



Government of Nunavut Public Service Annual Report 2024-25





Table of Contents

About the Public Service Annual Report (PSAR)	-
Minister's Message: Hon. David Akeeagok	3
Government of Nunavut Named as One of Canada's 100 Top Employers	4
Combined Positions and Population	5
Public Service Overview	6
Employee Groups	6
Human Resource Costs	6
A Year in Highlights 2024-25 Public Service	7
Strengthening Public Service	9
Salary and Compensation Review	10
Engagement Survey	10
Creation of CS and TIN	10
Respectful Workplace and Harassment Policy	10
Telework Policy	10
Remote Hiring Policy	10
Nunavut Wide Hiring	10
Inuit Employment and Training Agreement Signed	10
Recruitment & Staffing	1
Employee Retention and Turnover	12
Direct appointments	12
Job Competitions Advertised and Hiring	12
Casual and Relief Employment	12
Summer Student Equity Employment Program (SSEEP)	14
Direct Appointments by Community	15
Career Development & Education	17
Onboarding	18
Inuit Executive Career Development Program	19
Project Management Certificate Programs	20
Accredited Human Resource Certificate	20
Learning & Development Courses	2
Hivuliqtikhanut Leadership Development Program	22
Specialized Training & Program Development Fund	23
Education Leave	24
Career Broadening Program	25

Amaaqtaarniq Education Leave Program	25
Sivuliqtiksat Internship Program	25
Long-Term Service Awards	26
Inuit Qaujimajatuquangit (IQ) Days	27
Employee Relations, Job Evaluation and Workplace Wellness	29
Grievances	30
Job Evaluation	30
Return-to-Work	30
Respectful and Harassment-Free Workplace	30
Ethics Officer	30
Employee and Family Assistance	31
Sources	32
Appendix A: Additional Source Data	33
Appendix B: Acronyms	36
Appendix C: Towards a Representative Public Service Report (TRPS), March 31,	
2025.	37

About the Public Service Annual Report

The 2024-25 Public Service Annual Report provides a summary of the overall administration, management, and development of the public service. It takes stock of progress on advancing strategic human resource priorities and highlights accomplishments aimed at supporting employees and strengthening the Government of Nunavut's (GN) capacity to deliver effective, timely and culturally relevant programs and services to Nunavummiut.



Tunnganarniq

Fostering good spirits by being open, welcoming and inclusive.



Pijitsirniq

Serving and providing for family and/or community.



Aajiiqatigiinniq

Decision-making through discussion and consensus.



Pilimmaksarniq/Pijariuqsarniq

Development of skills through observation, mentoring, practice and effort.



Piliriqatigiinniq/Ikajuqtigiinniq

Working together for a common cause.



Qanuqtuurniq

Being innovative and resourceful.



Inuuqatigiitsiarniq

Respecting others, relationships and caring for people.



Avatittinnik Kamatsiarniq

Respect and care for the land, animals, and the environment.

Minister's Message Hon. David Akeeagok

As the Minister responsible for the *Public Service Act*, I am pleased to present the 2024–25 Public Service Annual Report. This year was marked by positive transformation, focusing on strengthening the Government of Nunavut workforce, enhancing organizational structure, and reinforcing our commitment to providing responsive programs and services.

We took significant steps to support the development, retention, and well-being of our public service. A comprehensive compensation review led to salary increases designed to close existing gaps, improve competitiveness, and recognize the evolving responsibilities of our employees. These efforts are central to attracting and retaining skilled professionals throughout the territory.

Additionally, we continued to invest in leadership and workforce development. By supporting career progression, promoting skill-building opportunities, and aligning our policies with best practices, we are laying the foundation for a stronger and more resilient public service.

And this year, in March 2025, the Government of Nunavut—together with its partners, Nunavut Tunngavik Incorporated (NTI) and the Government of Canada—signed a landmark Implementation Contract under the Nunavut Agreement. This historic step is set to strengthen Inuit employment through enhanced pre-employment supports, training opportunities, and the advancement of Inuit self-determination.

This year, the Government of Nunavut also initiated significant changes to its organizational structure aimed at enhancing service delivery and internal coordination. The realignment of key departments has better positioned us to respond effectively to the evolving needs of Nunavut communities while clarifying roles and responsibilities.

We remain committed to fostering a respectful and safe work environment by enhancing policies and directives that promote fairness, accountability, and effective resolution across the public service.

Looking forward, we are dedicated to building a high-performing, engaged, and responsive public service that reflects and serves the people of Nunavut. I want to thank all GN public service employees for their dedication and professionalism, which help us move forward with confidence. I look forward to celebrating the future accomplishments of our workforce.

Qujannamiik,
Honourable David Akeeagok
Minister Responsible for the
Public Service Act

2024-25 Public Service Government of Nunavut: One of Canada's 100 Top Employers

The Government of Nunavut (GN) has been recognized as one of Canada's Top 100 Employers for its commitment to creating a positive work environment across multiple categories.

This distinction highlights our efforts in fostering employee wellbeing, offering competitive benefits, promoting diversity and inclusion, and implementing programs that support worklife balance. The recognition reflects the GN's dedication to attracting and retaining talented individuals while contributing to the development of the territory.

