᐱᒻᒪᕆᐅᖕᒋᑦᑑᒐᓗᐊᖅ ᑭᐅᒡᒍᑎᒋᓂᐊᖅᑕᕋ, ᑖᓐᓇ ᖃᒪᓂᑦᑐᐊᕐᒨᕋᔭᖅᑰᖕᒋᒻᒪᑦ ᓄᓕᐊᕋ ᐸᓐᓂᖅᑑᒧᖕᒐᕋᔭᖅᑐᓴᐅᒻᒪᑦ ᑕᐃᑲᓂᒥᐅᑕᐅᒻᒪᑦ.
>>Laughter	ᐳᐳᐃᓪᓚᖅᑐᑦ
So maybe we'll have to relocate everything to Pang.	ᑕᒪᓐᓇᖃᐃ ᐸᓐᓂᖅᑑᕐᒥᐅᑦ ᓄᑦᑎᑭᑦᑎᒍ, ᐃ, ᐱᒻᒪᕆᐅᔪᒃᑯᑦ ᑕᐃᒪ ᑭᐅᓂᐊᕐᓗᖕᒐ.
But seriously, I think that's a decision for Executive Council to make. I think, in all honesty, we're maybe a bit early in our development as a government. Certainly it's always been the intention and the dream when Nunavut was created to decentralize as many positions to the communities as well so they can gain the economic opportunities and employment and training opportunities. At this point in time, my honest answer to you is I don't know when but hopefully someday in the near future that would happen.	ᑕᒪᓐᓇ ᐃᓱᒪᓕᐅᑭᑕᐅᒐᔭᕐᒪᑦ ᐊᐅᓚᑦᑎᔨᑦ ᒐᕙᒪᐅᖃᑎᒌᓕᕆᔨᒃᑯᓄᑦᓗ. ᑕᐃᒪ ᓯᕗᕙᓯᓗᐊᕋᔭᕋᑦᑕ ᒐᕙᒪᐅᑦᓗᑕ ᑕᐃᒪᓐᓇ ᓯᐊᒻᒪᖅᑎᑕᐅᕙᓪᓕᐊᒋᐊᖃᕐᓂᖕᒋᓐᓄ ᐃᓱᒪᒐᓗᐊᖅᑐᑕ. ᑕᐃᒪ ᒫᓐᓇᐅᔪᒥ ᑭᐅᔾᓚᕆᓪᓗᑎ ᖃᖕᒐᓪᓚᑦᑖᖅ ᑕᐃᒪᓐᓇ ᓯᕗᓂᔅᓴᐅᓂᐊᖅᑐᒥ ᑕᐃᒪᐃᓐᓂᐊᑐᖅᓴᐅᓛᒐᓗᐊᖅ, ᐅᖃᕐᓂᐊᖅᐳᖕᒐᓗ ᓱᒻᒪᑦ.
I think we're making some progress in that regard and I'll say why. I think when I was addressing some of the questions raised by Member Angnakak earlier we spoke about the Inuit leadership development program that we have within QEC. I think that's a program where we develop professionals and middle management, senior management type people who will eventually get us there.	ᑖᒃᑯᐊ ᐊᐱᖅᑯᑎᒋᔭᐅᔪᐃᑦ ᒥᔅ ᐊᖕᓇᑲᖅ ᐊᐱᖅᓱᖃᑦᑕᑎᓪᓗᒍ, ᐃᓄᐃᑦ ᑕᒪᒃᑯᐊ ᓯᕗᓕᖅᑎᐅᓂᖕᒋᓐᓄᑦ ᐃᓕᓐᓂᐊᖅᑎᐅᖃᑦᑕᕐᓂᖕᒋᑦ ᐱᔾᔪᑎᒋᓪᓗᒍ ᑕᒪᒃᑯᐊ ᐃᓕᓐᓂᐊᑎᑦᓯᕙᓪᓕᐊᓂᐊᕋᑦᑕ ᐊᖕᒋᔪᖅᑲᐅᑎᒐᓚᐅᒐᔭᖅᑐᓂᑦ.
Regardless of how bright and how hard those people work, one of the things that they're always going to need first is some actual hands on experience. I think they're	ᑕᒪᒃᑯᐊ ᐊᔅᓱᕈᖅᓗᑎ ᐱᓕᕆᖃᑦᑕᕋᓗᐊᖅᑎᓪᓗᒋᑦ ᐃᓕᓐᓂᐊᖅᑎᑕᐅᒋᐊᖃᕐᒪᑕ ᖃᐅᔨᓴᓪᓚᑖᖅᑕᒥᓂᒃ ᐃᓛ ᖃᐅᔨᕙᓪᓕᐊᓂᐊᖅᑕᒥᓐᓂ. ᑕᐃᒪᖃᐃ

getting some of that through the summer student program. As we go along, I think that will happen. I just don't know when. Certainly I think that is the dream and the intention of why this government was created. Thank you, Mr. Chairman.	ᖃᖓᓪᓚᑦᑖᖑᒐᓗᐊᖅ ᑕᒪᓐᓇ ᓱᓐᓇᑦᑑᒪᒋᔭᐅᓯᒪᔫᒐᓗᐊᖅ ᑕᐃᒪᓐᓇ ᓄᓇᕗᑦᑖᕈᑎᒋᓯᒪᔭᑦᑎᓐᓂ. ᖁᔭᓐᓇᒦᒃ.
Chairman: Thank you, Mr. Ma. If I could just interject one quick question, my apologies my colleague. Out of the nine senior management positions, how many are currently beneficiaries? Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᑕᐃᒪ ᐊᑎᖁᑎᖃᕈᓐᓃᕋᒪ 9-ᓂᑦ ᑖᒃᑯᐊ ᐃᓅᕙᑦ ᐃᖅᑲᓇᐃᔭᖅᑏᑦ?
Mr. Ma: Thank you, Mr. Chairman. One and that's the vice president, Jamie Flaherty. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᐊᑕᐅᓯᖅ ᑖᓐᓇ ᑐᖕᒋᓕᕋ, ᔭᐃᒥ ᐱᓕᐅᓇᑎ.
Chairman: Thank you. Mr. Mikkungwak, please proceed.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ ᐱᒋᐊᒃᑲᓐᓂᓇᑦ.
Mr. Mikkungwak: Thank you, Mr. Chairman. Thank the president for his response. Which leads me to my next question but I'll further ask more in detail. On page 35 of Qulliq Energy Corporation's 2014-18 corporate plan indicates that the corporation has a total of senior manager positions. As of today, how many of these positions are filled by beneficiaries, and how many are filled by non-beneficiaries? Thank you, Mr. Chairman.	**ᒥᑭᓐᖑᐊᖅ** (ᑐᓵᔨᑎᒍᑦ):ᖁᔭᓐᓇᒦᒃ, ᐃᔅᓯᕙᐅᑖᖅ ᐊᒻᒪᓗ ᖁᔭᓐᓇᒦᖅᐸᕋ ᐊᖏᔪᖅᑳᖅ ᑭᐅᔾᔪᑎᖃᕐᒪᑦ ᐊᐱᖅᑯᑎᓐᓂᑦ. ᑕᐃᒪ ᐊᐱᓇᒃᑲᓂᕐᓂᐊᓕᖅᐳᖓ ᐊᒻᒪᓗ ᐊᐱᓇᒃᑲᓂᕐᓗᒍ ᓇᓗᓇᐃᖅᓯᒪᓂᖅᓴᒥᑦ ᒪᐸᐱᒐᖅ 35-ᒥ ᖁᓪᓕᒃᑯᑦ 2014-2018 ᑖᒃᑯᐊ ᐸᕐᓇᐅᑎᒋᓯᒪᔭᖏᑦ ᑯᐊᐳᓈᓴᒃᑯᒡᒍᖅ 7-ᓂᒃ ᐊᖏᔪᖅᑲᐅᑎᐅᔪᓂᑦ ᐱᓕᕆᔨᖅᑲᕐᒪᑕ. ᖃᑦᑎᑦ ᑖᒃᑯᐊ 7-ᖑᔪᓂᑦ, ᐃᓄᓐᓄᑦ ᐱᓕᕆᐊᕆᔭᐅᕙᑦ, ᐊᒻᒪᓗ ᖃᑦᑎᑦ ᖃᓪᓗᓈᖑᕙᑦ? ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. To answer the question at this point. None of them are filled by beneficiaries. All seven of those positions are filled non-beneficiaries at this point in time. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪ ᑭᐅᓂᐊᕐᓗᖓ ᓄᓇᕗᑦᒥᐅᑕᐅᔪᓂᑦ ᐃᓂᖃᖅᑐᖃᖏᑦᑐᖅ ᑕᕝᕙᓂ. ᖁᔭᓐᓇᒦᒃ, ᒫᓐᓇᐅᔪᒥ.
Chairman: Thank you, Mr. Ma. Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.
Mr. Mikkungwak: Are there any future plans of, as indicated earlier in one of your	**ᒥᑭᓐᖑᐊᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᓯᕗᓂᔅᓴᒥᐅᓂᐊᖅᑐᒥ ᐸᕐᓇᒃᓯᒪᕕᓯ ᑕᕝᕙᓂ

responses, beneficiaries getting further training into these senior management positions? Along that line, you also have 24 middle manager positions. As of today, how many of these positions are filled by beneficiaries, and how many are non-beneficiaries? Thank you, Mr. Chairman.	ᐅᖃᐅᓯᕆᖅᑲᐅᔭᕐᓂ ᑭᐅᒍᑎᒋᖅᑲᐅᔭᕐᓂᑦ. ᑖᒃᑯᐊ ᐃᓄᐃᑦ ᐃᓕᓐᓂᐊᖅᑎᑕᐅᑲᓂᕐᓂᐊᖅᐸ ᐊᖏᔪᖅᑲᐅᑕᐅᕙᓪᓕᐊᓂᕐᒧᑦ ᐱᓕᕆᐊᖃᕈᓐᓇᕐᑯᓪᓗᒋᑦ? ᑖᒃᑯᐊ ᐊᔾᔨᐸᓗᖏᑎᒍᑦ 24-ᖑᒻᒪᑕ ᑖᒃᑯᐊ ᐊᖏᔪᖅᑲᐅᑎᒋᔭᐅᔪᑦ, ᖃᑦᑎᑦ ᑖᒃᑯᐊ ᐃᓅᕙᑦ ᐱᓕᕆᔨᖏᑦ, ᐊᒻᒪᓗ ᖃᑦᑎᐅᕙᑦ ᖃᓪᓗᓈᑦ? ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. With respect to the senior management team, I indicated earlier that we have the Inuit Leadership Development Program. One of the positions that we had hoped to train a beneficiary into was the CFO position, the Chief Financial Officer position. We had actually identified an individual that had high potential to go into this. That individual, as you probably know as you are from Baker Lake, has since moved to Iqaluit. Now is working for my competition at the Department of Community and Government Services.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᒪᒥᐊᓇᖅ. ᑖᒃᑯᐊᓕ ᐊᖏᔪᖅᑲᐅᑏᑦ ᐱᔾᔪᑎᒋᓪᓗᒋᑦ, ᑕᐃᒪ ᐅᖃᖅᑲᐅᒐᒪ ᐃᓄᓐᓂᑦ ᓯᕗᓕᖅᑎᕈᓇᐅᖅᓴᓂᕐᒥᑦ ᐱᓕᕆᐊᖃᕐᒥᒐᑦᑕ. ᑖᓐᓇ, ᑕᐃᒫᖏᓛᒃ ᑮᓇᐅᔭᓕᕆᔨᒻᒪᕆᒃ ᑖᓐᓇ ᐃᓄᒻᒧᑦ ᑎᒍᔭᐅᖁᓛᖅᑕᕋᓗᐊᕗᑦ. ᓇᓗᓇᐃᖅᓯᓯᒪᒐᓗᐊᖅᑐᒍᑦ, ᖃᐅᔨᓯᒪᒐᓗᐊᖅᑐᒍᓂᓛᒃ ᑕᕝᕙᖓᕈᓐᓇᖅᑑᔭᖅᑐᒥᒃ. ᑕᐃᓐᓇᓗ ᖃᒪᓂᑦᑐᐊᕐᒥᐅᖅ ᐃᖃᓗᓐᓄᑦ ᐊᐅᓪᓛᖅᓯᒪᓕᕐᒥᒻᒪᑦ. ᑕᕝᕙᓂᓗ ᒐᕙᒪᓕᕆᔨᒃᑯᓐᓂᑦ ᓄᓇᓕᓐᓂ ᐱᔨᒃᑎᕋᖅᑎᓄᑦ ᐃᖅᑲᓇᐃᔭᕐᑲᖅᑐᖅ.
Having said that, I did also indicate that two of our current students engaged in the Bachelor Administration Program are working toward accounting designations, the accounting program. Hopefully, one of those two individuals will be able to take the CFO position.	ᐊᒻᒪᑦᑕᐅᖅ ᐃᓕᓐᓂᐊᖅᑎᕐᑯᑎᕗᑦ ᓯᓚᒃᑐᓴᕐᕕᒻᒥᑦᑑᒃ ᑮᓇᐅᔭᓕᕆᓂᕐᒧᑦ ᐃᓕᓐᓂᐊᖅᐸᓪᓕᐊᔫᒃ. ᑕᐃᒪᐅᓛᕐᒥᔫᒐᓗᐊᑦᑕᐅᖅ ᒪᕐᕉᒻᒪᑎᒃ, ᐊᐃᑉᐹᖃᐃ ᑕᕝᕙᖓ ᐊᖏᔪᖅᑳᖅ ᑮᓇᐅᔭᓕᕆᔨ ᐊᖏᔪᖅᑳᖓᓄᕈᓐᓇᑐᔅᓴᐅᔪᖅ.
With respect to the Director of Information Technology position from Baker Lake, I should highlight that we have a number of individuals in Baker Lake that have grown into very good employees in the information technology side of it. From what I hear and what I've seen, it's pretty amazing the capabilities of these individuals. I would honestly say at this point in time, that they may away from being directors in the information technology area. They, obviously, have some more learning and some experience that they really need to do.	ᐊᒻᒪᑦᑕᐅᖅ ᑕᐃᒪ ᑐᓴᐅᒪᔾᔪᑎᓕᕆᔨᕈᓘᔭᕐᓄᑦ ᑲᒪᔨᐅᒐᔭᖅᑐᖅ ᖃᒪᓂᑦᑐᐊᕐᒥ ᐃᖅᑲᓇᐃᔭᒃᓴᐅᒐᔭᕐᒥᔪᖅ. ᑕᐃᑲᓂ ᑕᒪᓐᓇ ᑐᓴᐅᑎᓕᕆᓂᕈᓘᔭᖅ ᐱᕈᖅᐸᓪᓕᐊᓯᒪᕕᐅᑎᒻᒪᑦ ᐊᒻᒪ ᑐᓴᐅᒪᔭᒃᑯᑦ ᑕᑯᓯᒪᔭᒃᑯᓪᓗ ᑲᒪᓇᒻᒥᕆᓕᖕᒐᑕ, ᖃᓄᑎᒋ ᐱᓕᕆᒍᓐᓇᕐᓂᖏᑦ. ᑕᒪᒃᑯᓂᖓ ᖃᕋᓴᐅᔭᓕᕆᓂᕐᓂᑦ, ᑐᓴᐅᑎᓕᕆᔪᑎᕈᓘᔭᕐᓂᑦ ᑕᐃᓐᓇ

Certainly some potential there.	ᖃᐅᔨᒪᑦᑎᐊᓪᓚᕆᑦᑐᖅ.
The Director of Human Resources position right now is vacant in Baker Lake. Again, this is an area where typically Inuit have been strong in. One of the other individuals that in the Inuit Leadership Development Program is taking a business administration program actually in human resources. Again, we're probably talking down the road a bit for that person to be even considered.	ᒫᓐᓇ ᐃᖅᑲᓇᐃᔭᖅᑐᓕᕆᓂᕐᒧᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᓕᕆᔨ ᐃᖅᑲᓇᐃᔾᖓ ᓱᓕ ᒪᑐᐃᖓᔪᖅ ᒫᓐᓇ ᖃᒪᓂᑦᑐᐊᕐᒥ. ᐊᒻᒪᑦᑕᐅᖅ ᐃᓄᓐᓂᑦ ᓯᕗᓕᖅᑎᕈᕆᐅᖅᓴᓂᕐᒦᖅᑕᐅᒻᒥᔪᖅ ᐃᖅᑲᓇᐃᔭᖅᑎᓕᕆᓂᕐᒥᑦ, ᐅᐊᑦᑎᐊᕈ ᑭᓯᐊᓂ ᐱᔭᕇᕋᔭᖅᑐᓴᐅᒻᒪᑦ. ᐃᓱᒪᒋᔭᐅᓛᑐᐃᓐᓇᖅᑐᖅ ᐃᖅᑲᓇᐃᔭᓛᕆᐊᖓ.
Here in Iqaluit, obviously, there is my position. Maybe the Premier will see fit to move a beneficiary into this position. That's his call, obviously. Jamie is obviously in his position. I indicated that we have an individual that's working towards a Bachelor of Engineering degree. So hopefully, he'll come here to Iqaluit and get some experience and someday maybe become the director there.	ᒫᓂᓕ ᐃᖃᓗᓐᓂ, ᐃᖅᑲᓇᐃᔾᔭᕋ ᑕᕝᕙᐅᑕᖅᑯ. ᓯᕗᓕᖅᑎᖃᐃ ᓄᓇᕗᒥ ᐊᑎᖃᖃᑕᐅᔪᒥ ᑕᕝᕗᖓ ᐃᓕᓯᒍᒫᓛᖅᑐᓴᐅᔫᒐᓗᐊᖅ. ᔭᐃᒥ ᕕᓕᐅᕆᑎ ᑕᐃᒪᑦᑕᐅᖅ ᐃᖅᑲᓇᐃᔾᖃᑦᑕᕆᕗᖅ. ᑕᕝᕗᖓ ᐃᓕᓴᕆᔭᐅᔪᑎᑖᖅᐸᓪᓕᐊᒐᓱᑦᑐᑦ ᑎᑎᕋᐅᔭᖅᑎᐅᓂᕐᒧᑦ ᓴᓇᔭᐅᓛᖅᑐᓄᑦ, ᐊᒻᒪ ᐊᖏᔪᖅᑳᕈᖅᐸᓪᓕᐊᓪᓗᓂ.
The Director of Corporate Affairs is a policy position. Again this is an area where we're starting to see some growth in Inuit across government that are in director of policy positions. So I think that's a potential position down the road. The Director of Operations, we don't have anybody currently identified, at this point in time, that may be a potential. I think the last area is the health and safety area in environment. There are a lot of Inuit taking the environmental technology program through the Nunavut Arctic College. So again there maybe some potential down the road.	ᐊᒻᒪᑦᑕᐅᖅ ᐊᐅᓚᑦᑎᔨᓄᑦ ᐊᓪᓚᕕᒻᒥ ᐊᖓᔪᖅᑳᖑᔪᖅ ᑕᐃᒪᐅᑦᑕᕆᕗᖅ. ᐊᒻᒪ ᐃᓄᓐᓄᑦ ᑕᒪᓐᓇ ᑎᒍᔭᐅᕙᓪᓕᐊᓂᐊᖅᑐᓴᐅᒻᒥᔫᒐᓗᐊᖅ ᓯᕗᓂᒃᑎᓐᓂ, ᐃᓕᓐᓂᐊᖅᑎᑕᐅᕙᓪᓕᐊᓂᖏᑦ ᒪᓕᓪᓗᒋᑦ. ᐋᓐᓂᐊᖅᑕᐃᓕᓕᕆᓂᕐᒧᓪᓗ ᐊᑦᑕᓇᖅᑐᓕᕆᓂᕐᒧᓪᓗ ᑕᕝᕙᐅᒻᒥᔪᖅ. ᐊᒥᓱᒃᑲᓪᓛᓗᐃᑦ ᐃᓄᓐᓂᑦ ᑕᒪᔅᓯᒧᖑ ᓯᓚᒃᑐᓴᕐᕕᒻᒥ ᐃᓕᓐᓂᐊᖅᑐᖃᖃᑦᑕᖅᓯᒪᓕᖕᒐᑦ, ᑕᒪᓐᓇ ᑎᒍᔭᐅᓛᖅᑐᓴᐅᒻᒥᔪᖅ.
I think the key thing here to note is that we have to continue our efforts to identify high potential individuals and give them the skill set and education that they need. I think, more importantly, all the support that they need, not just from the financial perspective, but from personal perspective. I think those	ᓇᓗᓇᐃᖅᓯᕙᓪᓕᐊᑭᐊᖃᖅᑐᒍᑦ ᐃᖅᑲᓇᔭᕈᓐᓇᓪᓚᕆᑲᔭᖅᑑᔭᖅᑐᓂᑦ ᐃᓕᓐᓂᐊᖅᑎᒍᓐᓇᕋᔭᖅᑕᑎᓐᓂᑦ ᐃᖅᑲᓇᐃᔾᔭᓴᒧᑦ. ᑕᒪᐅᓇᓗ ᑮᓇᐅᔭᓴᖏᑦ ᐋᖅᑭᖃᓚᐅᕐᓗᑦ ᐊᒻᒪ ᐃᖅᑲᓇᐃᔭᖅᑎᓯᐅᑦᑕᓕᖅᑯᒍᑦ. ᑕᐃᒫᒃ ᐋᖅᑭᒃᓯᒪᓱᖑᒻᒪᑕ.

are the kinds of commitments that we have to make to our employees. Thank you, Mr. Chairman.	ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᑦᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.
Mr. Mikkungwak (interpretation): Thank you, Mr. Chairman. (interpretation ends) I know some of this the next question that I have is some of this is before your time. But I'd like to ask this question. Is the QEC currently involved in any litigation involving former employees? Thank you, Mr. Chairman.	**ᒥᑭᓐᖑᐊᖅ** (ᑐᑦᓴᔨᑎᒍᑦ): ᒪ'ᓇᓪᓗᐊᕕᒃ ᐃᒃᓯᕙᐅᑖᖅ. (ᑐᑦᓴᔨᒃᑰᓕᖅᑐᖅ) ᖃᐅᔨᒪᔪᖕᒐ ᑖᒃᑯᐊ ᐊᐱᖅᑯᑎᒋᓐᖑᓱᓕᒻᒪᔭᒃᑲ. ᐱᒋᐊᓚᐅᖅᑎᓐᓇᑎᑦ ᐊᑐᖅᑕᐅᕙᔪᒻᒪᑕ ᑭᓯᐊᓂ ᐊᐱᕆᒍᒪᔪᖕᒐ, ᑖᒃᑯᐊ ᖁᓪᓕᒃᑯᑦ ᒫᓐᓇ ᐆᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᓐ ᐃᖅᑲᓇᐃᔭᖅᑎᒋᓚᐅᖅᓯᒪᔭᖕᒋᓐᓄᑦ ᐃᖅᑲᖅᑐᐃᕕᒻᒧᖅᑎᑕᐅᓯᒪᕙᓐ? ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᑦᓴᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ
Mr. Ma: Thank you, Mr. Chairman. I'm just going to quickly check my note. Currently we have one case that's under appeal and that will probably be heard this fall. We have another one that is being brought forward and we don't have a date of when that is but the party has indicated that they would like to proceed to trial now so we'll see how that ends up. Those are the two that I have currently on our docket so to speak. Thank you, Mr. Chairman.	**ᒫ** (ᑐᑦᓴᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐅᑯᐊ ᑎᑎᕋᖅᓯᒪᔭᒃᑲ ᑕᑯᒋᐊᓚᐅᓪᓗᒋᓐ, ᒫᓐᓇᑕᐃᒪ ᐊᑕᐅᓯᖅ ᐅᓐᓂᓪᓗᔅᓴᕕᒻᒥᑦᑐᖅ ᐊᔪᐃᓐᓇᓇᐊᖃᓐᓂᕝᕕᒻᒥᑦᑐᖅ ᐅᑭᐊᒃᓵᖅ ᑲᒪᒋᔭᐅᓛᖅᑐᓂ ᐊᒻᒪᑦᑕᐅᖅ ᐊᓯᐊ ᓴᖅᑭᐸᓪᓕᐊᒻᒥᔪᖅ ᐅᓪᓗᖕᒐᓱᓕ ᖃᐅᔨᒪᖕᒋᑕᕗᑦ ᐅᖃᖅᓯᒪᔪᖃᓐᖕᒐᑦ ᐃᖅᑲᖅᑐᐃᕕᒻᒧᖅᑎᑦᑎᒍᒪᔪᖃᖕᒐᒍᖅ. ᖃᓄᐃᓕᓛᒻᒪᖕᒐᑦ ᑖᓐᓇ ᖃᐅᔨᓛᑐᐃᓐᓇᖅᑕᕗᑦ. ᑕᐃᒪ ᑕᐃᒃᑯᐊ ᒪᕿᒃ ᖃᐅᔨᒪᔭᒃᑲ ᑕᕝᕙᓂ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᑦᓴᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.
Mr. Mikkungwak: Thank you, Mr. Chairman. So with the two cases that you have before you now, and in the past I believe there was four or five. Are these in addition to the past ones? Thank you, Mr. Chairman.	**ᒥᑭᓐᖑᐊᖅ** (ᑐᑦᓴᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪᓕ ᑖᒃᑯᐊ ᒪᕿᒃ ᐃᖅᑲᖅᑐᐃᕕᒃᑰᓐᓂᐅᓴᔫᒃ ᐊᒻᒪ ᖀᖕᒋᓈᖅᓯᒪᔪᓂ ᑎᓴᒪᐅᕙᓪᓕᐊᓯᒪᒻᒥᔫᓐ ᑕᓪᓕᒪᓪᓗᓐᓃᑦ ᐃᖅᑲᖅᑐᐃᕕᒃᑰᖅᑎᑦᑎᖅᑲᑦᑕᖅᓯᒪᔪᓐ? ᑖᒃᑯᐊ ᓄᑖᖑᕙᓐ ᐅᕝᕙᓗᓐᓃᑦ ᑕᐃᒃᑯᓄᖕᒐ ᑎᓴᒪᓄᑦ ᐅᐊᑦᑎᐊᕈᓐᓂᓴᓐᓄᑦ. ᑖᒃᑯᐊᓴᓴᐃᓐᓇᐅᕙᓐ? ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᑦᓴᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I should have clarified my initial response to the Member. There was one case that was heard in the courts last fall and the	**ᒫ** (ᑐᑦᓴᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᓇᓗᓇᐃᑦᑎᐊᓐᖕᒋᓗᐊᕋᑖᕋᒃᑯ ᑭᐅᔾᔪᑎᒐ. ᐊᑕᐅᓯᐅᑦᑕᔪᕗᖅ ᐃᖅᑲᖅᑐᐃᕕᒻᒥᔪᔪᖅ ᐅᑭᐊᒃᓵᖅ.

corporation lost that particular allegation. The new board chose not to appeal the decision.	ᓵᓚᐅᔪᔪᑦᓕ ᐆᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᑦ ᑕᐃᔅᓱᒪᓂ. ᓄᑖᑦ ᑲᑎᒪᔨᑦ ᑖᔅᓱᒥᖓ ᐊᔪᐃᓐᓇᕆᐊᒃᑲᓐᓂᕈᒪᔪᓐᖏᑦᑐᑦ.
From the board's perspective it was time to set a new tone. I think it was important for the board to signal that even though there may be differences of opinion from time to time with employees and the corporation, we have to try and resolve these things in a respectful and amicable manner. So that case we chose not to appeal.	ᑲᑎᒪᔨᑦᓕ ᐅᖃᓕᔪᒻᒪᑕ ᓄᑖᒥᒃ ᐱᒋᐊᖕᒐᕈᒪᓕᖅᑐᑎᒃ ᑕᐃᑲᓂᓗ ᑲᑎᒪᔨᑦ ᓇᓗᓇᐃᖅᓯᔪᔪᓐ ᐊᔾᔨᒌᖏᑦᑐᒥᑦ ᐃᓱᒪᖃᖅᑐᖃᕋᓗᐊᖅᑎᑦᓗᑕ ᐃᖅᑲᓇᐃᔭᖅᑏᑦᓗ ᐃᖅᑲᓇᐃᔭᕝᕕᖓᓗ ᐊᖅᑮᖃᑎᒌᒐᓱᖃᑦᑕᕆᐊᖃᕋᑦᑕ ᐱᑦᑎᐊᖃᑦᑕᐅᑎᓂᒃᑯᑦᓗᑖ. ᑕᐃᒪᑦᓕ ᐊᔪᐃᓐᓇᕋᓱᒋᐊᖏᑦᑎᐊᒻᒪᕆᔪᓕᕗᒍᑦ.
There was one other matter that did not go to court and again, the board chose to resolve that out of the courts. Both parties were happy with the resolution of that particular matter. Thank you, Mr. Chairman.	ᐊᓯᐊ ᐃᖅᑲᖅᑐᐃᕕᒃᑰᖏᑦᑎᐊᒻᒪᕆᑦᑐᓂ ᐊᖅᑮᖃᑎᒌᒍᑕᐅᔪᔪᖅ ᐊᒻᒪ ᑕᒪᒃᑮᒃ ᑖᒃᑯᐊ ᐊᖏᖃᑎᒌᑦᑎᐊᕈᓐᓇᔪᑦᓗᑎᒃ ᑖᕐᓱᒧᖓ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.
Mr. Mikkungwak: Thank you, Mr. Chairman. I'm sure that with the new board and yourself being the new president, I'm sure that you guys will be making some adjustments and I see that as a positive approach.	**ᒥᑭᓐᖑᐊᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᓇᓗᓐᖏᑦᑎᐊᖅᑐᖓ ᑖᒃᑯᐊ ᓄᑖᑦ ᑲᑎᒪᔨᐅᓂᐊᓕᖅᑐᑦ ᐃᑉᐱᑦᓗ ᐊᖓᔪᖅᑳᖑᑦᓗᑎᑦ ᑕᐃᒪ ᐋᖅᑭᒋᐊᓇᑦᑎᐊᓐᓂᐊᖅᑐᔅᓴᐅᓕᕋᔅᓱ. ᐋᖅᑭᒋᐊᓇᑦᑎᐊᕐᓂᐊᖅᑐᒋᓕᓇᔅᓱᑰᒃ.
Moving along one of my colleagues did ask but I have a question. Page 38 of your Qulliq Energy Corporation's 2009-2010 report on contracting and procurement indicates that QEC paid a Manitoba-based consulting company approximately $160,000 for general rate application support. What was the total amount that the QEC paid the consultants over the past four years to help with preparing its recent general rate application? Thank you, Mr. Chairman.	ᓯᕗᒧᐊᓇᐊᑐᐃᓐᓇᒻᒥᓗᖓ ᐊᐱᖅᑯᑕᐅᑏᖅᑲᐅᒻᒥᔫᒐᓗᐊᖅ ᒪᓕᒐᓕᐅᖅᑎᐅᖃᑎᓐᓄᑦ ᐊᐱᓇᒍᒪᒻᒥᒐᒪ. ᑕᕝᕙᓂ ᒪᒃᐱᒐᖅ 38-ᖓᓂ ᐆᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᑦ 2009-10 ᐅᓂᒃᑳᖏᓐᓂ ᑳᓐᑐᕋᒃᑖᖅᑎᑕᐅᖃᑦᑕᖅᑐᓂ ᐊᒻᒪ ᓂᐅᕕᓐᓂᓇᖃᑦᑕᖅᑕᔅᓱᓐᓂ. ᐅᖃᖅᓯᒪᒻᒪᓐ ᐆᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᒡᒍᖅ ᐊᑭᓖᓐᓂᒻᒪᑕ ᒫᓂᑐᕝᕙᒥᐅᑕᓐᓂᒃ ᖃᐅᔨᓴᖅᑎᓂᒃ ᑕᒫᓂᐸᓗᒃ $160,000 ᐸᓗᓐᓂᒃ ᐊᑭᑦᑐᓇᐊᓇᓯᓐᓂᐊᖅᑎᑦᓗᑦ ᐃᑲᔪᓇᐊᖅᑐᒥᓂᐅᑦᓗᑎᒃ. ᖃᑦᑎᓂ ᖃᐅᔨᓴᖅᑎᓂ ᐊᑭᖃᑦᑕᖅᓯᒪᕕᓯ ᐊᖅᑦᒍᑦ ᑎᓴᒪᓐ ᐊᓂᒍᖅᐸᑦᓕᐊᓯᒪᑎᑦᓗᑦ ᐊᑭᑦᑐᓇᐊᓇᓯᐊᓕᕋᐃᓴᓯ ᐆᒻᒪᖅᑯᑏᑦ ᐊᑭᖑᓐᓂᒃ? ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Mikkungwak. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I don't	**ᒫ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᑖᓐᓇ

have that number in front of me but I can certainly undertake to provide that to you. Just by way of background, the firm that we use in Winnipeg is also used by other northern power corporations including the Northwest Territories power corporation and the Yukon power corporation. But I will undertake to provide that information to the member. Thank you, Mr. Chairman.	ᓈᐃᓴᐅᑎᖓ ᐊᑐᐃᓐᓇᓇᖕᒋᓐᓇᒃᑯ, ᑐᓂᒍᓐᓇᓛᖅᑕᕋᓗᐊᕋ ᓯᕗᓂᓇᓯᒪᔭᖓ ᐅᓂᒃᑳᕋᔾᔪᑦᓗᒍ, ᑕᐃᒃᑯᐊ ᕕᓂᐸᔅᒥᐅᑕᐃᑦ ᖃᐅᔨᓴᖅᑏᑦ ᐊᑐᖅᑕᐅᖃᑦᑕᒻᒥᔪᑦ ᐊᓯᑦᑎᓄᑦ ᓄᓇᑦᓯᐊᒻᒥᓗ ᐆᒻᒪᖅᑯᑎᓕᓇᔨᓄᑦ, ᔫᑲᓐᒥᓗ ᐆᒻᒪᖅᑯᑎᓕᓇᔨᓄᑦ. ᐃ, ᑖᓐᓇ ᑭᐅᑦᑎᐊᓛᑐᐃᓐᓇᖅᑕᕋ ᒪᓕᒐᓕᐅᖅᑎᒧᑦ ᖃᐅᔨᒍᒃᑯ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you for that commitment, Mr. Ma. Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐱᓂᐊᓐᓂᕋᕋᕕᑦ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.
Mr. Mikkungwak (interpretation): Thank you, Mr. Chairman. Thank you for that response. Now when you use consultants like that and that next study that's going to be coming up, will the next study or research be done by your own staff? Thank you, Mr. Chairman.	**ᒥᑭᓐᖑᐊᖅ**: ᒪᓐᓇᑦᓗᐊᕕᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᒪᓐᓈᒻᒪᖅᓗᒍ ᑭᐅᔾᔪᑎᒋᔭᓂᑦ. ᑕᐃᒪ ᖃᐅᔨᕼᐊᖅᑎᓂᒃ ᐊᑐᖅᑕᖅᑎᑦᓗᒋ, ᑖᓐᓇ ᑐᒡᓕᒋᓂᐊᒑ ᖃᐅᔨᕼᐊᓐᓂᐅᓂᐊᖅᑐᖅ ᓇᖕᒥᓂᖅ ᐱᓕᕆᔨᖁᑎᖕᒋᓐᓂᒃ ᐊᑐᑦᓗᑎᒃ ᐱᕙᑦᓕᐊᔪᒪᖅᐸᑦ? ᒪᓐᓇ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. Before I answer that question, maybe I'll go back a little bit and provide some background. So the last general rate application, the one we just had, was the third time that QEC did a general rate application. The first one was 2004 and the second one was in 2011, and basically, 2014. I think the timeframe between the first one and the second one was seven years, and that's too long. You have to find that balance between when you do the general rate application because you don't want to do them too soon, because it involves time, money, and effort. You don't want to do them too late because you're losing the opportunity to increase your revenue base.	**ᒫ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᑭᐅᑦᓚᓇᓚᐅᖕᒋᓐᓂᓐᓂ ᐅᑎᓇᐊᑲᓐᓂᐊᔾᔪᑦᓚᖕᒐ? ᑖᓐᓇ ᓇᓗᓇᐃᖅᑐᓇᐊᒃᑲᓐᓂᑲᐃᓐᓇᕐᓚᒍ ᓯᕗᓂᓇᓯᒪᔭᖓ. ᑭᖑᓪᓕᖅᐹᒥ ᑕᐃᒪ ᐊᑭᑦᑐᓇᐊᓇᕋᓱᐊᖅᑎᓪᓗᑕ ᐱᖓᔪᐊᓂ ᐊᑭᑦᑐᓇᐊᖅᑕᐅᖁᔨᓪᓗᑕ ᑐᔾᓯᕋᓚᐅᖅᓯᒪᒐᑦᑕ 2004-ᒥ ᓯᕗᓪᓕᐅᑕᖅᑯ ᐊᐅᑉᐹ 2011-ᒥᐅᑦᑕᖅᑯ ᐊᒻᒪ 2014 ᑕᕝᕙᓂ ᐊᑭᑦᑐᓇᐊᓇᓯᐊᖅᑦᒧᑦ ᑐᒃᓯᕋᐅᑏᑦ. ᓯᕗᓪᓕᖅᐹᖅ ᐊᑯᓐᓂᖅᑲᓚᐅᖅᓯᒪᔪᖅ 7-ᓂᒃ ᐊᖁᓂᐅᓚᐅᔪᒻᒪᑦ ᑕᐃᒫᒃ ᓇᓕᓈᑎᑦᑎᐊᕋᓱᒋᐊᖅᑲᕋᑦᑎᒍ ᖃᖓ ᐊᑭᑦᑐᓇᐊᓇᒍᒪᓗᑕ ᑐᔾᓯᕋᖅᑲᑦᑕᓇᐊᖅᑲᕐᒪᖓᑦᑕ ᖃᐅᔨᒪᑦᑎᐊᓇᐊᖅᑲᕋᑦᑕ. ᑐᔾᓯᕋᖅᓴᕋᐃᓗᐊᕈᑦᑕ ᑮᓇᐅᔭᖅᑐᑐᐃᓐᓇᖅᑲᑦᑕᓐᖑᓱᒻᒥᒻᒪᑦ ᑐᔾᓯᕋᕐᓂᑕᒫᖅ ᐊᑭᖅᑲᐃᓐᓇᕐᖓᑦ.
From what I've seen, probably a three year cycle, maybe four years is the right cycle. So every three to four years I think you should be doing it. What it does for you, as a corporation, it keeps you on your toes in	ᐊᕐᕌᒍᖅᑲᐃ ᐱᖓᓱᑦ ᓈᒐᐃᑉᐸᑕ ᑎᓴᒪᓪᓗᓐᓃᑦ ᓈᒐᐃᑉᐸᑕ ᐊᑭᑦᑐᓇᐊᕈᒪᖅᑲᑦᑕᖅᑲᑕ ᐊᑲᐅᓂᖅᓴᐅᓂᐊᖅᐸᓚᐃᒻᒪᑦ. ᑕᐃᒫᓪᓗ ᐊᖑᒻᒪᑎᔭᔾᔪᐅᓂᖅᓴᐅᓂᐊᖅᑐᓂᒃ ᑮᓇᐅᔭᓕᓇᔾᔪᑎᑎᒍᑦ.

terms of your budget and staying on top of stuff. If you leave it too long, you're going to lose sight of things. So I think that's the right balance.	ᑕᐃᒫᒃ ᐊᑲᐅᓂᖅᓴᐅᓂᐊᖅᐸᓪᓚᐃᔪᖅ.
I spoke earlier about a summer student that was in finance that worked here this summer. That individual worked with our regulatory person. Our regulatory person is the one that does all the general rate application preliminary work. He also does the fuel stabilization rider work as well. The intent was that beneficiary would learn from this individual.	ᐅᖃᐅᓯᒋᖅᑲᐅᒻᒥᔭᕋ ᐊᐅᔭᒃᑯᑦ ᐃᓕᓐᓂᐊᑎᖅᑯᑎᖃᓚᐅᕐᒥᒐᑦᑕ ᐃᖅᑲᓇᐃᔭᖅᑐᒥᒃ ᑮᓇᐅᔭᓕᕆᓂᕐᒥ ᐊᒻᒪᑦᑕᐅᖅ ᒪᓕᒐᓕᕆᔨᒥᒃ ᐃᖅᑲᓇᐃᔭᖃᑎᖃᖅᑐᓂ ᑕᐃᓐᓇᓕ ᒪᓕᒐᓕᕆᔨ ᑕᒪᒃᑯᓂᖓ ᐊᑭᑦᑐᕆᐊᕈᑎᓂᒃ ᑲᒪᖃᑦᑕᓲᖕᒪᒪᑕ ᐊᒻᒪᓗ ᐅᖅᓱᐊᓗᓐᓂ ᐊᑭᑭᓪᓕᒋᐊᕈᑎᓂᒃ. ᑕᐃᓐᓇ ᐅᖃᐅᓯᕆᖅᑲᐅᔭᕋ ᑕᒪᒃᑯᓂᖓ ᐃᓕᒍᓐᓇᖕᒐᑦ ᐊᒻᒪ ᑕᐃᒫᒃ ᑖᒃᑯᓄᖓ ᐱᓕᕆᐊᖑᑎᖃᑦᑕᓕᕐᓗᒋᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᑎᓄᑦ ᑐᑭᖃᕐᓂᖅᓴᐅᒐᔭᖕᒐᑦ.	
I'm hopeful that as we go forward, that we do more and more of this in-house, because obviously, that would make sense from a financial perspective and from a corporate history perspective. Having said that, there are times when you have to get expertise that is outside of your area. That's why I say you have to find the right balance. If we're only doing this every three to four years, this saves about 150 or 160 as you alluded to each time, that's probably a fair commitment in terms of money. We'll just have to see how it goes. I'll have to get the number for you for the current application, then I'll have a better stance perhaps of how that thinking would go. Thank you, Mr. Chairman.	ᑕᐃᒪᐃᓛᒃ ᐱᑕᖃᐃᓐᓇᓲᖑᒻᒥᒻᒪᑦ ᖃᖓᒃᑯᑦ ᖃᑯᑎᒃᑯᑦ ᓯᓚᑎᑦᑎᓃᖕᒐᖅᑐᓂᒃ ᖃᐅᔨᒪᔨᑕᕐᓂᑦ ᑎᑭᑎᑦᑎᖃᑦᑕᓇᐊᖃᓲᖑᒐᑦᑕ ᐃᒫᓪᓗ 150 ᐅᕝᕙᓗ 160-ᖑᔪᓂᒃ ᐊᑐᖅᑕᐅᓐᖕᒋᓂᖅᓴᐅᒐᔭᖅᑐᑦ ᑐᔾᔪᕋᕐᓂᑕᒫᖅ. ᑕᐃᒫᒃ ᖃᓂᑏᖕᒋᓂᖅᓴᐅᖃᑦᑕᕐᓗᑎᑦ ᐅᖓᓯᑏᖕᒋᓂᖅᓴᐅᖃᑦᑕᕐᓗᑎᓪᓘᓐᓃᑦ ᑐᔾᔪᕋᕐᓂᓇᖃᑦᑕᖅᑕᕗᑦ ᐋᖅᑭᑎᐊᖅᓯᒪᓂᖅᓴᐅᒐᔭᖅᑐᖅ ᑎᓴᒪᓄᑦ ᐊᕐᕌᒍᓄᖃᑦᑕᕐᓗᓂ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.	
Chairman: Thank you. Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.
Mr. Mikkungwak: Thank you, Mr. Chairman. I thank the president, once again, for his response. On page 21 of the Qulliq Energy Corporation's 2014-18 corporate plan indicates that one of its priorities has been to address the issue of outstanding amounts owed to the corporation. As of today approximately how much is owed to the QEC in customer arrears? Thank you, Mr. Chairman.	**ᒥᑭᓐᖑᐊᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐊᖓᔪᖅᑳᖅᑕᐅᖅ ᖁᔭᓐᓇᒦᒃ ᑭᐅᑦᑎᐊᖃᑦᑕᕋᕕᑦ. ᒪᒃᐱᒐᖓᓂ 21 ᖁᑦᓕᖅ ᐆᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᑦ 2014-18 ᐊᐅᓚᑦᑎᓂᕐᒧᑦ ᐸᕐᓇᐅᑎᔅᓴᖓ ᐅᖃᖅᓯᒪᒻᒪᑦ ᐃᓚᖓᒍᖅ ᓯᕗᓪᓕᐅᑎᒍᒪᔭᖓᑦ ᑖᓐᓇᐅᒻᒪᑦ ᐊᑭᓕᔅᓴᕆᔭᐅᔪᓂᒃ ᐊᑭᓖᑎᑦᑎᒐᓱᐊᕐᓂᕐᒥᒃ. ᐅᓪᓗᒥᖑᓕᖅᑐᖅ ᖃᑦᑎᓂᒃ ᐊᑭᓕᔅᓴᖃᕐᕕᐅᓕᖅᑭᓯ ᑕᖅᑲᒃᑯᓄᖓ ᐊᑭᓕᖅᓱᐃᔨᐅᖃᑦᑕᖅᑐᓄᑦ? ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.	

Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. Our normal accounts receivable is in the range of $20 million each month. I don't have the actual number to the end of August at this point in time, but generally, that's the number. It peaks a little bit in the winter months as there is more power demand by the people and then drops. Typically, it's in the $20 million range. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑕᖅ. ᑖᒃᑯᐊ ᐊᑭᓕᕐᓴᕆᔭᐅᔾᔭᓲᑦ $20-ᒥᓕᐊᓐ ᑕᖅᑭᑕᒫᖅ. ᐋᒡᒋᓯ ᓄᓐᖑᐊᓄᑦ ᐱᓯᒪᓐᖏᑕᕋᓗᐊᒃᑲ ᑭᓯᐊᓂ ᑕᒫᓃᔾᔭᓲᑦ ᐅᑭᐅᒃᑯᑦ ᖁᕙᓯᓐᓂᖅᓴᐅᓲᖑᒐᓗᐊᑦ ᐅᖅᑰᓴᐅᑎᖅᑲᓇᐊᖅᑲᖅᓴᐅᓲᖑᒻᒪᑕ ᑕᒫᓂ $20-ᒥᓕᐊᓃᔾᔭᓲᑦ ᑖᒃᑯᐊ ᐊᑭᓕᕐᓴᕆᔭᐅᔪᐃᑦ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. When you say that's accounts receivable, is that through the general billing cycle or is that actually arrears? Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᒥᔅᑕ ᒫ. ᑖᒃᑯᐊ ᐊᑭᓕᕐᓴᕆᔭᐅᔪᐃᑦ ᓂᕆᐅᒋᔭᐅᔪᐃᑦ ᑕᕝᕗᓇ ᑕᖅᑭᑕᒫᑦ ᐊᑭᓖᖁᔨᓂᒃᑯᑦ ᐅᕝᕙᓘᓐᓃᑦ ᐊᑭᓕᕐᓴᑐᖅᑲᐃᑦ ᑕᕝᕙᓃᒃᑭᕙᑦ? ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. It's a bit of stacking bullets where it is the normal billing cycle and in the outstanding arrears. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑲᑎᓐᖓᔪᑦ. ᑕᖅᑭᑕᒫᑦ ᐊᑭᓖᖁᔨᔾᔪᑏᑦ ᐊᒻᒪᑦᑕᐅᖅ ᐊᑭᓕᕐᓴᐃᑦ ᓄᐊᑉᐸᓪᓕᐊᓯᒪᔪᑦ ᑕᕝᕙᓃᒻᒥᔪᑦ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Do you have a breakdown? Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᑎᒍᑦ): ᐃᓛᒃᑯᑦ ᓴᖅᑭᕈᓐᓇᖅᑭᒋᑦ? ᒥᔅᑕ ᒫ.
Mr. Ma: I'm getting old, Mr. Chairman. I have to take my glasses off to see the small print. I can give you this number, and I can undertake to provide more information to you. Roughly, about $8 million of that is over 90 days, and the balance would be considered somewhat current. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓴᔨᑎᒍᑦ): ᓯᐊᕈᐊᐃ ᐅᖃᓕᒫᕋᓱᐊᑲᐃᓐᓇᓚᒃᑲ. ᑐᑭᓯᒋᐊᖅᑎᑲᓐᓂᕈᓐᓇᓛᓇᔅᓯ ᑭᓯᐊᓂ ᒫᓂᖃᐃ $8 ᒥᓕᐊᓐ 90-ᓗᐊᖅᑐᓂ ᐅᓪᓗᓂ ᐊᑭᓕᕐᓴᕆᔭᐅᓕᖅᑐᑦ ᐊᒻᒪ ᐊᒥᐊᒃᑯᖕᒋᑦ ᑖᑯᐊ ᐅᓪᓗᒥᓕᕐᓴᐅᓂᖅᓴᐅᓪᓗᑎᑦ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you for that clarification. Mr. Mikkungwak, please continue.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᓇᓗᓇᐃᖅᓯᒐᕕᑦ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ ᑲᔪᓯᒋᐊᑐᐃᓐᓇᕆᑦ.
Mr. Mikkungwak: Thank you, Mr. Chairman. Thank you for asking those questions. To further elaborate. How do you determine to do a write-off? Thank you, Mr. Chairman.	**ᒥᑭᓐᖑᐊᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᖁᔭᓐᓇᒥᑦᑕᐅᖅ ᐊᐱᕆᒐᕕᑦ. ᓇᓗᓇᐃᖅᓯᒋᐊᒃᑲᓐᓂᕐᓗᖓ ᓇᓗᓇᐃᖅᓯᒋᐊᒃᑲᓐᓂᕐᖁᔨᓗᖓ. ᖃᓄᖅ ᐋᖅᑮᓲᖑᕕᓯ ᐅᓇ ᐊᑭᓕᖅᑕᐅᔾᔭᒍᓐᓃᖕᖓᑦ ᐊᑭᓕᕐᓴᖅ ᐲᓕᕐᓚᕗᑦ? ᖃᓄᖅ ᑖᓐᓇ ᐊᖅᑭᓲᕆᕕᓯᐅᒃ? ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.

Mr. Ma: Thank you, Mr. Chairman. Typically, we make every effort to collect from our customers. After several attempts, if we don't go anywhere, then we have to make a determination as to whether to write off the account or not. Things that come into play, for business for example, is it bankrupt? Is it still around? We try to make alternative arrangements and we have had some success recently in making alternative arrangements with our customers.	**Ḷ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐊᑭᓖᑎᑦᑎᒐᓱᐊᓪᓚᓇᓱᖑᒐᓗᐊᖅᑐᒍᑦ ᑕᐃᒪᓕ ᐊᒥᓱᐋᖅᑎᑲᓪᓚᑦᑐᑕ ᐊᑭᓖᑎᒐᓱᓚᐅᕐᓗᒋᑦ ᑖᓐᓇ ᐲᑦᑎᐊᒻᒪᓇᒋᐊᖃᕐᓂᐊᕐᒪᑦᑎᒍ ᐊᑭᓕᖅᑕᐅᔾᔭᒍᓐᓃᕐᖓᑦ ᐋᖅᑮᒋᐊᖃᓕᓱᖑᔪᒍᑦ. ᒪᔭ ᐃᓱᒪᒋᒋᐊᖃᓱᕗᑦ ᓇᖕᒥᓂᖃᐅᑏᑦ, ᓇᖕᒥᓂᖃᐅᑏᑦ ᑲᑕᒃᑐᒥᓂᐅᐸᑦ ᐱᑕᖃᕈᓐᓃᖅᑲᑦ ᑕᐃᒪᓕ ᐊᑭᓖᓯᓐᓇᓕᖅᑎᑦᑎᖃᑦᑕᖅᓯᒪᒐᓗᐊᒻᒥᔪᒍᑦ ᑕᐃᒪᐃᑦᑐᓂᒃ.
Perhaps it's a residential customers, perhaps that person deceased, is no longer at that location, we can't locate them. Those would be some of the factors we would take into consideration before making a determination or write-off.	ᐊᒻᒪᓗ ᐃᓚᖕᒋᑦ ᓇᓂᔭᕐᓴᐅᒍᓐᓃᓱᖑᓪᓗᑎᒃ ᐊᐅᓛᖅᑐᒥᓂᐅᒐᐃᒻᒪᑕ ᐊᑭᓕᒃᓴᖃᖅᑐᑎᒃ ᑕᒪᒃᑯᐊ ᖃᐅᔨᒋᐊᖅᑳᓇᐊᖃᓱᕗᑦ ᐲᔭᐃᓚᐅᓐᖕᒋᓐᓂᑦᑎᓐᓂ ᐊᑭᓕᒃᓴᓂᒃ.
I will say though, that even though you do a write-off, it doesn't mean that we stop efforts to try to collect. Obviously in situations where a corporation is, say, bankrupt, that is impossible, but where there are possibilities we will try to continue to collect the amounts.	ᐃᒫᒃ, ᐊᑭᓕᓴᓴᖅ ᐸᐃᑉᐹᒃᑯᑦ ᑮᓇᐅᔭᓕᓇᔾᔪᑎᑦᑎᓐᓂ ᐲᓐᓂᕋᕋᓗᐊᓪᓗᒍ ᐊᑭᓖᑎᑦᑎᒐᓱᐊᖕᒋᓐᓂᖃᑦᑕᖅᑐᒍᑦ ᓱᓕ ᐊᓯᐊᒍᑦ.
They are significant. I don't think people realize how significant our accounts receivable are. We really need to collect the accounts receivable so we can pay other vendors, or suppliers, that we have. Thank you, Mr. Chairman.	ᐊᒥᓱᓄᑦ ᑐᑭᓯᔭᐅᓯᒪᕙᓪᓕᐊᕙᓐᖕᒋᒻᒪᑦ ᑕᖅᑲᒃᑯᓄᖓ ᖁᓄᑎᒋᐋᓗᒃ ᐊᑭᓕᓴᓴᖃᕝᕕᐅᕙᒻᒪᖕᒫᑦᑕ ᐊᑭᓕᖅᓴᐃᕝᕕᐅᒐᐃᒍᑦᑕ ᑭᓯᐊᓂ ᐊᑭᓕᒃᓴᑦᑎᑦᑎᓐᓂᑦᑕᐅᖅ ᐊᑭᓕᖅᓱᐃᒍᓐᓇᖅᐸᒻᒥᒐᑦᑕ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Just the $8 million figure alone is almost the new power plant that's required in some communities. Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᒫ. ᑖᓐᓇ $8 ᒥᓕᐊᓐ ᓄᑖᒻᒪᓇᑯᓗᒻᒥ ᖃᐅᒪᓕᐅᕝᕕᓕᐅᕕᔅᓴᖅ ᓄᓇᓕᓐᓂᑦ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.
Mr. Mikkungwak: Thank you, Mr. Chairman. When we are discussing that substantial amount of debt, I guess when you try and flip the page and when you're representing your constituents, this is my next question is on November 01, 2007, the provisions in the *Qulliq Energy Corporation*	**ᒥᑭᓐᖑᐊᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪᓐᓈᓗᓐᓂ ᑮᓇᐅᔭᓂᒃ ᐅᖃᐅᓯᖃᖅᑎᓪᓗᑕ ᐊᑭᓕᒃᓴᓇᔭᐅᔪᓂᒃ ᐊᑭᓕᓐᖕᒋᑦᑐᓇᔭᐅᔪᓂᒃ ᑕᐃᒫᒃ ᐃᖕᒋᕋᒋᐊᕋᓱᓪᓗᓐᓃ ᑲᔪᓯᒋᐊᕋᓱᓪᓗᓂ ᐊᒻᒪᓗ ᑭᒡᒐᖅᑐᖅᑐᓂ ᓂᕈᐊᖅᑎᒋᓯᒪᔭᓐᓂ ᐊᐱᓇᒋᐊᖃᕋᒪ, ᑕᐃᒪᓕ ᓄᕕᐱᓇ 1, 2007-ᑎᓪᓗᒍ, ᑖᒃᑯᐊ ᖁᓪᓕᖅ ᐆᒻᒪᖅᑯᑎᓕᓇᔾᒃᑯᑦ ᒪᓕᒐᖕᒋᓐᓂ ᐱᕕᖃᖅᑎᑦᑎᓚᐅᖕᒐᑕ

Act provided for the creation of an affordable energy fund, came into force.	ᓴᖅᑮᒍᓐᓇᑎᑦᑎᑦᓗᑎᒃ ᐊᑭᑐᓗᐊᓐᖏᑦᑐᓂᒃ ᐆᓐᒪᖅᑯᑎᓕᕆᔾᔪᑎᔅᓴᓂᒃ.
Under this legislation, the purpose of affordable energy fund is to hold money appropriated to it in order, directly or indirectly, to subsidize the cost of energy or otherwise make energy more affordable. As of today, how much money is in the government's affordable energy fund? Thank you, Mr. Chairman.	ᑕᕝᕙᓂ ᒪᓕᒐᒻᒥ ᓴᖅᑭᑕᐅᒍᑎᖃᓚᐅᖅᑐᖅ ᐱᔾᔪᑎᒋᓪᓗ ᑮᓇᐅᔭᓂᒃ ᑕᕝᕙᓃᑎᑦᑎᒍᓐᓇᖁᔨᓪᓗᑎᒃ, ᐃᑲᔪᕈᑕᐅᓂᐊᖅᑐᓂᒃ ᐆᒻᒪᖅᑯᑎᓕᕆᓂᒻᒧᑦ ᑐᕌᖓᔪᓂᒃ ᐊᑭᑐᓗᐊᕈᓐᓃᑎᑦᑎᒐᓱᓪᓗᑎᒃ ᐆᒻᒪᖅᑯᑎᓄᑦ ᐊᑭᓕᖅᑕᐅᒋᐊᖃᖅᐸᒃᑐᓂ. ᖃᑦᑎᓂᒃ ᑕᕝᕙᓂ ᓄᐊᑦᑎᓯᒪᓕᖅᐱᓯ ᒐᕙᒪᐅᒃᑰᓪᓗᓯ? ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Mikkungwak. Mr. Ma	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. To my knowledge, there is zero in that affordable energy fund at this point and time. Thank you, Mr. Chairman	**ᒫ** (ᑐᒌᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᖃᐅᔨᒪᔭᒃᑯᑦᓕ ᒫᓐᓇ ᐃᓗᓕᖃᓐᖏᑦᑐᖅ ᓴᓂᕝᕙᒃᑕᐅᓯᒪᔪᑦ ᑕᐃᑲᓂ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Seven year savings plan with a zero balance. Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᔨᒃᑯᑦ): ᐊᕐᕌᒍᓄᑦ 7-ᓄᑦ ᒥᐊᓂᓇᔭᐅᓇᓱᒃᑐᑦ ᐃᓗᓕᖃᔅᔭᕋᓂ $0-ᓗᓂ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.
Mr. Mikkungwak: Earlier one of my colleagues had asked about this too, also was environmental site remediation. But, I guess even before I was elected MLA, having been involved in the past hamlet council. I know when I look at the old power plant [building] in Baker Lake, which is no longer in use, and a substantial amount of that ground is contaminated, and there have been all kinds of meetings with AANDC, the government, and all parties. Can you elaborate more on that and see where that is at for the site remediation in Baker Lake? Thank you, Mr. Chairman.	**ᒥᑭᓐᖑᐊᖅ** (ᑐᒌᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᒫᓐᓇᕋᑖᖅ ᒪᓕᒐᓕᓇᔨᐅᖃᑕᒪ ᐃᓚᖓ ᐊᐱᓇᖅᑲᐅᒻᒥᒻᒪᑦ ᑕᒪᒃᑯᓂᖓ ᑯᕕᓂᑯᓂᒃ ᓴᓗᒪᐃᓕᓐᓂᑯᓂᒃ. ᓴᓗᒻᒪᖅᓴᐃᒋᐊᖃᓐᓂᒻᒥᒃ ᑕᐃᒫ ᓂᕈᐊᖅᑕᐅᓚᐅᖅᑎᓐᓇᖓᓗᓐᓃᑦ ᐺᐋᒻᓚᒃᑯᓐᓃᑉᐸᒃᑎᑦᓗᖓ ᖃᒪᓂᑦᑐᐊᒻᒥ, ᑕᒪᓐᓇ ᖃᐅᔨᒪᓚᐅᕋᑉᑯ. ᑕᐃᒪ ᖃᐅᔨᒪᔪᖓᐅᒐᓗᐊᖅ ᖃᐅᒻᒪᖅᑯᑎᓕᐅᕝᕕᕕᓂᑐᖃᓗᒃ ᖃᒪᓂᑦᑐᐊᒻᒥ ᒫᓐᓇ ᐊᑐᓐᖏᓕᖅᑐᖅ, ᓄᑕᐅᓐᖏᑦᑐᖅ. ᑕᑯᖃᑦᑕᖅᑐᒍ ᑕᐃᒪ ᓄᓇᖓᑕ ᖃᓂᒋᔭ ᑕᒪᓐᓇ ᑭᓂᐸᓂᕈᔪᖃᒻᒪᓐ ᐅᖅᓱᐋᓗᕕᓂᕈᔪᓐᓂᒡᓗ. ᑕᐃᒪ ᓇᓗᓇᐃᖅᒍᓐᓇᖅᐲᑦ ᖃᓄᖅ ᑕᒪᓐᓇ ᑐᑭᑖᖅᐸᓪᓕᐊᒻᒪᖕᒫᑦ ᓴᓗᒻᓴᖅᓴᐃᓇᔭᓐᓂᖅ ᐱᕕᓂᔅᓯᓐᓂᒃ? ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I am just checking the date here. The last discussion that we've had with Aboriginal Affairs and Northern Development Canada was in 2011. So, that's three years ago. And when Member Angnakak was asking her	**ᒫ** (ᑐᒌᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᖃᐅᔨᒋᐊᑲᐃᓐᓇᓪᓚᒍᐊᓐ, ᐅᑕᖅᑭᑲᐃᓐᓇᕆᓇᐃᓐ. ᑭᖑᓪᓕᖅᐹᒥᒃ ᐅᖃᐅᓯᓂᖃᓚᐅᖅᑐᖅ ᐃᓄᓕᕆᔨᑐᖃᒃᑯᓐᓂᒃ ᓄᓇᖃᖅᑳᖅᓯᒪᔪᓕᕆᔨᒃᑯᓐᓂ 2011-ᒥ. ᐊᕐᕌᒍᑦ ᐱᖓᓱᑦ ᐊᓂᒍᓈᖅᓯᒪᓕᖅᑐᑦ ᐃᖅᑲᐅᒪᒍᒃᑯᓗ ᒥᔅ ᐊᖓᓇᑲᖅ ᐊᐱᖅᓱᖅᑰᖃᐅᔪᖅ,

questions, I think I indicated that it's been a challenge to get them to the table. So it's something we need to pursue a little more vigorously I guess and perhaps we have in the past. That's about all I can say at this point. Thank you, Mr. Chairman	ᓇᓗᓇᐃᖅᓯᖅᑰᖅᑲᐅᒐᒪ ᐱᔭᕆᑐᔫᓯᒪᔪᖅ ᑲᑎᖅᑲᑎᒋᓇᓱᒃᓗᑎᒍᑦ. ᑖᓐᓇᐃᓛᒃ ᐊᒃᓱᕈᐊᕆᒃᑲᓐᓂᕆᐊᖅᑲᖅᑕᕗᑦ ᐱᓕᕆᐊᓈᓐᓇᕋᓱᓪᓗᒋᓪᓗ ᑭᖑᓂᑦᑎᓐᓂ ᐃᓕᖅᑯᓯᕆᓯᒪᔭᐅᔪᓂᒃ, ᑕᕝᕗᖓᓚᐅᑲᒃ ᐃᓱᓕᑐᐃᓐᓇᓕᓪᓚᖓ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Mikkungwak	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ
Mr. Mikkungwak: Thank you, Mr. Chairman. I look forward to further meetings in Baker Lake regarding that because as you have seen the site when you were briefly in Baker Lake, it is a large, substantial area which is also sloping into our community water. I definitely would like to see further meetings and at the same time, I know there were reports from all parties and studies that were done and maybe it's time that the meetings occur again and do further proactive remediation in that particular project. If so, is there a timeline to start initiating those meetings again? Thank you, Mr. Chairman.	**ᒥᑭᓐᖑᐊᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒫᑐᖅ ᑲᑎᒪᑎᑕᐅᒃᑲᓐᓂᕈᒫᖅᐳᖅ ᖃᒪᓂᑦᑐᐊᕐᒥᑦ. ᑕᐃᒪ ᑕᑯᓯᒪᒐᕕᑦ ᑕᐃᑲᓃᓚᐅᕋᕕ ᓇᐃᑦᑐᒥ. ᑕᐃᓐᓇ ᓴᓗᒪᐃᓐᓂᓇᔭᖓ ᐊᖏᔪᐸᓗᐊᓘᒻᒪᑦ, ᐊᖏᒐᓚᒃᑐᐊᓘᒻᒪᑦ, ᐊᒻᒪ ᐃᒥᖅᑕᕐᕕᒃᑎᓐᓄᑦ ᖃᓂᕋᓗᒃᑐᓂ. ᑕᐃᒪ ᑖᓐᓇ ᑕᑯᔪᒪᓇᔭᖅᑕᕋ ᑲᑎᒪᒃᔪᑕᐅᒃᑲᓐᓂᖃᑦᑕᖅᑎᑦᓗᒍ, ᐊᒻᒪᓗ ᖃᐅᔨᒪᒐᒪ ᑎᑎᕋᖅᑐᖃᖃᑦᑕᖅᓯᒪᔫᒐᓗᐃᑦ ᐅᓂᒃᑳᖅᑐᐊᓕᐅᖅᑐᑎᑦ ᑐᑭᓯᒐᓱᒃᑐᑎᑦ. ᐃᒻᒪᖃ ᑲᑎᒪᒃᑲᓐᓂᖅᐸᑕ ᐊᑲᐅᓈᓕᕋᔭᖅᑐᖅ ᓲᕐᓗ ᓯᕗᒧᑎᐊᕐᓗᑎᑦ ᓴᓗᒻᒪᖅᓴᐃᓇᔭᕐᓂᖅ ᐃᓱᒪᒋᓗᒍ. ᑕᐃᒪᓐᓇᐃᓐᓇᔭᕐᓂᖅᐸᑦ ᑕᐃᒪ ᖃᖓᑭᐊᖅ ᐃᓱᒪᒋᔭᖃᖅᐱᑦ ᐱᒋᐊᒃᑲᓐᓂᓕᕋᔭᕐᒥᒻᒪᖕᒐᑕ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I understand that the Nunavut office of AANDC has a regional director general. I think he or she has just started about a week ago. Perhaps this is a good time for us to introduce ourselves to one another. Yes, it's a good time to start. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑐᑭᓯᐊᒐᒪ ᖃᐅᔨᒪᔪᖕᒐ ᑕᐃᒪ ᓄᓇᕗᑦ ᒐᕙᒪᖕᒋᑕ ᑕᐃᒪ ᑕᐃᓐᓇ ᑎᑎᕋᖅᕕᖕᒐᓂ ᑕᐃᒪᐃᑦᑐᓕᕆᔨᒥᒃ ᑎᑎᕋᖅᕕᖃᓕᕐᒪᑦ. ᐃᓛᒃ ᐃᖅᑲᓇᐃᔭᖅᑎᖃᓕᕐᒪᑦ. ᐃᒻᒪᖃ ᓈᒻᒪᓈᓕᕋᔭᖅᑐᖅ ᑕᑯᒋᐊᒫᕐᓗᒍ ᐃᖅᑲᓇᐃᔭᖅᑎᑖᓵᖑᓕᖅᑐᖅ ᑕᒪᓐᓇ ᓴᖅᑭᑲᓐᓂᖅᐸᓪᓕᐊᔪᓴᐅᓕᖅᑐᖅ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.
Mr. Mikkungwak: Thank you, Mr. Chairman. At the same time, with the new plant that's in Baker Lake, as you indicated and one of my colleagues sort of briefly touched on this, with residual heating, I know there were discussions of residual heating which was going to go to some of	**ᒥᑭᓐᖑᐊᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐊᒻᒪᑦᑕᐅᖕᒋᓛᒃ ᑕᐃᓐᓇ ᓄᑖᖅ ᓴᓇᔭᐅᓚᐅᖅᑐᖅ ᖃᐅᒻᒪᖅᑯᑎᓕᐅᕐᕕᒃ. ᑕᐃᒪ ᐅᖃᐅᓯᖃᒐᓛᖅᑲᐅᔪᒫᓗᐊᖅ ᐅᓇ ᐅᖃᖅᓂᐅᑉ ᐊᓂᐊᑐᐃᓐᓇᖕᒋᑦᓗᓂ ᐅᖅᑰᓂᖅ, ᑭᓯᐊᓂ ᐊᑐᖅᑕᐅᑲᓐᓂᕈᓐᓇᕋᔭᒋᐊᔅᓴᖓᓂ. ᑕᐃᒪ ᑕᐃᑯᖓ ᐃᓕᓐᓂᐊᕐᕕᓐᓄᑦ ᐊᑐᖅᑕᐅᑕᕐᓂᐊᓚᐅᕐᒪᑕ ᐆᓇᕐᓂᐊ,

our schools and some major buildings within our community to offset costs. Can I be updated more on that in correspondence as to where that stands now and maybe through my colleague here, as to how cost effective it is? Thank you, Mr. Chairman.	ᐊᐅᓚᐅᑎᓕᐅᕐᕕᐅᑉ. ᑐᕋᓕᖅᑎᑕᐅᓇᔭᕐᑯᓪᓗᒍ. ᑕᐃᒪ ᑐᓴᒃᓂᕈᓐᓇᖅᐳᖕᒐ ᖃᓄᖅ ᑕᒪᓐᓇ ᐊᑐᖅᑕᐅᒃᓂᖅᓯᒪᒻᒪᖕᒑᖅ ᑕᐃᔅᓯᒪᐅᑉ ᐆᓇᕐᓂᐊ ᓯᓚᒧᑦ ᐊᓂᐊᑐᐃᓐᓇᖕᒋᓪᓗᓂ, ᑕᐃᒃᑯᓄᖕᒐ ᐊᑐᖅᑕᐅᓇᔭᕋᔭᕆᐊᔅᓴᖕᒋᓐᓂᑦ, ᖃᓄᕐᓗ ᑕᒪᓐᓇ ᐃᑲᔪᖅᐸᔅᓕᖅᓯᒪᕙ? ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. Yes, I can undertake to provide you with some written correspondence on the status of the Baker Lake residual heat project. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᖃᐅᔨᒋᐊᕈᓐᓇᖅᑐᖕᒐ ᖃᓄᐃᓕᕐᒪᖕᒑᖅ, ᑕᐃᑲᓂ ᖃᒪᓂᑦᑐᐊᕐᒥ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. The Member also requested if you have any educational material on how the residual heat program actually works and some of the cost analysis. Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᒫ. ᐊᐱᕆᖅᑲᐅᒻᒥᔪᖅ ᐃᓕᓐᓂᐊᕈᑎᒃᓴᓂᑦ ᑕᒪᓐᓇ ᐅᖃᓕᒫᒐᒃᓴᓂᑦ ᐱᑕᖃᒃᑲᓂᕐᒪᖕᒑᖅᐱᑦ ᐊᐱᕆᒃᑲᓂᖅᑲᐅᔪᖅ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.
Mr. Mikkungwak: Thank you. I guess my last question here would be, in the media, at times, you will see from the NWT side the Arctic Energy Alliance, energy-efficient appliances, and whatnot. I do recall a couple of years back when your organization had a name change. There were some brochures and information that were provided to rate-paying customers. Are you guys going to be further investing in that avenue? Thank you, Mr. Chairman.	**ᒥᑭᓐᖑᐊᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪᖃᐃ ᑭᖑᓪᓕᖅᐹᒥ ᐊᐱᕆᓕᕐᓚᖕᒐ ᐃᒪᓐᓇᐃᑦᑐᒥᑦ ᑐᓴᒐᒃᓴᓕᕆᔨᓂᑦ ᑕᑯᕙᑐᓴᓴᐅᒐᔅᓯ, ᓄᓇᑦᑎᐊᕐᒥ ᑕᐃᒃᑯᐊ ᐅᑭᐅᖅᑕᖅᑐᓕᕆᓂᕐᒧᑦ ᑕᒪᒃᑯᓂᖕᒐ ᑲᑎᒪᒃᔪᑎᖃᖃᑦᑕᖅᑐᓂᑦ ᖃᓄᖅ ᐅᖅᓱᐊᓗᓐᓂ ᐊᑐᓐᖕᒋᓂᖅᓴᐅᓇᔭᕆᐊᔅᓴᖕᒋᓐᓂᑦ. ᑕᐃᒪ ᐅᑭᐅ ᒪᕐᕉᒃ ᑕᑯᓚᐅᖅᓯᒪᒐᒪ ᐊᓂᒍᓕᖅᑐᖅ. ᑕᐃᒪ ᐊᓯᐊᓂᑦ ᐊᑎᖅᑖᓕᖅᑐᑎᑦᓚᐅᖅᑑᒐᓗᐃᑦ ᑭᓯᐊᓂ ᐅᖃᓕᒫᒐᒃᓴᖅᑕᖃᖃᑦᑕᓚᐅᕐᒪᑦ ᑐᓂᐅᖅᑲᖅᑕᐅᑦᑕᓚᐅᖅᑐᑎᑦ ᑕᒪᒃᑯᓄᖕᒐ ᐊᑭᓕᖅᑐᐃᖃᑦᑕᖅᑐᓄᑦ ᖃᐅᒻᒪᖅᑯᑎᓂᒃ. ᑕᐃᒪ ᓱᓕ ᑕᐃᒃᑯᓄᖕᒐ ᐃᑲᔪᖃᑕᐅᔪᒫᓇᕕᓲ? ᑕᒫᓂᓕ ᐊᑐᕋᔭᓐᖕᒋᒻᒪᖕᒑᑕ ᓄᓇᕗᕐᒥ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. Actually, you gave me a perfect opportunity to talk about some of the things. One of the changes that we made is to our domain name. I'm not sure if everybody knows it or not, but at this point in time, when you send emails to the staff at QEC, it's actually "npc.nu.ca." We have changed that now to "qec.nu.ca" because it often gets confused with the Nunavut Planning Commission. That's something that I should let Members	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪ ᒪᑐᐃᕐᕕᒋᒐᕕᖕᒐ ᐅᖃᕈᓐᓇᖅᓯᒐᒪ. ᑕᐃᒪᓕ ᐊᑎᖅᑖᖅᑐᒍᑦ ᓄᑖᓂᑦ, ᐊᑎᖅᑖᖅᓯᒪᓕᕋᑦᑕ ᒫᓐᓇᐅᔪᖅ ᖃᕆᑕᐅᔭᒃᑯᑦ. ᑕᐃᒪᓐᓇᖕᒐᖅ ᓱᕐᓗ ᑕᐃᒪᓐᓇᖕᒐᖅ ᑐᕋᕈᑖ ᐊᑎᖃᓕᕐᒪᑦ. ᑕᐃᒪ ᖃᐅᔨᒪᑎᒍᒪᔭᑉᓯ.

know.	
Yes, we have actually started what we call an awareness and educational campaign for our customers. Let me just see what some of the things we have done. In September, we're supposed to roll out "How to pay your bill." I'm actually not sure if that's rolled out or not. I don't usually go pay the bills; my wife does that. In October, we're going to do "Moving in and moving out." Basically, it's tips about how to do different things. Some time in the fall/winter, we're going to do conservation tips.	ᒫᓐᓇ ᐱᕙᓪᓕᐊᒋᐊᖅᑐᒍᑦᑕᐅᖅ ᑐᓴᖅᑎᑦᑎᖃᑦᑕᕋᓱᓕᖅᑐᑕ ᓲᕐᓗ ᑕᒪᒃᑯᓂᖓ ᖃᓄᖅ ᐃᓛ ᑕᐃᒪ ᓯᑎᐱᕆᒥ ᖃᓄᖅ ᐊᑭᓕᖅᑐᐃᑦᑕᕋᔭᕐᒪᖔᑕ ᑕᒪᓐᓇ ᐃᑲᔪᕐᓂᐊᕐᒪᖔᖅ ᐅᖃᐅᑎᓯᒪ ᑎᑎᖅᑲᓂᑦ ᐊᐅᓪᓚᖅᑎᕆᓚᐅᖅᑐᒍᑦ ᐊᒻᒪ ᐅᑐᐱᕆᒥ ᐊᔾᔨᒌᙱᑦᑐᓂᑦ ᖃᓄᖅ ᐱᓕᕆᖃᑦᑕᕋᔭᕐᒪᖔᑦᑕ.	
We're also starting to use social media as well. I'm not sure if everybody knows but we try to use Facebook and Twitter. For example, when we have power outages we try to Twitter so that people are aware of it.	ᐃᓛᒃ ᑕᒪᒃᑯᓂᖓᑦᑕᐅᖅ ᐊᑐᖃᑦᑕᓕᕐᒥᔪᒍᑦ Facebook-ᑯᓐᓂᑦ ᖃᕆᑕᐅᔭᒃᑯᑦ, ᐊᒻᒪ Twitter. ᐆᑦᑑᑎᒋᓗᒍ ᖃᐅᒻᒪᖅᑯᑏᑦ ᖃᒥᓐᖓᖔᖓᑕ ᑕᒪᒃᑯᐊ ᐊᑐᕋᓱᐊᓲᕗᑦ ᑐᓴᐅᒪᔾᔪᑕᐅᔪᓐᓇᖅᑐᒥᒃ ᖃᐅᔨᒪᔭᐅᓐᓂᖕᒋᐸᐸᑦ.
Some of you may have noticed also recently that when we have scheduled power outages we've made a point of doing public service announcements. I've made the effort myself also as a president to send you emails so you're aware of it. So hopefully you're getting those emails. I've been trying to send them to both your Legislative Assembly accounts and I think to your constituency emails so if you're not getting them please let me know and we can improve upon that.	ᖃᐅᔨᓯᒪᖅᑰᖅᑐᓯᓗ ᒫᓐᓇᓵᒃᑯᑦ ᖃᒥᓐᓂᖃᓕᕋᖓᑦᑕ ᓯᕗᓂᐊᒍᑦ ᑐᓴᐅᒪᑎᑦᑎᒍᑎᖃᓲᖑᔪᒍᑦ ᑕᖅᑳᓂᒥᐅᓄᐊᖓᔪᓄᑦ. ᐱᓇᓱᒃᓯᒪᒻᒥᔪᖓᑦᑕᐅᖅ ᐊᖓᔪᖅᑳᕗᑦᓗ ᖃᓇᓴᐅᔭᒃᑯᑦ ᑎᑎᕋᖅᐸᒃᑐᑕ. ᓇᒃᓯᐅᔾᔨᓇᓱᒃᐸᒃᑐᒍᑦ ᒪᓕᒐᓕᐅᕐᕕᒻᒧᑦ ᓂᕈᐊᖅᑕᐅᕕᒋᓯᒪᔭᔾᓯᓗ ᑎᑎᕋᕐᕕᖕᒋᓐᓄᑦ. ᐱᓯᒪᓐᓂᖕᒋᒃᑯᑎᒍ ᑐᕌᕈᑎᔾᓯᓐᓂᒃ ᐱᑎᑕᐅᔪᒪᑐᐃᓐᓇᖅᑐᒍᑦ.	
We're also going to do some safety tips. One thing in your question that you basically have raised is that we've not done as good of a job educating the public and corresponding with the public and interacting with the public. So that's something I'm hoping to change.	ᐊᐱᖅᑯᑎᒋᖅᑲᐅᔭᕐᓂᒃ ᐱᓕᕆᕐᑎᐊᓐᖕᒋᓗᐊᖅᓯᒪᒐᑦᑕ ᐃᓕᓴᐃᑎᕐᑎᓂᕐᒥᒃ ᑕᖅᑳᓂᒥᐅᓂᒃ ᑎᑎᕋᕐᕕᒋᖃᑦᑕᕐᓂᖕᒋᓐᓂᓪᓗ. ᑕᒪᓐᓇ ᐊᓯᔾᔨᕈᒪᓂᐊᖅᑕᕋ.	
Certainly I found that when I was at the Department of Health that was a big driver in terms of helping our clients and our patients understand our business. Sometimes	ᖃᐅᔨᓚᐅᖅᑐᖓᓕ ᐋᓐᓂᐊᖅᑐᓕᕆᔨᒃᑯᓐᓃᑎᓪᓗᖓ ᐊᖕᒋᔪᒻᒪᕆᐊᔫᓚᐅᖅᓯᒪᒻᒪᑦ ᑕᒪᒃᑯᐊ ᐋᓐᓂᐊᕕᓕᐊᖅᓯᒪᔪᕐᑎᕗᑦ ᐱᔨᑦᑎᕋᖅᑕᕗᓪᓗ

they still weren't happy with us, but at least we were trying to make the effort of communicating with them. That's something I really want to do with QEC. We've been sitting in the dark and nobody really knows what's going to happen so that's something we're really going to try and work on. Thank you, Mr. Chairman. **Chairman**: Sounds like it's time to turn the lights on, Mr. Ma. *>>Laughter* Mr. Mikkungwak. **Mr. Mikkungwak**: Thank you very much, Mr. Chairman. You pretty well led into my next question here. When you look at informing the general public, you're taking all avenues. In this day and age and with this new government with some increases in fuel and then you've got power rate increases, when we look at our power bills nowadays we see a drastic amount all of a sudden. Is there an actual plan or strategy from QEC and seeing that you are now the president, is there an action plan or strategy as to how to inform ratepayers across the territory why there's this increase in rate? Thank you, Mr. Chairman. **Chairman**: Thank you. Mr. Ma. **Mr. Ma**: Thank you, Mr. Chairman. I would say that during the general rate application process we really made an effort to make the public aware of the potential for a power rate increase and what some of those cost drivers were and what the potential rate increase would be.	ᑐᑭᓯᐊᕐᑎᐊᖁᓪᓗᒋᑦ ᐱᓕᕆᐊᕆᔭᕐᑎᓐᓂᒃ. ᑕᐃᒪᐃᓗᓗᐊᖅᑎᓪᓗᒍ ᓱᓕ ᐊᑲᖅᓴᓐᖓᑦᑐᐃᓐᓇᐅᓲᖑᔫᒐᓗᐊᑦ ᑭᓯᐊᓂᓕ ᑐᓴᐅᒪᑎᕐᑎᒐᓱᐊᖏᓐᓇᓲᖑᔪᒍᑦ ᑕᐃᒪᐃᓂᐊᕋᓗᐊᖅᑎᓪᓗᒍ. ᑕᐃᒪᐃᒍᒪᓪᓗᖕᒐᓗ ᖁᓪᓕᑯᓐᓃᓕᕋᒪ. ᑖᖅᑐᐊᓗᒻᒥᑦᑐᐊᓘᔭᖅᑲᑦᑕᖅᓯᒪᒐᑦᑕ ᖃᐅᔨᒪᔪᖅᑲᖅᑰᔨᓇᓂᓗ ᖃᓄᐃᓘᖅᑐᖅᑲᓕᕋᓗᐊᕐᒪᖕᒑᖅ ᑕᒪᓐᓇ ᐱᓕᕆᐊᕆᓪᓚᕆᓇᓱᓐᓂᐊᖅᑕᕗᑦ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. **ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᐃᒻᒪᖁᒃ ᖃᐅᒻᒪᖅᑯᑎᕗᑦ ᖃᒥᒋᐊᖃᓕᖅᑐᐃᑦ, ᒥᔅᑕ ᒫ. ᐳᐳᐃᓪᓚᖅᑐᑦ ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ. **ᒥᑭᓐᖑᐊᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑕᖅ. ᑖᓐᓇ ᑐᖔᑐᐃᓐᓇᖅᑐᖅ ᐊᐱᖅᑯᑎᒪ ᑐᓪᓕᐊᓄᑦ. ᑐᓴᐅᒪᑎᕐᑎᓕᕋᖕᒐᔅᓯ ᐃᓄᓕᒫᓂᒃ, ᐊᖅᑯᑕᐅᔪᓐᓇᖅᑐᓕᒫᑎᒍᕋᓱᐸᐸᒃᑲᔅᓯ. ᐅᓪᓗᒥᐅᓕᖅᑐᕐᓕ ᐅᑯᐊᓗ ᓄᑖᐸᓘᔪᑦ ᒐᕙᒪᒃᑯᑦ ᐃᓚᖕᒐᓂᒃ ᐊᑭᑦᑐᓚᐅᖅᑐᑎᒃ ᐅᖅᓱᐊᓗᐃᑦ ᐊᒻᒪᓗ ᐃᑯᒻᒪᖅᑯᑎᑦ ᐊᑭᑦᑐᖅᑕᐅᔪᒪᓪᓗᑎᒃ. ᒫᓐᓇᓗ ᐃᑯᒻᒪᖅᑯᑎᓄᑦ ᐊᑭᓕᕆᐊᓕᕗᑦ ᕿᒥᕐᕈᓕᕋᖕᒐᑦᑎᒍ ᐊᖏᔪᑲᓪᓛᓗᒻᒥᒃ ᑕᑯᓕᖅᐸᑲᑦᑕ ᐊᑭᓕᕆᐊᖃᖅᑕᑎᓐᓂᒃ. ᐸᕐᓇᐅᑎᓪᓚᑦᑖᖅᑕᖃᖅᐹ ᖁᓪᓕᒃᑯᓐᓂᒃ ᐊᒻᒪᓗ ᐃᕝᕕᑦ ᐊᖕᒐᔪᖅᑳᖑᓕᖅᑐᑎᑦ, ᖃᓄᖅᑑᕐᓂᐊᕐᓂᒧᑦ ᐸᕐᓇᐅᑎᑕᖃᓕᖅᐱᓲ ᑕᒪᒃᑯᐊ ᖃᓄᖅ ᑐᓴᐅᒪᑎᑕᐅᔪᓐᓇᕋᔭᕐᒪᖔᑕ ᐃᑯᒻᒪᖅᑯᑎᓂᒃ ᐊᑭᖕᖃᑦᑕᖅᑐᐃᑦ ᓄᓇᕗᒻᒥ ᐊᑭᑦᑐᕈᒻᒥᒪᕆᐊᓘᑉ ᐱᔾᔪᑎᐊᓂᒃ? ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. **ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ. **ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪᓕ ᐊᑭᒋᔭᐅᔪᒃᓴᓂᑦ ᑐᒃᓯᕋᕐᓂᐅᑉ ᐃᓗᐊᓂ ᖃᓄᓕᒫᕋᓱᓚᐅᖅᑐᒍᑦ ᑐᓴᐅᒪᑎᑕᐅᑦᑎᐊᖁᓪᓗᒋᑦ ᐃᓄᓕᒫᑦ ᐊᑭᑦᑐᖅᑐᖃᑐᐃᓐᓇᕆᐊᖃᕐᓂᖕᒐᓂᒃ ᐃᑯᒻᒪᖅᑯᑎᓄᑦ ᐊᒻᒪᓗ ᑭᓲᒻᒪᑕ ᐊᑭᑦᑐᕈᑎᖕᒋᑦ ᐊᒻᒪᓗ ᖃᔅᓯᐅᒐᔭᖅᑑᔭᕐᒪᖔᑕ ᐊᑭᑦᑐᕆᐊᕈᑎᑦ.

The Utilities Rate Review Council also has its own website in which people can make their comments and get additional information on.	ᑕᐃᒃᑯᐊ ᐃᑯᒻᒪᖅᑯᑎᑦ ᐊᑭᖏᓐᓂᒃ ᕿᒥᕐᕈᔫᑦ ᐊᑐᓂᑦᑕᐅᖅ ᖃᕆᓴᐅᔭᒃᑯᑦ ᖃᐅᔨᒋᐊᕐᕕᑦᑕᖃᕐᒥᔪᐃᑦ ᐃᓄᓕᒫᓄᑦ ᓂᑦᓕᕐᕕᖃᕐᕕᒋᔪᓐᓇᖅᑕᒥᓂᒃ ᑐᑭᓯᒋᐊᒃᑲᓐᓂᕐᕕᒋᑦᓗᒋᑦᓗ.
I should probably say to that maybe most of our customers don't realize this but we have something called the Nunavut Electricity Subsidy Program and every year about $8 million in residential customer accounts are subsidized by the Government of Nunavut directly. The subsidy works in this way. For the first 700 kilowatt-hours in the summer months and I have to check but I think that's August to December it's subsidized at half the Iqaluit rate. Why it's subsidized at the Iqaluit rate is that Iqaluit has the cheapest rate so you're subsidized for that portion of it. Then in the winter months the same thing applies but it's up to 1000 kilowatt-hours.	ᐅᖃᕆᐊᖃᖅᑰᖅᑐᖕᒐ ᐊᒥᓱᑦ ᐱᔨᑦᑎᖃᑦᑕᖅᑕᕗᑦ ᐅᔾᔨᕆᓐᖕᒋᑐᐃᓐᓇᕆᐊᖃᖅᑕᖕᒐᓂᒃ ᓄᓇᕗᒻᒥ ᐃᑯᒻᒪᖅᑯᑎᓄᑦ ᐃᑲᔫᑎᑎᖃᕐᒥᒐᑦᑕ, ᐊᕐᕌᒍᑕᒫᑦ ᒫᓂ $8 ᒥᓕᐊᐸᓗᐃᑦ ᐃᒡᓗᕐᑯᑎᖃᖅᑐᓄᑦ ᐃᑲᔫᓯᐊᕐᕕᐅᕙᒻᒪᑕ ᓄᓇᕗᑦ ᒐᕙᒪᒃᑯᖕᒐᓐᓂᒃ. ᑕᐃᒃᑯᐊ ᓯᕗᑦᓕᖅᐹᑦ 700 ᐃᑯᒻᒪᖅᑯᑎᑦ ᐃᒃᑲᕐᕋᖏᓐᓄᑦ ᐊᑐᖅᑕᒥᓂᕐᓂᒃ ᐊᐅᔭᒃᑯᑦ ᐋᒍᓯᒃ ᑎᓯᐱᓇᒧᖅᑰᖅᑐᖅ ᑖᒃᑯᐊ ᓇᐸᐸᖏᓐᓂᒃ ᐃᑲᔫᓯᐊᕈᑕᐅᕙᒃᑐᑦ ᐃᖃᓗᐃᑦ ᐊᑭᖕᒐ ᒪᓕᑦᓗᒍ. ᐃᖃᓗᐃᑦ ᐊᑭᖕᒐ ᐊᑐᖅᑕᐅᖃᑦᑕᖅᑐᖅ ᐊᑭᑭᓛᖕᒍᓂᖕᒐᓄᑦ. ᐅᑭᐅᒃᑯᑦᓕ ᑕᐃᒪ ᑕᐃᒫᔅᓴᐃᓐᓇᖅ ᐃᑲᔫᓯᐊᖅᑕᖃᓱᖅ ᑭᓯᐊᓂ ᐃᑯᒻᒪᖅᑐᕈᑕᐅᔪᑦ ᐊᖏᓂᖅᓴᐅᑦᓗᓂ 1,000 ᐃᑲᕐᓄᑦ.
So if you stay within the 700 kilowatt-hours in the summer, and the 1000 kilowatt-hours in the wintertime, you're getting a pretty good subsidy from the government and you won't see that big of an impact on your power bill. It's only when you exceed those amounts, those thresholds that you would see the community rate really kick into play.	700 ᐃᑲᕐᕋᐃᑦ ᐃᓗᐊᓂ ᐊᑐᕈᕕᑦ ᐊᐅᔭᐅᓂᖕᒐᓂ 1,000-ᓂᑦᓗ ᐃᑲᕐᕋᓂᒃ ᐃᓗᐊᓃᒃᑯᕕᑦ ᐅᑭᐅᒃᑯᑦ, ᐊᖏᔪᖕᒐᑦᓚᒻᒥᒃ ᐃᑲᔫᓯᐊᕋᔭᖅᑐᑎᑦ ᒐᕙᒪᒃᑯᓐᓂᒃ ᐃᑯᒻᒪᖅᑯᑎᓄᑦᓗ ᐊᑭᓕᕆᐊᓖᑦ ᐊᑦᑐᐃᓗᐊᕋᓗᒃᑲᔭᓐᖏᑦᑐᖅ. ᑕᐃᒪᐃᓐᓂᖕᒐᓄᑦ ᐊᑐᓗᐊᓐᖏᒃᑯᕕᑦ ᐃᑯᒻᒪᖅᑯᑎᓂᒃ ᐊᐅᔭᒃᑯᑦ ᐅᑭᐅᒃᑯᑦᓗ ᖃᖏᐅᑎᓂᖏᒃᑯᕕᑦ ᑕᒪᓐᓇ ᐃᑲᔫᓯᐊᖅᑖᑎᑦ ᐊᖏᔪᒃᑦᓚᐅᒐᔭᖅᐳᑦ. ᑖᒃᑯᐊ ᑭᓯᐊᓂ ᖃᖏᐅᔭᐅᒫᖕᒐᑕ ᐊᑭᑦᑐᕈᑎᒻᒪᑎᐅᓯᓲᖕᒍᕗᑦ ᐃᒡᓗᖅᑐᐃᑦ.
I think it's really important that the public and Members realize that. Like I said, it's a significant subsidy by the Government of Nunavut to the tune of $8-9 million a year. Thank you, Mr. Chairman.	ᑕᒪᓐᓇ ᖃᐅᔨᒪᔭᐅᕐᑯᑐᐃᓐᓇᖅᑕᕋ ᑕᖅᑳᓂᒥᐅᓄᑦ ᒪᓕᒐᓕᐅᖅᑎᑯᓐᓄᑦᓗ ᐃᑲᔫᓯᐊᖅᑕᖃᕐᓂᖕᒐᓂᒃ. ᕐᑯᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Mikkungwak. Thank you, Mr. Ma. Before I go on to my next name we'll probably break for lunch but I just have a quick question. Earlier you were talking about site remediation on contaminated sites and you stated your position and the Government of Nunavut's position. What is the federal position on that? Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᕐᑯᔭᓐᓇᒦᒃ ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ ᒥᔅᑕ ᒫᓗ. ᐊᓯᐊᓅᓚᐅᓐᖏᓂᕐᓂ ᐅᓪᓗᕈᒥᑕᓚᐅᑲᓐᓂᐊᖅᑰᖅᑐᒍᑦ. ᐆᒥᖕᒐᓕ ᐊᐱᓇᓚᐅᐱᒍᒪᒐᓗᐊᖅᑐᖕᒐ. ᐅᐊᑦᑎᐊᓵᖅ ᐅᖃᐅᓯᖅᑲᖅᑎᓪᓗᑕ ᓱᕈᖃᕐᕕᐅᔪᑦ ᐱᐅᔭᖅᑕᐅᓂᖏᓐᓂᒃ ᐅᖃᖅᑲᐅᓪᓗᑎᓪᓗ ᖃᓄᐃᓕᖕᒐᓂᔅᓯᓐᓂᒃ ᓄᓇᕗᑦ ᒐᕙᒪᒃᑯᖕᒐᓪᓗ ᑕᒪᑐᒪᐅᑉ ᒥᒃᓵᓄᑦ. ᒐᕙᒪᑐᖃᒃᑯᓪᓕ ᑕᒪᑐᒥᖕᒐ ᖃᓄᐃᓕᖕᒐᕙᖕ? ᒥᔅᑕ ᒫ.	ᐅᖃᕆᐊᖃᖅᑰᖅᑐᖕᒐ ᐊᒥᓱᑦ ᐱᔨᑦᑎᖃᑦᑕᖅᑕᕗᑦ ᐅᔾᔨᕆᓐᖕᒋᑐᐃᓐᓇᕆᐊᖃᖅᑕᖕᒐᓂᒃ ᓄᓇᕗᒻᒥ ᐃᑯᒻᒪᖅᑯᑎᓄᑦ ᐃᑲᔫᑎᑎᖃᕐᒥᒐᑦᑕ, ᐊᕐᕌᒍᑕᒫᑦ ᒫᓂ $8 ᒥᓕᐊᐸᓗᐃᑦ ᐃᒡᓗᕐᑯᑎᖃᖅᑐᓄᑦ ᐃᑲᔫᓯᐊᕐᕕᐅᕙᒻᒪᑕ ᓄᓇᕗᑦ ᒐᕙᒪᒃᑯᖕᒐᓐᓂᒃ. ᑕᐃᒃᑯᐊ ᓯᕗᑦᓕᖅᐹᑦ 700 ᐃᑯᒻᒪᖅᑯᑎᑦ ᐃᒃᑲᕐᕋᖏᓐᓄᑦ ᐊᑐᖅᑕᒥᓂᕐᓂᒃ ᐊᐅᔭᒃᑯᑦ ᐋᒍᓯᒃ ᑎᓯᐱᓇᒧᖅᑰᖅᑐᖅ ᑖᒃᑯᐊ ᓇᐸᐸᖏᓐᓂᒃ ᐃᑲᔫᓯᐊᕈᑕᐅᕙᒃᑐᑦ ᐃᖃᓗᐃᑦ ᐊᑭᖕᒐ ᒪᓕᑦᓗᒍ. ᐃᖃᓗᐃᑦ ᐊᑭᖕᒐ ᐊᑐᖅᑕᐅᖃᑦᑕᖅᑐᖅ ᐊᑭᑭᓛᖕᒍᓂᖕᒐᓄᑦ. ᐅᑭᐅᒃᑯᑦᓕ ᑕᐃᒪ ᑕᐃᒫᔅᓴᐃᓐᓇᖅ ᐃᑲᔫᓯᐊᖅᑕᖃᓱᖅ ᑭᓯᐊᓂ ᐃᑯᒻᒪᖅᑐᕈᑕᐅᔪᑦ ᐊᖏᓂᖅᓴᐅᑦᓗᓂ 1,000 ᐃᑲᕐᓄᑦ.
So if you stay within the 700 kilowatt-hours in the summer, and the 1000 kilowatt-hours in the wintertime, you're getting a pretty good subsidy from the government and you won't see that big of an impact on your power bill. It's only when you exceed those amounts, those thresholds that you would see the community rate really kick into play.	700 ᐃᑲᕐᕋᐃᑦ ᐃᓗᐊᓂ ᐊᑐᕈᕕᑦ ᐊᐅᔭᐅᓂᖕᒐᓂ 1,000-ᓂᑦᓗ ᐃᑲᕐᕋᓂᒃ ᐃᓗᐊᓃᒃᑯᕕᑦ ᐅᑭᐅᒃᑯᑦ, ᐊᖏᔪᖕᒐᑦᓚᒻᒥᒃ ᐃᑲᔫᓯᐊᕋᔭᖅᑐᑎᑦ ᒐᕙᒪᒃᑯᓐᓂᒃ ᐃᑯᒻᒪᖅᑯᑎᓄᑦᓗ ᐊᑭᓕᕆᐊᓖᑦ ᐊᑦᑐᐃᓗᐊᕋᓗᒃᑲᔭᓐᖏᑦᑐᖅ. ᑕᐃᒪᐃᓐᓂᖕᒐᓄᑦ ᐊᑐᓗᐊᓐᖏᒃᑯᕕᑦ ᐃᑯᒻᒪᖅᑯᑎᓂᒃ ᐊᐅᔭᒃᑯᑦ ᐅᑭᐅᒃᑯᑦᓗ ᖃᖏᐅᑎᓂᖏᒃᑯᕕᑦ ᑕᒪᓐᓇ ᐃᑲᔫᓯᐊᖅᑖᑎᑦ ᐊᖏᔪᒃᑦᓚᐅᒐᔭᖅᐳᑦ. ᑖᒃᑯᐊ ᑭᓯᐊᓂ ᖃᖏᐅᔭᐅᒫᖕᒐᑕ ᐊᑭᑦᑐᕈᑎᒻᒪᑎᐅᓯᓲᖕᒍᕗᑦ ᐃᒡᓗᖅᑐᐃᑦ.
I think it's really important that the public and Members realize that. Like I said, it's a significant subsidy by the Government of Nunavut to the tune of $8-9 million a year. Thank you, Mr. Chairman.	ᑕᒪᓐᓇ ᖃᐅᔨᒪᔭᐅᕐᑯᑐᐃᓐᓇᖅᑕᕋ ᑕᖅᑳᓂᒥᐅᓄᑦ ᒪᓕᒐᓕᐅᖅᑎᑯᓐᓄᑦᓗ ᐃᑲᔫᓯᐊᖅᑕᖃᕐᓂᖕᒐᓂᒃ. ᕐᑯᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Mikkungwak. Thank you, Mr. Ma. Before I go on to my next name we'll probably break for lunch but I just have a quick question. Earlier you were talking about site remediation on contaminated sites and you stated your position and the Government of Nunavut's position. What is the federal position on that? Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᕐᑯᔭᓐᓇᒦᒃ ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ ᒥᔅᑕ ᒫᓗ. ᐊᓯᐊᓅᓚᐅᓐᖏᓂᕐᓂ ᐅᓪᓗᕈᒥᑕᓚᐅᑲᓐᓂᐊᖅᑰᖅᑐᒍᑦ. ᐆᒥᖕᒐᓕ ᐊᐱᓇᓚᐅᐱᒍᒪᒐᓗᐊᖅᑐᖕᒐ. ᐅᐊᑦᑎᐊᓵᖅ ᐅᖃᐅᓯᖅᑲᖅᑎᓪᓗᑕ ᓱᕈᖃᕐᕕᐅᔪᑦ ᐱᐅᔭᖅᑕᐅᓂᖏᓐᓂᒃ ᐅᖃᖅᑲᐅᓪᓗᑎᓪᓗ ᖃᓄᐃᓕᖕᒐᓂᔅᓯᓐᓂᒃ ᓄᓇᕗᑦ ᒐᕙᒪᒃᑯᖕᒐᓪᓗ ᑕᒪᑐᒪᐅᑉ ᒥᒃᓵᓄᑦ. ᒐᕙᒪᑐᖃᒃᑯᓪᓕ ᑕᒪᑐᒥᖕᒐ ᖃᓄᐃᓕᖕᒐᕙᖕ? ᒥᔅᑕ ᒫ.	ᐅᖃᕆᐊᖃᖅᑰᖅᑐᖕᒐ ᐊᒥᓱᑦ ᐱᔨᑦᑎᖃᑦᑕᖅᑕᕗᑦ ᐅᔾᔨᕆᓐᖕᒋᑐᐃᓐᓇᕆᐊᖃᖅᑕᖕᒐᓂᒃ ᓄᓇᕗᒻᒥ ᐃᑯᒻᒪᖅᑯᑎᓄᑦ ᐃᑲᔫᑎᑎᖃᕐᒥᒐᑦᑕ, ᐊᕐᕌᒍᑕᒫᑦ ᒫᓂ $8 ᒥᓕᐊᐸᓗᐃᑦ ᐃᒡᓗᕐᑯᑎᖃᖅᑐᓄᑦ ᐃᑲᔫᓯᐊᕐᕕᐅᕙᒻᒪᑕ ᓄᓇᕗᑦ ᒐᕙᒪᒃᑯᖕᒐᓐᓂᒃ. ᑕᐃᒃᑯᐊ ᓯᕗᑦᓕᖅᐹᑦ 700 ᐃᑯᒻᒪᖅᑯᑎᑦ ᐃᒃᑲᕐᕋᖏᓐᓄᑦ ᐊᑐᖅᑕᒥᓂᕐᓂᒃ ᐊᐅᔭᒃᑯᑦ ᐋᒍᓯᒃ ᑎᓯᐱᓇᒧᖅᑰᖅᑐᖅ ᑖᒃᑯᐊ ᓇᐸᐸᖏᓐᓂᒃ ᐃᑲᔫᓯᐊᕈᑕᐅᕙᒃᑐᑦ ᐃᖃᓗᐃᑦ ᐊᑭᖕᒐ ᒪᓕᑦᓗᒍ. ᐃᖃᓗᐃᑦ ᐊᑭᖕᒐ ᐊᑐᖅᑕᐅᖃᑦᑕᖅᑐᖅ ᐊᑭᑭᓛᖕᒍᓂᖕᒐᓄᑦ. ᐅᑭᐅᒃᑯᑦᓕ ᑕᐃᒪ ᑕᐃᒫᔅᓴᐃᓐᓇᖅ ᐃᑲᔫᓯᐊᖅᑕᖃᓱᖅ ᑭᓯᐊᓂ ᐃᑯᒻᒪᖅᑐᕈᑕᐅᔪᑦ ᐊᖏᓂᖅᓴᐅᑦᓗᓂ 1,000 ᐃᑲᕐᓄᑦ.

Mr. Ma: Thank you, Mr. Chairman. It's probably not polite to repeat what they would probably say. But I think they would probably say it's your problem and I think typically that has been their approach. I will say that the courts of law have basically established the polluter pays principle, so I think that is somewhat enshrined in case law and certainly that would be our position going forward. Thank you, Mr. Chairman.	**Ì** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐅᖃᒃᑲᓐᓂᕐᓗᒍ ᑕᐃᒫᒍᑦᑎᐊᖅᑰᖕᒋᑦᑑᒐᓗᐊᖅ ᑭᐅᔾᔪᑎᒋᒐᔭᖅᑕᖕᒐᓂᒃ, ᑭᓯᐊᓂ ᑭᐅᑐᐃᓐᓇᕋᔭᖅᑰᖅᑐᖅ ᐃᓕᔾᓯᓕ ᑲᒪᒋᔭᕆᐊᖃᖅᑕᓯ ᑕᐃᒪᐃᖕᒋᓐᓇᖃᑦᑕᒪᐅᕐᒪᑕᓗ. ᐃᓛᒃ ᐅᖃᕋᔭᖅᑐᖕᒐᓕ ᐃᖅᑲᖅᑐᐃᓈᑦ ᓇᓗᓇᐃᖅᓯᓯᒪᒻᒪᑕ ᒪᓕᒐᓕᕆᓂᒃᑯᑦ ᑐᓐᖓᕕᒋᔭᐅᓲᒥᒃ, ᑕᐃᒫᑦᓕ ᐃᓱᒪᓐᖕᒋᑦᑐᒍᑦ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Are you saying that the next step in this process is to go through the courts? Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔅᑕ ᒫ. ᐅᖃᕋᓱᐸᐃᑦ ᑭᖑᓂᐊᒍᑦ ᐃᖅᑲᖅᑐᐃᔾᔪᑕᐅᓗᓃ? ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. Hopefully not. In my response to Member Mikkungwak, I think I indicated that I think that if we can go the diplomatic route, so to speak, it would be worthwhile to have the initial discussions with AANDC and then go from there or the federal government, depending on who has the jurisdiction, but I think that's the approach that we would take. We would try to at least have a dialogue and see if we can come to some sort of a mutual understanding and agreement, but I would suspect that it would take some time and effort to get to that stage. Thank you, Mr. Chairman.	**Ì** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐋᒡᒐᐅᒍᒥᓇᐅᒐᓗᐊᖅ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᒧᑦ ᐅᖃᐅᑎᖅᑲᐅᒐᒃᑯ ᑕᐃᒪ ᐱᐅᓂᖅᓴᐅᓇᔭᕋᓗᐊᕐᒪᑦ ᑕᐃᒪᓐᓇᒃ ᐃᖅᑲᖅᑐᐃᕕᒃᑰᖕᒋᑦᓗᓂ ᑭᓯᐊᓂ ᑲᑎᒪᔾᔪᑎᒋᖃᑦᑕᕐᓗᒍ ᐊᒻᒪ ᓲᔾᔪᒥᔪᒫᓐᖕᒋᒻᒪᖕᒐᑕ ᐅᕝᕙᓘᓐᓃᑦ ᐊᑭᓖᔪᒪᔾᔪᒥᓇᔭᓐᖕᒋᒻᒪᖕᒐᑕ ᑕᐃᒪᓐᓇᒃ ᑲᑎᒪᖃᑎᖃᑎᒋᕋᓱᖃᑦᑕᕐᓂᐊᖅᑕᕗᑦ ᑕᐃᒃᑯᐊ ᐃᓄᓕᕆᔨᑐᖃᒃᑯᑦ ᐋᑐᐊᒥ ᒐᕙᒪᑐᖃᒃᑯᓐᓂ. ᑕᐃᒫᒃ ᑕᐃᒪᐃᓕᐅᕐᓗᑕ ᐊᖏᖃᑎᑏᓕᐅᖃᑎᖃᕋᓱᒐᔭᖅᑐᒍᑦ ᑭᓯᐊᓂ ᐊᑯᓂᒐᓚᐅᔪᒃᓴᐅᒐᔭᖅᐳᖅ ᐊᔪᐃᓐᓈᕈᑕᐅᓗᓂᓗ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. It might be something to throw at somebody at the first week on the position, but I guess it's a step that you may have to take.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔅᑕ ᒫ. ᖃᐅᔨᒋᐊᕈᑎᒋᓚᐅᕐᓗᒍᖃᐃ ᐱᒋᐊᖃᕋᔭᖅᑐᒍᑦ.
At this time, we will break for lunch. We will return at 1:30 and the first name on my list when we return is Mr. Joanasie. Thank you, everyone.	ᒫᓐᓇ ᐅᓪᓗᕈᒥᑕᓚᐅᑲᓐᓂᐊᖅᑐᒍᑦ ᐅᑎᕐᓗᑕᓗ 1:30-ᒧᐊᖅᐸᑦ ᐊᒻᒪ ᓯᕗᓪᓕᐊᓂᐊᖅᑐᖅ ᐅᑎᕈᑦᑕ ᒥᔅᑕ ᔪᐊᓇᓯ. ᖁᔭᓐᓇᒥᒃ ᐃᓗᓐᓇᓯ.
>>Committee recessed at 11:41 and resumed at 13:20	*>>ᓄᖅᑲᑲᐃᓐᓇᖅᑐᑦ 11:41ᒥ ᑲᔪᓯᑲᓂᖅᑐᑎᓪᓗ 13:20ᒥ*
Chairman: Welcome back, everybody. I was speaking to Mr. Ma over the break and	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᑐᓐᖓᓱᒋᑦᑎ ᐃᓗᓐᓇᓯ. ᒥᔅᑕ ᒫ ᐅᖃᖃᑎᒋᖅᑲᐅᒐᒃᑯ ᐅᓪᓗᕈᒥᑕᖅᑎᓪᓗᑕ

he has some further information from one of the questions that Mr. Rumbolt had asked earlier this morning. If you wanted to provide that response? Mr. Ma. Thank you.	ᑐᓴᒐᒃᓴᖅᑲᒃᑲᓐᓂᖅᑲᐅᔪᖅ ᒥᔅᑕ ᕿᒻᐳᑉ ᐊᐱᖅᑯᑎᒋᖅᑲᐅᔭᖕᒐᓐᓄᑦ, ᐅᖅᑲᑲᐃᓐᓇᕈᓐᓇᕈᕕᖅᑲᐃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. Thanks for the opportunity to provide additional information to Member Rumbolt. One of the questions from Member Rumbolt was where we have fuel tank storage capacities, and it's in all communities. I can give you a listing of the capacity in each community, if you want it at some point in time as well, that is available. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᖁᔭᓐᓇᒥᒃ ᐱᕕᖅᑲᖅᑎᑕᐅᒃᑲᓐᓂᕐᒥᒐᒪ ᑐᓴᖅᑎᓂᐊᕐᓗᒍ ᒥᔅᑕ ᕿᒻᐳᑦ. ᐊᐱᖅᑯᑎᖅᑲᖅᑲᐅᒻᒪᑦ ᐅᖅᓱᐊᓗᖅᑲᐅᑎᑦᑕ ᐃᓂᒋᔭᖕᒋᓐᓂ ᓄᓇᓕᓐᓂ. ᖃᐃᔅᓯᔪᓐᓇᕋᓗᐊᖅᑐᖕᒐ ᐊᑐᓂ ᓄᓇᓖᑦ ᐅᖅᓱᐊᖅᑯᑕᐅᑎᒋᔭᖕᒋᑕ ᖃᔅᓯᓄᑦ ᐊᖕᒋᑎᒋᓂᖕᒋᓐᓂᒃ, ᑖᒃᑯᐊ ᐊᑐᐃᓐᓇᐅᒻᒥᔪᐃᑦ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. We left off with Mr. Joanasie at the microphone. Please proceed, sir.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔅᑕ ᒫ. ᑕᐃᒪ ᒥᔅᑕ ᔪᐊᓇᓯᐅᓂᐊᖅᑲᐅᒻᒪᑦ ᓂᑦᓕᕈᓐᓇᖅᓯᓕᕆᕗᖅ. ᐊᑏ, ᐊᑐᐃᓐᓇᐅᓕᖅᐳᑎᑦ.
Mr. Joanasie (interpretation): Thank you, Mr. Chairman. I would like to welcome you, Mr. Ma, and all the people listening out there. First of all, I would like further information on who gives the approval regarding your corporate plans for 2014-18? Is it you, as the President of the Qulliq Energy Corporation? Or is it the Minister responsible for the Qulliq Energy Corporation? Or is it the QEC Board of Directors? Or the Financial Management Board? If you can understand the question. That is my first one. Thank you, Mr. Chairman.	**ᔪᐊᓇᓯ**: ᓇᑯᕐᒥᒃ ᐃᑦᓯᕙᐅᑖᖅ ᐊᒻᒪᓗ ᑐᓐᖓᓯᒋᑦ ᒥᔅᑐ ᒫ ᐊᒻᒪ ᓈᓚᑦᑐᐃᑦ. ᑐᑭᓯᒋᐊᒃᑲᓐᓂᕈᖅᑳᖅᑐᖕᒐ ᑭᒃᑯᑦ ᐊᖕᒋᖅᑎᐅᒻᒪᖕᒫᑦᑕ ᓲᕐᓗ ᓴᓐᖕᒋᓂᖅᑲᖅᐸᑦ ᑖᒃᑯᓇᓐᖕᒐᑦ ᐸᕐᓇᐅᑎᔅᓯᓐᓂᒃ ᑎᒥᐅᑉ ᐸᕐᓇᐅᑎᖕᒋᑦ 2014-2018-ᒧᓄᑦ. ᐃᒻᒪᕐᑳ ᐃᕝᕕᐅᕙ ᐊᖕᒐᔪᖅᑳᖕᒍᓪᓗᑎᑦ ᖁᑦᓕᒃᑯᓐᓄᑦ ᐅᕝᕙᓘᓐᓃᑦ ᒥᓂᔅᑑᔪᖅ ᖁᑦᓕᒃᑯᓐᓄᑦ ᑲᑎᒪᔨᓘᓐᓃᑦ ᐅᕝᕙᓘᓐᓃᑦ ᑮᓇᐅᔭᓂᑦ ᐊᐅᓚᑦᑎᓂᕐᒧᑦ ᑲᑎᒪᔨᑦ. ᑐᑭᓯᓇᕈᒪ, ᐃᑦᓯᕙᐅᑖᖅ, ᑖᓐᓇ ᓯᕗᓪᓕᕐᒥᒃ ᐊᐱᖅᑯᑎᒐ, ᓇᑯᕐᒥᒃ.
Chairman: Mr. Joanasie, I was a little confused after some of the responses earlier today too. Mr. Ma, if you could provide us with more detail, please?	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔅᑕ ᔪᐊᓇᓯ. ᓇᓗᓕᑲᐃᓐᓇᕋᓗᐊᕋᒪ ᑭᐅᔾᔪᑕᐅᖃᑦᑕᖅᑲᐅᔪᑦ ᑭᖑᓂᐊᒍᑦ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. Maybe before I answer Member Joanasie's question, I'll just give a little bit of background. The first step in the process would be for the board to approve a strategic plan. I think during questions from Member Angnakak we spoke a bit about the	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐃᒻᒪᕐᑳ ᑭᐅᓚᐅᖕᒋᓂᕐᓂ ᒥᔅᑕ ᔪᐊᓇᓯᐅᑉ ᐊᐱᖅᑯᑎᒋᔭᖕᒐᓄᑦ ᐅᓂᒃᑳᓚᐅᑲᒍᓐᓇᕈᒪ. ᓯᕗᓪᓕᖅᐹᖑᕐᑲᑦᑕᖅᑐᖅ ᑲᑎᒪᔨᑦ ᐊᖕᒋᓚᐅᕐᓗᑎᑦ ᐋᖅᑭᒃᓯᒪᓂᐊᕐᓂᕐᒧᑦ ᐸᕐᓇᐅᑎᒥᒃ. ᑕᐃᒪ ᑲᑎᒪᔨ ᐊᖕᓇᑲᐅᑉ ᐊᐱᖅᑯᑎᒋᖅᑲᐅᔭᖕᒐᓄᑦ