For the eighth consecutive year, the GN was recognized as one of Canada's Top 100 Employers including Best Employer for Recent Graduates. For the fourth year in a row, the GN was recognized as one of Canada's leading Diversity Employers, and as a top employer for youth due to its dedicated initiatives aimed at creating opportunities for young people in the territory. This includes programs focused on internships, co-op placements, and entry-level positions that provide valuable work experience.

The GN prioritizes mentorship and training, helping youth develop essential skills for their future careers. Additionally, the government supports educational initiatives, scholarships, and workshops that engage young residents, fostering a sense of community and encouraging their active participation in the workforce.

This recognition underscores GN's commitment to empowering the next generation and developing a skilled workforce for the territory. The GN's recognition includes notable programs, such as the Amaagtaarnig Education Program, Career Broadening Program, Sivuligtiksat Internship and the Hivligtikhanut Leadership Development. These programs highlight the initiatives that help remove barriers to post-secondary education and training for eligible Inuit employees and support emerging Inuit leaders in the workforce.

To read more about the GN's key initiatives for students and young people, please visit our Canada's Top Employers Competition online profile: https://reviews.canadas-top100.com/ top-employer-nunavutgovernment#:





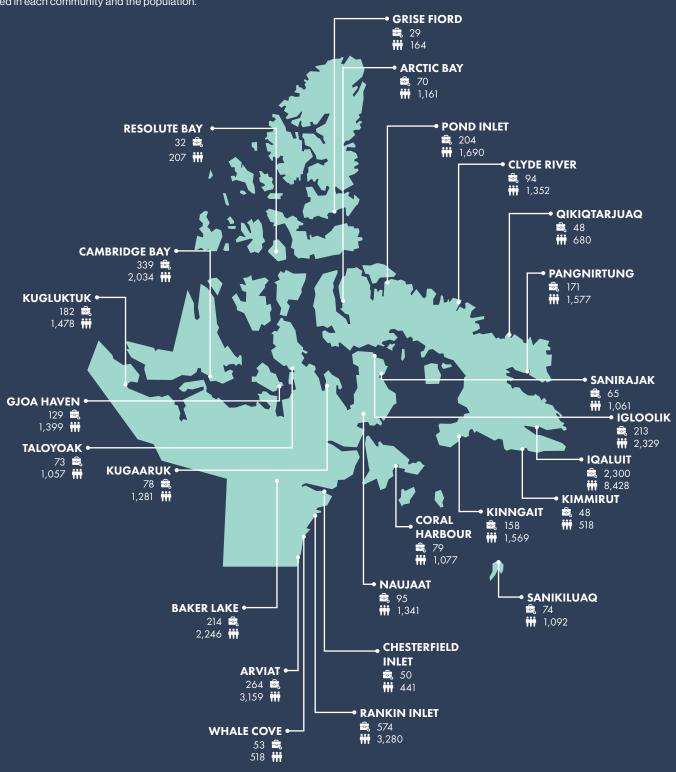


Total GN Positions in Nunavut**

41,139*

People live in Nunavut

This map shows the number of GN positions located in each community and the population.





Public Service Overview

Employee Groups

The majority of GN employees are represented by one of three in bargaining units, each with a distinct collective agreement:

- Nunavut Teachers' Association (NTA) collective agreement: in effect until June 2028.
- Nunavut Employees Union (NEU) collective agreement was in effect until September 30, 2024.
- Nunavut Employees Union Qulliq Energy Corporation (QEC) - collective agreement was in effect until December 31, 2024.

The Government of Nunavut's participation in the negotiations of these collective agreements is led by the Employee Relations division of the Department of Human Resources.

There are two other groups of non-unionized employees whose terms and conditions of employment fall outside of the three bargaining units:

- Excluded Employees, and
- Senior Management.

Human Resource Costs

The following table provides an overview of human resource costs, including compensation and benefits for all public servants, for the 2024-25 fiscal year:

2024-25 Public Service Human Resources Costs

	2024-25
Regular salaries	\$489,081
Overtime	\$37,405
Northern allowance	\$94,608
Employer costs (Public Service Pension Plan, Canada Pension Plan, Employment Insurance, Health & Dental Coverage, Long-Term Disability, etc.)	\$93,506
Other compensation	\$31,172
Workers' Safety and Compensation Commission	\$9,136
Nunavut Household Allowance	\$8,126
Inuktut Language Incentive/Bilingual Bonus	\$3,444
Total	\$766,481

A Year in Highlights 2024-25 Public Service



5,673 Total Public Service Positions*

*All department and territorial corporations (Source: TRPS March 31, 2025)