strategic plan. The corporate plan then comes from the strategic plan. The strategic plan, basically, lays out broad goals that the corporation is trying to achieve, the corporate plan fills in those details in terms of the actual strategic goals.	ᐅᖃᐅᓯᕆᖅᑲᐅᓪᓗᑎᒍ ᑕᐃᓐᓇ ᐸᖃᐅᑎᒃ. ᑎᒥᐅᔫᑉ ᐊᐅᓚᓂᒃᓴᖓᓄᑦ ᐸᖃᐅᑎᒃ ᓴᖅᑭᕙᑉᐳᖅ ᑕᐃᒃᓯᒪᖕᖓᑦ ᐋᖅᑭᒃᓯᒪᓂᐊᖅᓂᖅᒧᑦ ᐸᖃᐅᑎᒥᒃ. ᐋᖅᑭᒃᓯᒪᓂᐊᖅᓂᖅᒧᑦ ᐸᖃᐅᑎᑦ ᑐᕋᖅᑕᕕᓪᓗᐊᑕᓕᐅᕈᑕᐅᕙᑉᐳᖅ ᐊᐅᓚᓂᖅᒧᑦ ᐸᖃᐅᑎᒧᑦ.
The process, basically, starts this time of year. It should have actually started already. We as the management team then would bring forward priorities for the board to consider at the fall in-person board meeting. The board can vary it, accept in the whole, or whatever they choose to do.	ᑕᐃᓐᓇᓕ ᐊᐅᓚᓂᖅᒧᑦ ᐸᖃᐅᑎᒃ ᐃᓗᓕᖃᖅᓂᖅᓴᐅᕙᒃᑐᖅ ᓱᓇᐅᓂᐊᖅᒪᖕᒐᑕ ᑕᒪᒃᑯᐊ ᓴᖅᑭᑦᑐᑦ. ᒫᓐᓇᐅᔪᒃᑯᑦ ᐅᑭᐊᒃᓵᒥ ᑕᒪᓐᓇ ᐊᐅᓚᓂᖅᒧᑦ ᐸᖃᐅᑎᒃ ᐱᒋᐊᖅᑕᐅᕙᑉᐳᖅ ᐊᒻᒪᓗ ᐊᐅᓚᑦᑎᔨᓂᑦ ᑲᑎᑦᑎᕙᒃᑐᒍᑦ ᑲᑎᖃᖃᖅᑎᓕᓲᕗᑦ ᑲᑎᒪᔨᓂᑦ ᐅᑭᐊᒃᓵᒃᑯᑦ. ᑲᑎᒪᔨᑦ ᐋᖅᑭᒋᐊᓇᒍᓐᓇᓲᑦ ᐸᖃᐅᑎᒥᒃ ᖃᓄᓕᒫᖅ.
So basically, the board would approve the corporate plan. From there though, because of process, I think it might have been in the chairman's opening comments, there is not the opportunity for debate in this Assembly. So there is an additional step whereby the Minister also has to review the corporate plan. He or she can choose to accept it or not before he or she brings it to cabinet for approval. Cabinet then would approve the corporate plan for tabling in this House, at which point, Members then see it publicly and comment on it, like in this sitting. Thank you, Mr. Chairman.	ᐃ, ᑖᒃᑯᐊ ᑲᑎᒪᔨᑦ ᐊᖏᓲᖕᒍᔪᑦ ᐋᖅᑭᒃᓯᒪᓂᐊᖅᓂᖅᒧᑦ ᐸᖃᐅᑎᒥᒃ. ᑕᒪᓐᓇ ᐅᖃᐅᓯᐅᒐᓚᖅᑲᐅᔫᒐᓗᐊᖅ ᐃᒃᓯᕙᐅᑕᐅᑉ ᒪᑐᐃᕈᑎᖏᓐᓂ, ᑭᓯᐊᓂ ᐅᕙᓂ ᒪᓕᒐᓕᐅᖅᕕᒻᒥ ᐋᔨᖃᑎᒌᕙᕕᒃᓴᖅᑲᓗᐊᖅᐸᖏᒻᒪᑦ ᑕᒪᓐᓇ ᐸᖃᐅᑎᒃ ᑕᐃᒪᐃᓐᓂᖕᒐᓄᑦ ᐃᒪᐃᓕᖕᒐᓂᖅᑲᒃᑲᓂᖅᑐᖅ ᒥᓂᔅᑕ ᖁᒥᖅᕈᖅᑲᑕᐅᒋᐊᖅᑲᖅᑎᑕᐅᓂᖕᒐ ᐊᐅᓚᓂᖅᒧᑦ ᐸᖃᐅᑎᒃᓴᒥᒃ. ᑖᓐᓇᓗ ᐊᖏᕈᓐᓇᖅᑐᓂ ᐋᒡᒐᖅᑐᓂᓘᓐᓃᑦ ᑖᔅᓱᒥᖕᒐ ᐸᖃᐅᑎᒥᒃ ᓯᕗᓕᖅᑎᐅᔪᓄᑦ ᑐᓐᓂᓇᓚᐅᓐᖏᓐᓂᕐᒥᓂᐅᒃ ᐊᖏᖅᑕᐅᓂᐊᖅᒪᑕ. ᓯᕗᓕᖅᑏᑦ ᑲᑎᒪᔨᖏᑦ ᑕᒪᑐᒥᖕᒐ ᐊᖏᓕᕋᔭᖅᐳᑦ ᓴᖅᑭᑕᐅᓂᐊᓕᕈᓂ ᒪᓕᒐᓕᐅᕐᕕᒻᒥ. ᒪᓕᒐᓕᐅᕐᕕᒻᒥ ᓴᖅᑭᑎᑕᐅᑉᐸᑦ ᑕᐃᒪ ᑕᖅᑳᓂᒥᐅᓄᑦ ᒪᓕᒐᓕᐅᖅᑎᑯᓐᓄᓪᓗ ᑕᑯᔭᐅᓕᕋᔭᖅᐳᖅ ᐅᖃᐅᓯᒃᓴᓕᐅᖅᑐᐅᒍᓐᓇᖅᓯᓪᓗᓂᓗ ᓱᕐᓗ ᐅᕙᓂ ᑲᑎᒪᓂᑦᑎᓐᓂ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.	
Chairman: Thank you, Mr. Ma. Mr. Joanasie, do you have more questions?	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᔪᐊᓇᓲ, ᐊᐱᖅᑯᑎᒃᓴᖅᑲᒃᑲᓂᖅᐲᑦ?
Mr. Joanasie (interpretation): Thank you, Mr. Chairman. Do you go through the same procedure in approving the budget? Does it go through the QEC Board of Directors? To the Minister? How does the annual budget get approved? And who does the approval? Thank you, Mr. Chairman.	**ᔪᐊᓇᓱ**: ᓇᑯᕐᒥᒃ ᐃᑦᓯᕙᐅᑖᖅ. ᑖᒃᑯᐊ ᐊᑐᖅᑕᐅᓲᖕᒍᑎᕙᑦ ᑕᕝᕗᓇᑦᑕᐃᓐᓇᖅ ᑮᓇᐅᔭᖅᑐᕈᑎᓯ ᐊᕐᕌᒍᑕᒫᑦ ᐊᖏᖅᑕᐅᖅᑕᕆᐊᖅᑎᓪᓗᒋᑦ, ᑕᐃᒫᑦᑕᐃᓐᓈᕆᕙ ᑲᑎᒪᔨᒃᑯᑦ ᒥᓂᔅᑐᒧᑦ ᐊᓱᐃᓪᓛᒃ ᓯᕗᓕᖅᑎᒃᑰᕈᔭᐅᓗᓂ. ᑕᐃᒪᐃᓕᖕᒐᒋᕙ ᑮᓇᐅᔭᖅᑐᕈᑎᓯ? ᖁᔭᓐᓇᒥᒃ ᐃᑦᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Joanasie. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔅᑕ ᔪᐊᓇᓱ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I would say that the budgeting process and the	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᑮᓇᐅᔭᖅᑐᕈᑎᒃᓴᓕᓇᓂᖅ ᐊᐅᓚᓂᖅᒧᓪᓗ

corporate plan process are very similar to the GN's. I think the only major difference from my perspective would be that we have board of directors in between the corporation and Executive Council. I think I'd indicated to a question from Member Angnakak that again the process would be the same. As we develop the corporate plan we have to put some numbers to it. The budget gets prepared at the same time and together in some respects.	<ᕐᓇᐅᑎᓕᕆᓂᖅ ᐊᔾᔨᐸᓗᖓᓂᒃ ᐱᓕᕆᐊᕆᔭᐅᖃᑦᑕᓲᒃ ᓄᓇᕗᑦ ᒐᕙᒪᒃᑯᖓᑎᑐᑦ. ᐊᔾᔨᐅᖏᑦᓚᕆᑦᑐᑑᒐᔭᖅᐳᖅ ᑲᑎᒪᔨᖃᕋᑦᑕ ᐊᒻᒪᓗ ᐊᑯᓐᓂᖓᓐᓂ ᑎᒥᐅᔪᑦ ᐊᒻᒪᓗ ᒥᓂᔅᑕᐃᑦ ᑲᑎᒪᔨᖏᑦ. ᑭᓯᐊᓂ ᒥᔅ ᐊᖕᓇᑲᖅᐅᑉ ᐊᐱᖅᑯᑎᒋᒻᒪᒋ ᑕᐃᒫᑐᐃᓐᓇᐅᓇᔭᖅᑐᑦ ᓲᑦᓗ ᐸᓐᓇᐅᑏᓐ ᐊᖅᑭᒃᓱᓕᖅᓱᑎᒃᑯᓐ ᓈᐃᓴᐅᑎᖏᓐᓂᒃ ᖃᔅᓯ ᑖᓚᑐᕋᔭᓐᖑᐊᓐᓂᖏᓐᓂᒃ ᐃᓕᐅᖅᑲᐃᕙᒋᖅᑕᕋᑦᑕ.|
We would then bring it typically to our board in the fall board meeting and typically that fall board meeting is in October or November. We try to work around the fall sitting of this House. It's hard to support your minister when he is in the House or she is in the House and at the same time have a board meeting.	ᑖᓐᓇᐅᖅᑲᐅᑎᑦᓗᒍ ᑲᑎᒪᔩᑦ ᐅᑭᐊᒃᓵᖅᓯᐅᒻᒥᒃ ᑲᑎᒪᓕᖅᑎᑦᓗᒋᑦ ᑕᐃᒃᑯᓄᖓᖅᑕᐅᕐᓚᖅᐳᑦ ᐊᒻᒪᓗ ᒪᓕᒐᓕᐅᕝᕙᒻᒥ ᑲᑎᒪᔾᔪᐊᓐᓂᐊᓐᓂᖅ ᓂᕆᐅᒋᓯᓐᓈᖅᑐᑎᒃᑯᑦ ᐊᖅᑭᒃᓱᐃᖃᑦᑕᕋᑦᑕ. ᒥᓂᔅᑕ ᑕᕝᕙᓃᒻᒪᑦ ᑲᑎᒪᔩᑦ ᑲᑎᒪᒻᒪᑕ.
Once the board has approved the budget, corporate plan, and the capital plan they then all go forward to the minister and if the minister is ok with it then it would go forward to Executive Council for approval for tabling it in this House. Thank you, Mr. Chairman.	ᐊᖏᖅᑕᐅᒃᐸᑕᓗ ᐊᑭᑐᔪᖅᑐᕈᑎᒃᓴᐃᑦ ᐊᑐᕈᒫᓐᓂᐊᖅᑐᓗ ᐸᕐᓇᐅᑏᓗ ᒥᓂᔅᑐᒧᑦ ᑐᓐᓂᖅᑯᑕᐅᕐᓚᖅᐳᖅ, ᒥᓂᔅᑕᒧᑦ ᐊᖏᖅᑕᐅᑉᐸᑦ ᒥᓂᔅᑕᐃᑦ ᑲᑎᒪᔨᖏᓐᓅᖅᑕᐅᕐᓚᖅᐳᖅ ᐊᒻᒪᓗ ᐅᕗᖓ ᒪᓕᒐᓕᐅᕝᕙᒻᒧᑦ ᓴᖅᑭᑕᐅᕐᓚᓕᖅᐳᖅ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Mr. Joanasie.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᔪᐊᓇᓯ.
Mr. Joanasie: Thank you, Mr. Chairman. Thank you for the answer. I have another question kind of along the same lines which is to ask what or who has the final authority to approve on behalf of QEC the terms and conditions of the NEU collective agreement? Is it the president, the minister responsible, the QEC board members, or FMB? Thank you, Mr. Chairman.	**ᔪᐊᓇᓯ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ ᐊᒻᒪᓗ ᖁᔭᓐᓇᒥᒃ ᑕᒪᓐᓇ ᓂᑦᓕᐅᑎᒋᒐᓐᓂ. ᐊᐱᖅᑯᑎᖃᒃᑲᓐᓂᕈᒪᒐᒪ ᑭᓇ ᑭᖑᑦᓕᖅᐹᖑᑦᓗᓂ ᐊᖏᖅᓯᐅᔨᐅᕙ ᑭᒡᒐᖅᑐᐃᑦᓗᑎᑦ ᖁᑦᓕᒃᑯᓐᓂ ᓄᓇᕗᒥ ᐃᖅᑲᓴᐃᔭᖅᑏᑦ ᑲᑐᔾᔨᖃᑎᒌᖏᑦᑕ ᐋᔩᕈᑎᒋᔭᐅᔪᑦ. ᒥᓂᔅᑕ, ᐊᖓᔪᖅᑳᒻᒪᕆᒃ ᑲᑎᒪᔨᒃᑯᑦ ᐅᕝᕙᓘᓐᓂᑦ ᒐᕙᒪᒃᑯᑦ ᑮᓇᐅᔭᓕᕆᔨᖏᑦᑕ ᑲᑎᒪᔨᖏᓐ? ᖃᓄᖅ ᐊᖅᑭᒃᓯᒪᕙ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.	
Chairman: Thank you, Mr. Joanasie. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. To	**ᒫ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᑖᓐᓇ

answer your question in short, ultimately it would be the Financial Management Board. But again I would just reiterate the process. If we reach a tentative agreement with the NEU it would go to the board for approval. The board would approve it for recommendation to Executive Council. Our minister then would bring it forward to the Financial Management Board to seek their approval.	ᓇᐃᓈᓪᓗᒍ ᑭᐅᒋᐊᓪᓗᒍᓗ ᑮᓇᐅᔭᓕᕆᔨᑦ ᑲᑎᒪᔨᖏᐅᒍᔪᑦ, ᐱᕙᓪᓕᐊᓂᖏᑦ ᒪᓕᓪᓗᒋᑦ ᑲᑎᒪᔨᓅᖅᑕᐅᕐᓚᖅᐳᑦ ᐊᑐᓕᕐᑯᔭᖅᑎᒍᑦ ᐊᖏᖅᑕᐅᔪᒃᓴᓐᖑᖅᑎᑕᐅᓚᖅᐳᖅ ᑖᒃᑯᓄᖓ ᒪᓕᒐᓕᐅᖅᑎᓄᑦ.
Our negotiation mandate is also proved even before we go into collective bargaining by the Financial Management Board. Obviously the board and the senior management team has input into that process. It's similar to what I just described. Thank you, Mr. Chairman.	ᐊᒫᓐᓂᕗᑦ ᒪᓕᕐᓗᒋᑦ ᑮᓇᐅᔭᓕᕆᔨᑦ ᑲᑎᒪᔨᖏᑦᑎᒎᓇᔭᖅᑐᖅ ᑕᐃᒫᑐᐃᓐᓇᖅ ᐅᓂᒃᑳᖅᑲᐅᔭᑎᑐᑦ ᐱᐅᓯᖅᑲᖅᑕᒻᒥᔪᑦ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Mr. Joanasie.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᔪᐊᓇᓯ
Mr. Joanasie (interpretation): Thank you, Mr. Chairman. I would like to thank you for your response. Again to another issue, just for further clarity, there were some questions this morning. My colleague from Baker Lake asked a question regarding the 24 middle management. How many are beneficiaries? In appendix C, it indicates that in 2014 March 31 is it the same number or has there been a change in that? If you get my question. Thank you, Mr. Chairman.	**ᔪᐊᓇᓯ**: ᐃ, ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᖁᔭᓐᓇᒥᒃ ᑭᐅᒻᒪᖓ ᐊᒻᒪ ᐊᓯᐊᒍᑦᓕ ᐊᐱᖅᑯᑎᖅᑲᒃᑲᓐᓂᒻᒥᔪᖓ ᑐᑭᓯᒋᐊᒃᑲᓐᓂᑐᐃᓐᓇᕈᒪᓪᓗᖓᓪᓗ, ᐊᐱᖅᓱᖅᑕᐅᖅᑲᑦᑕᖅᑲᐅᒻᒪᑦ ᐅᓪᓛ ᑲᑎᒪᔨᐅᖅᑲᑎᒫ ᖅᑲᒪᓂᑦᑐᐊᒻᒧᕙᓪᓕᐊᔪᖅ ᐊᐱᕆᖅᑲᐅᒻᒪᑦ ᑕᐃᒃᑯᐊ 24-ᖑᔪᑦ *middle management*-ᒥᑦᑐᑦ ᐃᖅᑲᓇᐃᔭᖅᑏᑦ ᖅᑲᕐᓯᐅᒻᒪᖕᒫᑕ ᓄᓇᕗᑦ ᓄᓇᑖᕈᑎᖓᒍᑦ ᐊᑎᖅᑲᖅᑕᐅᔪᑦ. ᐅᕙᓂ ᐸᓐᓇᐅᑎᔅᓯᓐᓂ ᐅᐃᒍᖓᓂ ᓲ, *Appendix C* ᑎᑎᕋᖅᓯᒪᒻᒪᑦ ᒫᓐᓇ ᐱᖓᓲᓂᕋᖅᑕᐅᓪᓗᑎᒃ ᐃᓛᒃ, 2014 ᒪᔾᔨ 31. ᑖᓐᓇ ᑕᐃᒪᐃᓕᖓᐃᓐᓇᒻᒪᖕᒫᑦ ᐊᐱᕆᒍᒪᔭᕋ ᐅᕝᕙᓘᓐᓃᑦ ᐊᓯᔾᔨᖅᓯᒪᓕᖅᑲ ᑖᓐᓇ? ᑐᑭᓯᓇᓐᓂᕈᒪ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Joanasie. I can cross that question off my list that I was going to ask. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔅᑕ ᔪᐊᓇᓲ. ᐃ, ᑖᓐᓇ ᐊᐱᖅᑯᑎᒋᓂᐊᖅᑲᐅᒐᒃᑯ ᐲᖅᑕᕋ. ᒥᔅᑕ ᒫ.
Mr. Ma: Sorry, Mr. Chairman, just bear with me. What Member Joanasie is referring to is page 35 of the 2014-18 corporate plan. That was March 31, 2014 so at that point he was correct there were three beneficiaries in middle management. I think I have numbers to July 31. I'm trying to look up the note. Bear with me.	**ᒫ** (ᑐᓵᔨᒃᑯᑦ): ᒪᒥᐊᓇᖅ, ᐅᑯᐊ ᓇᓕᐊᒃ ᐅᓇ ᓈᐃᓴᐅᑦ ᒪᒃᐱᒐᖅ 35-ᒥᑦᑐᑦ 2014-18 ᐸᖁᓇᐅᑎᖏᓐᓂ ᒪᔾᔨ 31, 2014, ᐱᖓᓲᓚᐅᒻᒪᑕ ᓄᓇᑖᖅᑕᐅᓯᒪᔪᑦ ᔪᓚᐃ 31-ᒥ ᐅᑯᐊ ᑕᑯᓂᐊᓪᓗᒋᑦ. ᐅᑯᐊ ᒥᑭᑦᑐᓪᓛᓗᒻᒪᑕ ᑎᑎᕋᑯᓗᖏᑦ.

Again it's in really small print for old guys like me. At July 31 it's showing one beneficiary so I'm not sure what happened but I can certainly follow up on that. Out of a total middle management positions of 17, we had 16 filled of which one was a beneficiary. I'm not sure what happened in the reporting here. That's a significant drop in the number of positions so it may be worthwhile for me to go back and follow up on that. Thank you, Mr. Chairman.	ᔪᓚᐃ 31, ᐊᑕᐅᓯᐅᓕᖅᑐᖅ ᓄᓇᑖᖃᑕᐅᓯᒪᔪᖅ ᐃᖅᑲᓇᐃᔭᖅᑎ ᐊᑯᓐᓂᖅᓱᖅᑐᓃᑦᑐᖅ. ᑲᑎᓕᒫᖅᓗᒋᑦ 17-ᖑᒻᒪᑕ ᐊᒻᒪ 16 ᐃᓄᒃᑕᐅᓯᒪᓪᓗᑎᒃ ᐊᑕᐅᓯᖅ ᓄᓇᑖᖃᑕᐅᓯᒪᓪᓗᓂ. ᐃ, ᐅᓄᕈᓐᓃᑲᓪᓚᒃᑐᐊᓘᒻᒪᑕᐅᑯᐊ ᐃᓄᐃᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᒋᔭᐅᔪᑦ. ᑖᓐᓇ ᑐᑭᓯᒋᐊᒃᑲᓐᓂᓚᐅᓪᓗᒍ ᑭᐅᒃᑲᓂᓛᖅᐸᒋᑦ ᓇᓂᓐᓂᕈᒃᑯ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. I look forward to having that information. Mr. Joanasie.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ. ᓂᕆᐅᒃᐳᒍᑦ ᑕᒪᒃᑯᐊ ᒥᒃᓵᓐᓚᔪᓂᒃ ᑐᓴᓐᓂᐊᓐᓂᖅ. ᒥᔅᑕ ᔪᐊᓇᓯ.
Mr. Joanasie (interpretation): Thank you, Mr. Chairman. Again, turning to another issue and on page 10 of your plan and with the following Article 23, you touched up on this issue of it, and you indicated that they were a number going for further education with Arctic College. Do you have an agreement with Arctic College so that your employees can take financial training, or accountant training? Do you have an agreement currently with Nunavut Arctic College? Thank you, Mr. Chairman.	**ᔪᐊᓇᓯ**: ᓇᑯᒻᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐊᒻᒪᑦᑕᐅᖅ ᐊᓯᒃᑲᓐᓂᖕᒐᒍᑦᓗ ᐃᓛᒃ, ᑕᕝᕙᓂ ᐸᓐᓇᐅᑎᒋᔭᔅᓯᓐᓂ ᒪᒃᐱᒐᖕᒐ 10, ᐃᓄᓐᓂᒃ ᐃᖅᑲᓇᐃᔭᓐᓂᒻᒧᑦ ᐸᓐᓇᐅᑏᑦ, *Article 23*-ᒥ ᒪᓕᓪᓗᓂ ᑖᒃᑯᐊ ᐅᖃᐅᓯᕆᒐᓛᖅᑲᐅᒐᓗᐊᖅᑕᖕᒐ ᓯᓚᑦᑐᓴᖃᒪᒥᒍᖅ ᐃᓕᓐᓂᐊᖅᑐᐃᑦ ᖃᑦᑎᐅᓂᕋᖅᑲᐅᔭᖕᒋᒃᑭᐊᖅ ᑭᓯᐊᓂ ᐊᐱᕆᒍᒪᖅᑲᐅᔪᖕᒐᓕ ᖁᑦᓕᒃᑯᑦ ᐊᖕᒋᖃᑎᒌᒍᑎᖃᖅᓯᒪᕙᑦ ᓲᕐᓗ ᓯᓚᑦᑐᓴᖃᒪᒥ ᑖᒃᑯᐊ ᐃᓕᓐᓂᐊᖅᑏᑦ ᐃᐃᓕᓐᓂᐊᖅᑎᑕᐅᑎᓪᓗᒋᑦ ᑕᒪᒃᑯᓇᖕᒐᑦ ᑮᓇᐅᔭᓕᕆᓂᕐᒥᑦ. ᑖᒃᑯᐊ ᑎᑎᕋᖅᓯᒪᔭᖕᒋᓐᓂ ᐊᖕᒋᖃᑎᒌᒍᑎᖃᖅᑳᑦ ᓯᓚᑦᑐᓴᖃᐊᓐᓂᑦ? ᖁᔭᓐᓇᒦᒃ, ᐃᔅᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Joanasie. I believe Mr. Ma said post-secondary in general, but that is a very legitimate question. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᔪᐊᓇᓯ. ᒥᔅᑕ ᒫ. ᐃ, ᑖᓐᓇ ᐊᐱᖅᑯᑎᑦᑎᐊᕙᓗᒃ ᖁᕝᕙᓯᓐᓂᖅᓴᓄᑦ ᐃᓕᓐᓂᐊᕈᑎᔅᓴᓄᑦ ᐃᓕᔭᐅᓯᒪᓂᕋᖅᑲᐅᓗᐊᖅᑎᓪᓗᒋᑦ, ᐃ, ᖃᐅᔨᒪᓂᖅᓴᐅᔪᒃᓴᐅᔪᖅ.
Mr. Ma: Thank you, Mr. Chairman. I think Member Joanasie knows more about what's happening in my corporation than I do. He is correct, we do actually have a beneficiary in the program working on her bachelor of administration, or business program, and that program is a joint Grant MacEwan Community College/Nunavut Arctic College program. Specifically to your question, Member Joanasie, I am not sure if we have an agreement but I can certainly	**ᒫ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᐃ, ᓄᓇᑖᖃᑕᐅᓯᒪᔪᒥᑦ ᐃᓕᓐᓂᐊᑎᑦᑎᔪᒍᑦ business-ᓕᕆᓂᐅᑉ ᒥᔅᓴᓄᑦ ᐃᓕᓐᓂᐊᖅᓗᓂ. ᐊᐱᖅᑯᑏᑦ ᐱᔾᔪᑎᒋᓪᓗᒍ ᓇᓗᔪᖕᒐ ᐊᖕᒋᖃᑎᒌᒃᓯᒪᒐᓗᐊᕐᒪᖔᑦᓯ ᓯᓚᑦᑐᓴᖃᒃᑯᑦ ᐅᕙᒍᓪᓗ ᑐᑭᓯᒋᐊᒃᑲᓂᕐᓂᐊᖅᐸᕋ ᑖᓐᓇ. ᖁᔭᓐᓇᒦᒃ, ᐃᔅᓯᕙᐅᑖᖅ.

follow up on that. Thank you, Mr. Chairman.	
Chairman: Thank you, Mr. Ma. Mr. Joanasie.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᔪᐊᓇᓯ
Mr. Joanasie (interpretation): Thank you, Mr. Chairman. The reason why I brought up this question is because this question has been brought up in the House and since we are placing priority hiring on beneficiaries, and usually there is an agreement or a close working relationship with the training or educational facilities, whether it is here in Nunavut or outside of it.	**ᔪᐊᓇᓯ** (ᑐᒌᔨᑎᒍᑦ): ᓇᑯᕐᒥᒃ, ᐃᔅᓯᕙᐅᑖᖅ. ᐊᐱᕆᓗᐊᓐᖑᐊᕋᑖᖅᑐᖓ ᑕᒪᓐᓇ ᐊᐱᖅᑯᑕᐅᖃᑦᑕᖅᓯᒪᒻᒪᑦ ᑕᕝᕙᓂ ᒪᓕᒐᓕᐅᕐᕕᑎᓐᓂ ᐃᖅᑲᓇᐃᔭᖅᑎᑖᕋᓱᐊᖃᑦᑕᑎᓪᓗᑕ ᓄᓇᕗᒻᒥᐅᓂᑦ, ᓱᕐᓗ ᐸᕐᓇᓯᒪᒐᓱᐊᖃᑦᑕᖕᒐᑕ ᑲᑐᔾᔨᖃᑎᒌᖃᑦᑕᖅᑐᑕᓗᓐᓃᑦ ᓯᓚᑦᑐᓴᕐᕕᔾᔪᐊᓂᑦ ᓄᓇᕗᒻᒥᐅᒐᓗᐊᖅᐸᑦ ᓄᓇᕗᑦ ᓯᓚᑖᓂᐅᒐᓗᐊᖅᐸᑦ, ᑕᒪᓐᓇ ᑲᔪᓯᑦᑎᐊᖁᓇᖅᑯᖅ. ᑭᓯᐊᓂ ᑖᔅᓱᒪ ᓇᓛᒍᒐᓚᖓᒻᒥᔪᖅᑕᐅᖅ.
And, along that line, Mr. Ma probably knows about this, we had the Languages Commissioner in front of the committee yesterday, and we were talking about employment and education and so on. Maybe I will just say this as a statement, but whether it is Qulliq Energy Corporation, or one of the entities or departments.	ᖃᐅᔨᒪᔪᔅᓴᐅᒻᒪᑦ ᒥᔅᑕ ᒫ ᐃᑉᐸᔅᓴᖅ ᐅᖃᐅᓯᓕᕆᓂᕐᒧᑦᑕᐅᖅ ᑲᒥᓴᓇ ᑕᕝᕙᓃᑦᑎᓪᓗᒍ ᐅᖃᐅᓯᓕᕆᓂᖅ ᖃᐅᓯᕆᖃᑦᑕᓚᐅᕋᑦᑎᒍ ᐃᖅᑲᓇᐃᔮᓪᓗ ᒥᔅᓵᒧᑦ. ᐃᓛᖃᐃ ᐅᖃᐅᓯᑐᐃᓐᓇᕆᓕᕐᓗᒍ ᑖᓐᓇ ᓯᕗᓂᔅᓴᑎᓐᓂ ᖁᓪᓕᒃᑰᓗᐊᖅᐸᑦ ᐊᓯᖏᓪᓗ ᒐᕙᒪᐃᑦ ᐱᓕᕆᕝᕕᒋᔭᖏᑦ. ᖃᐅᔨᒪᓇᕈᒪᓂᐊᕐᒥᔪᖅ ᖃᑦᓯᐅᖃᑦᑕᕐᒪᖔᒐᑕ ᐅᖃᐅᓯᕐᒥᒍᑦ ᐊᔪᖏᓐᓂᓖᑦ, ᓱᕐᓗ ᖃᓪᓗᓈᑎᑐᑦ ᐅᖃᕈᒃᑯ Language Bills ᑕᒪᓐᓇ ᑐᑭᓯᒋᐊᒃᑲᓐᓂᕈᑕᐅᒍᓐᓇᓂᐊᕐᒪᑦ ᐸᕐᓇᐅᑎᖏᓐᓂᑦ ᐊᒻᒪᓗ ᐊᕐᕋᒍᑕᒫᑦ ᐅᓂᒃᑳᕆᖃᑦᑕᖅᑕᖏᓐᓂ. ᑭᓯᐊᓂ ᑖᓐᓇ ᐅᖃᐅᓯᓕᕆᓂᕐᒧᑦ ᒥᓂᔅᑑᔪᒥᑦᑕᐅᖅ ᐱᓕᕆᖃᑎᖃᕐᓗᑎ ᑕᒪᓐᓇ ᑕᑯᒍᒥᓇᖃᑦᑕᕐᓂᐊᖅᑐᖅ ᓯᕗᓂᑦᑎᓐᓂ. ᑭᓯᐊᓂᓗ ᑕᐃᒃᑯᐊ ᐊᑭᑐᔫᑎᓄᑦ ᐸᖅᓴᐅᑎᓂᑦ ᐊᐱᖅᓯᒐᓛᒍᒪᓕᕐᒥᔪᖓᑦᑕᐅᖅ, ᐅᖃᖅᓯᒪᒻᒪᑕ ᑕᓗᕐᔪᐊᕐᒥᒍᖅ ᕿᑭᖅᑕᕐᔪᐊᕐᒥᓗ ᓄᑖᓂᑦ ᐃᑯᒻᒪᖅᑯᑎᓕᕆᕕᑖᕈᒪᓂᐊᕐᓂᖏᑦ ᐊᒻᒪᓗ ᐅᐃᒍᖓᓂ A 2014-15-ᒥ ᓇᓗᓇᐃᖅᓯᒪᓪᓗᑎ ᑖᒃᑯᐊ ᐊᑭᖃᕋᔭᖕᖑᐊᕐᓂᖏᓐᓂ ᑕᒪᕐᒥ $5 ᒥᓕᐊᓐ ᓇᓚᐅᑦᑖᖅᑕᐅᓯᒪᓪᓗᓂ $5 ᒥᓕᐊᓐ ᐅᖓᑖᓄᒐᓛ ᐊᒻᒪᓗ ᐅᖃᐅᓯᕆᓯᒪᓪᓗᒍᓗ ᑖᓐᓇ ᑭᓐᖓᐃᑦ ᓄᑖᒥᑦᑕᐅᖅ ᐃᑯᒻᒪᖅᑯᑎᑖᕋᓱᐊᕐᒥᒻᒪᑕᑦᑕᐅᖅ ᑭᓯᐊᓂᓕ ᑕᕝᕙᓂ ᓇᓗᓇᐃᖅᓯᒪᓪᓗᑎ $25 ᒥᓕᐊᓐᖑᔭᕆᐊᖓᓂ, ᑖᓐᓇ ᐅᖃᐅᓯᖃᕆᐊᒃᑲᓐᓂᕈᓐᓇᖅᑳ ᓱᒻᒪ ᐊᔾᔨᒌᖏᑎᒋᒻᒪᖔᑕ ᑖᒃᑯᐊ? ᖁᔭᓐᓇᒥᒃ, ᐃᔅᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Joanasie. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᒥᔅᑕ ᔪᐊᓇᓯ. ᒥᔅᑕ ᒫ.

Mr. Ma: Thank you, Mr. Chairman. That is actually a really good question. I think earlier this morning I alluded to some work that we have to do in terms of our capital planning and reporting process. I think I had also indicated that this the first time we had a major capital program within the corporation, and quite honestly, that poses challenges.	**Ḷ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᑖᓐᓇ ᐊᐱᖅᑯᑎᑦᑎᐊᕙᓗᒃ ᐅᑦᑏᖅ ᓂᑦᓕᐅᑎᒋᖅᑲᐅᔭᒃᑲ ᑕᐃᒃᑯᐊ ᐃᖅᑲᓇᐃᔾᓇᔭᓇᐊᖅᑲᖅᑕᕗᑦ ᐊᑭᑐᔪᖅᑐᕈᑎᓴᓴᐃᑦ ᐱᔾᔪᑎᒋᓪᓗᒋᑦ. ᓯᕗᑦᓕᖅᐹᑦᑎᐊᖅᒥ ᐊᑭᑐᔪᖅᔪᐊᕋᓗᒻᒥ ᐱᓕᕆᐊᖅᑲᕋᓱᓐᓂᐊᖅᑐᒍᑦ ᐱᔭᖅᓂᖏᑦᑐᒡᒍᑕᐅᑦᓗᑎᑦᓗ.
While on the one hand, it was really good that the board and the corporation was willing to go forward with the capital expansion program, I don't think we realized what it really took to do this type of work. This is very similar to the experience that the GN took when it increased this capital budget. We had challenges in the GN in terms of managing all the different projects and what we have found in the last several months, is that we have some challenges in terms of how to manage our capital projects. This morning I indicated that the board had directed us, as the management team, to speak to the Department of Community and Government Services and to our sister corporation in the Northwest Territories.	ᑖᒃᑯᐊ ᑲᑎᒪᔨᑦ ᑯᐊᐳᕇᓴᒃᑯᓪᓗ ᑖᒃᑯᐊ ᓯᕗᒧᐊᑦᑎᑦᑎᕙᓪᓕᐊᒻᒪᑕ ᓱᓇᐅᕝᕙ ᐱᔭᖅᓂᖏᑦᑐᔪᐊᕋᑎᓪᓗᒍ ᐱᒋᐊᓚᐅᖅᑕᕗᑦ, ᑕᐃᒪᐃᓚᐅᖅᓯᒪᒻᒥᒻᒪᑕ ᐊᑭᑐᔪᖅᑐᕈᑎᓴᓴᐃᑦ ᐅᓄᖅᓯᒋᐊᖅᑎᑕᐅᒻᒪᑕ ᐊᒻᒪᓗ ᐊᔾᔨᒌᓐᖏᑦᑐᕈᓘᔾᔭᓗᐃᑦ ᒐᕙᒪᒃᑯᓐᓄᑦ ᐱᓕᕆᐊᕆᔭᐅᔪᑦ. ᑕᖅᑭᓂᑦ ᐊᓂᒍᖅᓯᒪᔪᓂᑦ ᐱᔭᖅᓂᖏᑦᑐᓂᑦ ᐊᖅᑯᓵᖅᑲᑦᑕᖅᓯᒪᔪᒍᑦ ᐊᑭᑐᔪᖅᑐᕈᑎᓴᓕᕆᑎᓪᓗᑕ. ᐅᖅᑲᓪᓚᖅᑎᒌᔪᒪᓂᐊᖅᑕᕗᑦ ᓄᓇᓕᓐᓂᑦ ᒐᕙᒪᒃᑯᓂᓪᓗ ᐱᔨᒃᑎᖅᑏᑦ, ᐊᒻᒪᓗ ᐆᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᑦ ᓄᓇᑦᑎᐊᖅᒥ.
What we're finding is that sometimes we're not planning as well as we should. We don't have the plans as complete as they could be. I can tell you that for both Qikiqtarjuaq and Taloyoak, we had to actually go back to the board in the spring and increase the budgets, and I can give you those new revised amounts. The budget from Qikiqtarjuaq is actually bumped up to $15.4 million. The budget for Taloyoak is bumped up now to $14.7 million. So those are significant increases.	ᐃᓛᓐᓂᒃᑯᑦ ᖃᐅᔨᑦᑎᐊᖃᑦᑕᖏᓐᓇᑦᑕ, ᐊᒻᒪᓘᓐᓃᑦ ᕿᑭᖅᑕᕐᔪᐊᕐᒧᑦ, ᑕᓗᕐᔪᐊᒧᑦᓗ ᐅᐱᖕᒐᖅ ᑕᐃᒃᑯᐊ ᑰᓇᐅᔭᖅᑐᕈᑎᓴᖏᑦ ᐅᑎᖅᑎᒋᐊᖃᓚᐅᖅᓯᒪᔭᕗᑦ ᑲᑎᒪᔨᓄᑦ ᐅᓄᖅᓯᒋᐊᒃᑲᓐᓂᓇᐊᖃᓚᐅᖅᓯᒪᒻᒪᑕ. $15,400,000-ᖑᓕᖅᑐᖅ ᐊᒻᒪᓗ ᐊᑐᕈᒫᖅᓂᐊᖅᑐᖅᑯᑎᕗᑦ ᑕᓗᕐᔪᐊᒧᑦ $14,700,000-ᖑᖅᑐᖅ. ᐊᓯᓱᐊᓗᑦ ᐃᓚᒋᐊᖅᑐᑦ ᑰᓇᐅᔭᖅᑐᕈᑎᒃᓴᖏᑦ, ᐱᓗᐊᖅᓗᒋᑦ ᑭᓐᖓᐃᑦ.
Specifically, to the community of Cape Dorset, before we can actually determine a final number, a lot would depend on the actual design. In my head, I think we have	ᑭᓐᖓᓂᑦᓕ ᓇᓗᓇᐃᖅᓯᓚᐅᓐᖏᓐᓇᑦᑕ, ᓇᓗᓇᐃᖅᓯᓚᐅᓐᖏᓐᓂᑦᑎᓐᓂ ᐅᕙᖓᓕ ᐃᓱᒪᒃᑯᑦ, ᐊᒻᒪᓗ ᑖᓐᓇ ᐃᓱᒪᔅᓴᖅᓯᐅᕈᑎᒋᒐᒃᑯ. ᑕᕗᖓᓗ ᐃᓕᓴᖅᑲᐅᑎᑦᓗᖓ $15 ᒥᓕᐊᓐ $25

to realize that power plant replacements are going to be in the $15 million to $25 million range. I think that's really what the numbers are going to be. I think we've been low balling the numbers to our detriment.	ᒥᓕᐊᓐ ᐊᑯᓐᓂᐊᓂᑦ ᑕᐃᒪᓐᓇᑎᒋ ᐊᑭᑦᑐᖃᑦᑕᖅᑎᒋᖃᑦᑕᕐᓂᐊᖅᑐᑦ ᐆᒻᒪᖅᑯᑎᖃᐅᑎᖃᕐᕕᑦ.
Obviously, I have concerns with that, because we have a $74 million financing agreement with the CIBC. The corporation really has to be sure now that all these projects in the capital plan are going to be within those budgets that we have. If they're not, we have to come back with a plan to the board. That's certainly what they've directed me to do in the fall board meeting, as I've indicated. Thank you, Mr. Chairman.	$74 ᒥᓕᐊᓂᒃ ᐊᑭᓕᕐᓴᖃᕐᑦᑕ ᑕᒪᒃᑯᐊ ᐱᓕᕆᐊᕆᒍᒪᔭᕗᑦ ᐊᑭᑐᔪᖅᑐᕈᑎᓐᓃᑦᑐᑦ. ᑐᖓᐅᑎᔭᕋᖓᑦᑕ ᑲᑎᒪᔨᓄᑦ ᑭᓯᐊᓂ ᐊᖏᖅᑕᐅᓗᑎᐅᖃᑦᑕᕐᓂᐊᖅᑐᑦ, ᐅᑭᐅᓴᖅ ᑲᑎᒪᓕᖅᐸᑕ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Mr. Joanasie.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᔪᐊᓇᓯ.
Mr. Joanasie (interpretation): Thank you, Mr. Chairman. I also would like to thank Mr. Ma for his response. I have talked about Kimmirut needing a generator. In the QEC annual report on page 22 it states that you did a study in Cape Dorset in the fall of 2012 on the wind generator. What were the results of this study? Thank you.	**ᔪᐊᓇᓯ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ, ᐊᒻᒪ ᓇᑯᕐᒥᒃ ᑭᐅᕋᑖᕐᒪᖓ. ᑖᓐᓇ ᐃᓚᐃᖏᑖ ᐅᖃᐅᓯᕆᖃᑦᑕᖅᓯᒪᔭᕋ ᑭᓐᖓᐃᑦ ᐃᑯᒻᒪᖅᑯᑎᑖᕆᐊᖃᖅᓯᒪᓂᖓ. ᐅᕙᓂ ᖁᑦᓕᒃᑯᑦ ᐊᕐᕌᒍᑕᒫᖅᓯᐅᑎᖏᓐᓂ ᒪᐸᐱᒐᖓᓂ 22, ᑎᑎᕋᖅᓯᒪᒻᒪᒍᖅ ᖃᐅᔨᓴᕈᑎᓂᒃ ᓴᖅᑭᖅᑎᓇᐅᒻᒪᑕ ᑭᓐᖓᕐᓂ ᐅᑭᐅᓴᖓᑎᓪᓗᒍ 2012 ᐊᓄᓇᒧ ᑐᕌᖓᔪᓂᑦ. ᑕᒪᓐᓇ ᖃᐅᔨᓴᕈᑎᒥᓂᖅ ᖃᓄᐃᓕᖓᒪᖕᒐᑭᐊ ᑐᑭᓯᒋᐊᕈᒪᔪᖓ. ᐃᒃᓯᕙᐅᑖᖅ, ᖁᔭᓐᓇᒥᒃ.
Chairman: Thank you, Mr. Joanasie. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᒥᔅᑕ ᔪᐊᓇᓯ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. The studies were completed this past year. I would say probably at best the results at this point in time are inconclusive.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᒪᒥᐊᓇᖅ ᐅᑕᖅᑭᔭᕆᐊᓴᖅ ᐳᐃᒍᒐᕋᒪ. ᑖᓐᓇ ᐊᕐᕌᒍᒋᔭᕐᑎᓐᓂ ᐃᓂᒃᓴᕆᓂᐊᖅᑕᖓ ᐱᔭᕇᖅᑕᐅᓚᐅᖅᑐᖅ.
There were challenges with setting up the wind turbines and do all the measurements. It's not quite as well as we had hoped. Right now we're sitting with the engineering group to determine what our next step should be.	ᐅᐊᑦᑎᐊᕈᐊᐃ, ᐊᑲᐅᓂᐅᖅᓴᐅᒐᔭᖅᑐᖅ ᒫᓐᓇᐅᔪᖅ ᑕᐃᒃᑯᐊ ᐃᖅᑲᓇᐃᖅᑕᐅᓯᒪᓐᖏᒻᒪᑦ, ᐊᒃᓱᕈᓴᓐᓇᖅᑐᖅᑲᓚᐅᕐᒪᑦ ᐱᔭᕐᓂᖏᑦᑐᓂᑦ ᐋᖅᑭᒃᓱᐃᑎᓪᓗᒋᑦ.
Obviously, if we can do alternative energy, it would be a lot better than building more	ᑕᐃᒃᑯᓂᖓ ᐊᓄᓇᒧᑦ ᑲᐃᕙᐅᑎᐅᖃᑦᑕᖅᑐᑦ ᐃᖅᑲᓇᐃᖅᓯᒪᓐᖏᒻᒪᑦ ᒫᓐᓇᐅᔪᖅ. ᐱᓕᕆᖃᑎᖃᖅᑐᒍ

diesel power plants. It is something that we'd really like to try to pursue, but I have to honestly say, at this point, I would say probably the results are inconclusive, just due to the nature of the way the testing was done. Thank you, Mr. Chairman.	ᑕᐃᒃᑯᓂᖓ ᑎᑎᕋᐅᔭᖅᑎᐅᔪᓂᑦ. ᑕᐃᒃᑯᐊ ᐊᓯᖕᒋᓐᓄᑦ ᐅᖅᓱᐊᓗᐃᑦ ᐃᑯᒻᒪᑎᖃᕐᓂᖅ. ᑕᒪᒃᑯᐊ ᐱᓕᕆᔨᒪᔭᕋᓗᐊᕗᑦ ᑭᓯᐊᓂ ᐅᖃᐅᑎᔪᓐᓇᖅᑕᒋᑦ, ᐃᖅᑲᓇᐃᖅᑕᐅᓯᒪᖕᒋᒻᒪᑦ ᑕᐃᓐᓇ ᑲᔪᓯᒍᑕᐅᓚᐅᖅᓯᒪᔪᖅ. ᖁᔭᓐᓇᒦ, ᐃᒃᓯᕙᐅᑕᓖᒃ.
Chairman: Thank you. Mr. Joanasie.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᔪᐊᓇᓯ.
Mr. Joanasie (interpretation): Thank you, Mr. Chairman. How much funding did they utilize for this study? I'll just leave it at that. Thank you, Mr. Chairman.	**ᔪᐊᓇᓯ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᖃᑦᑎᓂᑭᐊᖕᖓᐃ ᑮᓇᐅᔭᓂᑦ ᐊᑐᓚᐅᖅᐸ ᑕᒪᔅᓱᒧᖕᖓ ᖃᐅᔨᓴᕐᓂᖃᖅᑎᓪᓗᒋᑦ? ᑕᕝᕗᖓ ᐊᐱᕆᑐᐃᓐᓇᓕᕐᓚᖓ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. Let me see if I have that number. I don't have that number, but I can make a commitment to the Member to provide that information to you all. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᐅᐊᑦᑎᐊᕈᐊᐃ ᓈᓴᐅᑎᒥᒃ ᕿᓂᐊᓪᓚᓪᓚᖓᐃ. ᐱᓯᒪᖕᒋᓐᓇᒃᑯᑦ ᓈᓴᐅᑎ ᑕᐃᓐᓇ. ᑲᑎᒪᔨᒧᑦ ᑐᓂᔪᓐᓇᕐᓂᐊᖅᑕᕋ ᑖᓐᓇ ᑐᓴᒐᒃᓴᖅ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Joanasie.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᔪᐊᓇᓯ.
Mr. Joanasie (interpretation): Thank you, Mr. Chairman. I will want to hear about that. I am sure Mr. Ma is aware that I tabled a petition here at the Legislative Assembly in regard to the power plant in Cape Dorset on June 16. The Minister met with the hamlet council and they had agreed to the site, but I would like to get an update or would it be better to ask the Minister in regard to this issue? Thank you, Mr. Chairman.	**ᔪᐊᓇᓯ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑐᓴᕈᒪᓂᐊᖅᑐᖓ, ᐊᒻᒪᑦᑕᐅᖅ ᖃᐅᔨᒪᔪᔅᓴᐅᒻᒪᑦ ᒥᔅᑕ ᒫ ᑕᕝᕗᖓ ᒪᓕᒐᓕᐅᕐᕕᒻᒧᑦ ᓴᖅᑭᑦᑎᓚᐅᕋᒪ ᐊᑎᓕᐅᖅᓯᒪᔪᓂᑦ ᑕᒪᓐᓇ ᐱᔾᔪᑎᒋᑐᒍ ᑭᓐᖓᐃᑦ ᐆᒻᒪᖅᑯᑎᓕᕆᕕᖓᑕ ᒥᔅᓵᓄᑦ, ᔫᓂ 16-ᖑᑎᑦᓗᒍ ᒥᓂᔅᑕ ᑲᑎᒪᖃᑎᖃᓚᐅᕐᒪᑦ ᐺᐊᒻᓚᒃᑯᖕᒋᓐᓂ ᐊᒻᒪᓗ ᑕᒪᑦᓱᒪ ᐃᓂᔅᓴᖓᓂᒍᖅ ᐊᖕᒋᖃᑎᑏᐸᑦᓕᐊᓯᒪᑦᓱᑎ. ᑭᓯᐊᓂ ᐅᑦᓗᒥᒧᑦ ᑕᒪᓐᓇ ᐱᕙᑦᓕᐊᓯᒪᓂᖓ ᑐᓴᕐᕕᒋᒋᐊᒃᑲᓐᓂᕈᓐᓇᖅᑲᕋ ᐅᕝᕙᓘᓐᓃᑦ ᒥᓂᔅᑕᒧᑦ ᐊᐱᕆᑦᑎᐊᒻᒪᕆᑐᐃᓐᓇᕈᒪ ᐱᐅᓂᖅᓴᐅᒐᔭᖅᑲ? ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I think that my Minister was actually going to send you a letter, but I understand that the airplane went mechanical on its way back from Baker Lake yesterday, so I'll give you the update.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᒥᓂᔅᑕ ᑕᐃᓐᓇ ᑎᑎᖅᑲᓂᒃ ᐊᐅᓪᓚᑎᑦᑎᓂᐊᓚᐅᖅᑐᖅ ᐃᓕᓐᓄᑦ. ᒫᓐᓇ ᖃᖓᑕᓲᕐᓗᕐᑭᓚᐅᕐᒪᑕ ᐅᑎᓚᐅᕐᒪᑦ ᖃᒪᓂᑦᑐᐊᕐᒥᒃ ᐃᒃᐸᒃᓴᖅ, ᑐᓴᖅᑎᓐᓂᐊᖅᐸᒋᑦ.
Since the June meetings between the hamlet	ᔫᓂᒥ ᑲᑎᒪᓚᐅᖅᑎᓪᓗᒋᑦ ᑲᑎᒪᖃᑎᖃᓚᐅᖅᑎᓪᓗᒋᑦ

council and you, there have been some developments. Actually, we have been in the process of working with the hamlet's legal counsel in moving this line issue forward. We have reached an agreement at this point in time, even though the legal title hasn't passed to the hamlet and then onto us, that we will begin geotechnical studies on the site this year. That's actually really accommodating of the hamlet council to allow us to do that.	ᐺᐋᒻᓚᒃᑯᓐᓂ ᐱᕙᓪᓕᐊᓯᒪᓂᖅᑲᖅᒪᑦ ᑕᒪᓐᓇ. ᒫᓐᓇᐅᔪᖅ ᐃᖅᑲᓇᐃᔭᖅᑲᑎᖅᑲᖅᓯᒪᓕᖅᑐᒍᑦ ᐺᐋᒻᓚᒃᑯᑦ ᑲᑎᒪᔨᖕᒋᑕ ᒪᓕᒐᕐᓂᐊᖅᑎᖓᓂ ᓄᓇᐅᑉ ᒥᔅᓵᓄᑦ ᐊᒻᒪ ᐊᖕᒋᖅᑲᑎᒌᒍᑎᖅᑲᓚᐅᖅᑐᑦ. ᒫᓐᓇᐅᔪᖅ ᑖᓐᓇ ᓄᓇ ᓇᒻᒥᓂᓇᔭᐅᓂᖓ ᐺᐋᒻᓚᒃᑯᓐᓂ ᐅᕙᑦᑎᓄ ᑐᓂᔭᐅᓚᐅᓐᖕᒋᑦᑑᒐᓗᐊᖅ ᑭᓯᐊᓂ ᓄᓇᒥᒃ ᖃᐅᔨᓴᐃᓂᐊᖅᑐᒍᑦ ᐊᕐᕌᒍᒋᔭᑦᑎᓐᓂ ᕿᓐᖑᒻᒥᒐᑲᑦᓗᑕ ᐺᐋᒻᓚᒃᑯᑦ ᐱᖃᑎᒋᓗᑎᒍ.

We're hoping to get the geotechnical studies done during the month of October. I don't remember the cost off hand, but it's probably about $50,000 that was spent on geotechnical and that will at least guide us in terms of the plant design for Cape Dorset. Thank you, Mr. Chairman.

ᑕᐃᒪᓐᓇᖃᐃ ᑕᐃᒃᑯᐊ ᕿᓐᖑᕐᒥᒐᖅᑏᑦ ᐊᒃᑑᕙᒥ ᕿᓐᖑᕐᒥᓛᖅᑐᔅᓴᐅᓪᓗᑎᑦ ᓄᓇᓕᓇᔨᐅᔪᑦ ᑕᐃᒃᑯᐊ. ᐃᒻᒪᖃᓗ $50,000 ᐊᑐᓚᐅᖅᐸᓪᓚᐃᔪᑦ ᓄᓇᒥᒃ ᐋᖅᑭᓯᐃᑎᓪᓗᒋᑦ ᐸᕐᓇᐃᑎᓪᓗᒋᓪᓗ ᑭᓐᖓᕐᓂ. ᕐᑯᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.

Chairman: Thank you, Mr. Ma. Mr. Joanasie.

ᐃᒃᓯᕙᐅᑕᖅ (ᑐᓵᔨᑎᒍᑦ): ᕐᑯᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᔪᐊᓇᓯ.

Mr. Joanasie (interpretation): Thank you, Mr. Chairman. I would also like to thank you for the clarification on the development of this and I will monitor it very closely.

ᔪᐊᓇᓯ: ᕐᑯᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ ᐊᒻᒪᓗ ᕐᑯᔭᓐᓇᒦᒃ ᑐᑭᓯᑎᒋᐊᖅᑎᑎᒃᑲᓂᕐᒥᒻᒪᑦ. ᑕᒪᓐᓇ ᑲᔪᓯᕙᓪᓕᐊᓂᖓ ᐃᐟᐱᒋᒐᓱᐊᕐᓂᐊᖅᑲᕋ.

I would like to get back to employee training. In your plan, in English, it states, (interpretation ends) under Inuit employment development plans, it says that you're completing a development plan process that helps to ensure employees have knowledge, skills, leadership, competencies, and abilities to achieve these individual career and organizational goals.

ᐅᕗᖓᑦᑕᐅᖅ ᑕᐃᓐᓇ ᐃᓄᐃᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᖅᑲᕐᓂᖕᒋᓐᓄᑦ ᐅᑎᕈᒪᒃᑲᓂᖅᑐᖓ ᐸᕐᓇᐅᑎᖕᒋᓐᓂ. ᕐᑲᓪᓗᓈᑎᑑᕐᓗᒍᐊᐃ ᐅᓇ ᐃᒪᐃᓕᖓᒻᒪᑦ, (ᑐᓵᔨᑎᒎᓕᖅᑐᖅ) ᐃᓄᐃᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᑕᐅᓂᖕᒋᑦ ᐸᕐᓇᐅᑎᖕᒋᑦ ᑖᒃᑯᐊ ᐊᑭᑐᔪᓂᒃ ᐃᖅᑲᓇᐃᔭᖅᑏᑦ ᕿᒃᑭᔨᒪᑦᑎᐊᕐᑯᓪᓗᒋᑦ ᓯᕗᒃᑲᑕᖅᑎᐅᔪᓐᓇᕐᓗᒋᑦ ᑖᒃᑯᐊ ᐃᖅᑲᓇᐃᔭᖅᑏᑦ ᓯᕗᒧᐊᒍᓐᓇᕐᓂᐊᕐᒪᑕ.

(interpretation) With that, do I understand, for example, some staff members don't have that kind of training? I hope that I came across clearly, Mr. Chairman. Thank you.

(ᑐᓵᔨᑎᒎᑭᓐᓃᖅᑐᖅ) ᑐᑭᓯᕙᖕᒑ ᓱᕐᓗ ᐃᓚᖕᒋᑦ ᐃᖅᑲᓇᐃᔭᖅᑏᑦ ᑕᒪᒃᑯᓇᖓᑦ ᐱᓯᒪᑦᑎᖕᒋᑦᑐᐃᑦ? ᑐᑭᓯᓇᕐᓂᕈᒪ ᐃᒃᓯᕙᐅᑖᖅ, ᕐᑯᔭᓐᓇᒦᒃ.

Chairman: Thank you, Mr. Joanasie. Mr. Ma.

ᐃᒃᓯᕙᐅᑕᖅ (ᑐᓵᔨᑎᒍᑦ): ᕐᑯᔭᓐᓇᒦᒃ ᒥᔅᑕ ᔪᐊᓇᓯ. ᒥᔅᑕ ᒫ.

Mr. Ma: Thank you, Mr. Chairman. I'll try to provide some clarity on that paragraph on page 10.	**Ḷ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᓇᓗᓇᐃᑦᑎᐊᕋᓱᓐᓂᐊᖅᐸᕋ ᑕᒪᓐᓇ ᑎᑎᕋᖅᓯᒪᔪᖅ ᒪᒃᐱᒐᖅ 10-ᒥᑦᑐᖅ.
What we try to do is give our employees additional training in different areas. For example, in May, we had basically a corporate-wide communications workshop here in Iqaluit and that was followed up with one in Baker Lake, I think, in August. That communication and skills training was also about leadership because how we communicate, in a way, reflects how we are as leaders. For example, I'm not too shy, so I'm probably a lot more forthright and more direct than, perhaps, other people.	ᐃᒪᓐᓇᐃᓕᐅᕋᓱᖅᑲᑦᑕᖅᑐᒍᑦ ᐃᖅᑲᓇᐃᔭᖅᑏᑦ ᐃᓕᓐᓂᐊᖅᑎᑕᐅᑲᓐᓂᕋᓱᖅᑲᑦᑕᖅᑐᑦ ᐆᑦᑑᑎᒋᓗᒍ ᒪᐃᖕᖑᑎᑦᓗᒍ ᑖᒃᑯᐊ ᑐᓴᐅᒪᖅᑲᑦᑕᐅᑎᓕᕆᓂᕐᒧᑦ ᐃᖅᑲᓗᓐᓂ ᐃᓕᓐᓂᐊᓯᓐᓈᑦ ᑲᑎᒪᑎᑕᐅᓚᐅᖅᑐᑦ ᖅᑲᒪᓂᑦᑐᐊᕐᒥᓗ ᐋᒌᓯᐅᖅᑰᑎᑦᓗᒍᐃᓐᓇ. ᑕᐃᓐᓇ ᑐᓴᐅᒪᑎᑦᑎᓂᐅᔪᖅ ᐃᓕᓐᓂᐊᑎᑦᑎᓂᕐᒧᑦ ᐱᓕᒻᒪᒃᓴᐃᓂᕐᒧᑦ ᓯᕗᓕᖅᑎᐅᓂᕐᒧᑦ ᐃᓕᓐᓂᐊᑎᑦᑎᓚᐅᖅᑐᖅ ᖃᓄᕐᓗ ᑐᓴᐅᒪᑎᑦᑎᖅᑲᑦᑕᕐᒪᖔᑕ ᓯᕗᓕᖅᑎᐅᔪᓂᒃ ᐊᒃᑐᐃᓂᖅᑲᑦᑕᕐᒪᑦ. ᑲᓐᖑᓱᓗᐊᕋᓗᖅᑲᑦᑕᖏᓐᓇᒪ ᐃᒪᓐᓇ ᐅᖅᑲᑦᑎᐊᒻᒪᕆᒍᓐᓇᖅᓗᖔᓕ ᐊᓯᒃᑲ ᑲᓐᖑᓱᓐᓂᖅᓴᐅᕙᓪᓚᐃᒻᒪᑕ.
It helps you understand yourself and if you can, when you're communicating, understand how the other individual that you're communicating with is communicating to you, you might know their style, so that then maybe helps you adjust the way you communicate. For example, it's probably not a good idea to tell my Minister that I don't like his tie or whatever that day. There's a better way to maybe say, "Gee, you know, maybe red doesn't go so well with green," or something. It's that kind of thing. You learn about how to communicate and how to lead.	ᑕᐃᒪᓐᓇᒃ ᓱᖅᑯᐃᓯᑦᑎᐊᖅᑎᑦᑎᓇᓱᖅᑲᑦᑕᖅᑐᒍᑦ ᑐᓴᐅᒪᑎᑦᑎᓇᓱᑦᑎᓪᓗᑕ ᐅᖅᑲᓪᓚᑎᓪᓗᑕ ᑕᐃᒃᑯᐊ ᐅᖅᑲᓪᓚᕝᕕᒋᔭᕗᑦ ᑕᐃᒃᑯᐊ ᐅᔾᔨᓇᑦᑎᐊᕐᓗᒋᑦ. ᑕᐃᒪᓐᓇ ᐃᑲᔪᖅᑎᑦᑎᓇᓱᖅᑲᑦᑕᖅᑐᒍᑦ ᐃᓕᓐᓂᐊᑎᑎᓪᓗᑕ ᐅᖅᑲᓪᓚᓕᒻᒪᓴᖅᑎᓪᓗᒋᑦ. ᐃᒪᓐᓇ ᒥᓂᔅᑕᒧᑦ ᐅᖅᑭᓐᓇᖏᑦᑐᖕᒐ ᐃᒪᓐᓇ ᐱᐅᒋᓐᖏᑕᒃᑲ ᐊᓐᓄᕌᑦ ᐊᑐᖅᑕᐃᑦ ᐃᒪᓐᓇᐃᓕᐅᓐᖏᓪᓗᒋᑦ ᐃᒻᒪᖅᑲ ᐊᐅᐸᖅᑐᖅ.
We have different modules that we have to support our staff and those are ongoing things. Our staff also take time after each part of training to identify how well that training module worked for them or not because we should always try to improve. The second thing too is that they themselves sit down and decide what things that they think they need some help on and that's why it's self-directed. We try to support our employees as much as we can.	ᐅᖅᑲᑦᑎᐊᒻᒪᓇᓐᖏᓪᓗᓂ ᐅᖅᑲᓇᐅᖅᓯᑎᖅᑲᑦᑕᖅᑕᕗᑦ ᐅᖅᑲᓪᓚᑦᑎᐊᓕᒻᒪᔅᓴᖅᑲᑦᑕᖅᑕᕗᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᑎᓂᖅ ᐃᓕᓐᓂᐊᑎᑦᑎᔾᔪᑎᒋᖅᑲᑦᑕᖅᑕᕗᑦ ᐊᒻᒪᓗᑦᑕᐅᖅ ᐃᓕᓐᓂᐊᖅᑐᖅᑲᑦᑕᕐᒥᔭᕗᑦ ᖅᑲᓄᖅ ᑖᒃᑯᐊ ᖅᑲᓄᑎᒋ ᐱᑦᑎᐊᖅᑎᒋᒻᒪᖔᑦ ᐊᒻᒪᓗᑦᑕᐅᖅ.
I think if you're serious about training, you have to take a little bit of that initiative	ᐱᖅᑲᑖ ᑕᐃᒃᑯᐊ ᐃᒃᓯᕚᕐᓗᑎᑦ ᐃᒪᓐᓇ ᓇᓕᐊᓐᓂᒃ ᐃᖅᑲᓇᐃᔮᖕᒐᓂᒃ ᐃᑲᔪᖅᑕᐅᔭᕆᐊᖅᑲᕐᒪᖔᑦ

yourself and that gets back to what I consider the leadership side of it. No matter who we are and at what stage in our lives, we can always improve. I know for me there are always things I can work on to be better as a leader within our corporation. Thank you, Mr. Chairman.	ᓇᓗᓇᐃᖅᓯᓗᐊᖅᑕᖕᒋᒻᒪᑕ. ᑕᐃᒪᓕ ᐃᓕᓐᓂᐊᓂᕐᒥᒃ ᐱᓪᓚᑦᑖᖑᓂᐊᖅᐸᑦ ᐃᑲᔪᕆᐊᖃᖃᑦᑕᕐᒪᑕ. ᑕᕝᕙ ᑕᐃᒪᓐᓇ ᓯᕗᓕᖅᑎᐅᓂᕐᒧᑦ ᐊᒃᑐᐊᓂᖃᖅᑐᖅ. ᑭᓇᐅᒐᓗᐊᕈᑦᑕ ᐃᓅᓯᑦᑎᓐᓂᒃ ᐊᕐᕌᒍᖃᕋᓗᐊᕈᑦᑕ ᓇᐅᒃᑯᑐᐃᓐᓇᖅ ᐱᐅᓯᒋᐊᕐᕕᒃᓴᖃᐃᓐᓇᐅᔭᕋᑦᑕ ᐅᕙᓐᓄᑦᓕ ᑕᐃᒪᓐᓇ ᐱᐅᓯᒋᐊᕐᕕᒃᓴᐃᓇᖃᐅᔭᕋᒪ ᓯᕗᓕᖅᑎᐅᑎᓪᓗᖓ ᑕᐃᑲᓂ ᐆᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᓐᓂᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᓴᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Mr. Joanasie.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᔪᐊᓇᓯ.
Mr. Joanasie (interpretation): Thank you, Mr. Chairman. I would also like to thank you for your response, Mr. Ma. I would also like to ask another question. You wrote a letter to me in May that Kimmirut gen. sets plan that they needed to replace that equipment but that's been deferred and you've already ordered that part. But once the mechanics started reviewing the generator they realized that the equipment that was sent to Kimmirut was too large to install. Maybe it was due to lack of planning properly that this occurred. If you can tell me what exactly occurred for this incident to occur in Kimmirut because the generator had to be used by Sanikiluaq instead. Thank you, Mr. Chairman.	**ᔪᐊᓇᓯ**: ᓇᑯᖁᒦᒃ, ᐃᓴᓯᕙᐅᑖᖅ. ᐊᒻᒪ ᓇᑯᖁᒦᒃ ᑭᐅᒐᓯᐊᕋᑖᖕᒪᖕᒐ, ᒥᔅᑕ ᒫ. ᑕᒪᓐᓇᑦᑕᐅᖅ ᐊᓯᖕᒐᓂᑦᑕᐅᖅ ᐊᐱᕆᒃᑲᓐᓂᕈᒪᒥᔪᖕᒐ. ᑎᑎᕋᖅᕕᒋᓚᐅᕋᕕᓐᖕᒐ ᒪᐃᖑᑎᓪᓗᒍ ᑭᒻᒥᕈᐃᒍᒍᖅ ᐃᑯᒻᒪᖅᑯᑎᓄᑦ ᐊᐅᓚᐅᑎᑦ, ᐊᓯᖕᒋᓐᓂᑦ ᓄᑖᓂᑦ ᐱᑕᑦᑎᓇᐊᖃᓚᐅᕋᓗᐊᖅᒪᑕ ᑭᓯᐊᓂ ᑭᖑᕙᓇᐊᖅᑕᐅᓯᒪᓕᖅᑐᓂ ᐊᒻᒪᓗᒍᖅ ᑎᑭᓴᐃᓚᐅᕋᓗᐊᖅᑐᓯ ᑕᒪᒃᑯᐊ ᐊᐅᓚᐅᑎᓕᓇᓂᕐᒧᑦ ᖃᐅᔨᓴᒃᑲᓂᖅᑐᖃᓕᕐᒥᒻᒪᑦ ᑭᓯᐊᓂ ᖃᐅᔨᔪᖃᑦᑕᖅᑯᖅ ᑖᒃᑯᐊᒍᖅ ᑭᒻᒥᕈᒻᒧᖕᒐᒋᐊᖃᓚᐅᖅᑐᐃᑦ ᐊᖕᒋᓗᐊᕐᓂᑰᓐᓂᕐᒪᑕ. ᑕᒪᓐᓇ ᐸᕐᓇᓯᒪᑦᑎᐊᖕᒋᓐᓂᕐᒧᖃᐃ ᑕᐃᒪᐃᓕᖕᒐᓐᓂᖅᑲ ᐅᕙᓐᓗ ᓱᒻᒪᑦ ᑕᐃᒪᐃᑦᑕᓂᕐᒪᖔᑦ ᑭᒻᒥᓇᕈᒻᒥ ᑐᑭᓯᒋᐊᕈᒪᔪᖕᒐ. ᑖᒃᑯᐊᒍᖅ ᐊᐅᓚᐅᑏᑦ ᓴᓂᑭᓗᐊᕐᒧᖔᖅ ᐊᑐᖅᑕᐅᒋᐊᖃᓯᓐᓂᕐᒪᑕ.
Chairman: Thank you, Mr. Joanasie. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᔪᐊᓇᓯ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I think I've been pretty forthright and pretty honest in saying some of the deficiencies, I think I used that word in my opening comments that the corporation has. I would say that one of deficiencies that we've encountered since I've been there is our capital planning and reporting process which is why I spent some time trying to talk through that. This is relatively new for the corporation, a $74 million capital plan.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᓴᓯᕙᐅᑖᖅ. ᓱᓕᑦᑎᐊᖅᑐᖕᒐ ᐅᖃᖃᑦᑕᖅᓯᒪᔪᖕᒐ ᐃᓚᑰᓂᖕᒐᓂᑦ ᒪᑐᐃᓇᐊᓕᖅᑐᖕᒐ ᐅᖃᐅᓯᓇᖅᑲᐅᔭᕋ ᐆᒻᒪᖅᑯᑎᓕᓇᓂᕐᒧᑦ, ᑕᐃᒃᑯᐊ ᐃᓚᖕᒐᑦ ᐊᑲᐅᖕᒋᓕᐅᕈᑎᐅᓚᐅᖅᑐᖅ ᑕᒪᓐᓇ ᐊᑭᑐᔪᖅᑐᕈᑎᒃᓴᓂᑦ ᐸᕐᓇᐅᑎᓕᐅᖅᑎᓪᓗᑕ ᑖᓐᓇ ᐅᖃᓪᓚᐅᓯᓇᓇᓯᑦᑐᒍ ᐱᔭᕐᓂᓚᐅᖕᒋᑦᑐᖅ. ᑖᓐᓇ ᓄᑖᖑᒻᒪᑦ ᐃᑯᒻᒪᖅᑯᑎᓕᓇᓂᒃᑯᓐᓂ $74 ᒥᓕᐊᓐ ᐊᑭᑐᔪᖅᑐᕈᑎᐅᓪᓗᓂ ᐸᕐᓇᐅᑎ.
So like I said earlier, while it was a good idea and will have benefits that will be good	ᐅᖃᖅᑲᐅᒐᒪ ᐱᐅᔪᐊᔫᓚᐅᖅᑑᒐᓗᐊᖅ ᐃᑲᔪᕐᓂᖃᓪᓚᓇᓐᓂᐊᖅᑑᒐᓗᐊᑦ ᑭᓯᐊᓂ ᓄᓇᕗᒻᒥᐅᓂ

for Nunavummiut I think we didn't have all the resources in place to implement the plan properly. For example, one of the weaknesses that we have in this place in time, is we don't have a full, at least when I got there we didn't have a full engineering compliment. That's critical to have the engineers because they do all the planning and types of calculations that us accountants can't do.	ᐱᐅᓪᓚᕆᓐᓂᐊᖅᑑᒐᓗᐊᖅ ᑭᓯᐊᓂ ᐃᒻᒪᖅ ᐱᓕᕆᔾᔪᑎᕗᑦ ᐊᒥᒐᓗᐊᓚᐅᕐᒪᑕ ᐸᕐᓇᐃᑦᑎᐊᒪᐅᖕᒋᓚᒍ ᐃᓚᖓ ᐅᑦᑑᑎᒋᓗᒍ ᒫᓐᓇᐅᔪᖅ ᓴᓐᖕᒋᖕᒋᓐᓂᕆᓚᐅᖅᑕᕗᑦ. ᑕᐃᒃᑯᓂᖓ ᐃᖅᑲᓇᐃᔭᖅᑎᓂᑦ ᐊᐅᓚᐅᓯᕆᔨᐅᔪᓂᑦ ᐸᕐᓇᐃᔨᐅᔪᓂᑦ ᐱᑕᖃᓚᐅᖕᒋᒻᒪᑦ ᐋᖅᑭᔅᓱᐃᒍᓐᓇᖅᑐᓂ ᑮᓇᐅᔭᓕᕆᔨᐅᔪᒍᑦ ᐅᕙᒍᑦ ᑕᐃᒪᐃᓗᑭᓐᓇᖕᒋᓐᓇᑦᑕ.	ᑕᐃᒪᓐᖓᑦ ᐋᒡᒋᔪ ᐃᓱᓕᑦᑎᓪᓗᒋᑦ ᓯᑎᐱᕆ ᐱᒋᐊᓕᓵᖅᑎᓪᓗᒋᑦ ᑕᒪᓐᓇ ᐋᖅᑭᑦᑕᐅᓚᐅᖅᑐᖅ ᐃᖅᑲᓴᐃᔭᖅᑎᖅᑕᐅᓕᖅᑐᑕ ᑕᐃᒃᑯᓇᖓᑦ ᑕᐃᒪᓐᓇᐃᑦᑐᓕᕆᔨᐅᔪᓂᑦ. ᔪᐊᓇᓯ ᐅᖃᕋᑖᕐᒪᑦ ᒪᓕᒐᓕᐅᖅᑎ ᑖᓐᓇ ᐱᒋᐊᕐᓂᖓᓂ ᑕᐃᔅᓱᒪᓂ, ᑭᒻᒥᕈᒻᒥ ᑭᖑᕐᕕᕈᑎᒋᔭᐅᓂᐊᖅᑐᑦ ᐊᐅᓚᐅᑎᒋᔭᖕᒋᓐᓄᑦ ᐊᖕᒋᓗᐊᖅᑐᐊᓗᒻᒥ ᑐᓂᓯᓐᓂᕐᒪᑕ ᑖᓐᓇ ᐱᔾᔪᑎᒋᑦᓗᒍ. ᑖᓐᓇ ᑳᓐᑐᕋᖅᑎᒐᔅᓴᖅ ᓴᖅᑭᑕᐅᓚᐅᕐᒪᑦ ᑮᓴᐅᔭᓂᑦ ᓂᐅᕕᕐᓂᐊᖅᑎᓪᓗᒋᑦ ᑕᐃᓐᓇ ᐊᑐᖅᑕᐅᓂᐊᖅᑑᒐᓗᐊᖅ ᓴᓂᑭᓗᐊᕐᒥ ᐃᓕᔭᐅᖕᒑᓚᐅᖅᑐᖅ ᑕᐃᒪᓐᓇ ᑭᖑᕐᕕᕈᑎᒃᓴᓇᓂᐊᕐᒪᒋᑦ ᓱᕋᑉᐸᑦ ᑕᐃᓐᓇ ᐃᓚᔅᓴᖕᒐ ᒫᓐᓇ ᓴᖅᑭᑎᑦᑲᓐᓂᖅᓯᒪᓕᖅᑐᒍᑦ ᑕᐃᒪᓐᓇ ᑭᖑᕐᕕᕈᑎᒃᓴᖕᒐᓂ, ᐃᓕᔭᐅᓛᖅᐸᓪᓚᐃᔪᖅ 2015-16 ᐊᕐᕌᒍᐊᓂ.	ᑭᓯᐊᓂ ᐅᖃᕈᒪᔪᖕᒐ ᑲᑎᒪᔨᓄᑦ ᐱᕕᖃᓂᕐᓄᑦ ᑖᓐᓇ ᐊᐱᖅᑯᑕᐅᖅᑲᐅᑎᓪᓗᒍ ᐃᓚᖓ ᑕᐃᓐᓇ ᐊᓯᔾᔨᖅᓯᒪᓕᕐᒥᔭᕗᑦ ᓄᓇᕗᑦ ᒐᕙᒪᒃᑯᖕᒋᑕ ᐊᔾᔨᒋᓪᓗᓂᐅᒃ ᓄᓇᕗᑦ ᒐᕙᒪᒃᑯᖕᒋᓐᓄᑦ ᐊᓯᒋᔭᖃᖅᐸᑦ ᐊᖕᒋᔪᑲᓪᓚᕐᔪᐊᒥ ᐊᑭᑐᔪᖅᑐᕈᑎᓂᑦ, ᑐᓴᖅᑎᑦᑎᖃᑦᑕᓕᖅᑐᒍᑦ ᑎᑎᖅᑲᑎᒍᑦ. ᖁᓪᓕᒃᑯᑦ ᑕᐃᒪᓐᓴᐃᓗᖃᑦᑕᖅᓯᒪᖕᒋᑦᑑᒐᓗᐊᑦ ᖁᓪᓕᒃᑯᓂᓛᒃ ᑭᓯᐊᓂ ᑕᐃᒪᓐᓴᐃᓗᖃᑦᑕᕐᓂᐊᓕᖅᑐᒍᑦ ᒥᔅᑕ ᕋᒻᐳᑦ, ᒥᔅᑕ ᔪᐊᓇᓯᒧᓪᓗ ᑎᑎᕋᖃᑦᑕᕐᓂᐊᓕᖅᑐᒍᑦ ᑕᐃᓐᓈᖅ ᑐᓴᖅᑎᓪᓗᑎᒍ ᐃᑯᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᑦ ᖁᓪᓕᒃᑯᑦ ᑕᐃᒪᓐᓇᐃᓗᖃᑦᑕᕐᓂᐊᓕᖅᑐᑦ ᑕᐃᒪᓐᓇ ᓴᖅᑭᔾᔭᑦᑎᐊᓂᕐᒧᑦ ᑭᐅᔪᓐᓇᑦᑎᐊᕐᓂᒧᓪᓗ ᐊᑦᑐᐊᓂᖃᖅᓗᓂ ᑕᒪᓐᓇ. ᖁᔭᓐᓇᒥᒃ.

Chairman: Thank you, Mr. Ma. Mr. Joanasie.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᔪᐊᓇᓯ.
Mr. Joanasie (interpretation): Thank you, Mr. Chairman. Thank you for your response. I was very appreciative of the fact that you wrote a letter to me to inform me of this incident. I was able to inform my constituents of Kimmirut.	**ᔪᐊᓇᓯ**: ᓇᑯᕐᒥᒃ, ᐃᔅᓯᕙᐅᑖᖅ. ᐊᒻᒪᓗ ᓇᑯᕐᒥᒃ ᑭᐅᒻᒪᖕᒐ. ᐃᓛ ᖁᔭᒋᓚᐅᖅᑕᕋ ᐅᕙᓐᓄᑦ ᑎᑎᕋᓚᐅᖅᑕᖕᒐᓂᑦ ᑐᓴᐅᒪᑎᑦᑎᒐᓱᐊᓚᐅᕐᒪᑦ ᐊᒻᒪᓗ ᑖᓐᓇ ᑎᑎᖅᑲᐅᔪᖅ ᐱᒐᒃᑯ ᑐᓴᖅᑎᒍᓐᓇᓚᐅᖅᑐᒋᑦ ᑭᒻᒥᕈᒻᒥᐅᑦ.
We always want to get understanding where the community is standing no matter what is being developed. I'm very pleased that this communication line is open.	ᑕᒪᑦᓱᒪ ᒥᔅᓵᓄᑦ ᑐᑭᓯᒋᐊᕈᒪᑐᐃᓐᓇᖅᑲᑦᑕᓲᖕᒐᒐᑦᑕ ᓄᓇᓕᓐᓂ ᖃᓄᐃᓕᖕᒐᓕᕐᒪᖕᒑᑦ ᐱᕙᓪᓕᐊᓯᒪᓂᐅᔪᑦ ᓱᓇᑐᐃᓐᓇᐅᒐᓗᐊᖅᐸᑦ ᑕᒪᓐᓇ ᑲᔪᓯᑦᑎᐊᕐᑯᓇᖅᑯᖅ ᑐᓴᐅᒪᑎᑦᑎᐊᑲᓐᓂᕐᓂᖅ.
I would also like to reiterate, this will be just a comment in regard to the hydroelectric project. I know that this hydroelectric project can service Iqaluit and Kimmirut, especially there is a route where Kimmirummiut travel back and forth between Iqaluit and Kimmirut. I just want you to consider that part. If you can inform the residents of Kimmirut in regard to the hydroelectric project. If you can include the residents of Kimmirut about consulting with them in regard to this project.	ᐊᒻᒪ ᐅᖃᐅᓯᕆᑲᓐᓂᕈᒪᑐᐃᓐᓇᖅᑐᒍᓗ ᐅᖃᐅᓯᑐᐃᓐᓇᐅᑎᑦᓱᒍ ᑕᒫᓂ ᐃᖃᓗᐃᑦ ᓯᓚᑖᓂ, ᑰᒻᒥ ᓯᒥᑦᑎᒐᓱᐊᕈᒪᓯᒪᓂᖕᒐ ᐃᖃᓗᓐᓄᑐᐊᖅ ᐊᑦᑐᐊᖕᒐᒐᔭᓐᖕᒋᒻᒪᑦ, ᑭᒻᒥᕈᕐᒥᐅᓄᑦᓗ ᖃᓂᓐᓂᖅᐹᖑᖃᑕᐅᑦᓗᑎᒃ. ᐊᖅᑯᑎᒋᔭᐅᓲᖑᒻᒪᑦ ᐅᑭᐅᒃᑯᑦ ᐱᓗᐊᖅᑐᒥ ᑕᐃᒃᑯᐊ ᑭᒻᒥᕈᕐᒥᐅ ᐃᓱᒫᓗᒋᔭᐅᕐᑯᑦᓗᒋ ᓂᐱᖃᒃᑲᓐᓂᕈᑎᒋᑐᐃᓐᓇᖅᑲᕋ. ᑕᒪᓐᓇ ᑲᔪᓯᕙᑦᓕᐊᓂᐊᕈᓂ ᑐᓴᐅᒪᑎᑕᐅᑦᑎᐊᖃᑦᑕᖅᐸᑕ ᑭᒻᒥᕈᕐᒥᐅ ᐃᓱᒫᓘᑎᒋᔭᖕᒋᑦ, ᐃᓚᐅᑎᑕᐅᖃᑦᑕᕐᓗᑎᑦᓗ ᑕᒪᓐᓇ ᐱᕙᓪᓕᐊᓂᖕᒐᓂᑦ.
As the Member, once I get the information from you, I will relay that information to my constituents. Thank you for your response. I also would like to thank Mr. Ma and the minister for this. Thank you, Mr. Chairman.	ᑐᓴᐅᒪᖃᑦᑕᕈᒪᓂᐊᕐᒥᔪᖕᒐ ᑭᒡᒐᖅᑐᐃᔨᐅᓗᖕᒐ ᑕᕝᕙᓂ ᒪᓕᒐᓕᐅᕐᕕᒻᒥᑦ. ᑐᓴᐅᒪᑎᖃᑦᑕᕐᓂᐊᕋᒃᑮᓛᒃ ᑭᒡᒐᑐᖅᑕᒃᑲ. ᑕᕝᕗᖕᒐ ᓄᖅᑲᕐᓗᖕᒐ. ᖁᔭᓐᓇᒥᒃ, ᑭᐅᑦᑎᐊᖃᑦᑕᕋᑖᕐᒪᖕᒐ ᐊᒻᒪᓗ ᐱᓕᕆᖅᑲᑎᑦᑎᐊᕈᒪᓂᐊᖅᑕᕋ ᑖᓐᓇ ᐊᖕᒋᔪᖅᑳᖑᔪᖅ, ᒥᓂᔅᑕᐅᔪᕐᓗ. ᑖᒃᑯᐊ ᓯᕗᒧᐊᒍᑎᒋᓗᒋᑦ. ᓇᑯᕐᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma, do you want to respond?	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᐅᒪᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ, ᐊᑏ ᑭᐅᒍᒪᒍᕕᑦ.
Mr. Ma: Thank you, Mr. Chairman. Yes, I'll certainly make sure we inform the residents of Kimmirut. As I indicated to Member Angnakak this morning on the helicopter tour, it was a different perspective being in the air, I an appreciate the impact that it may have on the Kimmirut Trail a lot more now that I've been in the air. When	**ᒫ** (ᑐᓴᐅᒪᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪ ᑐᓴᖅᑎᖃᑦᑕᓂᐊᖅᑕᒃᑲ ᑭᒻᒥᕈᕐᒥᐅᑦ. ᐅᖃᖃᐅᒐᒪ ᑲᑎᒪᔨᐅᔪᒧᑦ, ᐊᖕᓇᒃᑲᕐᒧᑦ ᐅᓪᓛᖅ, ᑕᐃᒃᑯᐊ ᖁᓛᒍᓕᒃᑯᑦ ᑕᑯᔭᖅᑐᓚᐅᕐᓂᖕᒋᑦ ᑖᔅᓱᒥᖕᒐ. ᐃ, ᑕᐃᒪ ᖁᔭᓐᓇᒦᖅᐸᒃᑲ ᑭᒻᒥᕈᕐᒥ. ᑕᒪᒃᑯᐊ ᑕᐃᒪᓐᓇ ᑕᑯᓐᓇᓚᑖᖅᑐᖕᒐ ᐃᒪᓐᓇ
	ᖃᐅᔨᓛᓕᓕᓲᖑᒐᑦᑕ. ᑕᐃᒪ ᑖᓐᓇ ᑕᑯᑦᑎᐊᓚᐅᕐᒃᑯ

you drive it, you see it differently. When I was in the air I was like, “Okay. I get it now.” That was, for me, really an eye opener. Yes, we will certainly the residents of Kimmirut informed. Thank you, Mr. Chairman.	ᐊᒻᒪᓗ ᑭᒻᒥᕈᕐᒥᐅ ᑐᓴᖅᑎᑕᐅᖕᒋᓐᓇᖃᑦᑕᓂᐊᖅᑐᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Go to the next name on my list. Mr. Sammurtok.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᓴᒻᒧᖅᑐᖅ.
Mr. Sammurtok: On page 14 of the Qulliq Energy Corporation’s 2014-18 corporate plan indicates that one of its current initiatives is to reduce Nunavut’s dependence on fossil fuels and is the creation of an Arctic Wind Testing Facility. Could you elaborate a little more on the Arctic Wind Testing Facility? (interpretation) Thank you, Mr. Chairman.	**ᓴᒻᒧᖅᑐᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᒪᐸᐱᒐᖅ 14-ᒥᑦ ᖁᑦᓕᖅ ᐆᒻᒪᖁᑎᓕᓇᔨᒃᑯᑦ ᐸᖁᐅᑎᒋᓯᒪᔭᖕᒋᑦ, ᑕᐃᒪᓐᓇ ᐱᓕᓇᐊᖃᓇᐊᕈᒪᒻᒪᑕ ᓄᓇᕗᕐᒥ ᐊᑐᖕᒋᓂᖅᓴᐅᔪᓐᓇᖁᑦᓗᒋᑦ ᐅᖅᓱᐊᓗᓐᓂᑦ. ᑖᓐᓇ ᑕᐃᒪ ᐅᑭᐅᖅᑕᖅᑐᒥ ᓲᕐᓗ ᐊᓄᓇᒃᑯᑦ ᑲᐃᕙᒃᑐᓕᒃᑯᑦ ᐆᒻᒪᖁᑎᖃᖅᓂᖅ ᐱᔾᔪᑎᒋᓪᓗᒍ ᐅᓂᒃᑳᒃᓂᕈᓐᓇᖅᐲᑦ, ᖃᓄᖅ ᖃᐅᔨᓴᖅᑕᐅᓂᐊᕐᒪᖔᖅ ᑖᒃᑯᐊ ᐊᓄᓇᒃᑯᑦ ᖃᐅᒻᒪᖅᑯᑎᖃᖅᐸᓪᓕᐊᓂᐊᕐᓂᐅᑉ ᒥᔅᓵᓄᑦ? ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.	
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. That’s one project I’m not that familiar with. I’m hoping I have a note on that. No, I’ll have to get back to the Member. I don’t have anything on the wind, I have something on the solar project that’s happening in Arviat. I will make a note to myself to do that. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑖᓐᓇ ᑕᕝᕙ ᖃᐅᔨᒪᓗᐊᕋᓗᓐᖕᒋᓇᒃᑯᒐᓗᐊᖅ, ᑭᓯᐊᓂ ᐋᒡᒐ ᐅᑎᕐᕕᒋᐊᖃᕐᓂᐊᖅᑕᒋᑦ, ᑕᐃᒪᓐᓇᐃᑦᑐᓂᑦ ᑕᒪᒃᑯᓂᖔ ᓯᕐᑭᓂᕐᒧᑦ ᓲᕐᓗ solar project-ᓄᑦ ᐊᑐᖅᑕᐅᒍᓐᓇᖃᑦᑕᖅᑐᑦ ᐱᔾᔪᑎᒋᓪᓗᒋᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.	
Chairman: Thank you, Mr. Ma. I’m sure Mr. Sammurtok, as well as all of us, will be looking forward to that information. Mr. Sammurtok.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᓴᒻᒧᖅᑐᖅ ᑐᓴᖅᑎᑕᐅᑲᓂᕐᓂᐊᕋᓗᐊᖅᐳᑎᑦ ᐅᐊᑦᑎᐊᕈᑲᓐᓂᖅ. ᒥᔅᑕ ᓴᒻᒧᖅᑑᖅ.
Mr. Sammurtok: Thank you, Mr. Chairman. The reason I was asking that is that I thought it would be something similar to the wind power electricity generating equipment that they installed in Rankin Inlet in the previous year. That is the question that I was asking. (interpretation) Thank you, Mr. Chairman.	**ᓴᒻᒧᖅᑐᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᓐᓇ ᐊᐱᖅᑯᑎᒋᖃᐅᔭᕋ ᑖᓐᓇ ᐊᔾᔨᒋᓂᐊᕋᓱᒋᑦᓗᒍ, ᑲᐅᕙᒃᑐᓕᓐᓂᑦ ᐊᑐᕋᓱᓚᐅᖅᓯᒪᓂᖕᒋᑦ ᑕᐃᑲᓂ ᑲᖕᒋᖅᑖᓂᕐᒥᑦ ᓴᓇᓚᐅᖅᓯᒪᒐᓗᐊᕐᒪᑕ ᐊᕐᕌᒍᓯᒪᔪᓂᑦ. ᑖᓐᓇ ᐱᔾᔪᑎᒋᓪᓗᒍ ᑖᓐᓇ ᐊᐱᖅᑯᑎᒋᖅᑲᐅᕙᕋ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.	
Chairman: If I understand that correctly, I	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᑐᑭᓯᒃᑎᐊᕈᒃᑭᑦ

believe that wind generation system in Rankin Inlet has failed and been taken down. Maybe, Mr. Ma, if I may ask on Mr. Sammurtok's behalf. Is there another project looking at replacing that? What type of information was garnered from that project that would show the feasibility of using wind energy in Nunavut? Mr. Ma.	ᑕᐃᓐᓇ ᐊᓄᓇᒃᑯᑦ ᑲᖏᖅᑖᓂᕐᒥᑦ ᐊᑐᖅᑕᐅᓚᐅᖅᑐᖅ, ᐃᓛᒃ ᐊᑐᖅᑕᐅᒍᓐᓃᓇᐊᖃᓚᐅᕐᒪᑦ. ᐃᒻᒪᕐᑑ ᒥᔅᑕ ᓴᒻᒧᖅᑑᖅ ᐊᐱᓇᒃᑲᓐᓂᕈᒪ ᒥᔅᑕ ᒫᒥᒃ, ᑕᐃᒪᓐᓇ ᐃᓇᖏᖅᑕᐅᑲᓐᓂᓂᐊᖅᐸ, ᑕᐃᓐᓇ ᐊᓄᓇᒃᑯᑦ ᐊᑐᖅᑕᐅᖃᑦᑕᕋᔭᕐᓂᐊᓚᐅᖅᑐᖅ, ᑲᐃᕙᒃᑐᓕᒃᑯᑦ. ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I apologize, both to yourself and to Member Sammurtok. I do have a note on the Arctic Wind Testing Facility in Arviat. Apparently, this was a concept that was discussed in 2009. At this point, there has been no feasibility study done to date. This idea, apparently, came from a discussion between PEI and QEC. The idea was that this would create some job opportunities and contribute to community economic development.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐃᒃᓯᕙᐅᑖᖅ ᑕᐃᒪ ᒪᒥᐊᓇᐅᒐᓗᐊᖅ ᐃᓕᓐᓄᑦ ᐊᒻᒪᓗᑦᑕᐅᖅ ᒥᔅᑕ ᓴᒻᒧᖅᑑᕐᒧᑦ ᑖᒃᑯᐊ ᖃᐅᔨᓴᕈᑕᐅᓂᐊᖅᑐᑦ ᐊᕐᕕᐊᓂ ᐱᔾᔪᑎᒍᓪᓗᒍ. ᑎᑎᕋᖅᓯᒪᔪᖅᑕᖃᕐᒪᑦ ᑕᕝᕙᓂ ᐃᓚᖏᓐᓃᑦᑑᒐᓗᐊᖅ ᑕᑯᖅᑲᐅᓐᖏᓐᓇᒃᑯ, ᑕᒪᓐᓇ ᐅᖃᐅᓯᕆᔭᐅᓚᐅᖅᑐᖅ 2009-ᒥᑦ ᖃᐅᔨᓴᕐᓂᐊᕐᓂᕆᔭᖏᑦ ᐅᓪᓗᒥᒧᑦ ᑎᑭᓪᓗᒍ. ᑕᒪᓐᓇ ᐱᒋᐊᖅᑕᐅᓚᐅᖅᓯᒪᒻᒪᑦ PEI-ᑯᓐᓂᒥᐅᑕᐅᔪᓄᑦ. ᐃᒪᓐᓇ ᐱᓕᕆᐊᒃᓴᖅᑖᕈᓐᓇᕐᑯᓪᓗᒋᑦ ᐱᕙᓪᓕᐊᔪᓕᕆᓂᕐᒧᑦ.
Nonetheless, because I'm not so familiar with this particular project, I would like to investigate it further when I get back to the office. I probably will report back to the Member. I think I would feel better if I did that. Thank you, Mr. Chairman.	ᑕᐃᒪᓐᓇᐃᑦᑑᓂᖓᓄᑦ ᖃᐅᔨᒪᓗᐊᕋᓗᖏᓐᓇᒃᑯ ᑕᒪᓐᓇ. ᖃᐅᔨᓴᕆᐊᒃᑲᓐᓂᓚᐅᕐᓗᒍ ᑎᑎᕋᕐᕕᓐᓂ ᐅᓂᒃᑳᑲᓐᓂᕈᒫᖅᐳᖓ ᑲᑎᒪᔨᐅᔪᒧᑦ. ᑕᐃᒪᓐᓇ ᐃᓱᐊᕐᓂᖅᓴᐅᓂᐊᖅᑰᕐᒪᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Mr. Savikataaq.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᓴᕕᑲᑖᖅ.
Mr. Savikataaq: Thank you, Mr. Chairman. Just to add on the wind test facility in Arviat, it's in the corporate plan, so I assume that it will go ahead because we're windy enough and we need it.	**ᓴᕕᑲᑖᖅ** (ᑐᓴᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐊᒻᒪᓗᑦᑕᐅᖅ ᐃᓚᒋᐊᖅᓯᒍᒪᓪᓗᖓ ᑖᒃᑯᐊ ᐊᓄᓇᒥᑦ ᐊᑐᖅᑕᖅᑐᑦ ᐱᔾᔪᑎᒋᓪᓗᒋ ᑕᒡᕙᓂ ᐸᓐᓇᐅᑎᓃᒻᒪᑕ ᑲᔪᓯᑎᑕᐅᓂᐊᖅᐹᑦ? ᐃᓛᒃ, ᐊᓂᓇᒐᔪᒃᓗᑕ ᐊᒻᒪᓗ ᖃᐅᒻᒪᖅᑯᑎᖅᑲᓇᐊᖅᑲᕋᑦᑕ.
An Hon. Member: We know.	**ᐃᓚᖓᑦ ᑲᑎᒪᔨ**: ᖃᐅᔨᒪᔪᒍᑦ.
Mr. Savikataaq: But on your plan there, when you talk about alternative energy and how to be cleaner, is there a system set up or is it possible to where a homeowner can get a small windmill or wind turbine or solar panels and run it directly into the meter professionally done so that the meter can go	**ᓴᕕᑲᑖᖅ** (ᑐᓴᔨᑎᒍᑦ): ᑕᕝᕙᓂ ᐸᓐᓇᐅᑎᒋᓯᒪᔭᓐᓂ ᐊᓯᐊᒍᑦ ᖃᐅᒻᒪᖅᑯᑎᓕᐅᓐᓂᒻᒧᑦ ᒥᒃᓴᓄᑦ ᓴᓗᒪᓂᖅᓴᒥᒃ ᐊᑐᕆᐊᖃᓐᓂᒻᒧᑦ ᐋᖅᑭᒃᓯᒪᔪᖅᑕᖃᖅᐹ ᑖᓐᓇ ᓇᖕᒥᓂᖅ ᐃᒡᓗᖃᖅᑐᖅ ᑲᐃᕙᑦᑐᓕᒻᒥ ᒥᑭᔪᑯᓗᒻᒥᖃᐃ ᐊᒻᒪᓗ ᓯᕿᓂᒻᒨᖓᔪᒥᖃᐃ ᐊᖅᑭᒃᓯᑦᑕᐅᑦᓯᐊᓯᒪᔪᖅ

backwards? At times, it wouldn't make much difference, but at other times, it may run the meter back, depending on the power consumption. Is there anything set up for that? Thank you, Mr. Chairman.	ᐅᑎᖅᐸᓪᓕᐊᒍᓐᓇᕋᔭᖅᐸᖃᐃ ᖃᐅᒻᒪᖅᑯᑎᓕᐅᕈᑎᖓ? ᐃᓛᓐᓂᒃᑯᑦ ᓱᒡᓗ ᑕᐃᒪᓐᓇᐃᑦᑐᓂᒃ ᐊᖅᑭᒃᓱᐃᔪᓐᓇᖅᐱᓯ? ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Savikataaq. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᓴᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᓴᕕᒃᑖᖅ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. In fact, we are investigating that type of possibility. I think, in our corporate plan and our reports, we're calling it a net metering policy. We're in the early days. We have looked at what other jurisdictions are doing. For example, we have looked at the Manitoba model and the Northwest Territories model.	**ᒫ** (ᑐᒌᓴᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐃ, ᑖᓐᓇ ᖃᐅᔨᓴᖅᑕᕗᑦ ᒫᓐᓇ. ᑕᒡᕙᓂ ᐸᓐᓇᐅᑎᒋᓯᒪᔭᑦᑎᓐᓂ ᑕᐃᒪᓐᓇ ᖃᐅᔨᓴᕈᑎᓂᒃ ᐅᖃᐅᓯᖃᖅᑐᒍᑦ ᑕᒪᒃᑯᐊ ᑲᐃᕙᑦᑐᓂᒃ ᒫᓂᑐᕝᕙᒥᐅᑕᐅᔪᓂᒃ ᐃᔾᔪᐊᖅᓯᓯᒪᒐᑦᑕ ᓄᓇᑦᓯᐊᒥᐅᑕᓂᒡᓗ.
If I'm correct, I think the Northwest Territories just started this concept about a year ago. We have to make sure that if we go towards something like this, like you just said, the equipment is integrated into our system properly so that we don't, in turn, have a failure and then everybody is without power. It's certainly something that we're looking at.	ᑖᒃᑯᐊ ᓄᓇᑦᓯᐊᒥ ᑕᐃᒪᓐᓇᐃᑦᑐᓂ ᐊᑐᓕᒻᒪᑕ ᐊᕐᕌᒍᓚᐅᖅᑐᒥ. ᑕᐃᒪᐃᑦᑐᓂᒃ ᐊᑐᕈᒪᓯᒪᔪᒍᑦ. ᐃ, ᐃᒪᓐᓇ ᐊᒃᐅᓐᖕᒋᓕᐅᕈᑎᒋᑦᑕᐃᓕᒪᔪᓐᓇᕐᑯᓪᓗᒍ ᖃᒥᑦᓯᔪᕕᓈᓘᑦᑕᓐᓂᕈᑦᑕ ᑕᒪᐃᓐᓂᒃ.
We're calling it a net metering policy. It was something that I was hoping we could take to our alternative energy committee in the fall here. I know that our legal counsel has reviewed the current concept. I know that our engineering team has done quite an amount of jurisdictional review and scanning on this. I have to be honest, as the president, I have not had the time yet to actually look at this and review it in detail, but I hope to so that we can bring it to the fall board meeting because it's something the board itself has also indicated as a priority from their perspective. Thank you, Mr. Chairman.	ᐃ, ᑕᐃᒪ ᐊᓯᐊᒍᖅᑲᐃ ᑲᑎᒪᔨᕋᓛᖑᔪᑦ ᐆᒪᖅᑯᑎᖃᓐᓂᒻᒧᑦ ᕿᒥᕐᕈᓯᒪᒻᒪᑕ ᒪᓕᒐᓕᕆᔨᑯᓪᓗ ᓴᓇᒪᔪᓕᕆᓂᒻᒧᑦ ᐱᓕᕆᔨᒋᔭᖅᐳᑦ ᑲᒪᒋᔭᖃᖅᓯᒪᓪᓗᑎᒃ ᐊᖓᔪᖅᑳᖑᓪᓗᖓ ᑖᒃᑯᐊ ᕿᒥᕐᕈᑦᓯᐊᖅᓯᒪᖕᖕᒋᓐᓇᒃᑭᑦ. ᓇᓗᓇᐃᔭᑦᑎᐊᖅᓯᒪᔪᒃᑯᑦ ᐅᑭᐊᒃᓵᖑᓂᐊᖅᑐᒥᖅᑲᐃ ᑕᒪᒃᑯᐊ ᐱᓕᕆᐊᕆᒍᓯᒪᓪᓗᒋᑦ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.	
Chairman: Thank you, Mr. Ma. Mr.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᓴᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᒫ. ᒥᔅᑕ

Savikataaq.	ᓴᕕᑲᑖᖅ.
Mr. Savikataaq: Thank you, Mr. Chairman. I'm glad that it's a priority for the board.	**ᓴᕕᑲᑖᖅ** (ᑐᓴᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ ᐊᒻᒪᓗ ᖁᕕᐊᓇᖅᐳᖅ ᑕᒪᓐᓇ ᓯᕗᑦᓕᖅᐸᐅᑎᑕᐅᖕᒪᑦ ᑲᑎᒪᔨᐅᔪᓄᑦ.
On a different matter, this was brought up and you commented on it about the bad debts' write-off. You said that before you put limiting meters or cut someone off, you exhaust all other options, which is understandable, but the question I have is I was looking at the figures there, bad debt write-offs, and you could tell that some of them are residential people and they're substantially high. What are your criteria before someone is cut off? Is it if they haven't paid for a certain time or is it a certain amount? You must have criteria to cut someone off. Thank you, Mr. Chairman.	ᐊᓯᐊᒍᑦᓗ ᐅᖃᐅᓯᓇᑦᓗᒍ ᑖᓐᓇ ᓴᖅᑭᑎᑕᐅᓚᐅᖅᑑᒐᓗᐊᖅ ᐊᐱᖅᑯᑕᐅᓚᐅᖅᑐᑦ ᐅᖃᐅᓯᓇᓯᒪᑦᓗᒍᓗ ᐱᒐᕕᐅᒃ ᑕᒪᒃᑯᐊ ᐊᑭᓕᒃᓴᓇᔭᐅᔪᑦ ᓲᑦᓗ ᖁᔭᓈᖅᑕᐅᖃᑦᑕᓐᓂᖕᒋᑦ. ᑕᒪᒃᑯᓂᖓ ᐃᖅᓯᓚᐅᖕᒋᓐᓂᓐᓂ ᑕᒪᑯᒃᓂᖓ ᖃᐅᒻᒪᖅᑯᑎᓂ ᐊᑐᖅᐸᑦᓕᐊᔪᑦ ᐱᔾᔪᑎᒋᑦᓗᓕᒋᑦ ᖁᒥᖅᑭᖅᑲᐅᒐᒃᑭᓐ ᐊᑭᓕᒃᓴᓇᔭᐅᔪᑦ ᖁᔭᓈᖅᑕᐅᖃᑦᑕᓐᓂᖕᒋᑦ ᒐᕙᒪᒃᑯᓐᓄᑦ. ᑕᒪᒃᑯᐊ ᐃᒡᓗᖃᖅᑐᓃᓐᖓᖅᓯᒪᒻᒪᑕ ᐊᑭᑐᔪᒻᒪᓇᐅᑦᓗᑎᑦᓗ ᐊᑭᓕᒃᓴᓇᔭᐅᔪᑦ. ᖃᓄᖅ ᒪᓕᒐᖃᖅᐱᓯ ᑭᓇᑐᐃᓐᓇᖅ ᐊᑭᓖᓯᒪᓐᖕᒋᑑᖅ ᖃᒥᑕᐅᖃᑦᑕᖅᐸᓐ ᐅᕝᕙᓘᓐᓃᑦ ᖃᓄᑎᒋᓕᐅᖅᐸᓐ ᖃᒥᑕᐅᖃᑦᑕᖅᑐᑦ? ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I'm just trying to find the right notes for this.	**ᒫ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᑖᓐᓇ ᑎᑎᖅᑲᓐᓂᒃ ᕿᓂᕋᓱᒃᑐᒃᑲ.
This might be a little bit boring, but I'll try to kind of summarize this as best I can. Basically, we consider an account to be in arrears after 30 days it has been unpaid after the bill due date. We basically can then at that point issue a 48-hour notice of electricity disconnection to the customer. The next step then is if the customer fails to provide a payment or make arrangements for payment after the 48-hour notice, we can then proceed to disconnect the customer.	ᐃ, ᑭᐱᓐᖑᓇᓐᓂᐊᖅᑐᒃᓴᐅᕗᖅ. ᐃᖅᑭᐊᓇᓐᓂᐊᖅᑐᒃᓴᐅᔫᒐᓗᐊᖅ, ᑭᓯᐊᓂ ᑖᒃᑯᐊ ᐊᑭᓕᒃᓴᖃᖅᑑᒃᐸᑕ ᑭᒃᑯᑐᐃᓐᓇᐃᑦ ᐅᓪᓗᓄᑦ 30-ᓄᑦ ᐊᑭᓖᒍᑎᒃᓴᖃᖅᑎᑕᐅᓚᐅᓪᓗᑎᒃ ᖃᐅᔨᒃᑲᖃᑦᑕᖅᑕᕗᑦ ᐃᑲᕋᓂᒃ 48-ᓂᒃ ᖃᒥᑕᐅᓚᐅᖕᒋᓐᓂᖕᒋᓂᒃ ᐊᒻᒪᓗᑦᑕᐅᖅ ᑐᖕᒋᓕᐊ, ᑕᐃᒪ ᓱᓕ ᐊᑭᓖᓐᖕᒋᑉᐸᑦ ᑖᓐᓇ ᐊᑭᓕᒃᓴᖃᖅᑐᖅ, ᖃᓄᖅ ᐊᑭᓖᕙᓪᓕᐊᒍᓐᓇᕋᔭᓐᓂᖓ ᐊᖅᑮᖃᑎᒋᖃᖅᑕᖅᑕᕗᓐ.
There are options, especially during the winter months. From September 1 to March 31 are what we consider to be winter months. We could install a load limiter at least to have some power to the residence.	ᖃᓄᖅᑑᕈᑎᒃᓴᖃᒃᑲᓐᓂᓇᓪᓗᓂᑕᐅᖅ. ᓲᑦᓗ ᐅᑭᐅᒥ ᐱᓗᐊᖅᑐᒥ ᑎᓴᐱᓇ 1 ᑎᑭᓪᓗᒍ ᒪᔾᔨ 31-ᒧᑦ ᑎᑭᓪᓗᒍ ᐅᑭᐅᒃᑯᑦ ᖃᐅᒻᒪᖅᑯᑎᖃᐃᓐᓇᕈᓐᓇᖁᓪᓗᒋᑦ ᐊᖅᑮᒍᑎᒋᖃᑦᑕᖅᑕᕗᑦ.
If we can't reach payment arrangements, then really we have no choice except to take the load limiter off and go towards what we	ᐊᑭᓕᖅᑐᐃᕙᓪᓕᐊᓂᒻᒧᑦ ᐊᖅᑭᒃᓯᖃᑎᒋᖕᒋᒃᑯᑎᒍ, ᑖᓐᓇ ᐱᖅᑕᐅᓗᓂ ᖃᐅᔨᓴᐅᑎᑯᓗᐊ ᑕᐃᒫᒃ ᖃᒥᑕᐅᓚᐅᖕᒋᓐᓂᐊᓂ ᐃᑲᕋᐃᑦ 72

call full disconnection. However, before we go to full disconnection, the customer has 72 hours to have the opportunity to winterize their residence. We obviously don't want people to have their houses freezing up if we can avoid that.	ᖃᐅᔨᑎᖃᑦᑕᕋᑦᑎᒍᑦ ᓱᓲᓪᓗ ᖁᐊᖅᑎᑕᐅᑦᑕᐃᓕᒪᔪᓐᓇᖁᓪᓗᒋᑦ ᐃᑮᓐᓇᖅᑐᒦᑦᑐᐊᓘᓗᓕᕋᔭᒻᒪᑕ ᖃᒥᑕᐅᒍᑎᒃ.
That's basically the process in terms of leading towards disconnection and then we try to collect if we can through the courts or through our collections people within the corporation. Thank you, Mr. Chairman.	ᑕᐃᒪᓐᓇ ᖃᒥᓕᕐᓗᒋᖅᑲᐃ ᑕᐃᒪᐃᑕᐅᓲᑦ ᐅᕝᕙᓘᓐᓃᑦ ᑮᓇᐅᔭᓂᒃ ᐊᑭᓕᒃᓴᖃᖅᑐᓂᒃ ᓄᐊᑦᓯᔨᓅᖅᑕᐅᓚᐅᖏᓐᓂᐊᓂ.
Chairman: Thank you, Mr. Ma. Mr. Savikataaq.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᓴᕕᑲᑖᖅ.
Mr. Savikataaq: Thank you, Mr. Chairman. How do I phrase this; does it appear that putting limiting meters make people pay their arrears? Or does it have no affect on collecting payment? Thank you, Mr. Chairman.	**ᓴᕕᑲᑖᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪ ᐃᒪᓐᓇᐃᖅᑰᔨᕝ ᑕᐃᒪᓐᓇ ᑖᒃᑯᐊ ᑲᐃᕙᑦᑐᑯᓗᐃᑦ ᐊᑭᓕᖅᑐᖅᐸᓪᓕᐊᓂᕆᔭᖏᑦ ᐋᖅᑭᑦᑕᐅᒫᖓᑕ ᐊᑭᓕᒃᓴᒥᓐᓂᒃ ᐊᑭᓖᓂᖅᓴᐅᖃᑦᑕᖅᐹᑦ ᐅᕝᕙᓘᓐᓃᑦ ᐊᑭᓕᒃᓴᓂᒃᐸᓪᓕᐊᖏᓐᓇᕈᓐᓇᖅᐹ? ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I think it does have some impact. I know that in my short time at the corporation I have had a few customers call me, and I have said, well you know, you are just like everybody else, and you got to pay your bills. I know those people probably weren't very happy with me, but in the end they did make payment arrangements to pay their accounts.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪ ᑕᐃᒪᓐᓇ ᐃᒃᐱᒋᔭᐅᔫᒥᖃᑦᑕᖅᑐᖅ ᑕᐃᒪ ᑯᐊᐳᓈᓴᒃᑯᓐᓂ ᐃᖅᑲᓇᐃᔭᖅᑎᐅᓯᒪᓕᖅᑎᓪᓗᖓ ᐅᖃᓗᕝᕕᐅᖃᑦᑕᖅᓯᒪᔪᖓ ᑕᐃᒪᐃᑦᑑᒐᕕᑦ ᐃᒪᓐᓇ ᐊᑭᓖᒋᐊᖃᓗᑦᑖᕋᓗᐊᖅᒪᑕ ᑭᒃᑯᓕᒫᑦ. ᖁᕕᐊᒋᔭᐅᖃᑦᑕᑐᓴᓴᐅᓐᖏᑦᑑᒐᓗᐊᖅ ᑭᓯᐊᓂ ᐊᑭᓕᖅᐸᓪᓕᐊᒐᔭᖅᓂᖓᓄᑦ ᐊᑭᓕᓴᖏᑦ ᐋᖅᑮᖃᑎᒋᖃᑦᑕᖅᑕᕗᑦ.
But I think sometimes too, even though our customers want to pay their bills, they may have financial circumstances beyond their control. That's why we try to accommodate them. We don't advertise this widely but if a customer does enter into a payment arrangement with us we can waive interest charges for example and try to accommodate them. But I think that it is incumbent upon customers to pay their bills.	ᐊᑭᓖᒍᒪᔪᓴᓴᐅᔫᒐᓗᐊᑦ ᑕᒪᒃᑯᐊ ᐊᑭᓕᓴᖃᖅᑐᑦ ᑭᓯᐊᓂ ᑮᓇᐅᔭᖃᓐᖏᓗᐊᒧᑦ ᐊᑭᓖᖃᑦᑕᖏᒻᒪᑕ. ᑐᓴᖅᑎᑦᑎᖃᓗᐊᖏᒃᑲᓗᐊᖅᑐᒍᑦ ᑖᓐᓇ ᐋᖅᑮᖃᑎᒋᒍᑦᑎᒍ ᐊᑭᓕᖅᑐᐃᕙᓪᓕᐊᒍᓐᓇᕋᔭᖅᓂᖓ ᕿᑐᕐᖏᐅᕈᑎᑖᖅᑎᑕᐅᑦᑕᐃᓕᒪᖃᑦᑕᖅᑐᑦ ᐊᑭᓕᓴᖏᑦ..

I personally find it hard to have to do it to residential customers because often times they have some circumstances. At the same time we are also now really trying to collect from our business customers too, because you would be surprised at some of the names that are out there that are not paying us. I don't want to say it's disappointing, but certainly better efforts have to be made by those businesses to get their bills paid. Thank you, Mr. Chairman.	ᑖᒃᑯᐊ ᑭᒃᑯᑐᐃᓐᓇᐃᑦ ᓱᕐᓗ ᖃᐅᒻᒪᖅᑯᑎᓂᑦ ᐊᑐᖃᑦᑕᖅᑐᑦ ᐊᑭᓕᒋᐊᖃᓲᖕᒍᒻᒪᑕ ᓱᖃᐃᒻᒪ ᑕᒪᒃᑯᐊ ᐃᒡᓗᖃᖅᑐᑦ. ᐃᓛᓐᓂᒃᑯᑦ ᑭᓯᐊᓂ ᑮᓇᐅᔭᑭᔅᓴᒍᑦ ᐱᔾᔪᑎᒋᓪᓗᒍ ᓱᕐᓗ ᐊᑭᓖᖃᑦᑕᖕᒋᒻᒪᑕ. ᑕᐃᒪᓐᓇ ᑖᒃᑯᐊ ᖁᐊᖅᓵᕈᑎᒋᒐᔭᖅᐸᑎᑦ ᑕᒪᒃᑯᐊ ᐊᑭᓖᓯᒪᖕᒋᑦᑐᑦ ᑭᒃᑰᑕᕐᒪᖔᑕ. ᐊᒃᓱᕈᒃᑲᓐᓂᓇᐊᖃᕐᖔᑕ ᑖᒃᑯᐊ ᓇᒻᒥᓂᓇᔭᐅᔪᑦ ᐊᑭᓖᒐᓱᐊᕐᓗᑎᑦ ᖃᐅᒻᒪᖅᑯᑎᓄᑦ ᐊᑐᖅᓯᒪᔭᒥᓐᓂᒃ. ᖁᔭᓐᓇᒦ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Savikataaq.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᓴᕕᑲᑖᖅ.
Mr. Savikataaq: Thank you, Mr. Chairman. On the same subject, I assume you take all measures to collect, like garnishing their wages or stuff like that? Because some people financially can't do it and there is not much that can be done about those, but there's others that may be able to pay, and it's not fair for the ones that pay. I think the more non-paying customers you have… it's just like a big snowball rolling down the hill. If they see that someone else can get away with having their debts written-off and maybe reapply for power under different name, or whatever the process is. Do you take all measures to collect? Thank you, Mr. Chairman.	**ᓴᕕᑲᑖᖅ** (ᑐᒌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᕝᕙᓂᔅᓴᐃᓐᓇᖅ. ᑕᐃᒪᖃᐃ ᖃᓄᑐᐃᓐᓇᓕᒫᑦᑎᐊᖅ ᓄᐊᑦᑎᒐᓱᖃᑦᑕᕋᓗᐊᖅᐱᓯ ᑮᓇᐅᔭᓂᒃ ᓱᕐᓗ ᑮᓇᐅᔭᔭᔅᓴᓇᔭᖕᒋᑦ ᐲᖅᓯᕕᐅᖃᑦᑕᖅᓗᑎᑦᓘᓐᓃᑦ. ᐃᓚᖕᒋᑦ ᑮᓇᐅᔭᑭᔅᓴᕐᒪᑕ ᑖᒃᑯᐊ ᐊᔪᖅᑕᐅᔫᒐᓗᐊᑦ ᐊᑭᓖᑎᑕᐅᒐᓱᒋᐊᔅᓴᖅ. ᑕᒪᒃᑯᐊᓕ ᐊᑭᓖᒍᓐᓇᖅᑑᒐᓗᐊᑦ ᓱᕐᓗ ᐊᑭᓖᑎᑕᐅᖃᑦᑕᓇᐊᖃᕐᒪᑕ ᓱᕐᓗ ᐊᖕᒋᑦᓕᕙᑦᓕᐊᔪᐋᓗᑑᑖᑐᐃᓐᓇᕐᒪᑦ ᐊᐳᑦ ᓱᕐᓗ ᐊᔭᑦᑕᐅᓯᒪᓗᓂ ᓱᕐᓗ ᖃᖅᑲᒥ ᐊᖕᒋᑦᓕᕙᑦᓕᐊᑐᐃᓐᓇᓲᖕᒍᒻᒪᑦ. ᖃᓄᑐᐃᓐᓇᓕᒫᕐᓯᐊᖅ ᐊᑭᓖᑎᑦᑎᒐᓱᐊᖃᑦᑕᕋᓗᐊᖅᐱᓲ? ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. Just to add some background too, I think you are right. In some ways we were sort of our own worst enemy. In the past we probably didn't make the effort to collect and of course then people just don't pay. If you don't call someone up and say you've got to pay me, they are not going to pay you. I would say in the last year or so we have made a real concerted effort to collect from both residential and commercial customers. So this is a warning, I guess, customers pay your bills because we are coming after you.	**ᒫ** (ᑐᒌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐃ, ᑖᓐᓇ ᓱᓕᕐᓯᐊᖅᐳᑎᑦ ᐃᓛᓐᓂᒃᑯᑦ ᐅᕙᒍᑦ ᓇᒻᒥᓂᖅ ᐊᑲᐅᓐᖕᒋᓕᐅᕈᑎᖃᖃᑦᑕᕋᑦᑕ ᑕᐃᒪᓐᓇ ᐊᑭᓖᖕᒋᑦᑐᖅ ᑖᓐᓇ ᐊᑭᓕᒃᓴᓂᐸᑦᓕᐊᖁᖃᑦᑕᓯᒪᓚᐅᓐᖕᒋᓇᑦᑎᒍ ᑕᐃᔅᓯᒪᓂ. ᑕᒪᓐᓇ ᐅᔾᔨᑐᖁᔨᑎᐊᖅᑐᒍᑦ ᐊᑏ ᐊᑭᓖᖃᑦᑕᓚᐅᓇᔅᓯ ᐃᒪᓐᓇ ᐅᐸᖃᑦᑕᖁᓂᐊᕋᑦᑎᒍ ᐊᑭᓖᓯᒪᓐᖕᒋᑦᑐᖅ ᐊᑭᓕᔅᓴᖃᖅᑐᑦ.

But you are right, we try to make every attempt to collect from our customers and then the worst case scenario we have to cut them off or take court action. I am not sure if we garnishee wages, but certainly through court action we could garnishee wages to enforce payment.	ᑕᐃᒪᓐᓇ ᐊᑭᓖᑎᒐᓱᖃᑦᑕᖅᑕᕋᓗᐊᖅᐳᑦ ᑭᓯᐊᓂ ᖃᒥᑎᐊᖃᖃᑦᑕᕐᓂᐊᓕᕋᑦᑎᒍ ᑕᒪᒃᑯᐊ ᓱᕐᓗ ᐊᒻᒪᓗᑦᑕᐅᖅ ᐃᖅᑲᖅᑐᐃᕕᒃᑯᑦ ᐊᑭᓖᑎᑦᑎᔪᓐᓇᖅᑐᒍᑦ ᑮᓇᐅᔾᔭᕐᓴᕆᔭᐅᔪᑦ ᐃᓚᓐᖓᖅᑕᐅᕙᓪᓗᑎᒃ.
And you are right, it is not fair to the rate payers that are paying their bills on time and are good customers. That's one of the terms and conditions of accepting services from us; you have to pay your bill. Thank you, Mr. Chairman.	ᓱᓕᔪᑎᑦ ᓈᒻᒪᖕᒋᒻᒪᑦ ᐊᑭᓖᑦᑎᐊᖃᑦᑕᖅᑐᓄᑦ ᑭᖑᕙᕋᑎᒃ. ᑕᐃᒪᓐᓇ ᐱᔨᑦᓯᕋᖃᑦᑕᕋᑦᑎᒍ ᖃᐅᒻᒪᖅᑯᑎᓄᑦ ᓱᖃᐃᒻᒪᓕ ᐊᑭᓕᓇᐊᓕᓐᓂᒃ ᐊᑭᓖᖃᑦᑕᓇᐊᖃᖅᐳᑎᑦ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. If I may, Mr. Savikataaq, I noticed you have in your annual report you have your list of write-offs, is it something the corporation is considering, something similar to what the city of Iqaluit does with its tax arrears as listing the bad offenders? Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᑕᐃᒪ ᒥᔅᑕ ᓴᕕᒃᑖᖅ ᖃᐅᔨᒪᒐᒪ ᑕᕝᕙᓂ ᐊᕐᕌᒍᑕᒫᖅᓯᐅᑎᓂᒃ ᑎᑎᕋᖅᓯᒪᒻᒪᑦ ᖁᔭᓈᖅᑕᐅᓯᒪᔪᒥᒃ ᐊᑭᓖᓯᒪᓐᖏᑦᑐᓂᒃ. ᑕᐃᒫᔅᓴᐃᓐᓇᖃᐃ ᐃᖃᓗᓐᓂ ᑕᒪᒃᑯᐊ ᓱᕐᓗ ᑖᒃᓱᔭᐃᔭᕐᓂᕐᒧᑦ ᐊᑭᓕᒃᓴᖃᖅᑐᑦ ᑕᐃᒫᔅᓴᐃᓐᓇᖅ ᐱᔭᐅᓂᐊᖅᐸᖅᑲᐃ? ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. It's interesting you raised that, we had some discussion at the board level in the June in-person board meeting, now that we have legal counsel back on board its something we're going to look at. I don't think necessarily it's a privacy concern, but that was one thing, I don't want to say its public shame, but certainly if you know your name is going to be published it sure makes you take more of an effort to pay your bills for sure. It's something that we are examining. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑖᒃᑯᐊ ᐅᖃᐅᓯᕆᓚᐅᕋᑦᑎᒍ ᑲᑎᒪᔨᐅᓪᓗᑕ ᔫᓐ-ᒥ ᑲᑎᒪᑎᑦᑎᓗᑕ. ᑕᐃᒪ ᒪᓕᒐᓕᕆᔨᑕᖃᓕᖅᑎᓪᓗᑕ ᑕᒪᓐᓇ ᑲᓐᖑᓇᖅᑑᓗᐊᓐᖏᑦᑑᒐᓗᐊᖅ ᑭᓯᐊᓂ ᑲᓐᖑᓇᖅᓱᓂᓗ ᖃᐅᔨᒪᐸᐸᑕ ᑕᐃᒪᓐᓇ ᐊᑭᓕᒃᓴᖃᖅᑐᑦ ᑎᑎᕋᖅᑕᐅᓲᖑᒻᒪᑕ ᐱᕙᓪᓕᐊᔪᑎᒍᑦ. ᑕᐃᒪᐃᓕᐅᖅᐸᓪᓕᐊᒐᓱᓕᖅᑕᕋᓗᐊᖅᐳᑦ ᑖᒃᑯᐊ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. I'm on automatic debit, so hopefully my name will never appear on that list. Mr. Savikataaq.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ ᑕᐃᒪᖃᐃ ᑖᒃᑯᐊ ᐊᑭᓖᑕᐅᑎᒋᖃᑦᑕᖅᑐᖕᒐ ᑕᑯᔅᓴᐅᑎᑕᐅᖁᓐᖏᒃᓱᒍ ᐊᑎᕋ. ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᓴᕕᒃᑖᖅ.
>>Laughter	ᐳᐳᐃᓪᓚᖅᑐᑦ
Mr. Savikataaq: Thank you, Mr. Chairman. Just for clarity for the people that are	**ᓴᕕᒃᑖᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᖁᔭᓐᓇᒥᒃ ᑐᑭᓯᑦᑎᐊᓂᐊᖕᒐᑕ ᑕᑯᓈᖅᑐᐃᑦ

listening and watching; I think you said that you do not do power cut offs during the winter months. Thank you, Mr. Chairman.	ᓈᓚᑦᑐᐃᓪᓗ. ᐅᖃᕋᑖᖅᑐᑏᑦ ᑭᐱᓯᕙᓐᖏᑦᑐᓯ ᖃᐅᒪᖏᓐᓂ ᐅᑭᐅᒃᑰᑦ? ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. As much as possible we would prefer not to, but if we have to, we will. That's when we give them 72 hours to winterize their residence. It's a really last resort option that's available to us. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐃ, ᑕᐃᒪᐃᑦᑕᐃᓕᒪᒐᓱᐊᕕᖕᒐᓱᖑᒐᓗᐊᖅᑐᒍᑦ ᑭᓯᐊᓂ ᑕᐃᒪᐃᑎᐊᖃᕈᑦᑕ ᑕᐃᒪᐃᒍᓐᓇᕐᒥᔪᒍᑦ. ᑭᖑᓪᓕᐸᑦᑎᐊᖕᒐᓂ ᑕᒪᓐᓇ ᐱᓲᕗᑦ ᖃᓄᖅᑑᕈᓘᔭᓚᐅᕋᓗᐊᖅᑎᓪᓗᑕ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Savikataaq.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᓴᕕᑲᑖᖅ.
Mr. Savikataaq: Thank you, Mr. Chairman. Can you just elaborate on winterize their house before their power is cut off? Thank you, Mr. Chairman.	**ᓴᕕᑲᑖᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᓇᓗᓇᐃᓇᐊᒃᑲᓐᓂᕈᒃ ᑖᓐᓇ ᑐᑭᖃᕐᒪᖔᖅ ᐅᑭᐅᕐᒧᑦ ᐊᑐᐃᓐᓇᕈᖅᓴᕐᓗᒍ ᖃᒥᑕᐅᓚᐅᓐᖏᓂᔅᓯᓐᓂ ᐃᓪᓗᓯ? ᖁᔭᓐᓇᒥᒃ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. What it really means is whatever they can do to protect their heating and plumbing systems from the cold so they don't have burst pipes and other things. It's really up to the customer to do what they can to protect their investment in their home because at that point when we go to full connection, that's basically it. I don't know if they get their own generator and use gas, or whatever hooks something up to their house. I think that would be hard. It's really up to them to try to do what they can. Hopefully, they would actually reach a payment plan with us before we go that far. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑖᓐᓇ ᑐᑭᖃᖅᑐᖅ ᓱᒍᓐᓇᖅᑲᑕ ᓴᐳᔨᒐᓱᓐᓂᐊᕐᓗᑎᑦ ᐅᖅᑰᓴᐅᑎᖏᓐᓂ ᓱᑦᓗᓕᖏᓐᓂ ᐃᒥᖏᓐᓂ ᖁᐊᖅᑲᑕ ᖄᖅᓂᐊᖏᒻᒪᑕ. ᑖᒃᑯᐊ ᐃᓱᒪᖅᓱᖅᑐᑦ ᐃᓪᓗᖃᖅᑐᐃᑦ. ᐊᖏᕐᕋᒥᓂᒃ ᑮᓇᐅᔭᐃᔭᕈᑎᓯᒪᔭᒥᓂᒃ ᐊᓯᐅᔨᑐᐃᓐᓇᕈᒪᓐᖏᑉᐸᑕ ᑕᐃᒫᒃ ᑕᕝᕙ ᓱᕋᔭᐃᖅᓯᒍᓐᓇᖅᑐᖅ ᖃᒥᑕᐅᓂᐅᔭᓕᕈᑏ ᐅᕝᕙᓘᓐᓃᑦ ᐊᓯᐊᓂᖔᖅ ᐅᖅᑰᓴᐅᒻᒥᒃ ᐋᖅᑭᑎᓇᒐᓱᒍᓐᓇᕐᕕᖃᖅᑎᓱᕗᑦ. ᐊᑭᓖᒍᒪᓕᖔᖅᑯᓇᖅᑑᒐᓗᐊᓪᓕ ᑭᐱᔭᐅᑦᑎᐊᒻᒪᓇᓚᐅᖏᓐᓂᖏᓐᓂ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Savikataaq.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᓴᕕᑲᑖᖅ.
Mr. Savikataaq: Thank you, Mr. Chairman. It's not a question, but just a comment. I know you guys do all efforts to, as you said it, collect your arrears. It's easier to tackle	**ᓴᕕᑲᑖᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐅᓇ ᐊᐱᖅᑯᑎᐅᖏᑦᑐᖅ ᐅᖃᐅᓯᑐᐃᓐᓇᖅ. ᖃᐅᔨᒪᔪᖕᒐ ᖃᓄᓕᒫᖅ ᐱᓇᓱᐊᕐᖑᒐᔅᓯᒍᖅ ᐊᑭᓖᑎᑦᑎᒐᓱᐊᖅᑐᓯ ᐊᑭᓕᖏᑦᑐᓕᓐᓂᒃ. ᐸᐅᖕᒐᓗᓚᐅᖅᑎᓐᓇᒋᑦ

the arrears when someone's arrears are not so high. When someone's arrears get so high that it's out of control and their options are pretty limited other than to get power cut off. I commend you on your guy's good work. Thank you, Mr. Chairman.	ᐊᕗᖕᒐᓗᓚᐅᖅᑎᓐᓇᒋᑦ ᐊᑭᓕᔅᓴᖕᒋᑦ ᑲᒪᒋᔭᐅᑎᑕᐅᖕᒐᖅᑲᑦᑕᖅᑲᑕᖅᑲᐃ ᐊᑭᑐᔪᐋᓗᓕᖅᑎᓪᓗᒋᑦ ᐊᑭᓕᖅᑕᐅᒍᓐᓇᐃᓪᓕᑎᓪᓗᒋᑦ ᐊᓯᐊᓅᕐᕕᖅᑭᓐᓃᓱᖕᒍᒻᒪᑕ ᑭᐱᔭᐅᓂᐅᑉ. ᐊᖕᒋᓪᓕᓗᐊᓚᐅᓐᖕᒋᓂᖅᑲᐃ ᓱᒋᐊᖅᑕᐅᖅᑲᑦᑕᖅᑲᑕ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Savikataaq. If I may just to get a little bit more detail. When you say you contact clients to give them the 72-hour notice to give them some time to winterize their home. What method of communication do you use to contact these clients? Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᓴᕕᑲᑖᖅ. ᓇᓗᓇᐃᖅᓯᒋᐊᒃᑲᓐᓂᖁᔨᒐᒪ, ᑕᐃᒪ 72 ᐃᑲᕋᓂᒃ ᐱᕕᖅᑲᖅᑎᑦᑎᓲᖕᒍᒐᔅᓯᒍᖅ ᐅᑭᐅᕐᒧᑦ ᐊᑐᐃᓐᓇᕈᖅᓴᖅᑎᒐᓱᓐᓂᐊᕐᓗᒍ ᐃᓪᓗ ᖃᒥᑕᐅᓂᐊᓕᖅᑲᑦ. ᖃᓄᖅ ᐅᖅᑲᐅᔭᐅᓲᖕᒍᕙᑦ ᖃᐅᔨᒃᑲᖅᑕᐅᓲᖕᒍᕙᑦ? ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I'm just going to see if I'm right here. I think they get a phone call. They're also given a notice on their door. I am just going to see if there is additional information or not. I may have to get back to you. I'll get back. I'm pretty sure we call them and we leave a notice at the door for that.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐃᒃᑯᐊ ᐅᖅᑲᓚᕕᐅᕙᓪᓚᐃᓲᑦ ᐊᒻᒪ ᑎᑎᖅᑲᒥᒃ ᒪᑐᖕᒐᓄᑦ ᐋᖅᑭᓯᕕᐅᓲᑦ ᐹᖕᒐᓄᑦ. ᐅᑎᖅᕕᒋᒃᑲᓐᓂᕈᓐᓇᕆᒃᑭᑦ ᑭᓯᐊᓂ ᐅᕙᖕᒐ ᑐᑭᓯᓯᒪᔭᖕᒐᒍᑦ ᐅᖅᑲᓚᕕᐅᓲᑦ ᐊᒻᒪ ᑎᑎᖅᑲᒥᒃ ᒪᑐᖕᒐᓄᑦ ᐋᖅᑭᓯᔪᖅᑲᓲᖅ.
If I can comment on Member Savikataaq's comment. You're right. We were our worst enemy because we weren't going after people. The problem kept accumulating and now we're trying to address it. You're right it's a lot easier to deal with it sooner rather than later. I appreciate that comment. Thank you, Mr. Chairman.	ᐃᓛᒃ ᐊᐅᓚᑦᑎᑦᑎᐊᖅᑲᑦᑕᖅᓯᒪᓐᖕᒋᓇᑦᑕᑦᑕᐅᖅ ᐊᑭᓕᖅᑯᔨᒐᓱᐊᒡᒐᖅᑲᑦᑕᖅᓯᒪᒐᓗᐊᖅᑐᑕ ᑕᐃᒪᐃᓯᒪᓐᖕᒋᓇᑦᑕ. ᐃᒫᒃ ᐊᑭᓛᖅᑲᑦᑕᓕᖅᓴᕋᐃᓂᖅᓴᐅᑉᐸᑕ ᐱᐅᓂᖅᓴᐅᒻᒪᑦ ᑖᓐᓇ ᐅᖅᑲᕋᑖᖅᑕᐃᑦ ᐊᖕᒋᖅᑎᒐ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. I'll just make one brief comment on your response on the communication. Sometimes people are away from their home and may not have house sitting arrangements. I would encourage your corporation to make sure that you actually get in contact with someone before the power does get shut off. I can speak from some experience from constituency concerns that it doesn't always work.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᐅᖅᑲᒐᓛᑐᐃᓐᓇᕈᒪᒻᒥᔪᖕᒐᑦᑕᐅᖅ ᑕᐃᓐᓇ ᐅᖅᑲᐅᓯᕆᖅᑲᐅᔭᐃᑦ ᑐᓴᐅᒪᖅᑎᑏᓐᓂᕐᒥᒃ ᐱᔾᔪᑎᖅᑲᖅᑐᖅ. ᐃᓛᓐᓂᑯᒻᒪᑯᐊ ᐊᓂᓯᒪᑲᐃᓐᓇᓲᖕᒍᒻᒪᑕ ᐊᐅᓪᓚᖅᓯᒪᑲᐃᓐᓇᓲᖕᒍᓪᓗᑎᓪᓗ ᑖᑯᐊ ᐃᖅᑲᓇᐃᔭᕐᕕᓯ ᖃᐅᔨᒃᑲᐃᓪᓚᕆᒋᐊᖅᑲᕐᓗᑎᑦ ᐃᓄᒻᒥᒃ ᐅᖅᑲᓚᓐᖕᒍᐊᑐᐃᓐᓇᖕᒋᓪᓗᑎᓪᓗᓐᓃᑦ ᐸᐃᐸᐹᒥ ᕿᒪᐃᑐᐃᓐᓇᖕᒋᓪᓗᑎᑦ ᐃᓄᓪᓚᕆᒻᒥᒃ ᐅᖅᑲᐅᔭᔨᒋᐊᖅᑲᕐᓗᑎᑦ ᖃᒪᑦᑎᓂᐊᖅᑲᑕ.
I'll go to the next name on my list. Mr.	ᐊᑎᖁᑎᓄᑦ ᐅᑎᕐᓗᖕᒐ. ᒥᔅᑕ ᕋᒻᐳᑦ.

Rumbolt.	
Mr. Rumbolt: Thank you, Mr. Chairman. I just want a couple of clarifications on questions that were asked earlier. During my question this morning I asked about the power corporation's fuel storage facilities in the communities. This afternoon Mr. Ma said that all communities have fuel storage facilities in them. I am aware that they do have storage facilities near the power plant, and they vary in the amount of time they can last, whether it is days, or weeks, or months.	**ᕿᒻᔅᑦ** (ᑐᓵᓴᐅᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᓇᓗᓇᐃᖅᓯᒋᐊᒃᑲᓐᓂᓚᐅᕐᓚᖓᐃ ᐊᐱᖅᑯᑕᐅᖅᑲᐅᒻᒥᔪᓂᒃ ᐅᐊᑦᑎᐊᕈ. ᐅᑦᑏᖅ ᐊᐱᕆᔭᐅᖅᑲᐅᒻᒥᒐᒪ ᐆᒪᒪᖅᑯᑎᓕᕆᔨᒃᑯᑦ ᐅᖅᓱᐋᓗᖅᑲᐅᑎᖏᓐᓂᑦ ᐊᐱᕆᖅᑲᐅᒐᒪ, ᐅᖅᓱᐋᓗᖅᑲᐅᑎᖏᓐᓂ ᓄᓇᓕᓐᓂ ᓄᓇᓕᓕᒫᑦᑎᐊᒡᒍᖅ ᐅᖅᓱᐋᓗᖅᑲᐅᑎᖅᑲᖅᖓᑕ. ᐆᒪᒪᖅᑯᑎᓕᕆᔨᒃᑯᖏᑕ ᓴᓂᐊᓐᓂ ᐊᖏᓕᓈᑦᑐᑎᑦ ᒥᑭᓕᓈᑦᑐᑎᑦ ᐊᑯᓂ ᐊᑐᕋᔅᓴᐅᓂᖏᑦ ᐊᔾᔨᒌᓐᓇᑎᑦ.	ᓄᓇᓕᑦᑕᖅᑲᖅᐸ ᐆᒪᒪᖅᑯᑎᓕᕆᔨᒃᑯᓐᓂ ᓇᒻᒥᓂᖅ ᐅᖅᓱᔅᓴᖏᓐᓂ ᓂᐅᕕᕆᐊᖅᑲᖅᐸᐸᐱᒡ ᓇᓕᐊᓐᓂ ᓄᓇᓕᒻᒥ? ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᓴᐅᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I appreciate the clarification from the Member. No, to my knowledge, there is not. I will confirm that. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᓴᐅᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑖᓐᓇ ᓇᓗᓇᐃᖅᓯᕐᑯᔾᔪᖅ ᖁᔭᓐᓇᒥᖅᑕᕋ. ᖃᐅᔨᒪᔭᒃᑯᑦᓕ ᑕᐃᒪᐃᑦᑐᑕᖃᓐᖏᑦᑐᖅ ᓇᒻᒥᓂ ᐅᖅᓱᒃᓴᒥᓂᒃ ᑎᑭᑎᑦᑎᐊᖃᖅᑐᖃᖅᐸᖏᑦᑐᖅ. ᒥᔅᑕ ᕿᒻᔅᑦ.	
Chairman: Thank you. Mr. Rumbolt.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᓴᐅᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᕿᒻᔅᑦ.
Mr. Rumbolt: Thank you, Mr. Chairman. There was some discussion earlier about budgets and how they get approved. I'm just wondering: to what extent did the actual decision-making… ? I'm sorry. That's a different question. To what extent did the actual decision-making authorities of the QEC board of directors differ from those of the Nunavut Housing Corporation considering that they both have a board of directors? Thank you, Mr. Chairman.	**ᕿᒻᔅᑦ** (ᑐᓵᓴᐅᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪ ᑮᓇᐅᔭᖅᑐᕈᑎᒃᓴᐃᑦ ᑮᓇᐅᔭᓴᓴᐃᓪᓗ ᖃᓄᖅ ᐊᖏᖅᑕᐅᖃᑦᑕᓂᐊᕐᒪᖔᑕ ᐊᐱᖅᑯᑕᐅᖃᑦᑕᖃᐅᒻᒪᑦ. ᑕᐃᒪ ᐅᐊᑦᑎᐊᕈᐊᐃ, ᖃᓄᑎᒋ ᑕᐃᒪ ᐃᓱᒪᑖᖅᑎᐅᖃᑦᑕᖅᑐᐃᑦ, ᐋᖅᑭᔨᐅᖃᑦᑕᖅᑐᐃᑦ ᐆᒪᒪᖅᑯᑎᓕᕆᔨᒃᑯᓐᓂᑦ ᑲᑎᒪᔨᖏᓐᓂᒃ. ᖃᓄᖅ ᐊᔾᔨᒌᓐᖏᓐᓂᖃᖅᑲᑦ ᓄᓇᕗᑦᒥ ᐃᓪᓗᓕᕆᔨᕐᔪᐊᒃᑯᖏᓐᓂ ᑲᑎᒪᔨᖏᓐᓂ, ᐋᖅᑭᒃᓯᒪᓂᖏᓐᓂ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.	
Chairman: Thank you. Mr. Ma, I'm sure that you might have to put on one of your previous hat of your previous life to answer that, but your experience and input would be	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᓴᐅᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ, ᓇᓴᒥᓃᖅᑲᐃ ᐊᑎᑲᐃᓐᓇᓚᐅᕐᓗᒍ ᑖᓐᓇ ᑭᐅᔪᓐᓇᖅᑕᐃᑦ. ᓇᓴᒥᓂᖅᐱᑦ ᐃᓚᖓ ᐊᑎᑲᐃᓐᓇᓚᐅᕐᓗᒍ.	

appreciated.	
Mr. Ma: Thank you, Mr. Chairman. Actually, Member Rumbolt has be stumped here. I have been a board member on Nunavut Arctic College and the Nunavut Business Credit Corporation, and just because the board of the Nunavut Housing Corporation is relatively new, I'm actually not sure, but I can certainly follow up on that. That's actually a really good question; I don't know the answer to that, Mr. Chairman. Thank you.	**Ì** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᒪᓕᒐᓕᐅᖅᑎ ᕿᒻᐳᑦ ᓇᓗᓕᖅᑎᒃᑲᖕᒐ ᖃᓄ ᑭᐅᒋᐊᒃᓴᖅ, ᐊᒻᒪ ᓇᒻᒥᓂᖃᐅᑎᓄᑦ ᐊᑐᖅᑐᐊᕕᒻᒥ ᑲᑎᒪᔨᐅᓚᐅᖅᓯᒪᒻᒥᔪᖕᒐ. ᑖᒃᑯᐊᓗ ᓄᓇᕗᕿᒥ ᐃᓪᓗᓕᕆᔨᕐᔪᐊᒃᑯᑦ ᖃᐅᔨᒋᐊᕈᓐᓇᖅᑕᕋ, ᑭᐅᔾᔪᑎᖕᒐ. ᖃᓄᖅ ᑭᐅᒋᐊᖕᒐ ᖃᐅᔨᒪᓐᖕᒋᓐᓇᒃᑯ. ᑕᓐᓇ ᖃᐅᔨᒋᐊᕈᓐᓇᖅᑕᕋ ᐃᓪᓗᓕᕆᔨᕐᔪᐊᑯᓐᓂᑦ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Rumbolt.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᕿᒻᐳᑦ.
Mr. Rumbolt: Thank you, Mr. Chairman. My next question is on the budget process. It seemed, from answers that you were giving earlier about the Financial Management Board and cabinet make the actual decisions to approve QEC's budgets and corporate plans, why is the board of directors' layer necessary in this process? Thank you, Mr. Chairman.	**ᕿᒻᐳᑦ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪ ᖃᓄᖅ ᑮᓇᐅᔭᓯ ᐊᒃᒍᓲᓇᒻᒪᖕᒑᖅᓯᐅᒃ, ᐊᐱᓇᒍᒪᓕᕐᒥᒋᒃᑭᑦ. ᑖᒃᑯᐊ ᑮᓇᐅᔭᓕᓇᔨᒃᑯᑦ ᑲᑎᒪᔨᕋᓛᖕᒋᑦ ᓯᕗᓕᖅᑏᑦᓗ ᐋᖅᑮᓲᖕᒍᒻᒪᑕ ᖃᑦᑎᓂᒃ ᑮᓇᐅᔭᖃᖅᑎᑕᐅᓂᐊᕐᒪᖕᒑᔭᓯ. ᓱᒻᒪᑦᓕᐅᑯᐊ ᑲᑎᒪᔨᑦ ᐱᓕᕆᖃᑕᐅᒋᐊᖃᖅᑲ ᑕᒫᓂ? ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ Ì.
Mr. Ma: Thank you, Mr. Chairman. I'll see if I can explain this. The corporation was set up so that it would have some autonomy to make some decisions independent of government, but it's certainly consistent with government policies and direction.	**Ì** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᓇᓗᓇᐃᕋᓱᑦᑕᒍᐊᐃ, ᑖᒃᑯᐊ ᖁᑦᓕᒃᑯᑦ ᐋᖅᑭᒃᑕᐅᓚᐅᖅᓯᒪᔪᑦ ᐃᒻᒥᒃᑯᑦ ᐋᖅᑮᖃᑦᑕᕈᓐᓇᕐᓗᑎᒃ ᒐᕙᒪᒃᑯᓃᑲᓗᐊᕐᓗᑎᒃ, ᐃᒫ ᒐᕙᒪᒃᑯᑦᓗ ᒪᓕᖁᔭᖕᒋᓐᓂᑦ ᒪᓕᖃᑦᑕᕋᓗᐊᕐᓗᑎ, ᐃᒻᒥᒃᑯᕐᕕᖃᖕᒐᑕ.
Having said that, once the board approves a particular budget or other activities, I think you still have to have a certain amount of governance, I guess for a lack of a better word, and that governance or oversight then would come from the Executive Council or the Minister. I think that's the reason for that. Thank you, Mr. Chairman.	ᑕᐃᒪᓕ ᑲᑎᒪᔨ ᑮᓇᐅᔭᒃᓵᓇᓂᐊᖅᑕᖕᒋᓐᓂᑦ ᐊᖕᒋᖅᓯᒐᐃᒻᒪᑕ, ᑲᔪᓯᑎᑦᑎᒐᐃᒻᒪᑕ ᐊᓯᖕᒋᓐᓂᑦᓗ, ᓇᒻᒥᓂᖅ ᐊᐅᓚᒃᑎᑦᑎᐊᕐᓂᖃᓇᐊᖃᖕᒐᑕ, ᐊᒻᒪ ᓇᒻᒥᓂᖅ ᐊᐅᓚᒃᑎᑦᑎᐊᕋᓗᐊᕐᒪᖕᒑᑕ ᖃᐅᔨᓴᖅᑕᐅᓲᑦ ᓯᕗᓕᖅᑏᑦ ᑲᑎᒪᔨᕋᓛᖕᒋᓐᓄᑦ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. The Member from Baker Lake, Mr.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᒥᔅᑕ Ì. ᒪᓕᒐᓕᐅᖅᑎ ᖃᒪᓂᑦᑐᐊᕐᒧᑦ ᐊᐃᐸᐹᓂ

Mikkungwak, gets round two.	ᐊᐱᕆᒍᓐᓇᖅᓯᕗᖅ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.
Mr. Mikkungwak: Thank you very much, Mr. Chairman. One of my colleagues earlier triggered my mind here. Earlier when you were responding to the write-offs, is there a different amount that you determine for a write-off for a private homeowner as opposed to a business with bad debt and what are those amounts? Thank you, Mr. Chairman.	**ᒥᑭᓐᖑᐊᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪ ᒪᓕᒐᓕᐅᖅᑎᐅᖅᑲᑎᒐ ᐅᖅᑲᖅᑲᐅᒻᒪᑦ, ᐅᐊᑦᑎᐊᕈ ᑭᐅᑎᓪᓗᑎ ᑕᐃᒃᑯᓂᖓ ᐊᑭᓕᖅᑕᐅᓂᐊᖅᑐᒋᔭᐅᒍᓐᓃᖅᑐᓂᑦ ᐲᖅᑕᐅᖅᑲᑦᑕᖅᑐᓂᑦ. ᒪᑯᐊ ᓇᒻᒥᓂᖅ ᐊᖏᕋᕋᑯᑎᓖᑦ, ᐊᑭᓕᔅᓴᑐᖅᑲᖏᑦ ᐲᖅᑕᐅᒍᓐᓇᖅᑲᑦᑕᖅᑲᑦ, ᖅᑲᑦᑎᓂᒃ ᑕᐃᓯᓯᒪᕕᓯ ᑮᓇᐅᔭᓂ ᐃᓱᖅᑭᓐᓇᖅᑐᖅ? ᐊᒻᒪᓗ ᓇᒻᒥᓂᖅᑲᐅᑏᑦ ᐊᑭᓕᔅᓴᖏᑦ ᓇᒻᒥᓂᖅ ᑮᓇᐅᔭᓕᐅᕋᓱᐊᖅᕕᓖᑦ, ᐊᑭᓕᔅᓴᖏᑦ ᖃᓄᖅ ᑲᒪᒋᔭᐅᖅᑲᑦᑕᖅᑲᑦ? ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Mikkungwak. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. To my knowledge, they're treated the same, that there is no difference. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒫᒃᓴᐃᓐᓇᖅ, ᐊᔾᔨᒌᑐᐃᓐᓇᕐᒥᑦ ᑲᒪᒋᔭᐅᖅᑲᑦᑕᖅᑐᑦ ᐊᖏᕋᕋᖅᑲᖅᑐᐃᑦ ᐊᒻᒪᓗ ᓇᒻᒥᓂᖅᑲᖅᑐᐃᑦ ᐊᑭᓕᔅᓴᑐᖅᑲᖏᑦ ᐲᖅᑕᐅᒐᓱᒃᑎᓪᓗᒋᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.
Mr. Mikkungwak: Thank you, Mr. Chairman. Who determines as to who gets a write-off? Is it the president, the QEC board, the Minister, or FMB? Thank you, Mr. Chairman.	**ᒥᑭᓐᖑᐊᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑭᓇ ᐋᖅᑮᓯᖑᕙ, ᑭᐊ ᐊᑭᓕᔅᓴᑐᖅᑲᖏᑲᒻᒪᖕᒋᑦ ᐲᖅᑕᐅᓂᐊᕐᒪᖔᑕ? ᐃᕝᕕ ᐊᖏᔪᖅᑳᖑᓪᓗᑎᑦ, ᐆᒻᒪᖅᑯᑎᓕᕆᔨᑯᑦ ᑲᑎᒪᔨᖏᑦ ᐅᕝᕙᓘᓐᓃᑦ ᒥᓂᔅᑕᖓ? ᑭᓇ ᐋᖅᑮᓯᖑᕙ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑕᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. My memory bank has just gone dead. I may have this wrong, so I'll give you what I think the answer is and check it back in the office. There are different limits. For $500 or lower, I think I have the authority. I think, beyond $500, we have to go to the board. I think, any amounts over $20,000, we have to take it to the Financial Management Board. It's in our legislation and I just don't have it handy with me, but I will look it up and have it get that back to you for sure. There are different thresholds. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐃᖅᑲᐃᒍᓐᓇᐃᓕᓕᕋᒪᓕ ᑭᐅᑲᒻᒪᑐᐃᓐᓇᕆᐊᖅᑐᖓ. ᐃᒪᐃᑦᑐᒋᔭᕋ, ᑕᐃᒫᒃᑎᐊᖑᒐᓗᐊᕐᒪᖔᖅ ᖃᐅᔨᒋᐊᓚᐅᕐᓗᖓ ᐅᖅᑲᐅᑎᒃᑲᓐᓂᕈᓐᓇᕐᓂᐊᕆᔾᔪ. ᑕᐃᒪ $500 ᐅᕝᕙᓘᓐᓃᑦ ᐊᑖᓄᑦ ᐱᔪᓐᓇᐅᑎᖅᑲᖅᑐᖓ, ᐊᒻᒪ $5000 ᐅᖓᑖᓐᓂᐊᖅᑲᑦ ᑮᓇᐅᔭᖅ, ᑲᑎᒪᔨᓄᑦ ᐊᖏᖅᑕᐅᒋᐊᖅᑲᑦᑕᖅᑯᖅ, ᐊᒻᒪᓗ $20,000 ᐅᖓᑖᓐᓂᐊᖅᑲᑦ ᑮᓇᐅᔭᓕᕆᔩᑦ ᑲᑎᒪᔨᕋᓛᖏᓐᓄᑦ ᐊᖏᖅᑕᐅᖅᑳᕆᐊᓕᒃ. ᑕᐃᒪᐃᓕᖓᕙᓪᓕᐃᔪᖅ ᖃᐅᔨᒋᐊᑦᑎᐊᕆᐊᓕᒐ, ᑭᓯᐊᓂ ᐊᔾᔨᒌᓐᖏᑦᑐᓂᑦ ᑖᒃᑯᐊ ᒪᓕᒐᓖᑦ, ᐃᓱᖅᑲᕐᕕᓖᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.

Chairman: Thank you, Mr. Ma. Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.
Mr. Mikkungwak (interpretation): Thank you very much, Mr. Chairman. The reason why I am querying you about this matter is earlier, when my colleague was asking questions, it reminded me of our community where we have numerous elders.	**ᒥᑭᓐᖑᐊᖅ**: ᒪᑦᓇᓪᓗᐊᕕᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑖᓐᓇ ᐊᐱᖅᓲᑎᒋᓗᐊᕋᒐ, ᐅᐊᑦᑎᐊᖅ ᒪᓕᒐᓕᐅᖅᑎᐅᖅᑎᒋᔭᒪ ᐊᐱᖅᓯᖅᑎᓪᓗᒍ. ᑭᓯᐊᓂᑦᑕᐅ ᓄᓇᓕᒋᔭᑦᑎᓐᓂ ᐃᓐᓇᐃᑦ ᐊᒥᓲᒻᒪᓕᖅᑐᑎᒃ.
Some of the elders previously held good jobs, and upon becoming unemployed, they are faced with bills with some power bills being extremely high. They face this challenge without a job to pay for these large debts.	ᐃᓚᖕᒋᓪᓗ ᐱᓕᕆᐊᖃᑦᑎᐊᓚᐅᕋᓗᐊᖅᑐᑎᒃ, ᐱᓕᕆᐊᖃᕈᓐᓃᕋᓪᓚᒃᑐᑎᒃ ᐅᒃᑳᓕᕆᔨᓂᓪᓗ ᐊᑮᑦᑐᕐᔪᐊᖅᑖᖅᑐᑎᒃ. ᐱᓕᕆᐊᖃᓐᖕᒋᒻᒪᓕᖅᑐᑎ ᑕᒪᓐᓇ ᐊᑮᑦᑐᕐᔪᐊᖅᑐᐊᖅ ᐅᒃᑳᒧᑦ.
It is obvious that some of the large bills are detrimental to elders as I know some people in Baker Lake, especially within the last two years and in particular over one calendar year, the price increased five times. This bumped up the bills owed by people; however, this became more problematic for many people.	ᓇᓗᓇᖕᒋᒻᒪᓪᓗ ᖃᐅᔨᒪᑦᑎᐊᖅᑐᖕᒐᓖᓛᒃ ᖃᒪᓂᑦᑐᐊᒥ ᒪᔪᑖᓕᑖᒍᑦ ᖃᖕᒋᖅᓯᒪᓕᖅᑐᖅ ᑕᐃᑲᓂ ᐊᓕᑖᒍᒥ ᐊᑕᐅᓯᐊᖅᑐᓂ ᑕᓪᓕᒪᐃᖅᑐᓂ ᖁᕝᕙᓇᐊᓚᐅᖅᓯᒪᒻᒪᑦ ᑕᒪᓐᓇ ᐅᒃᑳᖅ ᐊᑭᒃᓴᖕᒐ. ᑭᓯᐊᓂ ᑕᒪᓐᓇ ᐃᓱᐃᓪᓕᐅᕈᑎᒥᑦ ᓴᖅᑭᑦᑎᓕᓚᐅᖅᓯᒪᒻᒥᒻᒪᑦ.
What of those people who are faced with a large power bill, but they require a breathing apparatus to survive. With certain medical equipment, is there any kind of energy-saving device or limiter? A colleague was speaking to this issue earlier and some of our constituents are faced with this exact situation in our communities.	ᖃᓄᖅᓕ ᐊᑮᑦᑐᖃᖅᔪᐊᖅᑐᒥ ᐊᒻᒪᓗ ᐊᓂᖅᓵᖅᑑᑎᒥᑦ ᐊᑐᖅᑐᒥ ᑕᒪᓐᓇ ᐅᒃᑳᒥ ᐊᑐᓗᐊᖕᒋᔾᔪᑎᒥᑦ ᐅᐊᑦᓯᐊ ᐅᖃᓗᑦᑐᖃᓚᐅᖅᒪᑦ ᑕᒪᓐᓇ ᐊᐳᕋᒪᐅᑦᑕᖅᓯᒪᑎᓪᓗᒍ ᓄᓇᓕᒋᔭᑦᑎᓐᓂ ᖃᓄᖅᓕ ᑕᒪᓐᓇ ᐃᓱᒪᖅᓴᖅᓯᐅᕈᑎᒋᓯᒪᕕᓯᐅᒃ.
Have you taken these types of circumstances into consideration? Particularly where the health centre has made the equipment mandatory for their patients, especially breathing machines that require electrical power, so how can we provide our elders with assistance from Qulliq Energy Corporation to residents in need? Thank you, Mr. Chairman.	ᐃᓱᐊᖅᓴᐃᔨᒥᑦ ᐊᑐᓕᖅᑎᑕᐅᑎᓪᓗᒋᑦ ᑕᒪᒃᑯᓂᖕᒐ ᐊᓂᖅᓵᖅᑑᑎᓂᑦ ᐅᒃᑳᒥᓪᓗ ᐊᑐᕆᐊᖃᕐᓗᓂ ᑕᐃᓐᓇ ᐊᓂᖅᓵᖅᑑᑦ ᖃᓄᖅᓕ ᑕᒪᓐᓇ ᐃᑲᔪᕐᓂᖃᖅᑑᓗᐊᖅᐸ ᖁᓪᓕᒃᑯᑦ ᐆᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᑦ ᓄᓇᕗᑦᒥᐅᑕᐅᔪᓄᑦ. ᒪᑦᓇ ᐃᔅᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.

Are you talking about load limiters, or disconnection? Load limiter?	ᐅᖃᐅᓯᖃᖅᑭᑦ ᑕᐃᓐᓇ ᓴᓐᖏᓕᑎᑦᑎᓯᒪᔭᐅᓲᓂᑦ ᐊᑭᓖᓇᓵᖅᑐᓂᑦ ᐆᒻᒪᖅᑯᑎᖏᓐᓂ?
Mr. Mikkungwak: Both.	**ᒥᑭᓐᖑᐊᖅ** (ᑐᓵᔨᑎᒍᑦ): ᑕᒪᒃᑭᒃ.
Chairman: Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. Hopefully, I've understood the question correctly. Do we consider the circumstances of someone who depends on oxygen tanks different than other customers? I think the direct answer to your question is no, because under the current customer classes, we only have four types. We probably would not recognize it.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᔅᓯᕙᐅᑖᖅ. ᑐᑭᓯᑦᑎᐊᖅᑕᕋᓗᐊᕋᐅᓇᖃᐃ ᐊᐱᖅᑯᑎᖓ, ᐊᐱᓇᕙᓪᓕᐃᒋᓐᖓ ᐃᒫᒃ ᐃᓱᒪᒋᔭᖃᓇᐊᖃᖅᐱᑖ ᐊᔾᔨᒋᔭᐅᑎᖏᓪᓗᑎᒍ ᑕᐃᒃᑯᐊ ᐊᓂᖅᓵᖅᑑᑎᖃᓇᐊᓖᑦ. ᐋᒡᒐᐃ, ᑭᐅᒋᒃᑭ ᐋᒡᒐᐃ. ᑕᕝᕙᓂᓕ ᐊᑖᒍᑦ ᒫᓐᓇ ᑭᒃᑯᑦ ᐊᑐᖅᑐᐊᑭᓐᓇᕐᒪᖔᑕ ᑕᐃᓯᓂᓇᖃᑦᑕᖅᑕᕗᑦ ᑖᓐᓇ ᐃᓛᒃᑯᑦ ᑕᐃᔭᐅᓯᒪᖏᑦᑐᖅ.
Having said you raise a really valid question. My memory could be wrong because I have not been in the Department of Finance for a while. I think we also have a fuel subsidy program for seniors within the Government of Nunavut. I can certainly follow-up on that. Seniors probably could apply for some relief, at least, through that program. Thank you, Mr. Chairman.	ᐊᐱᖅᑯᑎᔅᓴᑦᑎᐊᕙᐅᒐᓗᐊᖏᓛᖅ ᑕᕝᕙᓂ ᑮᓇᐅᔭᓕᓇᔾᒃᑯᓃᓐᓇᓵᓕᕋᒪᐃᓛᒃ, ᐅᖅᓱᐊᓗᒻᒧᑦᑕᐅᖅ ᐃᑲᔫᑎᖃᓲᖑᒻᒥᒐᑦᑕ ᓄᓇᕗᑦ ᒐᕙᒪᒃᑯᖏᑎᒍᑦ, ᑖᓐᓇ ᖃᐅᔨᒋᐊᒃᑲᓐᓂᕈᓐᓇᖅᑕᕋ ᒪᑯᐊ ᐃᓐᓇᑐᖃᐃᑦ, ᐃᓐᓇᒻᒪᕆᑦ ᑕᕝᕗᓇ ᐃᑲᔪᖅᑕᐅᑲᓐᓂᕈᓐᓇᕐᒥᔫᒐᓗᐊᑦᑕᐅᖅ. ᖁᔭᓐᓇᒥᒃ, ᐃᔅᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.
Mr. Mikkungwak: Thank you, Mr. Chairman. The reason why I asked that question is not all people are eligible for that Senior Fuel Subsidy Program, and yet they have lost their career, and due to their medical condition are having to use an oxygen tank. Seeing that they are no longer employed and cannot pay their bad debt, would you consider that a write off so that they cannot be on the load limiter, considering the fact that they have to use an oxygen tank, which requires electricity? Thank you, Mr. Chairman.	**ᒥᑭᓐᖑᐊᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᔅᓯᕙᐅᑖᖅ. ᐊᐱᓇᔪᖓ ᐱᔾᔪᑎᒋᓪᓗᒍ ᐃᓄᓕᒫᑦ ᐃᓐᓇᑐᖃᐅᓪᓗᑎ ᐅᖅᓱᐊᓗᒻᒧᑦ ᐃᑲᔫᓯᐊᕈᓐᓇᐸᖏᒻᒪᑕ ᐊᒻᒪ ᑎᒥᖏᑕ ᖃᓄᐃᓐᓂᖏᑦ ᒪᓕᑦᑐᒋᑦ ᐅᕝᕙᓘᓐᓃᑦ ᐋᓐᓂᐊᕕᓕᐊᓇᐊᖃᖃᑦᑕᕐᓂᖏᑦ ᒪᓕᑦᑐᒋᑦ ᐊᓂᖅᓵᖅᑑᑎᖃᓇᐊᖃᓲᓪᓗ ᒪᑯᐊ ᐅᐊᑦᑎᐊᕈ ᐃᖅᑲᓇᐃᔭᖅᐸᓐᓂᕋᓗᐊᖅᑐᑎ ᐃᖅᑲᓇᐃᔭᖃᑦᑕᕈᓐᓃᖅᑐᐃᑦ ᐊᑭᓕᔅᓴᑐᖃᒥᓂ ᐊᑭᓖᒍᓐᓇᐃᓪᓕᔪᑦ. ᑕᐃᒃᑯᐊ ᐲᖅᑕᐅᑎᐊᒻᒪᓇᒍᓐᓇᖅᑳᑦ ᐊᑭᓕᔅᓴᑐᖃᖏᑦ ᐊᑭᓖᒍᓐᓇᐃᓕᒻᒪᑕ ᑕᐃᒃᑯᐊ ᐊᓂᖅᓵᖅᑑᑎᖃᓇᐊᖃᓲᑦ. ᑭᓯᐊᓂ ᑲᐸᐅᑎᓯᒪᓗᒋᑦ ᑭᓯᐊᓂ ᐱᓲᖑᒻᒪᑕ ᑕᐃᒃᑯᐊ?
Chairman: Thank you, Mr. Mikkungwak. I think we're treading on some thin ice here. Mr. Ma, if you want to respond to that.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ. ᒫᓐᓇ ᑭᐅᔪᒪᒍᕕᐅᒃ ᑭᐅᔪᓐᓇᖅᑕᐃᑦ ᑭᐅᒐᓯᐊᕈᒪᒍᕕᐅᒃ ᑭᐅᔪᓐᓇᖅᑕᐃᑦ.

Mr. Ma: Thank you, Mr. Chairman. I understand where the Member is coming from. I think it's a matter that we need to examine before I can give you a comprehensive answer. Having said that, I can certainly speak to whichever department is responsible for the senior fuel rebate program. Maybe it's time that they need to review that program and change the thresholds. I can't speak for them, but I can certainly have the conversation with them. Thank you, Mr. Chairman.	**Ì** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᔾᓯᕙᐅᑖᖅ. ᑐᑭᓯᔭᕋ ᖃᓄᐃᓗᕋᓱᒻᒪᖕᒫᖅ. ᒫᓐᓇᓕ ᑖᓐᓇ ᖃᐅᔨᒋᐊᒃᑲᓐᓂᕆᐊᖃᕋᔭᖅᑕᕋ ᑭᐅᑦᑎᐊᕐᓂᐊᕈᒃᑭᑦ, ᐊᒻᒪ ᑕᐃᒪᐃᓕᓚᐅᕋᓗᐊᕐᓗᖕᒐ ᖃᐅᔨᒋᐊᒃᑲᓐᓂᕈᓐᓇᕐᒥᔪᖕᒐ ᑕᐃᒃᑯᓇᖕᒐᑦ ᒐᕙᒪᒃᑯᑦ ᐱᓕᕆᕕᖕᒐᓂᑦ ᐃᓐᓇᑐᖃᕐᓄᑦ ᐃᑲᔫᓯᐊᖅᑎᑦᑎᖃᑦᑕᖅᑐᓂ ᐅᖅᓱᒃᓴᖕᒋᓐᓄᑦ. ᐅᖃᐅᑎᒍᓐᓇᖕᒋᑕᕋᓗᐊᒃᑲ ᑭᓯᐅᓂ ᐅᖃᖃᑎᒋᔪᓐᓇᕋᔭᖅᑕᒃᑲ. ᖁᔭᓐᓇᒥᒃ, ᐃᔾᓯᕙᐅᑖᖅ.	
Chairman: Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᒥᔾᑕ ᒥᑭᓐᖑᐊᖅ.
Mr. Mikkungwak (interpretation): Thank you, Mr. Chairman. I thank Mr. Ma for his response. This issue is something I am ardently trying to resolve, and as a matter of fact, I have raised the issue in the House and raised questions about the matter. However, I will move onto another matter. My colleagues here have brought up alternative energy generation methods in trying to come up with ideas. This is another matter for consideration.	**ᒥᑭᓐᖑᐊᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᔾᓯᕙᐅᑖᖅ. ᒪᑦᓈᒫᖅᑐᒍ ᑭᐅᔾᔪᑎᒋᔫᓄᑦ ᑕᒪᓐᓇ ᐊᔾᓱᕈᑎᒋᑦᑕᖅᓯᒪᒐᒃᑯ ᒪᓕᒐᓕᐅᖅᕕᒻᒥ ᐊᑦᓛᑦ ᐅᖅᑲᓚᖅᑕᖅᓯᒪᑦᓗᒍ ᐊᐱᖅᑯᑎᒋᓚᐅᖅᑐᒍ. ᑭᓯᐊᓂᓕ ᐊᓯᓈᖅᓂᐊᕋᒪ ᒪᓕᒐᓕᐅᖅᑎᐅᖅᑲᑎᒋᔭᒃᑲ ᖃᓄᖅ ᐅᒃᑳᒥᒃ ᒫᓐᓇᐅᒍᔪᖅ ᐱᕝᑦᓕᕈᑎᒃᓴᓂᑦ ᐃᓱᒪᖅᓴᖅᓯᐅᕈᑎᓂ ᐋᖅᑭᑦᑎᓇᑦᑕᖅᑎᑦᓗᒋᑦ. ᐅᓇᓕ ᐃᓱᒪᖅᓴᖅᓯᐅᕈᑎᔅᓴᒥᐊᖅ.	
Having grown up in Nunavut as a child up to being an adult now, I have seen various projects where DFO built cabins in the interior and they have existed for many years and on the roof of these cabins, they put up (interpretation ends) solar panels (interpretation) that provide electricity.	ᓄᓇᕗᑦᒥᐅᑕᐅᓕᖅᑎᑦᓗᖕᒐ, ᓄᑕᖃᐅᑎᑦᓗᖕᒐ ᒫᓐᓇᒧᑦ ᐊᑦᑑᓕᖅᑐᖕᒐ ᑕᑯᑦᑕᖅᓯᒪᑦᓗᖕᒐ, ᐃᒪᕐᒥᐅᑕᓕᕆᔨᑦ ᐃᑦᓗᕋᓛᖕᒋᑦ ᐃᓄᐃᑦᓚᒥ ᓄᓇᒥ ᓇᐸᔪᑦ ᐊᓕᕐᒍᓂᑦ ᐊᒥᓱᓂᑦ ᓇᐸᓕᖅᑐᑦ. ᖄᖕᒐᓂ ᐃᑦᓗᕋᓛᑦᓇᐅᑉ ᖄᖕᒐᓂ ᑕᐃᒃᑯᐊ solar panels-ᓯᓚᐃᓐᓇᒻᒥ.	
Although we have blizzards and really bad weather, these panels have never broken and continue to provide electricity to the cabins that are monitoring the waters in the interior. Has this type of alternative energy been considered by the corporation? Thank you, Mr. Chairman.	ᐱᖅᑐᔾᔪᐊᒻᒥ ᐄᐃᓚᓗᒃᑐᒥ ᐄᐅᓕ ᐄᐃᖁᒥᓚᐅᖅᐄᐃᒻᒪᓐᖕᒋᕐᓗᓕᑎᒃ ᐅᒃᑳᖃᖅᑎᑦᑎᐅᔭᖅᐸᒻᒪᖕᒐᑕ ᑕᐃᑉᑯᓂ ᐃᒡᓗᕋᓛᓂᒃ ᐃᒪᒻᒥᒃ ᖃᐅᔨᐄᐊᖅᑐᓂᒃ. ᑕᒪᓐᓇᓕ ᐃᐄᐅᒪᒃᐄᐊᖅᐄᐃᐅᑭᑎᒋᔭᐅᑦᑕᖅᐄᐃᒪᓐᖕᒋᒻᒪᖕᒐᑦ? ᒪᓐᓇ ᐃᒃᓯᕙᐅᑖᖅ.	
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔾᑕ ᒫ.

Mr. Ma: Thank you, Mr. Chairman. Yes, we have and I think that in some of my answers earlier, I didn't provide enough clarity.	**Ḷ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐃ̇, ᐃᓱᒪᒋᓯᒪᔭᕗᓐ ᐊᒻᒪ ᑭᐅᑦᑎᐊᖅᐸᑦᓕᐊᖃᐅᓐᖏᓐᓇᒃᑯ ᐅᖃᐅᓯᕆᒋᐊᖃᖅᑲᐅᔭᕋᓗᐊᕋ.
One of the changes that we have made recently is that we have, I think we're calling it, an energy management unit within our engineering department. We actually have two individuals and they're dedicated to working basically solely on alternative energy. I just don't remember you asking the question, but I had also replied that we're working on a net metering policy.	ᒪᒃᑯᐊ ᐆᒻᒪᖅᑯᑎᓂᒃ ᐊᐅᓚᑦᑎᒍᑏ ᑭᓇᐃᓐᓇᑭᐊᖅ ᐊᐱᕆᖅᑲᐅᔪᒐᓗᐊᖅ ᑭᐅᖅᑲᐅᒻᒥᒐᒪ ᐊᖅᑭᑦᑎᕆᕙᓪᓕᐊᓂᐊᓐᓂᕋᖅᑐᕐᖓ ᐃᖃᓗᓐᓂᑦ ᐆᒃᑐᕋᐅᑎᖃᕆᐊᓲᖅᑐᒍᑦ ᓯᖃᓂᒻᒧᑦ ᐆᒻᒪᖅᑯᑎᓕᕆᓂᒻᒥᒃ.
At this point, and don't hold me to this, we're actually considering even here in Iqaluit of maybe doing a little pilot project of solar just to see what it does within the system and hopefully learn from that. Certainly, there's a lot of interest both by the board and the Minister in terms of alternative energy. During my tenure, we will hopefully make some progress in this area because we can't continue to rely solely on diesel. We've got to find other ways to generate power. Thank you, Mr. Chairman.	ᑲᑎᒪᔨᓄᑦ ᐊᒡᓚᒡᑎᓄᑦᓗ ᑕᑯᔭᐅᒍᒪᕕᐅᑎᑦᑐᖅ ᒥᓂᔅᑐᒧᑦᓗ ᑕᑯᔭᐅᒍᒪᕕᐅᑎᑦᑐᖅ ᐊᓯᖏᓐᓂᒃ ᐆᒻᒪᖅᑯᑎᓕᐅᕈᑎᕈᓘᔭᓐᓂᖅ ᐊᑐᓐᓂᖅ. ᑲᔪᒍᓐᓇᕈᓐᓇᖏᓐᓇᑦᑕ ᐅᖅᓱᐊᓗᒻᒥ ᑐᕝᕙᖃᐃᓐᓇᓪᓗᑕ ᐊᓯᐊᓂᖕᒫᖅ ᖃᐅᒪᓕᐅᕈᑎᓂᒃ ᑕᑯᓐᓈᕋᓱᒋᐊᖃᓕᕋᑦᑕ. ᖁᔭᓐᓇᒥ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.
Mr. Mikkungwak (interpretation): Thank you very much, Mr. Chairman. (interpretation ends) I think that would be a worthwhile investment for future energy plans for possibly private homeowners or public housing units and whatnot.	**ᒥᑭᓐᖑᐊᖅ**: ᐃ̇, ᒪ'ᓇᓪᓗᐊᕕᒃ ᐃᒃᓯᕙᐅᑖᖅ (ᑐᓵᔨᒃᑰᓕᖅᑐᖅ) ᐃ̇, ᑕᐃᒻᓇ ᑖᓐᓇ ᐃᓱᒪᒋᔭᕋ ᐃᓱᒪᒋᔭᒃᐸᐊᑦᑎᐊᖑᖅᑰᒻᒪᑦ ᐅᑭᐅᓂ ᖃᐃᔪᓂ ᐃᒡᓗᖃᖅᑐᓄᑦ ᓇᖕᒥᓂᓕᓐᓄᑦ.
This morning, I had asked a question about remediation and I would like to further go in depth in that considering the fact that the old site in Baker Lake and as you noted this morning, it's one of the larger projects for site remediation and considering that it's sloping down into our freshwater lake, our drinking water. When do you deem as an	ᑭᓯᐊᓂ ᐅᑉᑑᖅ ᐊᐱᕆᓚᐅᕋᒪ ᑲᑐᔾᔨᖃᑎᑏᓂᒃ ᐊᐱᕆᒃᑲᓐᓂᕈᐊᓕᖅᑐᖕᒐ ᐱᔾᔪᑎᒋᓪᓗᒍ ᑕᐃᑲᓂ ᐃᓂᑐᖃᓚᐅᖕᒐ ᖃᒪᓂᑦᑐᐊᒻᒥ ᑕᐃᒻᓇ ᐃᑭᑦᑕᖅᑐᓕᕆᕝᕕᐅᑉ ᐊᐊᓗᒻᒪᖅᐊᖅᑕᐅᒋᐊᖃᓐᓂᖕᒐ ᐊᖏᔫᓕᒻᒪᑦ ᑕᒫᓂ ᐅᕕᖕᒐᔪᒥᐊᐆᒫᖅᓱᓂ. ᑕᐃᒪ ᑎᒥᐅᓪᓗᓯ ᐃᐊᐅᒪᒋᔭᐅᔫᓪᓗᐊᖅᐸ ᒐᕙᒪᑐᖃᒃᑯᓐᓄᑦ

organization and consider it a high priority for the federal government to act on when it's going to impact our drinking water? Thank you, Mr. Chairman.	ᐅᓐᓂᓪᓘᑕᐅᔪᒫᓪᓗᓂ ᐱᓕᕆᐊᖑᔫᓪᓗᐊᒻᒪᖕᒫᑦ ᐺᐊᓗᒻᒪᖅᐺᐊᖅᑕᐅᔭᕆᐊᖃᓐᓂᖕᒐ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Mikkungwak. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒫᓴᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I think that it is a priority even as we speak. I think, as I indicated, maybe it's not the nicest way to break in the new regional director, but I think that we need to have the conversation with that individual. I would like to maybe make a couple of comments on this.	**ᒫ** (ᑐᒫᓴᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐃᓱᒪᒋᔭᒃᑯᓪᓕᓯᕗᓕᐅᕆᔭᐅᓯᒪᓕᖅᑐᖅ ᐅᖃᐅᓯᕆᑎᓪᓗᑎᒍᒃ. ᐃᓱᒪᒋᔭᒃᑯᑦ ᓇᓗᓇᐃᖅᓯᖅᑲᐅᒻᒥᒐᒪ ᐃᒻᒪᖕᑲ ᐱᐅᓛᖑᖏᑦᑑᒐᓗᐊᖅ ᐃᖅᑲᓇᐃᔭᓕᓵᖅᑐᒥᒃ ᑎᓕᐅᖅᓯᑲᐅᑎᒋᐊᒥᒃ ᑭᓯᐊᓂ ᐅᖃᖃᑎᒋᔾᔪᑎᒋᑲᐅᑎᒋᓪᓗᐊᖅᑕᕗᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᓐᖑᓵᖅᑐᒥᒃ.
The Hamlet of Baker Lake has been a really good partner in terms of the remediation process in terms of what has been happening. Well, you're from there and you probably know that what we call the Waterloo Emitter barrier has been working really well. I think I have a status report here that this year, again, it's working.	ᖃᒪᓂᑦᑐᐊᖅ ᐺᐋᒻᒪᒃᑯᖕᒋᑦ ᑲᑐᔾᔨᖃᑎᒌᑦᑎᐊᖅᓯᒪᒐᑦᑎᒍ ᐱᓕᕆᓪᓗᑎᒍᑦ ᓴᓗᒻᒪᖅᓴᖅᑕᐅᔭᕆᐊᖃᖅᑐᒧᑦ ᓄᓇᖕᒐ ᓴᖅᑭᑉᐸᓪᓕᐊᔪᓪᓗ. ᖃᒪᓂᑦᑐᐊᒻᒥᐅᑕᐅᒐᕕᓐ ᖃᐅᔨᒪᔭᒃᓴᕆᔭᐃᑦ ᐱᑕᖃᓐᓂᖕᒐᓐᓂᒃ ᓱᕈᖅᓯᑦᑕᐃᓕᒪᔾᔪᑎᓕᐊᖑᓯᒪᔪᖅ ᑕᓯᒻᒧᑦ ᓄᖅᑲᖅᑎᑦᑎᓯᒪᑦᑎᐊᒻᒪᓐ.
This has been ongoing, I think, for about five or six years now. I don't remember exactly, but you're right, it has been a while. It's sort of like collections, right? If you kind of leave it, it gets to the point where all of a sudden it's a big problem that you need to deal with. To answer your question in short, we need to have a conversation with AANDC as quickly as we can. Thank you, Mr. Chairman.	ᐱᓯᒪᑦᑎᖅᑰᖅᑐᖕᒐ ᖃᓄᐃᓕᖕᒐᓕᓐᓂᐊᑕ ᐅᓂᒃᑳᖕᒋᓐᓂᒃ, ᐊᖁᑖᔪᒥ ᑕᒪᑐᒪᓂ ᑲᔪᓯᓯᒪᔪᖅ ᑭᓯᐊᓂ ᑕᒪᓐᓇ ᐊᑯᓂᒻᒪᕆᒃ ᑲᒪᒋᔭᐅᓕᒻᒪᑦ ᐃᒻᒪᖕᑲ ᑕᓪᓕᒪᓄᑦ ᐊᕝᕕᓂᓕᓐᓄᓪᓘᓐᓃᑦ ᐊᖁᑖᒧᓄᑦ ᐃᖅᑲᐅᒪᓪᓕᕆᓐᓇᒍ. ᑭᓯᐊᓂ ᓱᓕᔪᑎᑦ ᐊᑯᓂᑲᓪᓕᒃ ᑲᒪᒋᔭᐅᓯᒪᓕᒻᒪᑦ. ᐃᓕᖅᑯᓯᖅᑲᖅᑮᔨᒻᒪᑦ ᐊᑭᓕᒃᓴᓂᒃ ᐊᑭᓖᑎᑦᑎᓇᓱᐊᓐᓂᒻᒧᑦ, ᖁᒪᔫᑎᑲᐃᓐᓇᕈᕕᐅᒃ ᒥᑭᓚᐅᕋᓗᐊᓪᓗᓂ ᐊᖏᓪᓕᑳᓪᓕᓲᖑᒻᒪᑦ ᑲᒪᒋᒋᐊᖃᓕᓪᓗᒍᓗ. ᑭᐅᓇᓱᐊᓪᓗᒍ ᐊᐱᖅᑯᑎᒋᔭᐃᑦ ᓇᐃᐃᑦᑐᒃᑯ, ᐅᖃᖃᑎᖃᑦᑎᐊᕆᐊᖃᓕᖅᑐᒍ ᐊᓂᒍᖅᑕᐅᑲᐅᖅᑐᕆᐊᓪᓗᒍ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒫᓴᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.
Mr. Mikkungwak: Thank you, Mr. Chairman. Do you foresee future meetings also with the community and people of Baker Lake regarding this matter? Thank you, Mr. Chairman.	**ᒥᑭᓐᖑᐊᖅ** (ᑐᒫᓴᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᓂᕆᐅᒋᔭᖃᖅᐲᓐ ᓱᕗᓂᑦᑎᓐᓂ ᑲᑎᒪᖃᑎᖃᓛᓐᓂᒻᒥᒃ ᓄᓇᓕᓐᓂ ᑲᒪᔨᐅᔪᓂᒃ ᐃᓄᖕᒋᓐᓂᓪᓗ ᖃᒪᓂᑦᑐᐊᒻᒥᐅᓃᒃ? ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒫᓴᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.

Mr. Ma: Thank you, Mr. Chairman. I'm just going to go back to your previous question as well. Even if we engage in a conversation with AANDC, those guys are really good at stonewalling and stalling the process. Even if we engage it, it's probably going to take some time and that's why I think we need to engage in that process. With respect to speaking to the hamlet and the community, yes, certainly, we would do that. I think I may have indicated that we're hoping to be in Baker Lake for the spring board meeting, so that would be in March of 2015. That is the current plan to be in Baker Lake. Thank you, Mr. Chairman. **Chairman**: Thank you, Mr. Ma. Mr. Enook. **Mr. Enook** (interpretation): Thank you, Mr. Chairman. Good afternoon, Mr. Ma. The questions have been quite clear and I'm happy. I am quite pleased with that, and you kept saying that every once in awhile you will come back to us. I would like to ask about looking for financial resources. Whenever you make new power plants or garages to store equipment and vehicles, how, in relation to your own buildings, when their useful lifecycles have ended when could you dismantle them? In Pond Inlet the power corporation has a very old power plant which is closed. Do you have, in the future, any plans about dismantling things of this nature? Eyesores. Thank you, Mr. Chairman. **Chairman**: Thank you, Mr. Enook. Mr. Ma. **Mr. Ma**: Thank you, Mr. Chairman. You raise a really relevant issue and the reason I say that is that earlier this morning I spoke a bit about some of the changes in accounting status for potential environmental liabilities.	**Ḷ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐊᐱᖅᑯᑎᒋᖅᑲᐅᔭᓐᓄᑦ ᓯᕗᓪᓕᒻᒧᑦ ᐅᑎᑲᐃᓐᓇᓪᓗᖓ ᑭᐅᓇᓱᓪᓗᒍ. ᑕᐃᒪᓕ ᐅᖃᖃᑎᖃᓯᒋᐊᓐᓂᐊᕈᑦᑕ ᓄᓇᖃᖅᑳᖅᓯᒪᔪᓕᕆᔨᒃᑯᓐᓂ, ᐃᓕᖅᑯᓯᖃᓪᓕᕆᒻᒪᑕ ᐊᒡᕕᐊᕈᑎᐅᓕᕆᓂᒻᒥᒃ ᐱᔪᒪᔭᑦᑎᓐᓂᒃ, ᓱᒃᑲᐃᓪᓕᑎᕆᓪᓗᑎᒃ ᐊᐅᓚᓂᐅᔪᒥᒃ ᐱᓕᕆᔪᒪᓐᖓᒋᒧᑦ. ᐅᖃᖃᑎᒋᒐᓗᐊᕈᑦᑎᒍᑦ ᑕᒪᑐᒧᖓ ᐊᑯᓂᐅᓂᐋᕋᓱᒋᔭᕋ ᐃᓚᐅᓇᔭᕈᑎᒃ ᑕᐃᒪᓐᓇᑕᕝᕙ ᐱᓕᕆᑲᐅᑎᒋᔭᕆᐊᓕᕗᑦ ᒫᓐᓇᐅᔪᖅ.
	ᑕᐃᒪᓕ ᐅᖃᖃᑎᖃᓐᓂᒻᒥᒃ ᖃᒪᓂᑦᑐᐊᑉ ᐺᐊᒻᒪᒃᑯᖏᓐᓂᒃ ᐃᓄᖏᓂᓪᓗ, ᐃ, ᑕᒪᓐᓇ ᐊᑐᕋᔭᖅᑕᕗᑦ ᐅᖃᖅᑰᖅᑲᐅᒋᓪᓗᖓ ᓂᕆᐅᑦᑐᒍᑦ ᖃᒪᓂᑦᑐᐊᒻᒧᐊᓐᓂᐊᓪᓗᑕ ᐅᐱᓐᖓᒃᑯᑦ ᑲᑎᒪᔩᑦ ᑲᑎᒪᓂᔅᓴᖓᓐᓄᑦ, ᑖᓐᓇᓗ ᒪᔾᔨ 2015-ᒥ ᑲᑎᒪᓂᒃᓴᖃᖅᓗᑕ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
	ᐃᒃᓯᕙᐅᑕᖅ (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᐃᓄᒃ.
	ᐃᓄᒃ: ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐅᓐᓄᓴᒃᑯᑦ ᒥᔅᑕ ᒫ. ᑕᐃᒃᑯᐊ ᐊᐱᖅᑯᑕᐅᔪᓄᑦ ᑐᑭᓯᓇᑦᑎᐊᖃᑦᑕᕐᒪᑕ ᖁᕕᐊᓇᖅ ᐊᒻᒪᓗ ᓂᕆᐅᑉᐳᒍᑦ ᑕᐃᒃᑯᐊ ᐅᑎᕈᑎᒋᔭᕆᐊᖃᕐᓂᐊᕐᓂᕋᖅᓯᒪᔭᑎᑦ.
I would like to ask about looking for financial resources. Whenever you make new power plants or garages to store equipment and vehicles, how, in relation to your own buildings, when their useful lifecycles have ended when could you dismantle them? In Pond Inlet the power corporation has a very old power plant which is closed. Do you have, in the future, any plans about dismantling things of this nature? Eyesores. Thank you, Mr. Chairman.	ᑮᓇᐅᔭᖅᑐᕈᑎᔅᓴᖃᕐᓂᕐᒥᒃ ᐃᓱᒪᔅᓴᖅᓯᐅᕈᑎᔅᓴᒥᒃ ᑐᓂᔪᒥ ᐊᐱᖅᑯᑎᒋᖃᕈᒪᓪᓗᖓ. ᒪᑯᐊ ᓄᑖᒥᒃ ᓴᓇᔭᕌᖓᔅᓯ ᐃᑯᒻᒪᖅᑯᑎᖃᕐᕕᒻᒥᒃ ᐃᓛᒃ ᐆᒻᒪᖅᑯᑎᖃᕐᕕᒻᒥᒃ ᐅᕝᕙᓘᓐᓃᑦ ᓄᓇᒃᑰᕈᑎᒃᑯᕕᖅᖃᕐᕕᒻᒥᒃ ᑕᒪᒃᑯᐊ ᐃᒡᓗᕕᓂᖅᑯᑎᐋᓗᒃᓯ ᖃᖓᒃᑯᑦ ᐲᔭᓕᓲᓇᕕᓯᐅᒃ? ᐊᐱᖅᑯᑎᒋᕙᕋ ᒥᑦᑎᒪᑕᓕᒻᒥ ᓲᕐᓗ ᐊᑯᓂᒻᒪᓇᐋᓗᒃ ᐃᒡᓗᑐᖃᕕᓂᖅ ᐃᒡᓗᖅᑯᑎᕕᓂᐋᓗᔅᓯ ᑕᐅᕙᓃᓕᖅᒪᑕ ᐊᑐᓐᖏᐊᓗᒃᓗᑎᑦ ᑕᑯᒥᓇᖕᖏᔾᔪᑎᑐᐃᓐᓇᐅᓪᓗᑎᑦ ᓄᓇᑦᑎᓐᓄᑦ. ᐸᖅᓇᐃᓯᒪᒋᕕᓯ ᑕᒪᒃᑯᐊ ᖁᒪᐸᐸᓪᓕᐊᔭᓯ ᓲᕐᓗ ᐲᔭᖅᐸᓪᓕᐊᓂᐊᖅᓗᓯᐅᒃ? ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Enook. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔅᑕ ᐃᓄᒃ. ᒥᔅᑕ ᒫ.
	ᒫ (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐃ, ᑕᐃᒪ ᑖᓐᓇ ᑐᑭᖃᑦᑎᐊᖅᑐᖅ ᐊᐱᖅᑯᓯᖅ. ᑕᐃᒪᓐᓇ ᐅᖃᕈᑎᒋᔭᕋ ᐅᐸᓛᖅ ᑕᐃᒪ ᐅᖃᐅᓯᖃᖅᑲᐅᒐᒪ ᑕᒫᓂ ᓴᓗᒪᐃᓕᖅᑎᓇᖃᑦᑕᖅᑐᐃᑦ ᒪᓕᒐᖏᑦ ᓴᓐᖏᑎᒋᐊᖅᓯᒪᓕᕐᒪᑕ ᒐᕙᒪᑐᖃᒃᑯᓐᓄᑦ. ᑕᐃᒫᖏᓛᒃ

One of the changes that was made effective April 1 of this year, is that when there is no longer a use for a particular facility, and there is a potential environmental liability, you have to recognize that in your financial statements. And that is a concern for us. As everybody knows, a lot of our facilities are upwards of forty years plus, and probably have potential environmental liabilities from the past.	ᐃᒡᓗᐊᕐᒥᓃᑦ ᑕᒪᒃᑯᐊ ᐊᑐᖅᑕᐅᔪᓐᓂᕋᐃᑖᖓᑕ ᐊᒻᒪᓗ ᐊᓯᕈᐃᕙᓪᓕᐊᑐᐃᓐᓇᕐᓂᐊᓕᕋᖓᑕ ᓄᓇᒥᒃ. ᑕᐃᒪ ᑖᒃᑯᐊ ᐅᖃᐅᓯᐅᓯᒪᖃᑦᑕᓇᐊᖃᕐᒪᑕ ᑖᒃᑯᓇᓂ ᑮᓇᐅᔭᖅᑐᕈᑎᒋᓲᒋᔭᐸᑎᓐᓂ. ᑕᐃᒪᐃᖕᒋᓚᖅ ᐃᒡᓗᕐᑯᑎᕕᓂᑐᕐᑳᓗᐸᑦ ᒐᕙᒪᑐᖃᒃᑯᓐᓂ ᑐᓂᕐᕈᓯᐊᕕᓂᖅᐳᑦ ᑕᐃᒃᑯᐊ ᑕᐃᒪᐃᑦᑐᓕᓇᔨᐅᕙᓚᐅᖅᑎᑦᓗᒍ ᓄᑕᐅᓐᖏᑦᑐᐋᓘᓕᕐᒪᑕ 40 ᐅᖓᑖᓂ ᐅᑭᐅᖃᕋᓗᓕᕐᒪᑕ.
To be quite honest at this point in time we are struggling with how to deal with this because we've got to find a balance in terms of a policy that recognizes the new accounting standard, and the needs of our operations, and the needs of the community. I'll be honest at this point we just started doing early work on this year because of the new accounting standard. At this point I don't really have an answer for you but certainly we can keep you updated in that regards. Thank you, Mr. Chairman.	ᑕᐃᒪ ᒫᓐᓇ ᖃᓄᖅ ᐱᓕᕆᐊᕆᓇᔭᕐᒪᖔᑎᒍ ᓇᓗᓕᖅᓯᒪᕈᓘᑎᖃᑦᑕᖅᑕᕗᑦ ᐱᔾᔪᑎᒋᓪᓗᒍ ᐃᒪᓐᓇ ᓈᓴᖅᑕᐅᖃᓯᐅᔾᔭᕆᐊᖃᕐᓂᖓ ᐅᕝᕙᓘᓐᓂᑦ ᐊᑭᖃᕈᓐᓇᐃᕈᑕᐅᖃᑕᐅᕙᒻᒥᒻᒪᑕ. ᑕᐃᒪ ᑕᐃᒃᑯᐊ ᓄᑖᒥᒃ ᓈᓴᐃᔾᔪᓯᖅᑕᖃᓕᕐᒪᑦ ᒐᕙᒪᑦ ᐱᕐᑯᑎᖏᓐᓂ ᑕᐃᒪᓕ ᒫᓐᓇᐅᔪᖅ ᑕᐃᒪᐃᑦᑐᒥᒃ ᖃᓂᐅᓕᐅᕐᓂᐊᕐᒪᖔᑦᑕ ᓇᓗᓇᐃᖅᓯᒪᖕᖏᓇᑦᑕ ᑐᑭᑖᕈᑦᑕ ᐅᖃᕈᒫᖅᐳᒍᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Mr. Enook.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᐃᓄᒃ.
Mr. Enook (interpretation): Thank you, Mr. Chairman. And thank you for the answer you provided and we look forward to additions to that being made in the future.	**ᐃᓄᒃ**: ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᖁᔭᓐᓇᒦᓪᓗ ᑖᔅᓱᒥᖓ ᓂᕆᐅᓐᓂᐊᕆᕗᒍᑦ ᑐᑭᑖᕈᑎᒥᓪᓘᓐᓃᑦ ᓴᖅᑭᑎᓐᓂᐊᕈᔅᓯ.
I would like to also ask for clarification in relation to health issues; people who depend on health facilitating equipment and some of them, as one of my colleagues said, some of those people who take those life support systems tend to lose their jobs and they have no income. All of a sudden they have no more income. So I urge you, and your board, to discuss this health issue.	ᑕᐃᒪ ᐊᐱᖅᑯᑎᒋᒋᐊᒃᑲᓂᕈᒪᕋᑖᕐᒥᔭᕋ ᐋᓐᓂᐊᖃᕐᓂᕐᒧᑦ ᐊᑐᕆᐊᖃᓕᖃᑦᑕᖅᑐᑦ ᐱᓗᐊᖅᑐᒥ ᐊᓂᖅᓵᖅᑑᑎᒥᒃ. ᓄᓇᕋᑎᓂᑦᑕᐅᖅ ᐱᑕᖃᐅᕐᒪᑦ ᐊᑐᕆᐊᖃᖅᑐᓂᒃ ᐊᒻᒪᓗ ᑕᒪᒃᑯᐊ ᐃᓚᖕᒋᑦ ᓲᕐᓗ ᒪᓕᒐᓕᐅᖅᑎᐅᖃᑎᒐ ᐅᖃᖅᑲᐅᒻᒪᑦ ᐃᖅᑲᓇᐃᔾᖃᓐᖕᒋᓲᖕᒍᓪᓗᑎᑦᓗ ᐃᓚᖕᒋᑦ ᐊᒻᒪᓗ ᐊᑐᕆᐊᖃᓕᖅᑎᑕᐅᓯᒪᓪᓗᑎᑦ ᑕᐃᒪᐃᑦᑐᒥᒃ ᐊᑭᓕᖅᓲᑎᔅᓴᖃᓐᖕᒋᑎᐊᒻᒪᕆᖃᑦᑕᖅᓗᑎᓪᓗ. ᑎᓕᐅᖅᑐᑲᓐᓂᕈᒪᒋᒃᑭᑦ ᑲᑎᒪᔨᖃᑎᓯᓗ ᑖᓐᓇ ᖃᓄᖅᑑᕈᑕᐅᔪᓐᓇᕐᒪᖔᖅ.
Since those who go on portable life support systems that use power need to use them perpetually. So I would urge that you would consider this carefully along with your board. And I wanted to remind you in urgent	ᑕᐃᒃᑯᐊ ᓄᖅᑲᔪᐃᑦᑑᔭᕆᐊᖃᓕᖃᑦᑕᕐᒪᑕ ᐊᓂᖅᓵᖅᑑᑎᒧᑦ ᐱᓗᐊᖅᑐᒥ ᑕᐃᒃᑯᐊ ᐊᑐᖅᑕᐅᔭᕆᐊᖃᓲᑦ ᐅᓐᓄᐊᖅ ᐅᓪᓗᖅ ᑕᐃᒪᓐᖓᓕᒫᖅ ᐊᒻᒪᓗ ᓄᓇᕋᑎᓐᓂ ᐊᑭᑐᓂᖅᓴᐅᒥᒻᒪᑦᑕᐅᖅ ᖃᐅᒻᒪᖅᑯᑎᓂᒃ ᐊᑭᓕᖅᓱᐃᓂᖅ. ᑖᓐᓇᑐᖅ ᐃᓱᒪᔅᓴᖅᓯᐅᕈᑎᒋᓂᐊᖅᐸᓯᐅᒃ ᐃᕝᕕᓪᓗ ᐊᒻᒪᓗ

terms that you pay attention to this. Thank you, Mr. Chairman. That is all that I have got.	ᑲᑎᒪᔨᖁᑎᑎᑦ. ᑖᔅᓱᒥᖓ ᑎᓕᐅᒃᑲᓐᓂᕈᒪᖅᑲᐅᒋᒃᑭᑦ. ᐱᒻᒪᕆᐊᓗᒻᒪᑦ ᐃᓄᓐᓄᑦ ᒪᒥᐊᓇᐅᒐᓗᐊᖅ ᐅᓄᖅᑐᓄᑦ ᐊᑐᖅᑕᐅᔭᕆᐊᖅᑲᓕᖅᑲᑦᑕᖅᒪᑕ. ᑖᔅᓱᒥᖓ ᑎᓕᐅᒃᑲᓐᓂᕈᒪᑐᐃᓐᓇᖅᑲᐅᒋᒃᑭᑦ. ᐃᒃᓱᕙᐅᑖᖅ ᑕᐃᒫᖅᓗᖓᓗ, ᖁᔭᓐᓇᒦᒃ.
Chairman: Thank you, Mr. Enook. Mr. Ma if you want to respond to that.	**ᐃᒃᓱᕙᐅᑕᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᐃᓄᒃ. ᒥᔅᑕ ᒫ ᑖᓐᓇ ᓂᑦᓕᐅᑎᒋᔪᒪᕕᐅᒃ?
Mr. Ma: Thank you, Mr. Chairman. Just really quickly, both you and Member Nuqingaq raised a good issue that I've never even thought about. I've actually got a little note here. I don't know whether that means we change customer classes by adding one or whether we have a discussion with department that is responsible for that program to change some things, but it's on my radar screen, for sure, you have just bumped it up for me. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓱᕙᐅᑖᖅ. ᐃ, ᑕᐃᒪ ᑖᓐᓇ ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ ᑖᓐᓇ. ᐃᓱᒪᒋᓚᐅᖅᓯᒪᓐᖓᑕᓐᓂᓘᓐᓃᑦ ᑕᕝᕙᓂ ᓇᓗᓇᐃᖅᓯᒻᒪᑦ. ᑕᐃᒪ ᑕᐃᒃᑯᐊ ᐱᓕᕆᕝᕕᖅᑲᖅᑐᐃᑦ ᒐᕙᒪᒃᑯᑦ ᐊᓯᖏᑦ ᑕᐃᒃᑯᐊ ᖃᐅᔨᒋᐊᕈᒫᖅᐸᕗᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓱᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. I don't have any more names on my list. I guess that means I get to go to my little notes that I've been taking throughout the day. I do have a couple of questions. I would like to go back to the site remediation. As you're well aware, just recently the City of Iqaluit had a little occurrence with, as it was coined, "dumpcano." The city sat on the issue until such time as accessing funds to remediate that project weren't available where they had to fund from within. In your opinion, is this lack of dialogue with federal agencies on these remediation sites contributing to potential health hazards for our residents? Mr. Ma.	**ᐃᒃᓱᕙᐅᑕᖅ** (ᑐᓴᔨᑎᒍᑦ): ᒫᓐᓇ ᐊᑎᖁᑎᖃᕈᓐᓃᕋᒪ. ᑕᐃᒪᓕᖃᐃ ᐅᕙᖓᐅᓕᖅᐳᖃᐃ ᐃᒃᓱᕙᐅᑕᐅᓗᖓ, ᐊᑏᓕᖃᐃ ᐅᕙᖓ. ᐊᐱᕆᔪᒪᔪᖓ ᒪᖔᓐᓂᒃ, ᑕᐃᒪ ᑕᒪᒃᑯᓂᖓ ᓴᓗᒻᒪᖅᓴᐃᕈᑕᐅᖃᑦᑕᖅᑐᓂᑦ ᐅᖅᓱᐊᓗᖃᐅᑎᕕᓂᕋᓗᓐᓂᑦ ᐅᕝᕙᓘᓐᓃᑦ ᐊᐅᓚᐅᑎᒃᑯᕕᕕᒥᓂᕋᓗᐊᓗᓐᓂᑦ ᐊᑐᕈᓐᓃᕐᓂᑯᓂᑦ. ᑕᐃᒪ ᓲᕐᓗ ᑕᒫᓂ ᐊᒃᑕᑯᐊᓗᐸᐳᑦ ᑕᐃᓐᓇ ᐅᖃᐅᓯᐅᖏᓐᓇᖃᑦᑕᓚᐅᕐᒪᑦ, ᓴᓗᒪᐃᓕᖅᑎᓇᓂᐊᓗᐊ. ᐃᓛᒃ, ᑕᐃᒪ ᑕᐃᒃᑯᐊ ᑕᒫᓂᓕ ᐃᖃᓗᒻᒥᐅᑦ ᒐᕙᒪᖏᑦ, ᐃᓛᒃ ᑲᑎᒪᔨᖏᑦ ᖃᓄᐃᓕᐅᓐᖏᓐᓇᖃᑦᑕᖅᑐᐊᓘᓚᐅᕐᒪᑕ. ᑕᐃᒪ ᑮᓇᐅᔭᖃᕋᓗᐊᖅᑐᑎᑦ ᑭᓯᐊᓂ ᑮᓇᐅᔭᓂᑦ ᕿᓄᒐᓱᑐᐃᓐᓇᖅᑐᐊᓘᓕᓚᐅᕐᒪᑕ. ᑕᐃᒪ, ᐃᓛᒃ ᑕᐃᒪᓕ ᐃᓕᔅᓯᓕ ᒐᕙᒪᑐᖃᑯᓐᓂᑦ ᐅᖃᖃᑎᖃᕈᓐᓇᖏᓐᓂᕐᒧᑦ ᑕᐃᓯᖅᑲᐅᒻᒥᒐᔅᓯ. ᐃᒪᖅᑳ ᑕᐃᒪ ᑕᒪᓐᓇ ᐋᓐᓂᐊᓇᕐᓂᖅ ᑕᒪᒃᑯᓄᖓ ᓄᓇᓕᖕᓄᑦ ᓴᓗᒪᐃᑦᑐᓂᒃ ᐱᖁᑎᖃᕐᓂᕐᒧᑦ ᑐᕌᖕᒑᖅᑎᑦᑎᓂᐊᖅᐸ? ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. A good question. Probably it's not adding because the sites are contained to our employees, so I guess their health would be affected. Not so much other residents.	**ᒫ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓱᕙᐅᑕᓖᒃ. ᐃᒻᒪᖅᑳ ᒫᓐᓇ ᐃᓚᓯᕙᓪᓚᐃᖏᑦᑑᒐᓗᐃᑦ ᐋᓐᓂᐊᓇᕐᓂᕐᒧᑦ. ᐃᓛᒃ, ᐃᖅᑲᓇᐃᔭᖅᑎᑦᑎᓄᖅᑲᐃ ᐋᒡᒐᐅᓇᔭᖅᑑᓗᐊᖅ ᑕᐃᒃᑯᐊ ᑐᓪᓕᕆᖅᑲᑦᑕᕐᓂᖅᐸᑕ ᑕᐃᒃᑯᓇᓂ ᐊᐅᓚᓱᕕᕕᓂᕋᓗᓐᓂᑦ.
I can't speak to all communities, I've been to every community but I can't speak of exact location of every community. Having	ᑕᐃᒪ ᐃᓛᒃ ᑕᐃᒪ ᑖᒃᑯᐊᓕᒫᑦᑎᐊᖅ ᓄᓇᓕᓐᓂᑦ ᐱᑕᖃᕐᓂᖏᑦ ᖃᐅᔨᒪᓗᒃᑖᖏᑦᑕᕋᓗᐊᒃᑲ, ᐅᖃᐅᓯᕆᔪᓐᓇᕐᓇᒋᓪᓗ ᑭᓯᐊᓂ ᐃᓛᒃ ᑕᐃᒪ ᑕᐃᒃᑯᐊ

said that, you do raise a good point, and I think that is to have the conversation with Canada sooner rather than later. It's a point that others have made today, and it's certainly a point that I take to heart. Thank you, Mr. Chairman.	ᐋᓐᓂᐊᖅᑕᐃᓕᑎᑦᑎᐊᕐᔪᐃᑦ ᑲᓇᑕᒥ ᑕᒪᓐᓇ ᐃᓱᒪᒋᖃᑕᐅᒋᐊᖃᖅᑰᕐᒪᔾᔪᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Like you stated, there is some technology being used in Baker Lake, as an example, but it is an ongoing concern. You can say to yourself it may get worse.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᒫ. ᑕᐃᒪ ᒫᓐᓇᐅᔪᖅ ᖃᒪᓂᑦᑐᐊᕐᒥᑦ ᐊᑐᖅᑕᐅᖃᑦᑕᕐᒪᑕ. ᑕᐃᒪ ᑭᓯᐊᓂ ᑕᒪᓐᓇ ᐊᑐᖅᑕᐅᒻᒪᑦ. ᐃᒻᒪᕐᑳ ᖃᓄᐃᒍᓐᓃᕈᑕᐅᔾᔪᑰᒥᓛᖅᑐᖅ.
You provided an information package and I have been involved in that project in my previous life. Is that site now set in stone? I know there were previous community consultations and there were a number of different options provided. I still to this day have people coming to me saying that the wrong site was chosen. Can you respond, please? Mr. Ma.	ᑕᐃᒪᓕ ᓅᒃᑲᓐᓂᓕᕐᒥᓗᖓ ᐊᐱᖅᑯᑎᒃᓴᑲᓐᓂᓇᖅᑲᐅᔭᕐᓄᑦ. ᑰᒃᑐᒧᑦ ᐃᒥᖅ ᑰᒻᒥ ᓯᒥᒃᑐᖅᑕᐅᓂᖓᓂᑦ, ᑕᑕᑎᖅᑕᐅᓂᖏᓐᓂ ᑕᓯᓕᐅᕐᓂᖓᓂᑦ, ᐊᒻᒪᓗ ᐊᐅᓚᐅᑎᓕᐅᖃᑦᑕᕐᓂᖅ ᐱᔾᔪᑎᒋᓪᓗᒍ. ᑕᐃᒪ ᒫᓐᓇ ᐃᓛᒃ ᖃᓄᐃᓕᖅᐸᑭᐊᖅ? ᐅᓇ ᖁᐊᖅᐸ, ᐅᓇ ᕿᕿᓕᖅᐸ, ᐅᓇ ᐊᐅᓚᔭᒍᓐᓇᐃᓕᐅᖅᑲᕝ? ᐅᕝᕙᓘᓐᓂᑦ ᖃᓄᐃᑉᐸᑭᐊᖅ ᑕᐃᓐᓇ ᓈᒻᒪᖕᒋᓗᐊᓇᔭᐅᓐᓂᖅᐸᑦ ᓇᓃᓐᓇᔭᕐᓂᖓ. ᖁᔭᓐᓇᒦᒃ.	
Mr. Ma: Thank you, Mr. Chairman. It's interesting you raise the question. Both Jamie and I have had several conversations around this. So I think while those two are the preferred sites, I think we are given serious consideration to re-examining some other sites. Certainly, in our discussions with the Minister, that's something that he has indicated as well if we can re-examine some of the other sites, it may lead us to a different conclusion. At this point we're in the early days of that process. Once we've moved further along, I would be more than happy to provide an update to you and to the Members. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐃᓛᒃ ᑕᐃᒪ ᐊᐱᓇᒐᕕᑦ. ᑖᓐᓇᑦᑕᐅᖅ ᐅᖃᐅᓯᓇᖃᑦᑕᖅᓯᒪᒻᒥᒐᑦᑎᒍ. ᑕᐃᒪ ᑕᐃᒃᑯᐊ ᒪᕐᕉᒃ ᐃᓱᒪᒋᔭᐅᓯᒪᒐᓗᐊᖅᑎᓪᓗᒋᑦ. ᑭᓯᐊᓂᑦᑕᐅᖅ ᐊᓯᖏᓐᓂᑦ ᕿᒥᕐᕈᐊᕐᑯᔭᐅᓯᒪᖅᑰᔨᒐᑦᑕ. ᐊᓯᖕᒫᖏᓐᓂᑦᑕᐅᖅ ᐊᑐᕈᓐᓇᖅᑐᓂᑦ ᐱᑕᖃᒃᑲᓂᓐᖏᒃᑲᓗᐊᕐᒪᖕᒫᖅ. ᑕᐃᒃᑯᐊ ᒪᕐᕉᒃ ᓂᕈᐊᒐᐅᓯᔪᒃᑲ ᐱᓐᖏᒃᑲᓗᐊᕐᓗᒋᑦ. ᐃᓛ ᓱᓕ ᖃᐅᒻᒪᖅᑯᑎᓕᐅᕈᑎᒥᒃ ᑰᒃᑐᒃᑯᑦ, ᑕᐃᒪᓐᓇᓴᐃᓐᓇᐅᓇᔭᕐᒪᑦ ᓇᓃᓐᓂᖓ ᓱᕐᑯᑕᐅᓗᐊᕋᓂ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.	
Chairman: Thank you, Mr. Ma. Thank you for that response. It does kind of lead me down a similar path. Would all the pre-feasibility and feasibility work that's been done to date, would that have to start anew? Where are you in the NIRB process right now on this project? Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᑕᐃᒪᓐᓇ ᑭᐅᒐᕕᑦ. ᐃᓛᒃ ᑕᐃᒃᑯᐊ ᖃᐅᔨᓴᕐᓂᐅᓚᐅᖅᑐᐃᑦ ᑕᒪᑐᒧᖓ ᑎᑭᓪᓗᒍ ᐱᒋᐊᓇᐊᖃᓕᕋᔭᓇᕝ, ᓱᕐᓗ ᑕᐃᒃᑯᐊ ᐊᒃᑕᑦᑕᐅᓂᓕᓇᔨᒃᑯᑦ ᑲᑎᒪᔨᖏᓐᓄᑦ ᖃᓄᐃᓕᒐᔭᖅᐱᓯ? ᒥᔅᑕ ᒫ.

Mr. Ma: Thank you, Mr. Chairman. I would probably say at this point that there has been enough work done to facilitate different thinking and different options. So I don't think we'd have to invest a whole lot of additional money. At this point because we're in a hold/investigate other possibilities pattern; we've not initiated the NIRB process. We have indicated to them at some point we will do that. I think we may have corresponded with them as early a couple of months ago. I just don't remember which month that we actually had some correspondence with them. Thank you, Mr. Chairman.	**Ì** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪ ᐅᖃᕈᓐᓇᖅᑐᖓᖃᐃ ᒫᓐᓇ ᖃᐅᔨᒪᕈᔪᒃᓯᒪᓕᕋᑦᑕ ᑕᒪᒃᑯᓂᖓ ᑐᑭᓯᐊᕈᔪᓕᖅᑐᑕᓗ. ᑕᐃᒪ ᓄᑖᒃᑲᓐᓂᐊᓗᓐᓂᑦ ᖃᐅᔨᓴᕈᑎᒃᑲᓐᓂᐊᓗᓐᓂᑦ ᐊᑐᖅᑮᔪᓐᓇᐃᕋᔭᖅᑰᒐᑦᑕ ᑮᓇᐅᔮᓗᓐᓂᑦ. ᐃᓛᒃ ᑕᐃᒪ ᑭᓯᐊᓂ ᓄᑖᒥᑦ ᐋᖅᑮᒋᐊᖅᓯᒪᓐᖕᒋᑦᑐᒍᒐᓗᐊᖅ ᑭᓯᐊᓂ ᖃᖓᒃᑲᓐᓂᐅᔪᒫᖅᑐᖅ ᑕᑯᒋᕈᒫᓂᕋᖅᓯᒪᔭᕋᓗᐊᕗᑦ. ᐃᓛᒃ ᑎᑎᕋᖃᑎᖃᖃᑦᑕᖅᓯᒪᓪᓗᑕᓗ ᑕᖅᑭ ᒪᕐᕉᕋᓗᐃᑦ, ᖃᖓᓪᓚᓇᐅᒐᓗᐊᑭᐊᖅ. ᑖᓐᓇ ᑎᑎᕋᐅᓯᓇᓚᐅᖅᓯᒪᔭᕋᓗᐊᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. I am going to switch gears and go into fuel pricing and the impact on QEC costs. As I'm sure you're aware, just before the last government changed over, there was a freeze on fuel pricing and the impact that had on QEC. Although it froze the price for the average consumer, the way I understand it, and please correct me if I'm wrong, is that the fuel prices did increase for the Qulliq Energy Corporation, which brought in a demand for a fuel rider, which I got a lot of questions on during my campaign. Fuel price is frozen why is there a fuel rider needed? Maybe if you could help educate myself on that? Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᒫ. ᒫᓐᓇᓕ ᐊᓯᐊᓅᕐᓂᐊᓕᕆᕗᖓ, ᑖᒃᑯᓄᖓ ᐅᖅᓱᐊᓗᐃᑦ ᐊᑭᕐᑲᑦᑕᖅᑕᖕᒋᓐᓄᑦ, ᒫᓴᓖᓪᓗ. ᑕᐃᒪ ᒐᕙᒪᐃᑦ ᓄᑖᓐᖑᓚᐅᖅᑎᓐᓇᒋᑦ ᑕᒪᒃᑯᐊ ᐊᑭᑦᑐᖅᑕᐅᓂᖕᒋᑦ, ᐊᑭᑦᑐᖅᑕᐅᓇᔭᕐᓂᖕᒋᑦ ᓄᖅᑲᖅᑎᑕᐅᓚᐅᕐᒪᑕ, ᖁᐊᖅᑎᑕᐅᓪᓗᑎᑦ. ᑕᐃᒪ ᑕᒪᒃᑯᐊ ᓂᐅᕕᖅᐸᑦᑐᐃᑦ ᖁᕕᐊᓱᒃᑲᓗᐊᖅᑎᓪᓗᒋᑦ. ᑭᓯᐊᓂ ᐃᓕᔅᓯ ᖁᓕᖅ ᖃᐅᒻᒪᖁᑎᓕᕆᔨᒃᑯᑎᒍᑦ ᑭᓯᐊᓂ ᐊᑭᑐᓂᖅᓴᓂᑦ ᐊᑐᕆᐊᖃᓚᐅᖅᑐᑎᑦ, ᑕᐃᒪ ᐊᑮᑦᑐᓯ ᐊᒥᓲᓂᖅᓴᐅᓕᖅᑐᑎᑦ ᐊᒻᒪᓗ ᑲᒪᒋᒍᓐᓇᖅᑕᓯ ᐊᒥᓲᓐᖕᒋᓂᖅᓴᐅᓕᖅᑐᑎ. ᑕᐃᒪᓐᓇᐃᓚᐅᖅᐸᖃᐃ?
Mr. Ma: Thank you, Mr. Chairman. I may have this wrong, but I'll make an attempt. Even though fuel prices were, perhaps, frozen for the other consumers, there is a slightly different rate for the Qulliq Energy Corporation and it varies community by community. That obviously would have an impact to our customers and our rate base. Thank you, Mr. Chairman.	**Ì** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐃᒻᒪᖁᒃ ᑕᒻᒪᖁᓂᐊᖅᑐᖓᖃᐃ ᑭᓯᐊᓂ ᐆᑦᑐᓚᐅᖁᓚᖓ ᐃᒪᓐᓇ ᑭᐅᓗᖓ. ᐃᓛ ᑕᐃᐃᔅᓯᒪᓂ ᑕᒪᒃᑯᐊ ᐃᓄᐃᑦ ᐊᒥᓱᐃᑦ ᐊᑭᓕᕆᐊᖃᖅᑕᖕᒋᑦ ᓱᖁᓯᖕᒋᓚᐅᕋᓗᐊᖅᑎᓪᓗᒋᑦ ᑭᓯᐊᓂ ᐅᕙᒍᑦ ᐊᑭᑦᑐᖅᓯᒪᓕᖅᑐᒥ ᐊᑭᓖᓯᒪᑐᐃᓐᓇᕆᐊᐅᖃᓚᐅᕋᑉᑕ ᑐᓂᓇᔭᓚᐅᖅᑕᕋᓗᐊᕗᑦ ᓂᐅᕕᖅᐸᑦᑐᓄᑦ ᑐᓂᓚᐅᖕᒋᓇᑦᑎᒋᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᔅᓯᕙᐅᑖᖅ.	
Chairman: Thank you, Mr. Ma. One thing that I noticed earlier too and it was brought	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᒥᔅᑕ ᒫ. ᐊᒻᒪᑦᑕᐅᖅ ᐅᔾᔨᕆᖅᑲᐅᒻᒥᔭᕋ ᓄᓇᕗᒃᑯᑦ 2007-ᒥ

to my attention that during the Nunavut Energy Strategy that was tabled in 2007, it had indicated that QEC and the Department of CG&S was reviewing the business and working relationship between QEC and PPD. What specific improvements to the working relationship between QEC and PPD have been made in recent years?	ᖃᐅᔨᓴᕐᔪᐊᖅᓯᒪᒻᒪᑕ ᐊᑐᕆᐊᖃᓛᖅᑕᒥᓂ ᖃᐅᒻᒪᖅᑯᑎᓂ ᐅᑭᐅᓂ ᖃᐃᔪᓂᑦ. ᑕᐃᒪ ᑕᐃᒃᑯᐊ ᐅᖅᓱᐊᓗᓕᕆᔨᒃᑯᑦ ᐊᒻᒪ ᖃᐅᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᑦ ᐃᓱᒪᖅᓴᖅᓯᐅᓚᐅᖅᓯᒪᒻᒪᑕ ᖃᓄᖅ ᐃᖅᑲᓇᐃᔭᖃᑎᒌᓐᓂᕐᒪᖔᑕ ᑕᒪᓐᓇ ᐱᔾᔪᑎᒋᓗᒍ, ᑕᒪᓐᓇᓕ ᖃᓄᖅ ᑭᐅᔪᓐᓇᖅᐱᐅᒃ? ᖁᔭᓐᓇᒦᒃ, ᐃᔅᓯᕙᐅᑖᖅ.
Mr. Ma: Thank you, Mr. Chairman. I think that a lot of that centred around what you just alluded to, the fuel pricing and working better together in terms of coordinating fuel purchases.	**İ** (ᑐᓵᔨᑎᒍᕐ): ᖁᔭᓐᓇᒦᒃ, ᐃᔅᓯᕙᐅᑖᖅ. ᑕᐃᒪ ᐃᓱᒪᔪᖓ ᐱᔾᔪᑎᖃᓗᐊᓚᐅᖅᓯᒪᖅᑰᕐᒪᑕ ᐅᖅᓱᐊᓗᐃᑦ ᐊᑭᖕᒋᓐᓂ ᐱᔾᔪᑎᖃᖅᑕᓗᐊᓚᐅᖅᓯᒪᖅᑰᒻᒪᑕ ᑕᐃᔅᓱᒪᓂ ᐃᒻᒪᖃ ᒫᓐᓇᖃᐃ ᐅᖃᕋᔭᖅᑐᖓ.
I would probably say at this point and maybe it’s not fair of me to comment on other colleagues that have preceded me both here and at the Department of Community and Government Services, but I would say that the progress probably hasn’t been as much as it could be. I think that Deputy Green, who is the deputy head for Community and Government Services, and I are certainly going to try to engage more.	ᐃ̇, ᑕᐃᒪ ᐃᒻᒪᖃ ᑕᒪᓐᓇ ᓯᕗᒧᓗᐊᖅᓯᒪᖕᒋᑦᑐᖅ ᓯᕗᒧᑲᓐᓂᕈᓐᓇᓚᐅᕋᓗᐊᖅᑐᓂ. ᑕᐃᒪ ᑐᖕᒋᓕᕆᔭᐅᔪᖅ ᑕᐃᔅᓱᒪ ᐅᖅᑯᓱᐊᓗᓕᕆᔨᒃᑯᑦ ᐊᖓᔪᖅᑳᖓᑕ ᐊᐅᓚᔾᔭᐃᑲᓐᓂᕋᓱᒋᐊᕐᓂᕋᓗᐊᖅᑕᖓ.
I know that it has been a challenge for us to even get the fuel prices for this upcoming sealift season and that’s something that we have to work on. I think that one positive thing that has come out of all this is that there was a repayment schedule that was agreed to both by CGS and QEC, but it just recently expired. We have not had a conversation with CGS since the expiration of that agreement, but that’s something we can have a discussion on.	ᑕᐃᒪ ᓂᐅᕕᖃᑦᑕᕆᐊᖃᓲᖑᒐᑦᑕ ᐊᕐᕌᒍᑕᒫᑦ ᐃᓕᐅᒃᑳᓗᓐᓂᑦ. ᐃᓛ ᑕᐃᒪ ᐊᖏᖃᑎᒌᒍᑎᒋᓯᒪᔭᕗᑦᓗ ᑕᒪᓐᓇ ᐃᓱᓕᕋᑖᓚᐅᖅᓯᒪᒻᒪᑦ ᑕᐃᒪ ᑖᒻᓇ ᑲᑎᒪᑲᓐᓂᕈᑎᒋᒋᐊᖃᓛᓕᕐᒥᔭᕗᑦ ᐊᑭᒋᖃᑦᑕᕋᔭᖅᑕᖕᒋᑦ ᐱᔾᔪᑎᒋᓪᓗᒋᑦ.
Unrelated to power but sort of related to power, I guess, there was a working arrangement between CGS and QEC with something called the WAN-LAN-MAN project and that was an upgrade to the government’s information technology infrastructure. That was back when I was at the Department of Finance. What that	ᑭᓯᐊᓂ ᖃᐅᒻᒪᖅᑯᑎᖃᓂᕐᒧᑦ ᐊᑦᑐᐊᖕᒋᑦᑑᒐᓗᐊᖅ ᐃᓚᖓ. ᑕᐃᒃᑯᐊ ᑐᓴᐅᒪᖃᑦᑕᐅᑎᓕᕆᓂᖅ ᐱᔾᔪᑎᒋᓪᓗᒍ ᓄᑖᓐᖑᖅᑎᕆᓂᕐᒥᑦ ᐱᔾᔪᑎᖃᖃᑕᐅᓚᐅᕐᒪᑦ ᑕᐃᒪ ᑕᐃᔅᓱᒪᓂᒃᑲᓪᓚᒃ ᑕᒪᒃᑯᐊ ᒐᕙᒪᐃᑦ ᓄᑕᐅᔫᒥᔪᒥᑦ ᐱᓚᔾᔫᒥᔪᓂᓪᓗ ᐊᖑᒪᔪᓂᑦ ᖃᕋᑕᐅᔭᕐᓂᑦ ᐊᑐᖃᑦᑕᕋᔭᕆᐊᓴᖓᓂ. ᑕᐃᒪ ᖁᓪᓕᖅ	
	ᖃᐅᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᖕᒋᑦᑕᐅᖅ ᑕᒪᒃᑯᓂᖓ

arrangement basically was, was that the Qulliq Energy Corporation, as it was doing things on its power plants or whatever, it would also help the government put up fibre optics to upgrade its IT system.	ᓇᑉᐸᖅᑎᒋᒍᒪᓚᐅᕐᒪᑕ ᐅᖃᓗᑎᕋᓛᓄᑦᓗ.
There have been some things, but perhaps there could be more. Hopefully we can do more together, both CGS and ourselves, because we're in the same business in some ways. We're kind of dependent on them and they're kind of dependent on us on the fuel side of it. I'm hoping that we can have some conversations that will move us further along in that regard. Thank you, Mr. Chairman.	ᐊᒻᒪ ᖃᕋᑕᐅᔭᕋᓛᓄᑦ ᐊᑐᖅᑕᐅᓲᓂᑦ ᑕᐃᒪᓐᓇ ᐃᒻᒪᖃ ᓄᑖᓐᖑᖅᑎᓇᓂᕐᒥᑦ ᑕᒪᒃᑯᓂᖓᑦᑕᐅᖅ ᐅᖃᐅᓯᖃᒃᑲᓐᓂᓇᐊᖃᕋᔭᖅᑐᒍᑦ. ᐃᓛ ᐅᕙᒍᑦ ᐊᑐᖅᑐᕋᐅᑎᖃᑦᑕᓲᖑᒐᑦᑕ ᑕᐃᒃᑯᓂᖓ ᐊᑐᖅᑐᑎ ᑕᐃᒪ ᑕᒪᓐᓇ ᐅᖃᐅᓯᓇᒃᑲᓐᓂᓇᐊᖃᓛᖅᑕᕗᑦ. ᖁᔭᓐᓇᒥᒃ, ᐃᔅᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. I do have a couple of more questions, but I just had a name added to my list. Mr. Rumbolt.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ. ᐊᐱᖅᑯᑎᒃᓴᖃᒃᑲᓐᓂᕈᕕᑦ. ᒥᔅᑕ ᕋᒻᐳᑦ.
Mr. Rumbolt: Thank you, Mr. Chairman. I'll go back to one of the questions I asked earlier today just to get a little more detail when I was talking about the main power plant expansion here in Iqaluit and the URRC stated that the increase in costs for these capital projects provided "grossly misleading signals to consumers" of QEC. Can he explain exactly what that means? Thank you, Mr. Chairman.	**ᕋᒻᐳᑦ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᔅᓯᕙᐅᑖᖅ. ᐊᐱᖅᑯᑎᒋᖅᑲᐅᔭᕋ ᐅᑎᕝᕕᒋᑲᐃᓐᓇᕐᓗᒍ ᐃᓗᓕᑯᓗᔭᖕᒋᓐᓂᑦ ᑐᓴᒃᑲᓐᓂᕈᒥᓇᖅ. ᐅᖃᐅᓯᖃᖅᑲᐅᒐᑦᑕ ᑕᒫᓂ ᐃᖃᓗᓐᓂ ᐆᒪᖅᑯᑎᖃᕝᕕᓐᓂ ᐊᑭᑐᔪᖅᑐᕈᑎᔅᓴᓗ ᑕᐃᒃᑯᐊ ᑕᑯᓪᓗᒋᑦ ᐊᑭᑭᓗᐊᖅᑐᑯᓗᔭᕐᒪᑕ ᓱᕐᓗ ᓯᓚᐃᕐᓇᑦᑎᒐᓱᓕᖅᑐᒍᑦ ᑕᖅᑲᒃᑯᓂᖓ. ᑕᐃᒪᐃᓕᒐᕝᕕᑦ ᖃᓄᖅ ᑖᓐᓇ ᑐᑭᖃᕐᒪᑦ? ᖁᔭᓐᓇᒥᒃ, ᐃᔅᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Rumbolt. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I'm not entirely clear as to what URRC meant by that and I can certainly have the conversation with them, but my conjecture would be that I think publicly we had been saying that the cost of the expansion was going to be a certain amount and I think that at the end of the day, it was significantly more than that. I think that at the time that we were doing the general rate application, we had provided some numbers to URRC,	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᔅᓯᕙᐅᑖᖅ. ᐃ, ᑖᒃᑯᐊᖑᑎᓪᓗᒋᑦ ᑕᖅᑲᒃᑯᓄᖓ ᐅᖃᖃᑦᑕᖅᓯᒪᔪᒍᑦ ᑕᐃᓐᓇ ᐆᒪᖅᑯᑎᖃᕝᕕᒃ ᐊᖏᓪᓕᒋᐊᖅᑕᐅᒻᒪᑦ, ᐊᑭᑭᔾᔫᒥᓂᐊᕋᓱᒋᓚᐅᕋᓗᐊᖅᑐᑎᒃᑯ ᐊᑭᑐᓂᖅᓴᕐᔪᐊᒻᒪᓇᐊᓘᓚᐅᕐᒪᑦ ᐊᒻᒪ ᐆᒪᒪᑯᑏᑦ ᐊᑭᖏᓐᓄᑦ ᕿᒥᕐᕈᔨᓄᑦ ᑐᓐᓂᖅᑯᑎᒋᓯᒪᓕᖅᑕᕗᑦ ᑕᐃᒃᑯᐊ ᖃᑦᓯᑖᓚᑐᓚᐅᕐᒪᖔᖏᑦ.	ᓇᑉᐸᖅᑎᒋᒍᒪᓚᐅᕐᒪᑕ ᐅᖃᓗᑎᕋᓛᓄᑦᓗ.

which I think led to their statement.	
What I can tell you is that the original budget and where we ended up were vastly different, and that's part of why I was talking about capital planning and reporting because that certainly opened my eyes to the whole process within the corporation and how I think we can make some improvements in that regard. Thank you, Mr. Chairman.	ᐃᒪᐃᓕᒍᓐᓇᖅᑐᖓᓕ ᑕᐃᒃᑯᐊ ᑮᓇᐅᔭᑦ ᐊᑐᕈᒫᕐᓂᐊᖅᑐᑦ ᓴᓇᖓᓚᐅᖅᓯᒪᔭᕗᑦ, ᐊᔾᔨᒌᖏᑦᑕᕐᔪᐊᒻᒪᕆᐊᓗᖏᓐᓂ ᐊᑐᓚᐅᕋᑦᑕ ᖃᐅᔨᔾᔪᒥᔪᒍᑦ ᖃᓄᖅ ᓇᐅᒃᑯᓪᓗ ᐱᐅᓯᑎᒃᑲᓐᓂᕈᓐᓇᖕᒫᖅᑎᒃᑯ ᑕᒪᒃᑯᐊ ᓇᓕᖅᑯᑎᖃᑦᑕᖅᑕᕗᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᓴᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Rumbolt.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᓴᑕ ᕋᒻᒪᑦ.
Mr. Rumbolt: Thank you, Mr. Chairman. You talked about the original budget for the main power plant expansion compared to the overall cost. What was the original budget and what was the final cost on this? Thank you, Mr. Chairman.	**ᕋᒻᒪᑦ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᓴᓯᕙᐅᑖᖅ. ᐅᖃᐅᓯᖃᖅᑲᐅᒐᕕᑦ ᐊᑐᕈᒫᓂᐊᖅᑐᑦ ᑭᓱᑦ ᖃᑦᓯᑖᓚᑐᓚᐅᕐᒪᑦ ᐋᖅᑭᑎᐊᓐᖓᓚᐅᖅᑕᓯ ᑮᓇᐅᔭᑦ ᐊᑐᕈᒫᕐᓂᐊᖅᑐᓂ ᐊᒻᒪᓗ ᖃᑦᓯᑖᓚᓂ ᐊᑐᓪᓚᓇᓕᓚᐅᖅᐱᓯ ᐱᔭᕇᕐᒪᑦ ᖁᔭᓐᓇᒦᒃ.
Chairman: Thank you, Mr. Rumbolt. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᓴᑕ ᕋᒻᒪᑦ. ᒥᓴᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I'm just going to grab the number here. The original budget for the project was $28 million. We ended up around $40 million. It's a $12 million overage which is about just under 50 percent. It is significant. Some of the factors, which is probably your next question, we could have done better planning. I understand some of the design work wasn't done on time. This is why I'm really focused on doing a better capital planning process and reporting process because that is a significant number. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐅᐃᑦᑎᐊᕈᐊ. ᐅᑯᐊ ᓇᐃᓴᐅᑏᑦ ᕿᒥᕐᕈᐊᑲᐃᓐᓇᓪᓚᒃᑲ. ᐊᑐᕈᒫᓐᓂᐊᖅᑐᑦ $28 ᒥᓕᐊᓄᑦ ᐊᖅᑭᒃᑕᐅᓚᐅᖅᓯᒪᔪᑦ ᐊᒻᒪ ᑕᒫᓂᖃᐃ $40 ᒥᓕᐊᓂᒃ ᐊᑐᓐᓂᐊᖅᑐᒍᑦ ᐱᔭᕇᖅᑕᐅᖅᐸᒃ, ᐃᒪᖃ 50 ᐳᓴᓐᑎᓪᓗᐊᑦ. ᐃ̇, ᑕᐃᒫᓪᓗᐊᑲᓪᓖᓗᒃ ᒪᕿᐃᖅᓱᓪᓗᐊᖅᓗᒍ ᐊᑭᑦᑐᕆᐊᖅᓯᒪᔪᖅ. ᐸᓐᓇᑦᑎᐊᓐᓂᖅᓴᐅᔪᓐᓇᓚᐅᖅᑐᒎᒐᓗᐊᖅ ᐊᒻᒪᓗ ᐱᔭᕇᖅᑕᖅᐸᓪᓕᐊᓂᒃᓴᖏᑦ. ᑕᒪᒃᑯᐊᕈᓘᔭᐃᑦ ᐊᓯᔾᔨᒃᑲᓐᓂᓐᓂᐊᖅᑕᕗᑦ. ᑕᐃᒪᐃᑦᑑᓂᖓᓄᑦ ᐊᑭᑐᔪᖅᑐᓕᕆᒃᓴᓕᕋᖓᑦᑕ ᐅᓂᒃᑳᓪᓗ ᑕᒪᒃᑯᐊ ᐱᔭᕆᐊᕆᔭᐅᓕᕋᖓᑕ ᐊᖅᑭᑦᑎᐊᒃᑲᓐᓂᓯᒪᔪᓂᒃ ᐱᔪᒪᔪᖓ ᐱᓕᕆᐊᖃᓪᓚᕆᒃᓗᖓᓗ ᒫᓐᓇ. ᑕᐃᒪᐃᑦᑐᖃᖏᓐᓂᖅᓴᐅᓂᐊᒻᒪᑦ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.	
Chairman: Mr. Rumbolt.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᓴᑕ ᕋᒻᒪᑦ.
Mr. Rumbolt: Thank you, Mr. Chairman. When it comes to other departments, for example like CGS, if they run into cost overruns in a certain project they have to seek approval of more funds from cabinet	**ᕋᒻᒪᑦ** (ᑐᓵᔨᒃᑯᑦ) ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐊᓯᖏᑦ ᒐᕙᒪᒃᑯᑦ ᐱᓕᕆᕝᕕᖏᑦ ᓲᑦᓗ ᓄᓇᓕᓐᓂ ᒐᕙᒪᒃᑯᓐᓂᓪᓗ ᐱᔨᑦᑎᖅᑏᑦ ᐅᖓᑕᐅᔾᔨᖃᑦᑕᖅᓯᒪᒻᒪᑕ ᐅᖓᑕᐅᔾᔨᖓᖓᑕ ᒥᓂᔅᑕᐃᑦ ᑲᑎᒪᔨᖏᓐᓄᑦ ᑭᓯᐊᓂ

using that process. What process does QEC use if they overspend on a budget and they require more funds, for example for the main power plant expansion? How do they require the extra funds for this? Thank you, Mr. Chairman.	ᑐᒃᓯᕋᓚᐅᓪᓗᑎᐅᔭᕆᐊᖃᑦᑕᕆᐊᖃᒻᒪᑕ. ᖁᓪᓕᒃᑯᓪᓕ ᖃᓄᐃᓕᖓᒻᒪᑕ? ᐅᖓᑕᐅᔾᔨᓐᓂᕈᑎᒃ ᑮᓇᐅᔭᖅᑖᒃᑲᓐᓂᕆᐊᖃᓐᓂᕈᑎᒃ ᓲᓪᓗ ᐅᓇ ᐆᒻᒪᖅᑯᑎᖃᕝᕕ ᐊᖏᓪᓕᒋᐊᖅᑕᐅᓚᐅᖅᐸᑦ ᖃᓄᓪᓕ ᑮᓇᐅᔭᒃᑲᓐᓂᓐᓂᒃ ᑐᒃᓯᕋᐅᓯᖃᖅᐱᓯ? ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅᔭ:
Chairman: That's a good question. What kind of supplementary appropriation does QEC have? Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᐅᒃᑯᑦ): ᑮᓇᐅᔭᓄᑦ ᐃᓚᒋᐊᕈᑎᓂᒃ ᐱᔪᒪᓕᕋᖓᒥᒃ ᖃᓄᐃᓕᐅᖃᑦᑕᖅᐸᑦ ᖁᓪᓕᒃᑯᑦ? ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. It's a bit difficult for me to tell you what happened in the past because I wasn't there. I can tell you what the process is now that I've implemented. We have taken the GN process through the financial administration manual for any potential cost overages. Now we have to work on our own policy. At this point in time, in my view, where there's a significant overage we've taken it back to the board for approval and we've had to explain everything.	**ᒫ** (ᑐᓴᐅᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑕᖅ. ᐊᔪᓐᓇᐸᓗᒻᒪᑦ ᐅᓂᒃᑲᐅᓯᕆᒍᓐᓇᓗᐊᓐᖏᑕᕋ ᑕᐃᑲᓃᓚᐅᓐᖏᓐᓇᒪ ᑕᐃᒪᓐᖓᓂᑦ ᑕᐃᑯᓐᖓᕋᒪ ᐊᓯᖏᓐᓂᒃ ᐊᖅᑭᒃᓯᓚᐅᕋᒪ. ᓄᓇᕗᑦ ᒐᕙᒪᒃᑯᑦ ᑮᓇᐅᔭᑦ ᐊᐅᓚᑕᐅᓂᖏᓐᓄᑦ ᑐᕌᖓᔪᑦ ᐊᑐᖃᑦᑕᓕᖅᑕᕗᑦ ᐅᖓᑕᐅᔾᔨᑲᑦᓚᓐᓂᕈᑦᑕ ᐊᑐᐊᒐᑦᓗ ᑕᐃᒃᑯᐊ ᒫᓐᓇ ᓴᓇᕙᑦᓕᐊᔭᕗᑦ. ᑭᓯᐊᓂ ᑕᐃᓐᓇ ᐅᖓᑕᐅᔾᔨᓗᐊᖅᑐᕐᔪᐊᒻᒪᕆᐊᓘᒻᒪᑦ ᑮᓇᐅᔭᓕᕆᔨᒃᑯᓐᓄᑦ ᑐᓐᓂᖅᑯᑎᒋᔭᕆᐊᖃᓚᐅᖅᓯᒪᔭᕗᑦ ᑲᑎᒪᔨᓄᑦ ᐊᖏᖅᑕᐅᖅᑯᑦᓗᒍ ᐅᓂᒃᑲᐅᑎᑦᑎᐊᖅᓗᒋᑦᓗ ᐃᓗᓕᓕᒫᖏᓐᓂᒃ.
That happened both in the case of Qikiqtarjuaq, Taloyoak, and even though there was no change in the budget per se because of the swap of the gen. sets for Kimmirut and Sanikiluaq we also took that to the board.	ᑕᐃᒪᐃᓚᐅᖅᑐᖅ ᕿᑭᖅᑕᔾᔪᐊᖅ ᑕᓗᔾᔪᐊᖅᓗ ᐊᑐᕈᒫᓐᓂᐊᖅᑕᖏᑦ ᓱᖅᑲᓯᒪᓐᖏᑦᑐᑦ. ᑭᒻᒥᕈ, ᓴᓂᑭᓗᐊᓪᓗ ᑮᓇᐅᔭᓕᕆᔨᒃᑯᓐᓄᑦ ᐅᑎᖅᑕᐅᔭᕆᐊᖃᓚᐅᖅᓱᑎᒃ.
Having said that, we've also kept the minister and indirectly the Financial Management Board informed. I've had conversations with the Deputy Minister of Finance. But the process as it unfolds now will be that we will get the board's approval and we will also provide quarterly updates to the Financial Management Board in this regard. That's the process as it sits today. Thank you, Mr. Chairman.	ᑕᐃᒪᐃᑦᑑᒻᒪᑦ ᑖᓐᓇ ᒥᓂᔅᑕᕆᔭᐅᔪᖅ ᑮᓇᐅᔭᓕᕆᔨᔾᔪᓗ ᑲᑎᒪᔨᖏᑦ ᑐᓴᐅᒪᑏᓐᓇᖅᑕᕗᑦ ᐊᒻᒪᓗ ᑮᓇᐅᔭᓕᕆᔨᒃᑯᑦ ᒥᓂᔅᑕᖓᑦᑕ ᑐᖏᓕᐊ ᐅᖃᓪᓚᖃᑎᒋᖃᑦᑕᖅᓱᒍ. ᑲᑎᒪᔨᓄᑦ ᐊᖏᖅᑕᐅᔭᕆᐊᓖᑦ ᐊᒻᒪᓗ ᐊᖁᒍ ᐃᓗᐊᓂ ᑎᓴᒪᐃᖅᓱᓪᓗᒍ ᐅᓂᒃᑲᐅᓯᕆᖃᑦᑕᕆᐊᖃᓐᓂᐊᓪᓗᑎᒃᑯᑦ ᑮᓇᐅᔭᓕᕆᔩᑦ ᑲᑎᒪᔨᖏᓐᓄᑦ. ᑕᐃᒪᐃᑦᑐᓂᒃ ᐅᓪᓗᒥ ᐊᑐᖃᑦᑕᓕᖅᑐᒍᑦ. ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Actually if Mr. Rumbolt will indulge me, can you just clarify again if we're going back to a little confusion between the board of directors of	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᐅᒃᑯᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᕋᒻᐳᑦ ᐅᑕᖅᑭᑲᐃᓐᓇᕈᓐᓇᕈᕕᑦ. ᑐᑭᓯᓇᖅᓯᑎᒋᐊᒃᑮᓐ ᐅᐃᒻᒪᐅᑎᒋᓚᐅᕋᑦᑎᒃᑯᑦ ᑕᐃᑭᒃᑯᐊ ᖁᓪᓕᒃᑯᑦ ᑲᑎᒪᔨᖏᑦ ᐊᒻᒪᓗ ᑮᓇᐅᔭᓕᕆᔩᑦ ᑲᑎᒪᔨᖏᑦ. ᑕᒪᒃᑮᒃ

QEC and the Financial Management Board? Did both have to get notified of this cost overage? And who is ultimately has to approve it? Mr. Ma.	ᖃᐅᔨᒃᑲᖅᑕᐅᔪᐃᓐᓇᐅᖃᑦᑕᕆᐊᖃᖅᐸᓐ ᐅᖓᑕᐅᔾᔨᓐᓂᕈᔾᔪ ᐊᑐᕈᒫᓐᓂᐊᖅᑐᓂᒃ ᐊᒻᒪᓗ ᑭᓇ ᐊᖏᖅᓯᔨᐅᔭᕆᐊᖃᓚᐅᖅᐸ? ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. At this point in time any overages have been approved by the board of directors. In directly through the Deputy Minister of Finance we have advised them of any changes to the budget.	**ᒫ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᒫᓐᓇ ᐃᓗᓐᓇᖏᑦ ᑲᑎᒪᔨᓄᑦ ᐊᖏᖅᑕᐅᖃᑦᑕᖅᓯᒪᔪᑦ ᐊᒻᒪᓗ ᑐᓴᐅᒪᑎᑕᐅᓪᓗᓂ ᒥᓂᔅᑕᐅ ᑐᖏᓕᐊ ᐊᑐᕈᒫᓐᓂᐊᖅᑐᑦ ᐊᓯᔾᔨᓐᓂᖏᑦ ᐱᔾᔪᑎᒋᓪᓗᒋᑦ.
Perhaps I should explain it a little more clearly. I think the process is going to be that every quarter we will also provide a report. We already do this now to the Financial Management Board. We'll get them to approve any significant variances as well. There's a balance between keeping the FMB involved and informed and continue with your projects because sometimes if you stop then it's costing you more. We've got to find that balance and still be accountable. Thank you, Mr. Chairman.	ᑐᑭᓯᓇᖅᓯᑎᒋᐊᒃᑲᓐᓂᓗᒍ, ᐊᕐᕌᒍᑦ ᑎᓴᒪᐃᖅᓱᓪᓗᒍ ᐅᓂᒃᑲᐅᓯᐅᖃᑦᑕᕆᐊᖃᓐᓂᐊᖅᑐᒍᑦ ᑮᓇᐅᔭᓕᕆᔨᑦ ᑲᑎᒪᔨᖏᓐᓄᑦ. ᑮᓇᐅᔭᓕᕆᔨᑦ ᑲᑎᒪᔨᖏᑦ ᑐᓴᐅᒪᑎᕐᓗᒋᑦ ᑮᓇᐅᔭᖅᑐᓐᓂᖅᓴᐅᒐᓗᐊᖅᑎᓪᓗᒋᑦ ᑭᓯᐊᓂᑦᑕᐅᖅ ᑕᐃᒪᐃᒃᑲᓗᐊᖅᑎᓪᓗᒍ ᑮᓇᐅᔭᓕᕆᔨᑦ ᑲᑎᒪᔨᖏ ᓵᑕᒃᓴᐅᖏᓐᓇᐅᔭᓐᓂᐊᖅᑐᑦ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. My apologies, Mr. Rumbolt. Please continue.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᒫ. ᒪᒥᐊᒐᓗᐊᖅᐸᖓ, ᒥᔅᑕ ᕿᒻᐳᑦ. ᑲᔪᓯᒋᑦ.
Mr. Rumbolt: Thank you, Mr. Chairman. No apologies needed, if you see a question you feel needs to be asked that's fine by me.	**ᕿᒻᐳᑦ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐃ, ᐊᐱᖅᑯᑎᒋᔭᕆᐊᖃᕈᒃᑯ ᑕᐃᒪᓐᓇᐅᒻᒪᑦ ᐅᖃᐅᓯᖃᖅᑲᐅᒋᕕᓐ.
You alluded to my next question. I was wondering if there were other communities that have capital projects with cost overruns. You mentioned a few. I'm wondering if you can give us some more details on the kind of cost overruns with other capital projects. Thank you, Mr. Chairman.	ᐃᓛᒃ ᓂᑦᓕᐅᑎᖃᖅᑲᐅᒻᒥᒐᕕᑦ ᐊᑭᑐᔪᖅᑐᕈᑎᒃᓴᐃᑦ ᐅᖓᑕᐅᔾᔨᓐᓂᖅᐸᓐ ᐅᓂᒃᑲᐅᓯᕆᒃᑲᓂᕈᓐᓇᖅᐲᑎᑦ ᑭᓯᑦ ᐅᖓᑕᐅᔾᔨᔾᔪᑕᐅᓚᐅᒻᒪᖕᒐᑕ? ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Rumbolt. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᕿᒻᐳᑦ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. At this point in time I think I indicated that we're doing a thorough review of all the capital	**ᒫ** (ᑐᓵᔨᒃᑯᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᓇᓗᓇᐃᖅᓯᖅᑰᖅᑲᐅᔪᖓ ᑭᓯᓕᒫᑦᑎᐊᖅ ᕿᒥᕐᕈᕙᓪᓕᐊᒐᑦᑎᒍ ᐊᑭᑐᔪᖅᑐᕈᑎᒃᓴᓄᑦ ᑐᕌᖓᔪᑦ

projects in terms of their status as of 2013-14. In other words, at the end of the day on March 31, 2014 that review has basically been done and we will bring it forward to the board. Other than the ones I have mentioned, Taloyoak and Qikiqtarjuaq are the two major ones. We did gen. set swaps with Sanikiluaq and Kimmirut. Those are the major ones.	2013-14-ᒥ ᕿᒥᕐᕈᓇᒃᑕᐅᔪᐃᓐᓇᐅᓂᐊᖅᑐᑦ. ᑕᐃᓐᓇ ᐅᓪᓗᖅ ᒫᑦᓯ 31, 2014 ᑎᑭᑉᐸᑦ ᕿᒥᕐᕈᓈᓂᒃᓯᒪᓕᖅᑐᒍᑦ ᐊᒻᒪᓗ ᑲᑎᒪᔨᓄᑦ ᑐᓐᓂᖅᑯᑎᒋᓂᐊᓕᖅᓗᑎᒃᑯ. ᑕᐃᒃᑯᐊ ᑕᐃᖅᑲᐅᔭᒃᑲ ᑕᓗᕐᔪᐊᖅ, ᕿᑭᖅᑕᕐᔪᐊᕐᓗ ᑖᒃᑯᐊ ᐊᖏᓂᖅᐹᖑᔫᒃ ᓴᓂᑭᓗᐊᕐᓗ ᑭᒻᒥᕈᑦ. ᑖᒃᑯᐊ ᐊᖏᓂᖅᐹᖑᔪᑦ ᑎᓴᒪᑦ ᓄᓇᓖᑦ.
There have been some pluses and minuses but not significant. At the end of the day, I think we're probably looking at a net increase of about $2 million. I have not looked at the report in the kind of detail as I had hoped before the appearance here, but it's something I hope to do when I get back to the office this week because it is something that is a priority both for the board and me in terms of where we're heading with this. I could say that's why I have emphasized a lot of discussion today on capital planning and capital reporting. Thank you, Mr. Chairman.	ᐃᓚᖏᑦ ᑐᖓᐅᕐᑎᓪᓗᑎᑦ ᐃᓚᖏᑦ ᐅᖓᑕᐅᔾᔨᓪᓗᑎᑦ ᑭᓯᐊᓂ ᓱᕐᓗᐊᖅᓯᒪᓐᖏᑦᑐᑦ ᑕᒫᓂᖅᑲᐃ $2-ᒥᓕᐊᓐᓂ. ᕿᒥᕐᕈᓇᕐᑎᐊᑲᓐᓂᕈᒪᓚᐅᕋᓗᐊᖅᑕᒃᑲ ᑭᓯᐊᓂ ᑎᑎᕋᕐᕕᒻᒧᑦ ᐅᑎᕈᒪ ᑕᒪᑐᒪᓂ ᑲᒪᒋᓂᐊᖅᑕᒃᑲ ᑲᑎᒪᔨᓅᖅᑕᐅᔭᕆᐊᖃᕐᓂᐊᕐᒪᑕ. ᑕᒪᓐᓇ ᐅᖃᐅᓯᕆᓗᐊᓐᖑᐊᖅᐸᕗᑦ ᐊᑭᑐᔪᖅᑐᕈᑎᓕᕆᓂᖅ ᐊᒻᒪᓗ ᐊᑭᑐᔪᖅᑐᕈᑎᔅᓴᓄᑦ ᐸᕐᓇᐃᓂᖅ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Mr. Rumbolt.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒫᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᕐᒻᒥᑦ.
Mr. Rumbolt: Thank you, Mr. Chairman. I'm sure that QEC is no different than other government departments when it comes to capital carryovers. I know that in other departments, the process for capital carryovers is they have to get approved and re-approved to continue on with these projects. What is the process used for QEC when it comes to capital carryovers? Thank you, Mr. Chairman.	**ᕐᒻᒥᑦ** (ᑐᒫᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐃ, ᖁᑦᓕᒃᑯᑦ ᑕᐃᒫᑐᐃᓐᓇᖅ ᒐᕙᒪᒃᑯᑦ ᐱᓕᕆᕝᕕᖏᑦᑎᒍᑦ ᐱᐅᓯᖃᑐᐃᓐᓇᑐᔅᓴᐅᕗᑦ ᐊᑭᑐᔪᖅᑐᕈᑎᔅᓴᐃᑦ ᐊᑐᕈᒫᕐᓂᐊᖅᑐᕐᑯᑎᖏᑦ ᐅᖓᑕᐅᔾᔭᐅᔭᕋᖓᑕ ᐊᒻᒪᓗ ᐊᑐᓐᖏᓗᐊᖅᑐᑦ ᓄᑖᒧᑦ ᐊᕐᕌᒍᒧᑦ ᐃᓕᔭᐅᔪᓐᓇᕐᓂᖏᑦ ᑕᐃᒫᑐᐃᓐᓇᖅ ᐱᖃᑦᑕᑐᔅᓴᐅᕗᓯ. ᖁᑦᓕᒃᑯᑦᓕ ᖃᓄᐃᓕᖓᕙᑦ ᐊᑭᑐᔪᖅᑐᕈᑏᑦ ᑐᖓᐅᑕᐅᓐᓂᖅᐸᑕ ᑮᓇᐅᔭᑐᖅᑲᐃᑦ ᑕᐃᒃᑯᐊ ᖃᓄᐃᑕᐅᖃᑦᑕᖅᐸᑦ? ᐊᕐᕌᒍᒧᑦ ᓄᑖᒧᑦ ᓄᑦᑎᖅᑕᐅᖃᑦᑕᖅᐸᑦ ᐅᕝᕙᓘᓐᓃᑦ? ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Rumbolt. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒫᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᕐᒻᒥᑦ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I think that I politely tried to say that we lack some processes and that's why I have been talking about capital planning and reporting. I	**ᒫ** (ᑐᒫᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐱᕙᓪᓕᐊᔾᔪᓯᖃᓐᖏᓐᓂᕐᒥᒃ ᐱᔾᔪᑎᖃᖅᑎᓪᓗᑕ ᐊᑭᑐᔪᖅᑐᕈᑎᓕᕆᓯᒪᔪᖓ.

would say that probably in the past, there was probably not a process for doing this.	
As we go forward into 2015-16, we're going to treat our capital plan the way the GN does. In other words, I want to know where we are with every capital project and if we're not started, why we haven't started and we intend to start. Certainly, the board would then have to re-approve because if we haven't started, maybe it's not that important. The board would have to re-approve those budgets for those particular projects.	ᑭᖑᓂᑦᑎᓐᓂᑦᓕ ᐊᒻᒪᓗ 2015-16-ᒧᖅᐸᑦᓕᐊᑎᑦᓗᑕ ᐊᑭᑐᔪᖅᑐᕈᑏᑦ ᑲᒪᒋᓂᐊᖅᑕᕗᑦ ᓄᓇᕗᑦ ᒐᕙᒪᒃᑯᑦ ᐱᐅᓯᖕᒋᑦ ᒪᓕᑦᓗᒋᑦ. ᐱᒋᐊᖅᑕᐅᖕᒋᓐᓂᖅᐸᑕ ᐊᐱᖅᑯᑎᒋᓇᔭᖅᑕᕗᑦ ᖃᖓ ᐱᒋᐊᕋᔭᕐᒪᖔᑦ. ᑲᑎᒪᔨᑦ ᐊᖏᒃᑲᓐᓂᕆᐊᖃᕋᔭᓚᐅᖅᐳᑦ ᐱᒋᐊᓚᐅᕐᓂᖏᓐᓇᑦᑕ ᑕᒪᒃᑯᓂᖓ ᑮᓇᐅᔭᖅᑑᑎᒃᓴᓂᒃ.	
The other thing I would say too in this regard is that we continue to develop the process within QEC. You're right. At this point in time, from what I'm seeing, we do have some projects that have not started. We have to maybe rethink the capital plan. My personal view at this point in time is that I would rather not take on any additional new projects.	ᐅᓇᓗ ᐅᖃᕋᔭᕐᒥᔭᕋ ᑲᔪᓯᒋᐊᖃᕋᑦᑕ ᖁᑦᓕᒃᑯᑦ ᐃᖏᕋᓂᖏᓐᓂᒃ. ᑕᑯᔭᒃᑲᓕ ᒪᓕᑦᓗᒋᑦ ᐱᓕᕆᐊᖅᓴᓕᐅᖅᓯᒪᔭᕋᓗᐊᕗᑦ ᐃᓚᖏᑦ ᐱᒋᐊᖅᓯᒪᓐᖏᑦᑐᑦ ᓱᓕ ᖃᓄᖅᑑᕈᑎᒋᒃᑲᓂᕐᓗᑎᒃᑯᑦ ᐊᑭᑐᔪᖅᑐᕈᑎᖅᓴᓄᑦ ᐋᖅᑭᓯᖅᓯᒪᓃᑦ. ᑭᓯᓂᒃ ᓄᑖᓂᒃ ᐱᒋᐊᖅᑎᑦᑎᔪᒪᓐᖏᑦᑐᖓ.	
We've got to finish what we start and part of the reason for saying that is I had alluded earlier to the fact that up until recently, we lacked the engineering resources as well. You've got to not just have the financial resources to do it, but you've got to have the human resources and the ability to carry out your capital plans. Those are important things, I think, in terms of delivering on a capital plan. Thank you, Mr. Chairman.	ᑕᐃᒃᑯᐊ ᐱᓕᕆᐊᕆᔪᒪᓚᐅᖅᑕᕗᑦ ᑭᓯᐊᓂ ᐱᔭᕇᖅᐸᑕ. ᒫᓐᓇᒧᑦ ᑎᑭᒃᑐᒍ ᒪᑐᓂᖓ ᐱᑐᐃᓐᓇᐅᖏᑦᑐᓂᒃ ᐱᓕᕆᔨᖅᓴᓂᒃ ᐊᒥᒐᖅᓯᔪᑯᓗᓯᒪᒐᑦᑕ ᐊᑭᑐᔪᖅᑐᕈᑎᖅᓴᐃᑦ ᐸᕐᓇᐅᑎᖏᑎᒍᑦ ᑖᒃᑯᐊ ᔭᒐᐃᓯᒪᔭᕗᑦ ᐃᓛᒃ ᐋᓐᓇᐃᓯᒪᔭᕗᑦ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.	
Chairman: Thank you, Mr. Ma. Mr. Mikkungwak, round three.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᓴᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᓴᑕ ᒥᑭᓐᖑᐊᖅ. ᐱᖓᔪᒋᓕᖅᑕᖓᓂ.
Mr. Mikkungwak: Thank you, Mr. Chairman. It must be a great day to get round three.	**ᒥᑭᓐᖑᐊᖅ** (ᑐᓵᓴᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐅᓪᓗᑦᑎᐊᕙᓗᒃ ᐱᖓᔪᐊᓃᓕᖅᓗᓂ.
Earlier in response to one of my questions, you indicated that balance of the Affordable Energy Fund stands at zero dollars. Which	ᐊᐱᖅᓱᖅᑎᓪᓗᖓ ᐅᖃᖅᑲᐅᒐᕕᑦ ᐆᒻᒪᖅᑯᑏᑦ ᐊᑭᑦᑐᓗᐊᖅᑕᐃᓕᒪᔾᔪᑎᖏᑦ ᑮᓇᐅᔭᖃᐅᑎᖃᐅᑎᖃᕐᕕᖏᑦ ᐃᓗᓕᖃᓐᖏᒻᒪᑦ. ᓇᓕᐊ

department or agency of the GN is responsible for managing this fund? Thank you, Mr. Chairman.	ᑎᒥᐅᔪᑦ ᑖᒃᑯᓂᖓ ᑮᓇᐅᔭᓂᒃ ᐊᐅᓪᓚᑎᔨᐅᒻᒪᑕ? ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Mikkungwak. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. This is kind of a funny comment, but it's not really funny. If you stay in the bureaucracy long enough, it all comes back to bite you. Back in my day as the Deputy of Finance, I think that responsibility ended up being with Finance. I don't know why, but I think it did. I don't actually currently know where it sits, but I think it's back to QEC. I think it's starting to follow me everywhere around.	**ᒫ** (ᑐᒌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐃᓛᒃ ᑖᓐᓇ ᐃᔪᖁᓇᖕᒋᑦᑑᒐᓗᐊᖅ ᑭᓯᐊᓂ ᐊᑯᓂ ᒐᕙᒪᒃᑯᓐᓃᓕᖅᓱᓂ ᓵᑕᐅᓇᖕᒋᒻᒪᑦ. ᑮᓇᐅᔭᓕᕆᔨᒃᑯᓐᓄᑦ ᑕᐃᒃᑯᐊ ᐅᑎᖃᑦᑕᖅᑐᑦ ᖁᑦᓕᒃᑯᓄᑦᓗ ᐅᑎᖅᑎᑕᐅᖅᑰᖅᓱᑏᒃᑯᐊ.
Quite seriously, the board and I had some conversations around this, I believe, in the March meeting. It is something I need to follow up on because it has obviously sat dormant for the last five, six, or seven years, I guess, and we need to do something with it. Again, it's something that's in my work plan to look at. Thank you, Mr. Chairman.	ᑲᑎᒪᔨᑦ ᐅᖃᑦᓚᖃᑎᒋᖃᑦᑕᖅᓯᒪᓚᐅᖅᑕᒃᑲ ᑖᒃᑯᐊ ᒥᔅᓵᓄᑦ. ᖃᒥᖅᑭᓇᒃᑲᓐᓂᕆᐊᖃᖅᓱᒍᓗ 6-7-ᓄᑦ ᐊᖁᒍᓄᑦ ᑕᐃᒪᐃᓕᖕᒐᓕᖕᒪᑦ. ᐃᖅᑲᓇᐃᔾᕆᔭᒃᑲᑦᑕᐅᖅ ᐸᖅᓇᐅᑎᖕᒋᓐᓃᖃᑕᐅᔪᖅ ᑖᓐᓇ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.
Mr. Mikkungwak: Thank you, Mr. Chairman. Thank you to Mr. Ma for his response. During the summer, as we had a summer break, I do recall this summer that there was an announcement in the media articles, the media press, and newspapers that Inuit organizations are now eligible for federal P3 funding. Can you clarify what discussions have taken place between QEC, P3 Canada, and other parties regarding P3 funding for such things as new power plants? Thank you, Mr. Chairman.	**ᒥᑭᓐᖑᐊᖅ** (ᑐᒌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ ᐊᒻᒪᓗ ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᒫ ᑭᐅᒻᒪᑦ. ᐊᐅᔭᐅᑎᓪᓗᒍ ᓄᖅᑲᖓᑲᐃᓐᓇᓚᐅᕋᑦᑕ, ᑕᒪᑐᒪᓂ ᐊᐅᔭᐅᔪᒥ ᐱᕙᓪᓕᐊᔪᒃᑰᖅᑎᑦᑎᔪᖅᑕᖅᑲᓚᐅᖅᓯᒪᒻᒪᑦ ᐅᖃᖅᓯᒪᓪᓗᑎᑦ ᐃᓄᐃᑦ ᑎᒥᖁᑎᖕᒋ ᑲᓇᑕᐅᑉ ᒐᕙᒪᒃᑯᖕᒋᓐᓂᑦ ᑮᓇᐅᔭᖅᑖᕈᓐᓇᖅᓯᓪᓗᑎᑦ, ᐃᖅᑲᓇᐃᔾᔭᖃᕐᓂᐊᕈᑎᒃ, ᓇᒻᒥᓂᖅᓱᖅᑐᑦ ᒐᕙᒪᒃᑯᑦ ᒪᕐᕉᒃ. ᑖᒃᑯᐊ ᖃᓄᐃᓕᖕᒐᓕᖅᐱᓯ, ᖃᓄᐃᓕᖕᒐᕕᓯᓕ ᖁᓪᓕᒃᑰᓪᓗᓯ ᑕᐃᒃᑯᐊ ᐱᖕᒐᓯᐃᑦ ᒐᕙᒪᐃᑦ ᐃᒻᒥᒃᑰᖅᑐᓪᓗ ᑲᑐᔾᔨᓂᐊᖅᑎᓪᓗᒋᑦ ᑲᓇᑕᐅᑉ ᒐᕙᒪᒃᑯᖕᒋᓐᓂᑦ ᑮᓇᐅᔭᓂ ᑎᒍᓯᔪᓐᓇᖅᓯᓂᐊᖅᐱᓯ? ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Mikkungwak. That's another question that I can knock off my list. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ. ᑖᓐᓇ ᐊᐱᖅᑯᑎᒃ ᐲᕈᓐᓇᓕᕐᒥᔭᕋ ᑎᑎᕋᖅᓯᒪᔭᕐᓂᒃ.ᒥᔅᑕ ᒫ.

Mr. Ma: Thank you, Mr. Chairman. I can't remember which Member I was responding to this morning, but we have had some initial discussions with local Inuit organizations here. Like I said, it's probably not too hard to read between the lines. We're in the early days of that. Personally, I think it's a great opportunity for us because the government as a whole has done business with Inuit organizations in the past. We certainly know the individuals within those organizations. We may get to the point of having them present at the next board meeting. That's up to the board to decide in terms of their agenda.	**İ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐃ̇, ᐃᖅᑲᐅᒪᓐᖏᑦᑐᖓ ᓇᓕᐊᖑᓚᐅᕐᒪᖔᖅ ᑭᐅᓚᐅᖅᑕᕋ ᐅᓪᓛᖅ. ᑭᓯᐊᓂ ᐃᓄᐃᑦ ᑎᒥᖁᑎᖏᓐᓂᑦ ᐅᖃᓪᓚᖃᑎᖃᖃᑦᑕᖅᓯᒪᓕᖅᑐᒍᑦ. ᑕᐃᒪᐃᓕᓵᖅᑐᒍᑦ. ᑖᓐᓇ ᐊᖅᑯᑎᒋᓗᒍ ᐱᐅᔪᕐᔪᐊᒻᒪᕆᐊᔫᒍᓐᓇᖅᑐᖅ. ᒐᕙᒪᒃᑯᑦ ᐃᓄᐃᑦ ᑎᒥᖁᑎᖏᓐᓂᑦ ᐃᖅᑲᓇᐃᔭᖃᑎᖃᖃᑦᑕᖅᓯᒪᒻᒪᑕ ᑭᖑᓂᑦᑎᓐᓂ. ᖃᐅᔨᒪᓪᓗᑎᒃᑯᓪᓗ ᑕᐃᒃᑯᐊ ᐃᓄᐃᑦ ᑎᒥᖁᑎᖏᓐᓂᑦ ᐊᖓᔪᖅᑲᐅᑎᒋᔭᐅᔪᑦ. ᐃᒻᒪᖃ ᑭᖑᓪᓕᕐᒥᑦ ᑲᑎᒪᔨᑦ ᑲᑎᒪᓕᖅᐸᑕ.	ᐅᖃᓪᓚᒋᐊᖅᑐᖅᑎᑐᐃᓐᓇᓇᐊᖃᖅᓂᐊᖅᑕᕗᑦ. ᐃ̇, ᐊᒻᒪᓗ ᐃᖅᑲᓇᐃᔭᖃᑎᒋᔪᒪᑦᑎᐊᖅᑕᒃᑲ ᐃᓄᐃᑦ ᑎᒥᖁᑎᖏᑦ. ᑮᓇᐅᔭᖅ ᓄᓇᕗᑦ ᐃᓗᐊᓃᑎᑐᐃᓐᓇᕈᓐᓇᕈᑦᑎᒍ ᐱᐅᔪᐊᔫᓂᐊᖅᑐᖅ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
There are some discussions going on at this point. I think I would like to have Inuit partners, in terms of hydro projects here or elsewhere. Obviously, if we can keep much of the money in the territory, that's great for the territory. Thank you, Mr. Chairman.	
Chairman: Thank you, Mr. Ma. Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.
Mr. Mikkungwak: Thank you, Mr. Chairman. I thank Mr. Ma once again for his response. To further look into that and with that now going to be occurring as an option for Inuit organizations to be eligible, and they are now eligible, does that change your current strategic plan for capital plans? Thank you, Mr. Chairman.	**ᒥᑭᓐᖑᐊᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ, ᐊᒻᒪᓗ ᖁᔭᓐᓇᒥᖅᑐᒍ ᒥᔅᑕ ᒫ ᑭᐅᖃᑦᑕᕐᒪᑦ. ᑖᓐᓇ ᕿᒥᕐᕈᓇᒃᑲᓐᓂᓇᐊᕐᓗᒍ, ᐊᒻᒪᓗ ᐃᓄᐃᑦ ᑎᒥᖁᑎᖏᓐᓂᒃ ᐃᖅᑲᓇᐃᔭᖃᑎᖃᕐᓂᖅ ᓇᓖᕋᕈᑎᒋᔭᐅᖃᑕᐅᓂᐊᓕᖅᑎᓪᓗᒋᑦ ᑲᓇᑕᐅᑉ ᒐᕙᒪᒃᑯᖏᓐᓂᑦ ᑮᓇᐅᔭᓂᑦ ᑎᒍᓯᒍᓐᓇᕐᓂᖏᑦ ᐱᔾᔪᑎᒋᓪᓗᒋᑦ ᐊᑭᑐᔪᖅᑐᒃᓴᓕᓇᓕᕌᖓᔅᓯ, ᐸᕐᓇᐅᓯᐅᓕᕌᖓᔅᓯᓗ ᑕᐃᒃᑯᐊ ᐃᓱᒪᒋᔭᐅᖃᓯᐅᔾᔭᐅᖃᑦᑕᕐᓂᐊᖅᐸ? ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.	
Mr. Ma: Thank you, Mr. Chairman. I think he was eavesdropping on our conversation. It does somewhat because it gives us an additional option or another way to finance our capital plans. Depending on how we structure it, again one of the constraints that we may or may not have is the GN's debt cap. Our debt has to be guaranteed by the	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ. **İ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐅᖃᓪᓚᒃᑎᓪᓗᖓ ᓈᓚᒃᑐᕕᓂᐊᔫᖅᑰᕋᕕᑦ. ᐃ̇, ᑕᐃᒪᐃᑦᑑᒻᒪᑦ ᓇᓕᐊᕈᑎᒃᓴᖃᕐᕕᑦᑖᒃᓂᖅᑐᒍᑦ ᐊᑭᑐᔪᖅᑐᓴᓕᓇᓂᖅ ᐱᔾᔪᑎᒋᓪᓗᒍ. ᑭᓯᐊᓂ ᑕᐃᒪᐃᒃᑲᓗᐊᖅᑎᓪᓗᒍ, ᑮᓇᐅᔭᓂᒃ ᑎᒍᓯᓂᐊᕈᑦᑕ ᑲᓇᑕᐅᑉ ᒐᕙᒪᑯᖏᓐᓄᑦ ᑭᓯᐊᓂ
There are some discussions going on at this point. I think I would like to have Inuit partners, in terms of hydro projects here or elsewhere. Obviously, if we can keep much of the money in the territory, that's great for the territory. Thank you, Mr. Chairman.	
Chairman: Thank you. Mr. Ma.	

government. Yes, it definitely changes the game for us, in terms of how we look at financing for sure. Thank you, Mr. Chairman.	ᓇᓪᓕᐅᒃᑯᒫᖅᑕᐅᓯᒪᓗᑎᐅᔭᕆᐊᖃᕐᓂᐊᖅᑐᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Mr. Mikkungwak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᓴᐅᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᒥᑭᓐᖑᐊᖅ.
Mr. Mikkungwak: Thank you, Mr. Chairman. Does this now change also old lobbies for what for each particular community? Who then has the final say as to what capital plan will be occurring in each particular region, considering that we have three regions in Nunavut? Thank you, Mr. Chairman.	**ᒥᑭᓐᖑᐊᖅ** (ᑐᒌᓴᐅᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪᐃᒻᒪᑦ, ᑕᐃᒪᓕ ᑐᑭᖃᖅᐸ, ᐊᓯᔾᔨᖅᐸ ᑖᓐᓇ ᐊᑐᓂᒃ ᑕᒪᒃᑯᓄᖓ ᓄᓇᓕᓐᓄᑦ ᐊᑐᖅᑕᐅᓂᐊᖅᑐᓄᑦ, ᐊᒻᒪ ᑭᓇᒃᑯᑦ ᐊᑭᑐᔪᖅᑐᑭᑎᒃᓴᓂᑦ ᓄᓇᓕᓐᓂ ᐱᓕᕆᔭᐅᓂᐊᖅᐸᑦ? ᐱᖓᓱᓕᖅᑲᖓᒐᑦᑕ ᓄᓇᕗᑦᒥ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᓴᐅᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I don't think it does. I think it gets back to all the things that we spoke earlier about today; which community needs it more, in terms of growth and demand, the age of the gen. sets, or liability of the gen. sets, the frequency of outages, all those different types of criteria. I think if I was an Inuit organization, hey as long as I'm making a buck, I don't care whose project I'm financing. So I don't think it changes anything from my perspective, anyways. Thank you, Mr. Chairman.	**ᒫ** (ᑐᒌᓴᐅᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪᐃᖅᑰᖏᑦᑐᖅ ᐅᑎᖃᑦᑕᕐᓂᐊᖅᑐᔅᓴᐅᔪᖅ ᐅᖃᐅᓯᕆᖅᑲᐅᔭᑦᑎᓐᓂᑦ, ᑖᒃᑯᓄᖓ ᐃᓗᓐᓇᖏᓐᓄᑦ. ᓇᓪᓕᐊ ᓄᓇᓕᒃ ᐊᑐᕆᐊᖃᕐᓂᖅᓴᐅᓂᐊᖅᐸ, ᐊᒻᒪᓗᑦᑕᐅᖅ ᒪᓕᒐᖅᑎᒍᑦ ᐊᑭᓕᖅᓱᕆᐊᓖᑦ, ᐊᒻᒪᓗᑦᑕᐅᖅ ᐊᑯᓚᐃᓐᓂᕆᔭᖓ. ᐊᔾᔨᒌᓐᖏᕈᓘᔭᖅᑐᑦ ᑕᒪᒃᑯᐊ ᒪᓕᒐᖅᑲᐅᕐᒪᑕ. ᐃᓄᐃᑦ ᑎᒥᕐᑯᑎᒋᔭᖏᑦ ᑕᒪᒃᑯᐊ, ᓇᓕᐊᐃᓐᓇᕐᒥᑦ ᐊᓯᔾᔨᕐᑰᔨᓐᖏᑦᑐᖅ ᑕᒪᓐᓇ ᐅᕙᖓᓕ ᐃᓱᒪᒋᔭᒃᑯᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Mr. Akoak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᓴᐅᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᐋᖁᐊᖅ.
Mr. Akoak: Thank you, Mr. Chairman. Mr. Ma. I'm just going to ask about feasibility studies. There are studies done in one side of Nunavut. I don't see anything on the west side. Is there anything planned for some sort of studies to the replacement of power plants? Thank you, Mr. Chairman.	**ᐋᖁᐊᖅ** (ᑐᒌᓴᐅᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ, ᒥᔅᑕ ᒫ. ᖃᐅᔨᓴᐃᓂᕐᒧᑦ ᐊᑐᕈᓐᓇᕐᒪᖔᑕ ᖃᐅᔨᓴᐃᓂᐅᖃᑦᑕᖅᑐᖅ ᐱᔾᔪᑎᒋᓪᓗᒍ, ᓄᓇᕗᑦᒥ ᒫᓂ ᑲᓇᓐᓇᕐᒥ ᖃᐅᔨᓴᐃᓯᒪᓕᕋᓗᐊᕋᔾᔪ. ᐱᖓᓐᓇᖅᐸᓯᒻᒥ ᖃᐅᔨᓴᐃᔪᒫᓇᕕᔫ? ᐃᑯᒻᒪᖅᑯᑎᓕᕆᕝᕕᑦ ᐊᐅᓚᐅᑎᐊᓗᖏᑕ ᒥᔅᓵᓄᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Akoak. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᒌᓴᐅᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᐋᖁᐊᖅ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I can't	

think of anything specific at this point in time, but the way our capital plan is structured we try to balance the three regions. Certainly each one of our regional managers has their say in the process. One of the areas in the Kitikmeot we are working on is Cambridge Bay. I think we also have the power plant replacement in Taloyoak.	**Ḷ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᒫᓐᓇᐅᔪᖅ ᐃᖅᑲᐃᔪᓐᓇᖏᓐᓇᒪ ᐃᒪᓐᓇ ᐊᑭᑐᔪᖅᑐᕈᑎᔅᓴᕗᑦ ᐸᖁᓇᑦᑕᕗᑦ ᐃᒡᓗᑏᑎᑦᑎᐊᕋᓱᖃᑦᑕᕋᑦᑎᒍ ᐊᒡᒍᑐᖅᓯᒫᖁᓂᖏᑦ ᓄᓇᕗᑦ. ᑕᐃᒪᓐᓇ ᐋᖅᑭᓯᒪᓂᓕᖅᑲᑦᑕᖅᑕᕗᑦ ᐃᓚᖏᑦ ᖁᑎᖁᐅᓂ ᐃᖁᓗᒃᑑᑦᑎᐊᖁᐅᓂᒃ ᐱᓕᕆᖃᑎᖃᖅᑐᒍᑦ ᐊᒻᒪᓗᑦᑕᐅᖅ ᑕᓗᖁᔪᐊᓂ ᐊᓯᔾᔨᖅᑕᐅᓛᖁᐅᖅ ᑕᐃᓐᓇ ᐊᐅᓚᐅᑎᖃᖁᕕᒋᔭᖓ.
If you are referring to alternative energy, I cannot think of anything off the top of my head at this point in time, but I can certainly follow up and provide any additional information to you after this hearing. Thank you, Mr. Chairman.	ᑭᓯᐊᓂ ᐃᖅᑲᐃᓗᐊᕈᓐᓇᖏᓐᓇᒪ ᓇᓕᐊᖑᒻᒪᖕᒑᖅ ᓄᓇᓕᐅᔪᖅ ᑭᓯᐊᓂ ᖃᐅᔨᒋᐊᕈᓐᓇᓂᐊᖅᑕᒃᑲ. ᑐᓴᒐᒃᓴᑲᓐᓂᖁᒃ ᖃᐃᑦᑎᔪᓐᓇᓂᐊᖅᑕᒋᑦ ᑲᑎᒪᔭᕆᕈᑦᑕ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Mr. Akoak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᐋᑯᐊᖅ.
Mr. Akoak: Thank you, Mr. Chairman. As you know, they found one of the boats over in Gjoa Haven so there is going to be a lot of traffic coming in that area. That might be something to think about.	**ᐋᑯᐊᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᖃᐅᔨᒪᔪᔅᓴᐅᒐᕕᑦ ᐅᖅᓱᖅᑑᕐᒥ ᐊᒃᓯᐋᓗᒃ ᐅᒥᐊᕐᔪᐊᓂ ᑎᑭᑕᐅᖃᑦᑕᕐᓂᐊᓕᕐᒥᒻᒪᑕ ᑖᓐᓇ ᐃᓱᒪᔅᓴᖅᓯᐅᕈᑎᔅᓴᑦᑎᐊᕙᒃ.
We talked about summer students, is that just in the bigger cities in the offices, because in the smaller communities we don’t have anything like that. We do have power plant operators, can a summer student work with them during the summer? That is one of my questions. Thank you, Mr. Chairman.	ᐅᖃᐅᓯᖃᖅᑲᐅᒐᕕᑦ ᐃᓕᓐᓂᐊᖅᑏᑦ ᐊᐅᔭᒃᑯᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᑕᐅᖃᑦᑕᕐᓂᖏᓐᓄᑦ. ᑖᓐᓇ ᐊᖏᔫᑕᐅᓂᖅᓴᓂᒃ ᓄᓇᓕᓐᓂ ᐊᑦᓚᕝᕕᖃᖅᑐᓂᒃ ᐊᑐᖅᑕᐅᓂᐊᖅᐹ? ᓄᓇᓕᓐᓂ ᒥᑭᔫᑕᐅᓂᖅᓴᓂᒃ ᑕᐃᒪᐃᑦᑐᓂᒃ ᐱᑕᖃᓐᖏᓇᑦᑕ ᐊᐅᓚᐅᑎᖃᕕᓐᓂ ᐃᖅᑲᓇᐃᔭᖅᑎᖃᕋᓗᐊᖅᑐᒍᑦ ᐊᐅᔭᒃᑯᑦ ᐃᓕᓐᓂᐊᖅᑏᑦ ᑕᐃᑲᓂ ᐃᖅᑲᓇᐃᔭᑲᐃᓐᓇᕈᓐᓇᕆᕝᕕᑦ? ᑕᕝᕙᑦᑕᐅᖅ ᐊᐱᖅᑯᑎᒪ ᐃᓚᖓ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. The short answer is yes. I will try and give you some background on that. I may have this wrong, but I think this year we had two summer students working in the power plants, so certainly the opportunity is there. And let’s face it, our plant operators are not getting any younger, so there are opportunities for young people to step in and have a career in the corporation. So I would encourage any young individual that	**Ḷ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᓇᐃᓈᔅᓗᒍ, ᐃ. ᐅᓂᒃᑳᒐᓛᑲᐃᓐᓇᓂᐊᖅᐳᖓ ᑕᒻᒪᑐᐃᓐᓇᕆᐊᖅᑲᖅᑐᖓ. ᐊᕐᕌᒍᕆᔭᑦᑎᓐᓂ ᐱᖓᓱᓂᒃ ᐃᖅᑲᓇᐃᔭᖅᑎᖃᓚᐅᖅᑐᒍᑦ ᐃᓕᓐᓂᐊᖅᑎᓂᒃ ᐃ ᐱᕕᔅᓴᖃᑦᑎᐊᖅᑑᒐᓗᐊᖅ ᑭᓯᐊᓂ ᑕᐃᒃᑯᐊ ᐊᐅᓚᐅᑎᖃᕕᓐᓂ ᐃᖅᑲᓇᐃᔭᖅᑐᑦ ᒪᒃᑯᑦᑐᑦᑕᐅᖅ ᖁᑦᓕᒃᑯᑦ ᐃᖅᑲᓇᐃᔭᓕᒻᒪᔅᓴᕈᓐᓇᒥᒻᒪᑕ ᐱᔪᒪᓐᓂᕈᑎᑦ ᑕᒪᓐᓇᐃᑦᑐᒪᓐᓂᕈᑎᑦ. ᑕᐃᒃᑯᐊ ᓄᓇᓕᓐᓂ ᐊᐅᓚᐅᑎᖃᕕᒻᒥ ᐃᖅᑲᓇᐃᔭᖅᑐᒥᒃ ᑐᓴᕋᓱᐊᕈᓐᓇᖅᑐᑦ

has an interest in being a plant operator to approach the plant operators in the communities next year to try and be a summer student. Thank you, Mr. Chairman.	ᐊᕐᕌᒍᓛᖅᑐᒧᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. Mr. Akoak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᐋᑯᐊᖅ.
Mr. Akoak: Thank you, Mr. Chairman. Thank you, Mr. Ma for your answer. For the training of staff, depending on how long the person works at the community is there a set time to retrain the person again during their work life? Is it after five years, or does that change? Thank you, Mr. Chairman.	**ᐋᑯᐊᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᖁᔭᓐᓇᒦᓪᓗ ᑭᐅᒐᕕᑦ ᒥᔅᑕ ᒫ. ᐃᓕᓐᓂᐊᖅᑎᑕᐅᓂᖏᑦ ᐃᖅᑲᓇᐃᔭᖅᑏᑦ ᒪᓕᓪᓗᒋᑦ ᐊᑯᓂᐅᑎᒋᔪᖅ ᖃᓄᖅ ᓄᓇᓕᓐᓂ ᐃᖅᑲᓇᐃᔭᖅᓯᒪᓕᕐᒪᖔᖅ ᐃᖅᑲᓇᐃᔭᖅᑎ. ᐋᖅᑭᓯᓯᒪᕕᓯ ᖃᓄᖅ ᐊᑯᑦᑎᑎᒋᔪᒥᒃ ᐊᑯᓚᐃᑎᒋᔪᒥᓪᓘᓐᓃᑦ ᐃᓕᓐᓂᐊᖅᑎᑕᐅᖃᑦᑕᓂᐊᖅᐸᑦ ᐱᓕᒻᒪᓴᖅᑕᐅᑲᓐᓂᕐᓗᓂ ᐅᕝᕙᓘᓐᓃᑦ ᐊᕐᕌᒍᑦ ᖃᔅᓯᕈᕌᖓᑕ? ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. For our plant operators we provide annual training for them. What changed a little bit this year and we brought all our plant operators in May, so I think we would rotate, bring in the plant operator in maybe on May 1, and then say maybe May 15 we would bring in the assistant plant operators in. So they were all here in Iqaluit this year.	**ᒫ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐊᐅᓚᐅᑎᖃᕐᕕᒻᒥ ᐃᖅᑲᓇᐃᔭᖃᑦᑕᖅᑐᑦ ᐃᓕᓐᓂᐊᖅᑎᑕᐅᖃᑦᑕᖅᑐᑦ ᐊᕐᕌᒍᑕᒫᑦ ᐊᓯᔾᔨᖅᑕᐅᒐᓚᓕᕐᒪᑦ ᐊᕐᕌᒍᑎᔭᑦᑎᓐᓂ. ᑕᐃᒃᑯᐊ ᐊᐅᓚᐅᑎᖃᕐᕕᒻᒥ ᐃᖅᑲᓇᐃᔭᖅᑏᑦ ᑎᑭᑎᑕᐅᓪᓗᑎᑦ ᒪᐃᖕᖑᑎᓪᓗᒍ ᑲᑎᒪᑎᑕᐅᓪᓗᑎᑦ. ᑎᑭᒃᑐᑎᑦ ᑕᐃᒃᑯᐊ ᐊᓯᖔᖏᑦ ᑎᑭᑎᑕᐅᓪᓗᑎᑦ. ᑕᕝᕙᓂ ᐊᕐᕌᒍᑎᔭᑦᑎᓐᓂ ᑕᐃᒪᐃᓕᐅᕐᓂᐊᕐᒪᑕ ᐊᕐᕌᓂ.
We have since actually hired, and I am really proud to have this, we've since hired two people from within our ranks, they're beneficiaries, and they now go to the communities and provide the training to the plant operators. One of the individuals is David Veevee, originally from Pangnirtung, and resides here in Iqaluit, he has a mechanic background. Moses, from Arctic Bay has also moved down here and provided some training as well. They were most recently in Sanikiluaq, in Member Rumbolt's community, so we are actually changing it slightly but going on site to provide the training to our staff. Thank you, Mr. Chairman.	ᐊᔅᓯᐋᓗᒃ ᐅᐱᑦᑐᖓ ᒪᕐᕉᓐᓂᒃ ᓄᓇᑖᕐᑲᑕᐅᓯᒪᔫᓐᓂᒃ ᐃᖅᑲᓇᐃᔭᖅᑎᕐᑲᓕᕋᑦᑕ ᐊᒻᒪ ᓄᓇᓕᓐᓂ ᐃᓕᓐᓂᐊᑎᑦᑎᔭᖅᑐᕐᑲᑦᑕᕐᒥᔪᑦ ᐊᐅᓚᐅᑎᖃᕐᕕᒻᒥ ᐃᖅᑲᓇᐃᔭᕐᓂᕐᒧᑦ ᐃᕐᑲᓗᒻᒥᐅᑕᐅᓪᓗᑎᓪᓗ ᐊᐅᓚᐅᓯᕆᔪᒪᓪᓗᑎᓪᓗ. ᒨᓯᓯ ᐊᑎᕈᓯᖓ ᐃᖅᑲᐅᒪᓐᖏᓇᒃᑯ ᑕᒪᐅᓐᖓᕋᑖᖅᑐᖅ ᐃᓕᓐᓂᐊᑎᑦᑎᖃᑦᑕᓚᐅᕐᒥᔪᖅ. ᒫᓐᓇᕋᑖᖑᓚᐅᖅᑐᖅ ᓴᓂᑭᓗᐊᕐᒦᓚᐅᖅᑐᖅ ᒥᔅᑕ ᕋᒻᐳᑦ ᓄᓇᕐᑯᑎᖓᓂᒃ. ᑕᐃᒪᓐᓇ ᐊᓯᔾᔨᒐᓚᓕᕋᑦᑎᒍ ᓄᓇᓕᓐᓄᑦ ᐳᓚᕋᖃᑦᑕᓕᕋᑦᑕ ᐃᓕᓐᓂᐊᑎᑦᑎᖃᑦᑕᖅᓗᑕ ᐃᖅᑲᓇᐃᔭᖅᑎᑎᓐᓂᒃ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.	
Chairman: Thank you, Mr. Ma. Mr. Akoak.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᒥᔅᑕ ᒫ. ᒥᔅᑕ ᐋᑯᐊᖅ.

Mr. Akoak: Thank you, Mr. Chairman. What happens if a plant worker in a smaller community wants to move to a bigger community to step up? Does he have to take any more courses or would he have to apply for a job as soon as it opens in a bigger community? Thank you, Mr. Chairman.	**ᐋᑯᐊᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᖃᓄᐃᓕᒐᔭᖅᐸᓕ ᐊᐅᓚᐅᓯᕆᔨ ᓄᓇᓕᓐᓂ ᒥᑭᑦᑑᓂᖅᓴᓂᒃ ᐃᖅᑲᓇᐃᔭᖅᑐᖅ ᐊᖏᓲᑕᐅᓂᖅᓴᒧᑦ ᓄᓇᓕᒻᒧᐊᕈᓂ ᐊᖓᔪᖅᑳᓐᖑᕆᐊᖅᑐᖅᓂᖅᓴᐅᓪᓗᓂ ᐃᖅᑲᓇᐃᔭᕆᐊᖅᓗᓂ. ᐃᓕᓐᓂᐊᖅᑎᑕᐅᒃᑲᓐᓂᕆᐊᖅᑲᖅᐹᑦ ᐅᕝᕙᓘᓐᓃᑦ ᐃᖅᑲᓇᐃᓛᔅᓴᒥᒃ ᐱᓇᓱᒋᐊᖅᑲᖅᐸᑦ ᓄᓇᓕᓐᓂ ᒪᑐᐃᑐᐊᖅᐸᑦ? ᖃᓄᖅᓕᒪᑯᐊ ᐱᔭᐅᓲᑦ? ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.	
Chairman: Thank you. Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. In every one of our communities, it's set for probably Cambridge Bay, Iqaluit, and Rankin Inlet, they're all staffed with beneficiaries. That's something we should talk about. Certainly, if there are openings in any of these three regional centres, individually, they have the opportunity to apply and get a position in another community.	**ᒫ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐃᓗᓐᓇᑦᑎᐊᖏᓐᓂᑦ ᓄᓇᓕᓐᓂ ᑎᑭᑦᑐᒍ ᐃᖃᓗᑦᑑᑦᑎᐊᖅ, ᐃᖃᓗᐃᑦ, ᑲᖏᖅᑯᓂᕐᓗ ᑕᐃᒃᑯᐊ ᐃᖅᑲᓇᐃᔭᖅᑎᖃᕐᒪᑕ ᓄᓇᑖᖃᑕᐅᓯᒪᔪᓂᒃ. ᑖᓐᓇᑦᑕᐅᖅ ᐅᖃᐅᓯᕆᔪᓐᓇᕐᒥᔭᕗᑦ. ᑭᓯᐊᓂᓗ ᒪᑐᐃᖅᑐᖃᖅᐸᑦ ᐃᖅᑲᓇᐃᓛᒃᓴᒥᑦ ᓇᓕᐊᓐᓂᑐᐃᓐᓇᖅ ᑐᖅᑲᖅᑕᐅᕐᕕᐅᔪᓂᑦ ᐱᖓᓱᓂᑦ. ᓇᓕᐊᑐᐃᓐᓇᖅ ᐃᖅᑲᓇᐃᔭᖅᑎᐅᔪᖅ ᐱᓇᓱᒍᓐᓇᖅᑐᖅ, ᐊᓯᐊᓂᑦ ᓄᓇᓕᓐᓂᑦ ᐃᖅᑲᓇᐃᓛᒃᓴᒧᑦ.	
The plants are all similar but different, so they probably would have to take some additional training, depending on how similar that power plant that they came from was to the one they're moving to. The answer to that varies a little bit depending on where they're moving from and where they're moving to, but we certainly encourage our staff to move around if they can, if they have an interest.	ᑭᓯᐊᓂᓕ ᐊᔾᔨᑐᐃᓐᓇᑲᓴᒋᔭᖏᑦ, ᑭᓯᐊᓂ ᐊᔾᔨᒌᑦᑎᐊᖏᑦᖏᑦ. ᐃᓚᖏᖅᑲᐃ ᐃᓕᓐᓂᐊᖅᑎᑕᐅᒃᑲᓐᓂᕆᐊᖅᑲᖅᓂᐊᖅᑐᑦ ᓱᖅᓗ ᐊᓯᐊᓂ ᒥᑭᓲᑕᐅᓂᖅᓴᒥᑦ ᐊᐅᓚᐅᑎᖅᑲᖅᕕᒻᒥᑦ ᐃᖅᑲᓇᐃᔭᖅᑐᑦ. ᐊᔾᔨᒋᓗᐊᕋᔭᓐᖏᒻᒥᔭᖏᑦ ᓇᑭᓐᖓᖅᓂᖓ ᑖᓴᓱᒪ ᐃᖅᑲᓇᐃᔭᖅᑎᐅᑉ ᒪᓕᔅᓱᒪᒐᔭᖅᑐᖅ, ᑭᓯᐊᓂ ᓄᑦᑎᖅᑕᖅᑯᓪᓗᒋᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᕗᑦ ᑎᓕᐅᖅᑲᑦᑕᖅᑕᕗᑦ.	
To answer your earlier question a little bit too about summer students, one of the things that we're doing for future apprentices is that if we see somebody who's got a particular skill set that we think is a good fit within our corporation and they really want a career with us, we're going to identify them as individuals who could maybe go into an apprenticeship program and try to support them as best we can.	ᐊᐱᖅᑯᑎᒋᖅᑲᐅᔭᐃᑦ ᑭᐅᓗᒍ ᐃᓕᓐᓂᐊᖅᑏᑦ ᒥᔅᓵᓄᑦ, ᐊᐅᔭᒃᑯᑦ ᐃᖅᑲᓇᐃᔭᖅᑲᑦᑕᖅᓂᖏᑦ ᑕᐃᒃᑯᐊ ᓯᕗᓂᒃᓴᑎᓐᓂᑦ ᐱᓕᒻᒪᒃᓴᐃᖅᑲᑦᑕᕈᒪᓂᐊᖅᑐᒍ ᑕᑯᔭᕋᖓᑦᑕ ᐃᒪᓐᓇ ᐱᓕᕆᔪᓐᓇᑦᑎᐊᖅᑐᖅ, ᐊᔪᓐᖏᑎᐊᖅᑐ ᐃᖅᑲᓇᐃᔭᖅᑎᒥᒃ ᖁᑦᓕᑯᓐᓂᑦ ᑕᑯᒍᑦᑕ ᐃᒪᓐᓇ, ᐃᓕᓐᓂᐊᖅᑎᑕᐅᔪᓐᓇᕋᔭᖅᑐᓴᐅᒻᒥᔪᖅ.	
At this point in time, given our current roster, we probably don't have a need for apprentices, but we've always got to be	ᒫᓐᓇᐅᔪᕐᓕ ᑕᐃᒃᑯᐊ ᐃᖅᑲᓇᐃᔭᖅᑏᑦ ᐊᑐᖁᑎᕗᑦ ᐱᓯᒪᔭᕗᑦ ᒪᓕᓪᓗᒋᑦ, ᐃᓕᓐᓂᐊᓯᓐᓈᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᑕᖃᖅᑰᔾᔨᓐᖏᑑᒐᓗᐊᖅ ᓱᓕ ᒫᓐᓇ.

thinking down the road a little bit as well. Thank you, Mr. Chairman.	ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. I have no more names on my list, so I'll continue. I just have a couple of little final comments.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᐊᑎᖁᑎᖃᕈᓐᓃᕋᒪ. ᒪᕿᓐᓂᒃ ᓂᑦᓕᐅᑎᒃᓴᖃᖅᑐᖓ.
I apologize to Members who didn't go for a break this afternoon. I figured we would be finishing a little bit early, so I thought I would forego that.	ᒪᒥᐊᑉᐳᖓ ᒪᓕᒐᓕᐅᖅᑎᐅᖃᑎᓐᓄᑦ ᐅᓐᓄᓴ ᕿᑲᑲᐃᓐᓇᖅᑲᐅᓐᖓᑎᓐᓇᑦᑕ. ᐃᖅᑲᓇᐃᑲᐅᖅᑐᓂᖅᓴᐅᓂᐊᖅᒪᑦ ᑲᑎᒪᓂᓇᔭᕗᑦ ᐅᑦᓗᒥ.
Like I said, I just do have a couple of more questions. One of the things that were tabled last year right around this time was the letter of expectation from the Minister to the chairperson of the board. Has that letter been signed and sent yet this year to date? It was done at the end of May last year. Mr. Ma.	ᒪᕿᓐᓂᒃ ᐊᐱᖅᑯᑎᒃᓴᖃᖅᑐᖓ, ᐃᓚᖓ ᑕᐃᓐᓇ ᓴᖅᑭᑕᐅᓚᐅᖅᓯᒪᔪᖅ ᐊᕐᕌᓂ, ᒫᓐᓇᐸᓗᓕᖅᑎᑦᑐᒍ ᐅᑭᐊᓵᓴᒃᑯᑦ ᑎᑎᖅᑲᖅ ᒥᓂᔅᑕᒧᑦ ᓂᕆᐅᓐᓂᕆᔭᖓᓄᑦ ᑎᑎᖅᑲᕆᔭᖓ ᑲᑎᒪᔨᑦ ᐃᒃᓯᕙᐅᑕᖏᓐᓄᑦ. ᐊᑎᓕᐅᖅᑕᐅᓯᒪᓕᖅᐸ ᑕᐃᓐᓇ, ᐊᐅᑦᓚᖅᑎᑕᐅᓯᒪᓕᖅᐸ? ᐊᕐᕌᒍᒋᔭᑦᑎᓐᓂ. ᒪᐃᖑᑎᑦᑐᒍ ᐊᕐᕌᓂ ᐱᓕᕆᔭᐅᓚᐅᖅᓯᒪᔪᖅ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. Sorry, I may have misunderstood your question. Your question was whether the 2013-14 letter of expectation was responded to by the previous board?	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᐊᐱᖅᑯᑏᑦ ᐃᓚᖓ ᑐᓴᑦᑎᐊᖁᓐᖓᑎᓐᓇᒃᑯ. 2013-14 ᐊᕐᕌᒍᐊᓂ ᑎᑎᖅᑲᖅ ᓂᕆᐅᓐᓂᕐᒧᑦ ᑭᐅᔭᐅᓐᓂᕐᒪᖔᖅ ᐊᐱᖅᓱᖅᐱᑦ? ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Sorry, my apologies for not being clear in the 2013-14 ministerial letter of expectation that was written at the end of May last year and tabled in September. Has the 2014-15 letter been submitted yet? Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ) 2013-14 ᒥᓂᔅᑕᐃᑦ ᑎᑎᖅᑲᖓᓂ ᑕᐃᒃᑯᓂᖓ ᓂᕆᐅᓐᓂᕐᒧᑦ ᑎᑎᕋᓚᐅᕐᒪᐅ ᒪᐃᒥᑦ, ᑎᑎᕋᓚᐅᖅᑕᖓ ᓯᑎᐱᕆᒥ ᓴᖅᑭᑕᐅᓪᓗᑎᒃ. 2014-15-ᒥᒃ ᑎᑎᖅᑲᒥᑦ ᐊᐅᑦᓚᖅᑎᑦᑎᓯᒪᓕᖅᐱᓲ, ᑕᒃᓱᒪ ᐊᔾᔨᖓᓂᒃ? ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I think you guys are wearing me down. I'm not paying attention very well.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᖃᓕᕋᒪᖃᐃ ᓈᓚᑦᑎᐊᕈᓐᓃᓕᕋᒪ.
Yes, the 2014-15 letter of expectation has been sent to the board and I can give you a date, I think. Just let me find it in my binder here.	ᐃ, 2014-15 ᑎᑎᖅᑲᖅ ᐊᐅᑦᓚᖅᑎᑕᐅᓯᒪᓕᖅᑐᖅ ᑲᑎᒪᔨᓄᑦ. ᐅᐊᑦᑎᐊᕈᐊᐃ ᓇᓂᑲᐃᓐᓇᕐᓗᒍᐊᐃ ᐃᔾᔪᔪᖁᑎᒐ.
Thank you, Mr. Chairman. Yes, it was dated July 29, 2014. I think I indicated this morning that when the board is at its retreat	ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᔪᓚᐃ 29, 2014 ᐅᑦᓛᖑᖅᑰᖅᑐᖅ ᑲᑎᒪᔨᑦ ᐱᓇᓱᐊᕈᓯᐅᓛᖅᑐᒥᑦ ᕿᒥᕐᕌᑎᓯᒪᓗᑎᒃ ᑲᑎᒪᓕᖅᐸᑕ ᑖᒃᑯᐊ ᐅᖃᐅᓯᐅᓛᖅᑐᑦ

next week, they will discuss the draft response with the Minister on the Thursday in Cambridge Bay. Thank you, Mr. Chairman.	ᐃᖃᓗᑦᑑᑦᑎᐊᕐᒥ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you, Mr. Ma. I just want to take one little quick step back to the Affordable Energy Fund. This fund has been put in place for quite some time and you're saying that there's a zero balance. Was there ever a balance or any expenditures made by that fund in its history? Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᒫ. ᐊᑕᐅᓯᒃᑲᓐᓂᕐᒥᑦ ᐅᑎᖅᔭᑲᓐᓂᕐᓗᖓ, ᑕᐃᒃᑯᐊ ᑮᓇᐅᔭᑦ ᐊᑐᓗᐊᖅᑕᐃᓕᒪᓂᕐᒧᑦ ᐃᑯᒻᒪᖅᑯᑎ ᐊᑮᑦᑐᓗᐊᕐᑯᓇᒍ, ᑖᓐᓇ ᑮᓇᐅᔭᕐᑯᑎ ᐃᓗᐊᓂ ᐃᓗᓕᖅᑲᓐᖕᒋᒪᑦ. ᐃᓗᓕᖅᑲᓚᐅᖅᓯᒪᒐᓗᐊᖅᐹ ᑮᓇᐅᔭᖅ ᑖᓐᓇ, ᑭᖑᓂᑦᑎᓐᓂ? ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. To my knowledge, no, and I have been away from the finance portfolio for a while, but to my knowledge, no. Thank you, Mr. Chairman.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᖃᐅᔨᒪᔭᒃᑯᑦ ᐋᒫᒐ. ᑖᒃᑯᓂᖓ ᐱᓕᕆᓯᒪᓐᖕᒋᓐᓇᒪ ᐊᕐᕌᒍᒐᔅᓐᓂᑦ. ᑭᓯᐊᓂ ᖃᐅᔨᒪᔭᒃᑯᑦ ᐃᓗᑦᓕᖅᑕᐅᓚᐅᖅᓯᒪᓐᖕᒋᑦᑐᖅ ᑮᓇᐅᔭᓂᑦ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you for that response. Earlier today, you had also mentioned that there are four committees or subcommittees that are made up of the board of directors. One of the things is that, in 2011, there were some amendments made to the *Nunavut Housing Corporation Act* that required their board of directors to create an audit committee. Is there any work in progress or is that on the radar for the current board of directors of QEC?	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᐅᑦᓗᒥ ᐅᖃᖅᑲᐅᒻᒥᒐᕕᑦ ᑎᓴᒪᐅᒻᒪᑕᒍᖅ ᑲᑎᒪᔨᕋᓛᑦ, ᑲᑎᒪᔨᐊᕈᓯᑦ ᑲᑎᒪᔨᓃᓐᖓᖅᓯᓴᑦᓗᑎᑦ ᐃᓚᖓ ᑕᐃᓐᓇ 2011 ᓄᓇᕗᑦᒥ ᐃᑦᓗᓕᕆᔨᕐᔪᐊᒃᑯᑦ ᐱᖁᔭᕐᔪᐊᖓ ᐋᖅᑭᒋᐊᕆᓚᐅᖅᓯᒪᒻᒪᑕ, ᑕᐃᒃᑯᐊ ᑲᑎᒪᔨᓯ ᓴᖅᑭᑦᑎᖁᑦᓗᒋᑦ. ᑲᑎᒪᔨᕋᓛᓂᑦ ᓇᐃᓴᐃᓂᕐᒧᑦ ᑲᒪᔪᓂᒃ ᑮᓇᐅᔭᖅᑐᕈᑎᕕᓂᕐᓂᑦ, ᑲᑎᒪᔨᖕᒋᑦ ᑕᐃᒃᑯᐊ ᖁᑦᓕᒃᑯᑦ ᑕᐃᒪᓐᓇᐃᓯᒪᓕᖅᐸᑦ?
Mr. Ma: Thank you, Mr. Chairman. We have what we call the finance and audit committee and that basically fulfills the role of an audit committee. It is chaired by Mr. Mullin, who is, I think, the CFO for the Chesterfield Inlet Holding Corporation obviously in Chesterfield Inlet. I'm just trying to remember the other members who sit on it. There are three other members I just can't recall who they are at this point, Mr. Chairman. Thank you.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᑮᓇᐅᔭᓕᕆᓂᕐᒧᑦ ᓈᓴᐃᓂᕐᒧᑦᓗ ᑲᑎᒪᔨᕋᓛᖑᔪᑦ ᑕᐃᒃᑯᐊ ᐱᓕᕆᐊᖃᖅᑕᖅᑐᑦ ᑕᐃᒪᐃᑦᑐᓂᑦ. ᐃᒃᓯᕙᐅᑕᖅᑐᑎᑦ ᒥᔅᑕ ᒧᓚᓐᒥᑦ, ᑖᓐᓇ ᐃᑦᓗᓕᒫᕐᔪᒻᒥᑦ. ᑕᐃᒃᑯᐊ ᐊᐅᓚᐅᓯᖅᑲᕐᕕᒻᒥᑦ ᐃᖅᑲᓇᐃᔭᖅᑐᒧᑦ. ᐃᒃᑯᐊᓗ ᑭᓇᒃᑰᑲᓐᓂᖅᐳᒃᑭᐊᖅ ᐱᖓᓱᒥᒻᒪᑕ, ᐊᑎᖕᒋᑦ ᐃᖅᑲᐅᒪᓐᖕᒋᑦᑎᐊᕋᒃᑭᑦ ᑭᒃᑰᒻᒪᖕᒑᑕ. ᐃᒃᓯᕙᐅᑖᖅ, ᖁᔭᓐᓇᒦᒃ.
Chairman: Thank you, Mr. Ma. No, the names aren't necessary; I just want the satisfaction that that committee is doing work.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ, ᒥᔅᑕ ᒫ. ᐊᑎᖅᓂᒃ ᐱᒋᐊᑐᓐᖕᒋᑦᑐᖓ ᓈᒻᒪᒋᔭᒃᑲ ᑮᒃᒍᓯᖅ ᑲᑎᒪᔨᕋᓛᑦ ᐃᖅᑲᓇᐃᔭᕐᒪᑕ.

On page 15 of Qulliq Energy Corporation's 2014 through 2018 corporate plan talks that the Board of Directors has established a Board Governance and Policy Committee at its March 2014 board meeting. It talks that the role of the committee is update board governance and operating policies. As of today, what new policies have been approved? Mr. Ma.	ᒪᒃᐱᒐᖅ 15-ᒥ ᖁᓪᓕᖅ ᑯᐊᐳᓇᓴᒃᑯᓐᓂ 2014-15 ᐊᑐᕈᒫᖅᑕᖏᓐᓂ ᐅᖃᐅᓯᖃᕐᒪᑕ ᑲᑎᒪᔨᒡᒍᖅ ᒪᓕᒐᓕᕆᓂᕐᒧᑦ ᐊᑐᐊᒐᕐᓄᓪᓗ ᑲᒪᓂᐊᖅᑐᓂᒃ ᓴᖅᑭᖅᑎᓯᒪᓕᕐᒪᑕ ᑲᑎᒪᔨᕋᓛᓂᒃ ᐅᖃᐅᓯᖃᖅᓗᑎᑦ ᑲᑎᒪᔨᕋᓛᓪᓗ ᑕᐃᒃᑯᐊ ᑐᓴᐅᒪᑎᑦᑎᖃᑦᑕᓂᐊᕐᒪᑕ ᐊᑐᐊᒐᕐᓂᒃ. ᖃᓄᐃᑦᑐᓂᒃ ᐊᑐᐊᒐᕐᓂᒃ ᐅᓪᓗᒥᒧᑦ ᑎᑭᒃᓗᒍ ᐊᖏᖅᓯᓯᒪᓕᖅᐸ? ᒥᔅᑕ ᒫ.	
Mr. Ma: Thank you, Mr. Chairman. My memory may be wrong, but I think it's met once. I have to get back to you on that. I know we met once and I just can't remember what the item was that was brought forward.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᒻᒪᑐᐃᓐᓇᕆᐊᖃᖅᑐᖓ ᑖᒃᑯᐊ ᐊᑕᐅᓯᐊᖅᓗᑎᑦ ᑲᑎᒪᓂᑰᔪᑦ ᑎᓴᒪᐅᓕᖅᑐᓂᒃᑯᐊ. ᐃᖅᑲᐅᒪᓐᖏᓇᒃᑯ ᑖᓐᓇ ᑭᓯᒥᒃ ᓴᖅᑭᑎᓐᓂᕐᒪᖔᑕ ᐃᖅᑲᐅᒪᓗᐊᓐᖏᓐᓇᒪ.
Even prior to the striking of this particular committee, we have brought forward a number of policies before the board to approve. One of the ones that we brought forward was the duty travel policy; it's modelled after the GN's duty travel policy. I think in the GN it's 820-1 under the Financial Administration Manual. I'm just trying to remember what else we brought forward.	ᑭᓯᐊᓂ ᓯᕗᕐᖓᒍᑦ ᑖᒃᑯᐊ ᑲᑎᒪᔨᕋᓛᑦ ᓴᖅᑭᑕᐅᓚᐅᓐᖏᓐᓂᖏᓐᓂ ᐊᑐᐊᒐᕐᓂᒃ ᑲᑎᒪᔨᓄᑦ ᐊᖏᖅᑕᐅᒋᐊᖃᖅᑐᓂᒃ ᑐᓂᓯᓚᐅᖅᓯᒪᔪᑦ ᑕᐃᒃᑯᐊ ᐊᑐᐊᒐᖅ ᐃᖅᑲᓇᐃᔭᖅᑎᑦ ᐊᐅᓪᓚᕈᑎᔅᓴᖏᓐᓄᑦ ᑕᐃᒃᑯᐊ ᐃᖅᑲᓇᐃᔭᕐᓗᑎᑦ ᑕᐃᒃᑯᐊ ᓄᓇᕗᑦ ᒐᕙᒪᒃᑯᖏᑕ ᐃᖅᑲᓇᐃᔭᖅᑎᖏᓐᓄᑦ ᐊᐅᓪᓚᕈᓯᐅᖃᑦᑕᖅᑐᑦ ᐊᑐᐊᒐᖅ. ᐊᑐᖅᑕᐅᖃᑦᑕᖅᐸᑦ ᑮᓇᐅᔭᓕᕆᓂᕐᒧᑦᓕ 820-1 ᐊᑐᖅᑕᐅᖃᑦᑕᕐᒥᔪᖅ.	
Throughout the course of the last two in-person board meetings we have brought forward different policies. One of the priorities from Minister's perspective, and certainly from the new board's perspective is policy review and policy development. We're hoping that over the course of the next few months we can bring forward again more policies to the board for approval.	ᒫᓐᓇ ᐊᔾᔨᒋᓐᖏᑕᖏᓐᓂ ᐊᑐᐊᒐᕐᓂᒃ ᓴᖅᑭᑦᑎᓯᒪᓕᕋᑦᑕ ᒥᓂᔅᑕᐅᑉ ᐃᓱᒪᒋᔭᖓᓃᖔᖅᓯᒪᔪᑦ ᑕᐃᒃᑯᐊ ᐊᑐᐊᒐᖅ ᓴᓇᓂᕐᒥ ᐱᕙᓪᓕᐊᑎᑦᑎᓂᕐᒧᓪᓗ ᑕᒪᒃᑯᐊ ᑕᖅᑭᑦ ᐊᒡᒋᖅᑎᓪᓗᒋᑦ ᑲᑎᒪᔨᓄᑦ ᐊᑐᐊᒐᒃᓴᓂᒃ ᑐᓂᓯᒃᑲᓂᕐᓂᐊᖅᑐᒍᑦ ᑲᑎᒪᔨᓄᑦ ᐊᖏᖅᑕᐅᔭᕆᐊᖃᖅᑐᓂᒃ.	
On the one hand, it would be nice to do it all at the same time, but at the same time, I think you have to keep progressing. As we develop them, I think they're at a board ready stage; we'll bring them to the board for consideration and approval. Thank you, Mr. Chairman.	ᐊᑲᐅᒐᔭᖅᑐᖅ ᐊᑕᐅᑦᑎᒃᑯᐊᓗᒃ ᐱᓕᕆᓗᒋᑦ ᑭᓯᐊᓂ ᐊᑕᐅᑦᑎᒃᑯᑦ ᑕᐃᒪᓐᓇ ᐱᕙᓪᓕᐊᑦᑎᐊᕆᐊᖃᕐᓂᐊᖅᑐᒍᑦ ᓴᓇᕙᓪᓕᐊᑎᓪᓗᑕ ᐊᑐᐊᒐᕐᓂᒃ. ᑕᐃᒪᓐᓇ ᐃᓱᒪᔅᓴᖅᓯᐅᕈᑎᔅᓴᐅᓂᐊᕐᒪᑕ ᐊᖏᖅᑕᐅᓗᑎᓪᓗ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.	

Chairman: Thank you, Mr. Ma. In URRC's April 28, 2014 report concerning the GRA it was noted that the QEC had been instructed by its minister to file a Phase II GRA that provides several cost of service study options for consideration in its next GRA application, which is expected to be submitted in 2018. As of today, what is the status of the QEC's work to develop new cost of service studies options? Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᒥᔅᑕ ᒫ. ᑕᕝᕙᓂ ᐊᐃᐳᕈᑦ 28, 2014-ᒥ ᐅᓂᒃᑳᓇᔭᔅᓴᓐᓂ ᑖᒃᑯᐊ ᐊᑭᑦᑐᓇᐊᕈᑎᔅᓴᐃᑦ ᑐᒃᓯᕋᐅᑕᐅᔪᑦ ᐱᔾᔪᑎᒋᓪᓗᒋᑦ ᖁᓪᓕᖅ ᑯᐊᐳᓈᓴᒃᑯᑦ ᑖᒃᑯᐊ ᒥᓂᔅᑕᒧᑦ ᑐᒃᓯᕋᖅᓯᒪᒻᒪᑕ ᒥᓂᔅᑕᒥᒃ ᑐᖕᒋᓕᖕᒐᓂ ᑕᒪᓐᓇ ᐊᑭᑦᑐᓇᐊᕈᑎᔅᓴᐃᑦ. ᖃᖕᒐ ᖃᓄᐃᓕᖕᒐᓕᖅᐸᑦ ᑕᐃᒪ ᓄᑖᒥᒃ ᑕᐃᒪᓐᓇ ᖃᐅᔨᓴᕈᑎᖃᖅᓯᒪᓕᖅᐱᓯ ᑕᒪᑐᒪ ᒥᔅᓵᓄᑦ? ᖁᔭᓐᓇᒥᒃ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. The short answer is no progress, and I'll explain why. At this point we're sorting through the dust that was created through the general rate application process. The priority also has been focused on the capital planning and reporting process. We spent some time talking about that this afternoon. Our intention is to start some work on that, probably next year.	**ᒫ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑭᐅᓂᐊᕐᓗᒍ ᑲᔪᓯᕝᕙᓕᖅᓯᒪᓐᖕᒋᑦᑐᒍᑦ ᐅᖃᕐᓂᐊᖅᐳᖕᒐ ᓱᒻᒪᑦ ᑕᐃᒪᐃᑦᑑᒻᒪᖕᒑᖅ. ᑕᐃᒪ ᑕᐃᒪᓐᓇ ᐊᑭᑦᑐᓇᐊᕈᑎᔅᓴᓂᒃ ᑐᒃᓯᕋᐅᑎᖃᓚᐅᖅᑎᓪᓗᒍ ᓯᕗᓪᓕᖅᐸᐅᑎᑦᑎᓯᒪᒐᑦᑕ ᐊᑭᑐᔫᑎᓄᑦ ᐅᓂᒃᑳᖃᑦᑕᓇᐊᖃᕐᓂᖕᒋᓐᓄᑦ. ᑕᐃᒪ ᐱᓕᓇᐊᓇᕙᓪᓕᐊᓂᐊᖅᑕᕋ ᐊᑐᖅᑕᕗᑦ ᐊᕐᕌᒍᓂᐊᖅᑑᒐᓗᐊᒥ ᐱᓕᓇᐊᓇᒋᐊᑲᐅᑎᒋᒋᐊᖃᕐᓂᐊᖅᑕᕗᑦ.
Three years comes up pretty fast and we've got to start working on it. It's like anything else, as soon as you finish one part of the cycle you almost have to start the next cycle the next day. Even though we haven't started, it is the intention to start work on this as soon as we can. Thank you, Mr. Chairman.	ᐅᑭᐅᑦ ᐱᖓᓱᑦ ᐊᓂᒍᑏᓱᖑᒻᒪᑕ ᑕᐃᒪᓐᓇ ᑕᐃᒪ ᐱᐊᓂᓚᐅᕐᓗᑕ ᐊᒻᒪ ᐱᓕᓇᐊᓇᑲᐅᑎᒋᕐᓗᒍᒋᐊᖃᓱᖑᒐᑦᑕ. ᐱᔾᔪᓐᓇᖅᓯᑐᐊᕈᑦᑕ ᑖᓐᓇ ᐱᓕᓇᒃᑲᓂᕐᓂᐊᖅᑕᕋᓗᐊᖅᐳᑦ. ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you. I just have a couple of more quick questions. Nunavut's Energy Secretariat has been bounced around a little bit since it was devolved from the Qulliq Energy Corporation. One part of me says that's a concern that it's having trouble finding a home. Is there talk of bringing it back into QEC and realizing that responsibility to explore alternative energy options, in my opinion, I think back where it belongs? Mr. Ma.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᑎᒍᑦ): ᑕᐃᒪᑦᑕᐅᖅ ᖃᑦᓯᑦ ᓄᓇᕗᒻᒥ ᑖᒃᑯᐊ ᑎᑎᕋᕐᕕᖕᒐ ᐆᒻᒪᖅᑯᑎᓕᓇᓂᕐᒧᑦ ᖁᓪᓕᒃᑯᓐᓃᖕᒐᓚᐅᖅᓯᒪᒻᒪᑦ ᑎᒥᐅᓕᖅᓗᓂ. ᑕᐃᒪᓐᓇ ᑖᓐᓇ ᐃᓱᒪᔨᒍᑎᒋᓪᓗᒍ ᐃᓚᖕᒐ. ᓇᓃᓐᓂᐊᕐᒪᖕᒐᑦᑕ ᖃᐅᔨᒪᔭᐅᓐᖕᒋᒻᒪᑕᐃᓛᒃ. ᐅᑎᖅᑎᑕᐅᓂᐊᖅᐸᑦ ᑖᒃᑯᓂᖕᒐ ᖁᓪᓕᒃᑯᓐᓄᑦ ᑕᒪᓐᓇ ᑖᒃᑯᐊ ᐱᓕᓇᐊᓇᔭᖕᒋᑦ ᐊᓯᐊᒍᑦ ᓱᕐᓗ ᐆᒻᒪᖅᑯᑎᔅᓴᓕᐅᕐᓂᕐᒥᒃ ᓴᖅᑭᖅᑐᖅᖅᐸᓪᓕᐊᒋᐊᖃᕐᓂᖕᒋᓐᓄᑦ ᐱᔾᔪᑎᒋᓪᓗᒍ? ᒥᔅᑕ ᒫ.	
Mr. Ma: Thank you, Mr. Chairman. At the officials' level, I would probably say no.	**ᒫ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ, ᐃᒃᓯᕙᐅᑖᖅ. ᑕᐃᒪ ᐋᒡᒐᕋᔭᖅᑐᔅᓴᐅᒐᓗᐊᖅᑐᖕᒐ ᖃᓄᐃᓕᐅᖅᐸᓪᓕᐊᕐᒪᖕᒐᑕ

I'm not sure what discussions may have happened at the political level. I think it was most recently moved from my Minister's portfolio over to the Department of Economic Development and Transportation. Certainly, there is the possibility of some synergy. Even though we are in separate locations, so to speak, there is ongoing discussions and dialogue between our staff and the folks from the Energy Secretariat.	ᖃᐅᔨᒪᓐᖏᓐᓇᒪ. ᑖᒃᑯᐊ ᒐᕙᒪᒃᑯᑦ ᒫᓐᓇᓵᖑᓚᐅᖅᑐᒥ ᓱᕐᓗ ᒥᓂᔅᑕᐅᑉ ᑲᒪᒋᓚᐅᖅᑕᖓ ᐱᓕᕆᐊᕆᓚᐅᖅᑕᕋᓗᐊᖓ ᐱᕙᓪᓕᐊᔪᓕᕆᔨᒃᑯᓐᓂ ᐃᖏᕋᔪᓕᕆᔨᒃᑯᓐᓂᓗ ᐱᓕᕆᐊᕆᔭᐅᓕᕐᒪᑦ. ᑕᐃᒪ ᐊᔾᔨᒌᓐᖏᒃᑲᓗᐊᖅᑎᓪᓗᑕ ᐃᓂᖃᕋᓗᐊᖅᑎᓪᓗᑕᓗ ᐊᔾᔨᒌᓐᖏᑦᑐᓂᒃ ᐅᖃᓪᓚᖃᑎᒌᖏᓐᓇᖅᑐᒍᑦ ᑖᒃᑯᐊ ᐃᖅᑲᓇᐃᔭᖅᑎᕗᑦ ᐊᒻᒪᓗᑦᑕᐅᖅ ᑖᒃᑯᓇᖓᑦ ᐆᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᑦ ᑎᑎᕋᕐᕕᖓᓐᓂᒥᐅᑕᐅᔪᖅ.	ᖃᐅᔨᒪᓐᖏᓐᓇᒪ. ᑖᒃᑯᐊ ᒐᕙᒪᒃᑯᑦ ᒫᓐᓇᓵᖑᓚᐅᖅᑐᒥ ᓱᕐᓗ ᒥᓂᔅᑕᐅᑉ ᑲᒪᒋᓚᐅᖅᑕᖓ ᐱᓕᕆᐊᕆᓚᐅᖅᑕᕋᓗᐊᖓ ᐱᕙᓪᓕᐊᔪᓕᕆᔨᒃᑯᓐᓂ ᐃᖏᕋᔪᓕᕆᔨᒃᑯᓐᓂᓗ ᐱᓕᕆᐊᕆᔭᐅᓕᕐᒪᑦ. ᑕᐃᒪ ᐊᔾᔨᒌᓐᖏᒃᑲᓗᐊᖅᑎᓪᓗᑕ ᐃᓂᖃᕋᓗᐊᖅᑎᓪᓗᑕᓗ ᐊᔾᔨᒌᓐᖏᑦᑐᓂᒃ ᐅᖃᓪᓚᖃᑎᒌᖏᓐᓇᖅᑐᒍᑦ ᑖᒃᑯᐊ ᐃᖅᑲᓇᐃᔭᖅᑎᕗᑦ ᐊᒻᒪᓗᑦᑕᐅᖅ ᑖᒃᑯᓇᖓᑦ ᐆᒻᒪᖅᑯᑎᓕᕆᔨᒃᑯᑦ ᑎᑎᕋᕐᕕᖓᓐᓂᒥᐅᑕᐅᔪᖅ.
You're right, there probably are some opportunities to collaborate and do some things together. We're doing some of our own energy conservation type things. They're doing some work on alternative energy. There are some opportunities that maybe we can work closer together for sure. Thank you, Mr. Chairman.	ᑕᐃᒪ ᐱᓕᕆᖃᑎᒌᓐᓂᐊᖅᑐᒍᑦ ᑕᒪᓐᓇ ᐱᔾᔪᑎᒋᓪᓗᒍ ᓇᒻᒥᓂᖅ ᑕᒪᒃᑯᓂᖓ ᐱᓕᕆᐊᖃᖅᓯᒪᔪᒍᑦ ᐊᑐᓗᐊᖅᑕᐃᓕᒪᓂᕐᒧᑦ ᐊᓯᐊᒍᓪᓗ ᖃᐅᒻᒪᖅᑯᑎᑖᖅᐸᓪᓕᐊᖃᑦᑕᕆᐊᖃᕐᓂᐅᑉ ᒥᔅᓵᓄᑦ ᐱᔾᔪᑎᖃᖅᑐᓂ. ᖁᔭᓐᓇᒦᒃ, ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: I appreciate that. I just recently had some correspondence from somebody inquiring about some alternative energy options. For the lack of my understanding of where to send it, I sent it both your corporation as well as the Energy Secretariat, hoping that the appropriate people would respond.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᖅᐸᕋ ᑕᒪᓐᓇ ᑎᑎᖅᑲᐅᓯᐊᓚᐅᕋᒪ ᐊᐱᖅᑯᑎᖃᖅᓱᓂ ᖃᓄᖅ ᖃᓄᐃᑦᑐᓂᒃ ᐃᑯᒻᒪᖅᑯᑎᑖᖅᐸᓪᓕᐊᓂᐊᕐᒪᖕᒐᑕ. ᑕᐃᒪᖃᐃ ᑖᒃᑯᐊ ᑎᑎᕋᕐᕕᖓᑦ ᑭᐅᓂᐊᕋᓱᒋᓚᐅᕋᓗᐊᕋᒃᑭᑦ.
One final question, I would like to step back into NNI. I know I have asked a number of questions on this in House. I have kind of steered away from QECs involvement with the NNI Policy, but you talked earlier about some ongoing discussions on how NNI could be applicable, and how it should be applicable to Qulliq Energy Corporation.	ᑭᖑᓪᓕᖅᐹᖅ ᐊᐱᖅᑯᑎᒋᔪᒪᓪᓗᒍ ᓇᒻᒥᓂᖃᖅᑐᓄᑦ ᐃᑲᔫᑎᐅᑉ ᒥᒃᓵᓄᑦ ᐊᐱᖅᑯᑎᒋᖃᑦᑕᖅᓯᒪᓪᓗᒍᓗ ᒪᓕᒐᓕᐅᕐᕕᒻᒥ. ᐅᖃᐅᓯᖃᖅᑲᐅᒐᕕᑦ ᐅᖃᖃᑎᒋᔭᐅᖏᓐᓇᕐᓂᖓᑕ ᖃᓄᖅ ᓇᒻᒥᓂᖃᖅᑐᓄᑦ ᐃᑲᔫᑎᒃ ᐊᑐᖅᑕᐅᔪᓐᓇᕋᔭᕐᒪᖔᖅ ᖃᓄᕐᓗ ᐊᑐᖅᑕᐅᑎᑕᐅᔪᒃᓴᐅᒻᒪᖔᖅ ᖁᓪᓕᒃᑯᓐᓄᑦ.
You talked with a $20 million, potentially up to a $4 million impact. I think most of us are aware that it is very rare that it is a full 21 percent impact from NNI on almost any contract, as well as, if I understand correctly, there are caps within the NNI policy on how much, for example, materials is capped at $100,000.	ᐅᖃᐅᓯᖃᖅᑲᐅᓪᓗᑎᒃ $20 ᒥᓕᐊᓂᒃ ᑎᑭᑐᐃᓐᓇᕆᐊᖃᖅᑐᑎᓪᓗ $40 ᒥᓕᐊᓄᑦ ᐊᑦᑐᐃᓂᖃᕋᔭᕐᓂᖓᓂᒃ. ᖃᐅᔨᒪᔪᐃᓐᓇᐅᖅᑰᖅᑐᒍᑦ ᑎᑭᐅᑎᒐᔪᓐᖏᒻᒪᑦ 21 ᐳᓴᒥᒃ ᐊᑦᑐᐃᓂᕆᔭᖓ ᓇᒻᒥᓂᖃᖅᑐᓄᑦ ᐃᑲᔫᑎᒥᒃ ᓇᓪᓕᐊᓐᓂᑐᐃᓐᓇᖅ ᑳᓐᑐᕋᖑᔪᓂ. ᑐᑭᓯᐊᑦᑎᐊᕈᒪᓗ ᑖᒃᑯᓄᖓ ᓇᒻᒥᓂᖃᖅᑐᓄᑦ ᐃᑲᔫᑎᒧᑦ ᑭᓪᓕᖃᖅᑎᑕᐅᓱᖑᒻᒪᑦ ᓱᕐᓗ ᓴᓇᔾᔪᑎᓄᑦ ᐃᓕᔭᐅᒐᔭᖅᑐᐃᑦ $100,000-ᓄᐊᖓᒻᒪᑕ.

So you can have $2 million worth of materials, but the NNI impact on that is $21,000 at its maximum impact. So personally, I think you are overestimating the impact.	ᐊᒻᒪᓗ $2 ᒥᓕᐊᕋᖅᑐᓂᑦ ᓴᓇᔾᔪᑎᖃᑦᑕᖅᑐᑎᑦ ᑕᒪᓐᓇᓗ ᐃᑲᔫᑎᒃ $21,000-ᖑᒐᔭᖅᑐᓂ ᐊᖏᓛᖓᓂ. ᐊᖏᓗᐊᖅᑎᖅᑰᖅᐸᓪᓚᐃᔭᐃᓪᓕ ᐊᑦᑐᐃᓂᕆᔭᖓ.
I will maybe appreciate some input on to what types of discussions are… we realize that nobody in Nunavut going to be providing a $5 million generator that is made in Norway. There might be other opportunities, on a smaller scale, involving more local business, and giving them the opportunity, as NNI is constructed to do, of creating employment and economic benefit to Nunavummiut. Mr. Ma.	ᑭᓯᐊᓂ ᑕᐃᒪᐃᒐᓗᐊᖅᑎᓪᓗᒍ ᑐᓴᕈᒥᓇᐅᔪᖅ ᖃᓄᐃᑦᑐᓂᒃ ᐅᖃᖃᑎᒌᓐᓂᖃᕈᒪᓂᐊᖅᑐᑎᒃ. ᖃᐅᔨᒪᔪᒍᑦ $5 ᒥᓕᐊᑐᖅᑐᒥᒃ ᐃᑯᒪᓕᐅᕈᑎᑖᖅᑎᑕᐅᔾᔭᖏᓇᑦᑕ ᓄᐊᐃᒥ ᓴᓇᔭᐅᓂᑯᒥᓂᕐᒥᒃ. ᐊᓯᖃᑐᐃᓐᓇᕆᐊᓕᒃ ᒥᑭᓂᖅᓴᑎᒍᖅᑲᐃ ᓄᓇᓕᓐᓃᑦᑐᑦ ᓇᒻᒥᓂᕆᔭᐃᑦ ᐃᓚᐅᓂᖅᓴᐅᓗᑎᒃ ᐱᕕᖃᑦᑎᐊᕐᑯᓪᓗᒋᑦ ᑕᐃᒫᒃ ᑐᕌᕐᕕᐅᓯᒪᒻᒪᑕ ᓇᒻᒥᓂᖃᖅᑐᓄᑦ ᐃᑲᔫᑎᒧᑦ ᐃᖅᑲᓇᐃᔭᖅᑕᖃᓕᕐᑯᓪᓗᒍ ᐃᑲᔫᑎᖃᓕᕐᑯᓪᓗᒍᓗ ᓄᓇᕗᒥᐅᓄᑦ. ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I am going to throw some thoughts out at you, but I don't want members to hold me to this, because obviously we are thinking through things now. It's a wide open game, which is nice too because now we can be kind of creative.	**ᒫ** (ᑐᒌᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᐃᓱᒪᖅᓴᖅᓯᐅᕈᑎᑖᕈᑎᓚᐅᕐᓚᒋᓇᐃ, ᐃᓛᒃ ᓵᑕᐅᔾᔪᑎᒋᓗᐊᕈᒪᓇᖓᓗ ᑲᑎᒪᔨᓄᑦ ᐃᓱᒪᒃᓴᖅᓯᐅᕈᑎᒃᓴᓕᕆᓗᐊᕋᑦᑕ ᒫᓐᓇᒃᑯᑦ.
I think the biggest opportunity for Nunavut businesses to be involved in Inuit-owned firms is probably through the operations and maintenance side of the budget. I think in that regards, probably at his point in time is to leave it wide open so to speak. We wouldn't be any different from a regular GN department in that regard.	ᓄᓇᕗᒻᒥ ᓇᒻᒥᓂᖁᑎᒋᔭᐃᑦ ᐃᓚᐅᕕᒃᓴᖃᑦᑎᐊᖅᑰᖅᑐᑦ, ᐱᓗᐊᖅᑐᒥ ᐃᓄᐃᑦ ᓇᒻᒥᓂᖁᑎᖏᑦ, ᒪᑯᓇᓂ ᐊᐅᓚᔾᔪᑎᓕᕆᓂᕐᒧᑦ ᐋᖅᑭᐅᒪᔾᔪᑎᓕᕆᓂᕐᒥᓪᓗ. ᑕᐃᒪ ᒪᑐᐃᖓᑦᑎᐊᒻᒪᕆᑎᒃᑯᑦᑎᒍ ᐱᐅᓛᖑᖅᑰᕋᔭᖅᑐᖅ, ᐊᔾᔨᖃᑐᐃᓐᓇᕋᔭᖅᑐᖅ ᐊᖏᓯᓐᓂᒃ ᐱᓕᕆᕕᐅᔪᓂ ᒐᕙᒪᒃᑯᓐᓂ ᑕᒪᑐᒧᓇ.
I think we recognized that some of the particular expertise we need may not be here in Nunavut but we are also seeing, I call them an alliance struck between some of the vendors we use and local businesses, so I would say that's a good thing.	ᐃᓕᓴᖅᓯᖅᑰᖅᑐᒍᑦ ᐃᓚᖏᑦ ᖃᐅᔨᒪᓂᕆᔭᐅᔪᐃᑦ ᐊᑐᐃᓐᓇᐅᓐᖏᑐᐃᓐᓇᕆᐊᕐᒪᑕ ᓄᓇᕗᒻᒥ ᑭᓯᐊᓂᑦᑕᐅᖅ ᑕᑯᕙᓪᓕᐊᒻᒥᒐᑦᑕ ᑲᑐᔾᔨᕙᓪᓕᐊᔪᓂᒃ ᑳᓐᑐᕌᖃᑦᑕᑎᓐᓂ ᐊᒻᒪᓗ ᐃᓄᐃᑦ ᓇᒻᒥᓂᖁᑎᖏᑦ ᑕᒪᓐᓇᓗ ᐱᐅᑐᐃᓐᓇᖅᑐᓂ.
I would say on the capital side it's a bit more of a challenge, but there are opportunities as well. I will just pick on, since we talked about the Iqaluit power	ᐊᑭᑐᔪᖅᑐᕈᑎᓄᓪᓕ ᐱᔭᕐᓂᓐᖏᓂᖅᓴᐅᔫᒐᓗᐊᖅ, ᑭᓯᐊᓂᑦᑕᐅ ᐊᑐᐃᓐᓇᖅᑕᖃᕋᔭᕐᒥᔪᖅ. ᐆᑦᑑᑎᒋᓗᒍ ᐃᖃᓗᓐᓂ ᐃᑯᒪᓕᐅᕐᕕᖃᕐᕕᒃ ᐅᖃᐅᓯᒋᖅᑲᐅᔭᕗᑦ

plant today. There was a contractor that was based here in town. Perhaps when rewarding the contract one of the things you have got to have is a certain Inuit labour content. Those are things we need to speak about.	ᐅᓪᓗᒥ ᑲᓐᑐᕋᒃᑎᑦᑲᓚᐅᕐᒪᑦ ᑕᒫᓃᑦᑐᒥᒃ ᐃᒻᒪᕐᑲᓗ ᑲᓐᑐᕋᒃᑕᐅᒍᑕᐅᑎᓪᓗᒍ ᐅᕐᑲᖅᓯᒪᔪᕐᑲᓱᖑᒻᒪᑦ ᐅᑯᓂᖓ ᖃᔅᓯᓂᒃᑭᐊᖅ ᐃᓄᓐᓂᒃ ᐃᖅᑲᓇᐃᔭᖅᑎᑦᑲᕆᐊᓕᒃ, ᑕᒪᒃᑯᐊ ᑕᕝᕙ ᐅᖃᐅᓯᕆᔪᓐᓇᖅᑕᕗᑦ.
The challenge it gets on the Capital side is that you have to look at the whole lifecycle of that particular gen. set you are buying. So, sometimes vendors may give you a gen. set and it’s really low capital cost but they are killing you on the other end, the front end, because their maintenance cycle may be more than a similar generator set. When you add it all up at the end of the day it actually may turn out more. We’ve got to think through and work through some of these things.	ᐊᑭᑐᔪᖅᑐᕈᑎᓕᕆᓪᓗᓂ ᐱᔭᕐᓂᖏᔾᔪᑕᐅᖃᑦᑕᖅᑐᑦ ᐊᑕᖏᐊᓗᒃᓗᒍ ᑕᑯᓐᓇᕆᐊᖃᖃᑦᑕᓲᕆᒐᑦᑎᒍ ᐊᐅᓚᓂᓕᒫᕆᒐᔭᖅᑕᖓ. ᐃᓛᓐᓂᒃᑯᑦ ᐱᕐᑯᑎᑖᕐᕕᐅᔪᑦ ᐊᑭᑐᓗᐊᓐᖏᑦᑐᒥᒃ ᓂᐅᕕᖅᑎᑦᑎᓲᖑᔪᐃᑦ ᐱᕐᑯᑎᒥᒃ ᑭᓯᐊᓂ ᐊᑭᑐᔪᒻᒪᕆᐅᓪᓗᑎᒃ ᑭᖑᓂᐊᑎᒍᑦ ᐋᖅᑭᐅᒪᔾᔪᑎᓕᕆᔭᐅᔭᕆᐊᖃᕐᓂᖏᓐᓄᑦ. ᑕᒪᒃᑯᐊ ᐃᓱᒪᒋᒃᑲᓐᓂᕆᐊᖃᖅᑕᕗᑦ.
One thing I haven’t mentioned too that we are doing is not really related to NNI but maybe related to the capital plan and how we plan for power plants is that we are looking at changing perhaps some of our requirements for different types of gen. sets. We have had a number of discussions with different manufacturers so we are expanding our base.	ᒪᑐᒥᖓᓕ ᓇᒻᒥᓂᖃᖅᑐᓄᑦ ᐃᑲᔫᑎᒧᐊᖓᓗᐊᓐᖏᑦᑐᒥᒃ ᐊᑭᑐᔪᖅᑐᕈᑎᓄᐊᖓᔪᒥᖅᑲᐃ ᐸᕐᓇᐅᑎᓕᐅᕐᓂᑎᓐᓂ ᐃᑲᒪᓕᐅᕐᕕᖃᕐᕕᓐᓄᑦ ᕿᒥᕐᕈᕙᓪᓕᐊᒐᑦᑕ ᐊᓯᔾᔨᕐᓗᒋᑦ ᐱᔭᕆᐊᓕᕐᑯᑎᑦᑕ ᐃᓚᖏᓐᓂᒃ ᐅᖃᖃᑎᖃᖅᓯᒪᓪᓗᑕᓗ ᐊᔾᔨᒌᓐᖏᑦᑐᓂᒃ ᑕᐃᒪᐃᑦᑐᓕᐅᓲᓂᒃ ᑕᒪᒃᑯᑎᒍᓇᓗ ᑮᓇᐅᔭᖅᑐᓐᖏᔾᔪᑎᑖᕈᓐᓇᕋᔭᖅᑐᒍᑦ ᓱᖃᐃᒻᒪ ᐊᑭᑦᑐᕋᐅᑎᓲᖑᒻᒥᒻᒪᑕᑦᑕᐅᖅ ᐱᕐᑯᑎᓂᒃ ᓂᐅᕕᐊᒃᓴᓖᑦ ᓴᓇᖃᑦᑕᖅᑐᐃᓪᓗ ᐱᕐᑯᑎᓂᒃ.
Maybe that would drive some of the costs down too because people know that there is more than one person that they are competing against, I think it makes everybody crunch the numbers a little bit more. Hopefully it will get some cost savings out of that, and better engines out of that at the end of the day too. Thank you, Mr. Chairman.	ᑕᕝᕗᓇ ᑮᓇᐅᔭᖅᑐᓗᐊᓐᖏᔾᔪᑎᑖᕈᓐᓇᕋᔭᖅᑐᒍᑦ ᐃᑯᒪᓕᐅᕈᑎᑦᑎᐊᕙᐅᓂᖅᓴᖅᑖᕈᑎᒋᒻᒪᓇᓪᓗᒍ ᐊᓪᓛᑦ. ᖁᔭᓐᓇᒦᒃ ᐃᒃᓯᕙᐅᑖᖅ.
Chairman: Thank you for that response, Mr. Ma. Just to note, I did have a number of questions on your capital planning process but it does sounds like you are making some headway. So maybe I will leave those until your next appearance, which we can assume will occur sometime down the road. At this	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᖁᔭᓐᓇᒦᒃ ᑕᒪᑐᒥᖓ ᑭᐅᔾᔪᑎᒋᔭᕐᓄᑦ. ᐊᐱᖅᑯᑎᒃᓴᖅᑲᖅᑲᐅᒐᓗᐊᕐᒥᔪᖓ ᐊᑭᑐᔪᖅᑐᕈᑎᓕᕆᔾᔪᓯᕆᕙᒃᑕᓯᓐᓄᑦᑕᐅᖅ. ᑭᓯᐊᓂ ᐊᓕᐊᓇᐃ ᓯᕗᒧᐊᖅᐸᓪᓕᐊᓂᖅᑲᓕᕋᔾᓯ ᐊᒻᒪᓗ
	ᐅᖃᐅᓯᕆᒃᑲᓐᓂᕈᓐᓇᓛᖅᑐᒃᓴᕆᔭᕗᑦ ᓯᕗᓂᒃᓴᒥ. ᒫᓐᓇᓕ

time, I would like to invite you to provide any closing comments Mr. Ma.	ᒪᑐᔾᔪᑎᖃᕐᓂᕈᕕᑦ ᐱᕕᖃᖅᑎᔪᒪᓕᖅᐸᒋᑦ, ᒥᔅᑕ ᒫ.
Mr. Ma: Thank you, Mr. Chairman. I will try to summarize this as best as I can. First of all I would like to actually thank the members for the opportunity to appear. I think that these types of opportunities are crucial in terms of communicating, and I think we've all spent a lot of time today talking about communicating, and it's important for us to talk to you about the good and the bad, and sometimes even the ugly too.	**ᒫ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᐃᒃᓯᕙᐅᑖᖅ. ᓇᐃᓈᕋᓱᓐᓂᐊᖅᐸᒃᑲ, ᑭᓯᐊᓂ ᓯᕗᓪᓕᖅᐹᒥ ᖁᔭᓐᓇᒦᕈᒪᓪᓗᖓ ᑲᑎᒪᔨᑦ ᐱᕕᖃᖅᑎᑕᐅᒍᓐᓇᕋᒪ ᓵᕋᑎᓐᓄᐊᕈᓐᓇᖅᑎᑕᐅᓂᕐᓄᑦ. ᑕᒪᒃᑯᐊᓕ ᐱᒻᒪᕆᐅᓇᓱᒋᒐᒃᑭᑦ ᑐᓴᐅᒪᖃᑎᒌᓐᓂᕐᒧᑦ ᐊᒻᒪᓗ ᐅᖃᖃᑎᒌᓪᓚᕆᒋᐊᖃᖅᑐᑕ ᐱᐅᔫᑎᓂᒃ ᐱᐅᓗᐊᓐᖏᑦᑐᓂᓪᓗ.
I think these types of forums are good and I am sure that there will be lots of recommendations that will come forward. I have already made some notes myself in terms of some of the comments that came from Members as things that we can follow up to improve our operations. That part is important to me.	ᐃᒪᓐᓇᑎᑐᑦ ᑲᑎᒪᓃᑦ ᐱᐅᒋᔭᒃᑲᓕ ᓇᓗᓇᓐᖏᑦᑐᕐᓗ ᐊᑐᓕᖅᑯᔭᐅᔪᖅᑕᖃᕐᓂᐊᖅᑐᖅ ᑖᒃᑯᐊ ᑎᑎᕋᖅᐸᓪᓕᐊᓪᓗᒋᓪᓗ ᐅᖃᐅᓯᕆᔭᐅᔪᑦ ᑲᑎᒪᔨᐅᔪᓄᑦ ᑕᒪᒃᑯᐊ ᐱᒻᒪᕆᐅᑎᒃᑲᒃᑭᑦᑕᐅᖅ.
To me, at the end of the day, even though we may have differences of opinion sometimes, we're all working towards a common goal and that's to improve the lives and well-being of Nunavummiut. I really want to thank the Members for that. It was a great opportunity for me to talk about some things that are happening within the corporation.	ᑕᐃᒪᓗ ᐅᓪᓗᑉ ᓄᓇᖑᐊᓂ ᓱᓕ ᐃᓱᒪᖃᑎᒌᓇᖏᒃᑲᓗᐊᖅᑎᓪᓗᑕ ᐃᓛᓐᓂᒃᑯᑦ, ᐱᓕᕆᖃᑎᒌᑦᑐᐃᓐᓇᐅᔪᒍᑦ ᑖᒃᑯᓂᖓᓴᐃᓐᓇᖅ ᑐᕋᒐᓂᒃ ᐱᐅᓯᕙᓪᓕᖅᑯᓪᓗᒍ ᓄᓇᕗᒻᒥᐅᑦ ᐃᓅᓯᖏᑦ ᖃᓄᐃᓐᖏᓯᐊᖅᑯᓪᓗᒋᓪᓗ. ᐃ, ᑲᑎᒪᔨᑦ ᖁᔭᓕᔪᒪᓪᓚᕆᑦᑕᒃᑲ ᑕᒪᑐᒧᓇ, ᐱᕕᒃᓴᑦᑎᐊᕙᐅᖃᑖᖅᑐᓂ ᐅᖃᐅᓯᕆᔪᓐᓇᖅᑐᒋᑦ ᐊᑐᖅᑕᐅᓯᒪᓕᖅᑐᓂᒃ ᖁᓪᓕᒃᑯᓐᓂ.
I think all the questions were very thoughtful and obviously, you spend some time thinking about your questions. I really appreciate the fact that you have done that and given me the opportunity to be here today. Thank you again, Mr. Chairman and all Members. Thank you.	ᐊᐱᖅᑯᑕᐅᖃᑦᑕᖅᑲᐅᔪᐃᑦ ᐃᓱᒪᒋᔭᐅᑦᑎᐊᖅᓯᒪᕙᓗᖅᑲᐅᔪᐃᑦ ᖁᔭᓐᓇᒥᖅᐸᓯᓗ ᑕᐃᒫᒃ ᐃᓱᒪᖅᓴᓯᐅᕈᑎᒋᓯᒪᒐᓴᐅᒃ ᑕᕝᕙᓃᒍᓐᓇᖅᑎᑕᐅᓪᓗᖓᓗ. ᖁᔭᓐᓇᒥᒃᑲᓐᓂᖅᐸᒋᑦ ᐃᒃᓯᕙᐅᑖᖅ ᑲᑎᒪᔨᓕᒫᓪᓗ.
Chairman: Thank you, Mr. Ma. I'm going to make my closing comments quite short and probably fairly sweet.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓴᔨᑎᒍᑦ): ᖁᔭᓐᓇᒥᒃ ᒥᔅᑕ ᒫ. ᒪᑐᔾᔪᑎᖃᕐᓂᐊᓕᕐᒥᔪᖓ ᓇᐃᓈᕋᓱᓐᓂᐊᖅᐸᒃᑲᓗ.

I want to thank you for taking the time to appear before this Committee. I know that you didn't really have much choice in the matter, but at the same time, like I had stated previously, this is the first time QEC has appeared a committee of this nature and I do know that a lot of my Committee Members did put a lot of work and a lot of research and, with the assistance of our research staff that we have at the legislature, came up with some really good lines of questioning, in my opinion. As you noted in your comments, you agree.	ᖁᔭᓐᓇᒦᕈᒪᕙᒋᑦ ᑕᕝᕗᖓᕈᓐᓇᖅᓯᖅᑲᐅᒐᕕᑦ ᐃᓛᒃ ᐃᓱᒪᖅᓲᑎᒋᓗᐊᓐᖏᑕᐃᑦ ᖃᐅᔨᒪᔭᕋᓗᐊᕋ, ᑭᓯᐊᓂ ᐅᖃᖅᑲᐅᒐᒪ ᐅᕙᓂ ᓯᕗᑦᓕᖅᐹᑦᑎᐊᒥ ᖁᑦᓕᒃᑯᑦ ᓵᕐᑎᓐᓄᐊᕐᒪᑕ ᖃᐅᔨᒪᑦᓗᖓᓗ ᑲᑎᒪᔨᐅᖃᑎᒃᑲᓗ ᐊᒃᓱᕈᑎᖃᓚᐅᕐᒪᑕ ᖃᐅᔨᓴᐃᓂᖃᕕᔾᔪᐊᓚᐅᖅᑐᑎᑦᓗ ᐊᐱᖅᑯᑎᔅᓴᕐᑎᐊᕙᓗᖅᑲᐅᑦᓗᑎᑦᓗ.	ᖁᔭᓐᓇᒦᕈᒪᕙᒋᑦ ᑕᕝᕗᖓᕈᓐᓇᖅᓯᖅᑲᐅᒐᕕᑦ ᐃᓛᒃ ᐃᓱᒪᖅᓲᑎᒋᓗᐊᓐᖏᑕᐃᑦ ᖃᐅᔨᒪᔭᕋᓗᐊᕋ, ᑭᓯᐊᓂ ᐅᖃᖅᑲᐅᒐᒪ ᐅᕙᓂ ᓯᕗᑦᓕᖅᐹᑦᑎᐊᒥ ᖁᑦᓕᒃᑯᑦ ᓵᕐᑎᓐᓄᐊᕐᒪᑕ ᖃᐅᔨᒪᑦᓗᖓᓗ ᑲᑎᒪᔨᐅᖃᑎᒃᑲᓗ ᐊᒃᓱᕈᑎᖃᓚᐅᕐᒪᑕ ᖃᐅᔨᓴᐃᓂᖃᕕᔾᔪᐊᓚᐅᖅᑐᑎᑦᓗ ᐊᐱᖅᑯᑎᔅᓴᕐᑎᐊᕙᓗᖅᑲᐅᑦᓗᑎᑦᓗ.
I think there's a lot of passion and we all realize the impact that power rates have on our constituents and ourselves all across the territory. I would just like to encourage any cost-saving measures that you can explore, please do so. If you can streamline processes, it sounds like you're making some progress with it.	ᓇᓗᓇᓐᖏᑦᑐᖅ ᐃᑉᐱᒍᓱᓐᓂᖃᒻᒪᓇᒻᒪᑕ ᐅᔾᔨᓇᑦᓗᒍᓗ ᐃᑯᒻᒪᖅᑯᑏᑦ ᐊᑭᖏᑦ ᐊᑦᑐᐃᓂᖃᑦᓚᓇᑉᐸᒻᒪᑕ ᓂᕈᐊᖅᑎᖅᑯᑎᑦᑎᓐᓄᑦ ᐅᕙᑦᑎᓐᓄᑦᓗ ᓄᓇᕗᓕᒫᒥ. ᐃᑲᔪᖅᑐᕈᒪᑐᐃᓐᓇᖅᑐᖓ ᖃᓄᓕᒫᒃ ᑮᓇᐅᔭᖅᑐᓐᖏᓐᓂᖅᓴᐅᔾᔪᑕᐅᔪᓐᓇᖅᑐᓂᒃ ᖃᐅᔨᒋᐊᕈᓐᓇᕐᓂᕈᕕᑦ. ᑕᒪᓐᓇᓗ ᐋᖅᑭᒋᐊᖅᐸᓪᓕᐊᓂᓇᔭᓯ ᑕᑯᓪᓗᒍ ᓯᕗᒧᐊᖅᐸᓪᓕᐊᕙᒃᑐᓯ.	ᖁᔭᓐᓇᒦᕈᒪᒻᒥᔭᒃᑲᑦᑕᐅᖅ ᑐᓵᔨᑦ, ᒥᔅᑕ ᒫ ᓱᒃᑲᐸᓗᒃᑐᒥᒃ ᐅᖃᓕᒪᓲᖑᓪᓗᓂ ᐱᒻᒪᑦ...
>>*Laughter*	>>ᐃᓪᓚᖅᑐᑦ
Mr. Ma: Sorry.	**ᒫ** (ᑐᓵᔨᑎᒍᑦ): ᒪᒥᐊᓇᖅ.
Chairman: But I want to thank everybody for their participation in this hearing and just wish everyone all the best. Thank you very much.	**ᐃᒃᓯᕙᐅᑕᖅ** (ᑐᓵᔨᑎᒍᑦ): ᑭᓯᐊᓂ ᐃᓗᓐᓇᑦᑎᐊᓯ ᖁᔭᓐᓇᒦᕈᒪᕙᔅᓯ ᐃᓚᐅᖃᑕᐅᓂᔅᓯᓐᓄᑦ ᑲᑎᒪᑎᑦᑎᓂᔅᓯᓐᓂ ᐊᒻᒪ ᐃᖏᑦᕋᓂᖃᑦᑎᐊᕐᓂᐊᖅᐳᓯ. ᖁᔭᓐᓇᒦᕋᓗᒃ.
>>*Committee adjourned at 15:17*	>>ᑲᑎᒪᓂᖅ ᓄᖅᑲᖅᑐᖅ *15:17*ᒥ