Total Positions Filled

3,651

Total **Vacancies**

2,022

Nunavut Inuit Employed*



Public Service Capacity Growth



*public officials and political staff not included

Casuals Moved Into Term/Indeterminate

Direct Appoinments that are Nunavut Inuit

Median Salary

\$112,662

Average Length of Service

9.37 Years

Average Age

46



1 year of service



Employees



Employees



Non-Binary **Employees**

20 years of service

395

66%

33%

Transfer Assignments



Nunavut Inuit Summer Students

871

Recipients of Inuktut Language Incentive



563

Competitions

New Hires

\$766,481



% of Summer students that are Nunavut Inuit



Recipients of Bilingual Bonus

Nunavut-Wide Hiring Total Compensation [in 000] Requests Filled

Salaries, Overtime, Northern Allowance, Employer Costs & Benefits, WSCC, Housing Allowance, and Language Incentives

\$3,444

Total Inuktut Language Incentives and Bilingual Bonuses [in 000]

Short-term Telework Requests Approved



Strengthening Public Service

In 2024-25, the Government of Nunavut (GN) implemented a series of significant strategic and structural innovations, and policy and directive changes aimed at strengthening the effectiveness and resilience of the public service. These changes signal a shift in how the GN addresses capacity challenges, with a focus on building a more responsive, engaged, and community-centered workforce across the territory.

Salary and Compensation Review

To ensure increased competitiveness and address existing compensation gaps, the GN implemented a 9% salary increase for most employees following a comprehensive compensation review. An additional 2% increase was implemented for senior and specialized roles. A 12% salary increase was applied to employees of the Qullig Energy Corporation, with a review underway for Nunavut Teachers' Association

In addition to increasing the GN's competitiveness in recruitment and retention, the intent of the salary increase was to align the compensation with evolving responsibilities, encourage skill development and career progression, as well as support a highperforming workforce.

Engagement Survey

The Government of Nunavut launched an employee engagement survey, the first since 2017, that was designed to gather feedback from all employees about their experiences, satisfaction, and the level of motivation and engagement with their workplace.

The aim of the survey was to determine what works well and where improvements are needed for an action plan that increases the support for increased employee participation. The survey data gathering reinforced privacy measures to ensure all employees can provide honest and anonymous feedback. A second portion of the survey is to follow in 2025-26.

Creation of the Departments of Community Services and Transportation and Infrastructure Nunavut

Planning and Implementation work was completed to support the re-alignment of two Government of Nunavut departments: the Department of Community & Government Services and the department of Economic Development and Transportation.

The resulting departments, the Department of Community Services (CS) and the Department of Transportation and Infrastructure Nunavut (TIN), will be able to better support the needs of Nunavummiut.

Respectful Workplace and Harassment Policy

The enhancement to the Respectful Workplace and Harassment Policy introduced improvements to fairness, accountability, and resolution processes.

Changes included are new informal resolution processes, enhanced roles for supervisors, clarity about complaint procedures, as well as training and transparency updates following a ruling.

These efforts aim to foster a safer, more respectful work environment across the public service and introduce new tools for workplace conflict resolution.

Telework Policy

This policy allows employees in suitable positions to work outside of a government office on a short-term basis (up to 30 days a fiscal year), balancing flexibility for employees and operational effectiveness. The policy formalizes the process for Short-Term Telework, as well as approval by cabinet for Long-Term Telework to be made available to employees in exceptional circumstances.

>> In 2024-25, there were 280 approved Short-Term Telework requests by 175 employees for 14 days on average; 12 Long-Term Telework requests, 6 of which were approved.

Remote Hiring Policy

This policy provides for temporary (term) hiring of employee to work remotely in an eligible GN position from a location other than the designated GN workplace on a full-time basis. Remote hiring is a tool for recruiting specialized, technical and hard-to-fill

Cabinet approval is required for a position to be eligible under this policy.

>> In 2024-25, 65 positions were on the list of approved positions for remote hiring. Of these, 37 job competitions were completed and 6 employees were hired under the policy.

Nunavut-Wide Hiring Policy

This policy allows for an eligible position to be advertised with multiple potential locations of work; the successful candidate can work from a Nunavut community where there is available workspace instead of a position's designated community.

The Nunavut-Wide Hiring Policy was approved in 2023-24 and contributes to the GN's committment to Inuit employment and decentralization, grounded in the principle that the best public service includes people from across the territory.

>> In 2024-25, 10 requests under the policy have come forward, 6 have been sucesfully filled and 4 remain in progress.

Agreement Signed to Advance Inuit **Employment and Training in Nunavut**

On March 8, 2025, the Government of Nunavut, Nunavut Tunngavik Incorporated (NTI), and the Government of Canada signed a landmark Implementation Contract under the Nunavut Agreement—marking a major step forward in supporting Inuit employment, training, and self-determination.

This 10-year agreement includes a historic investment of \$1.5 billion from 2024 to 2034, with funding specifically dedicated to Inuit employment and training initiatives. These funds will support the development of a territory-wide Pre-Employment Training Framework, expand access to culturally relevant education, and increase Inuit representation across all levels of government.

This renewed commitment reflects the shared vision of building a strong, representative public service and empowering Nunavut Inuit to lead in shaping the future of the territory.



Recruitment & Staffing

The Department of Human Resources plays a key role in attracting, recruiting, and retaining qualified candidates to support the delivery of public services across Nunavut. It ensures a fair and transparent staffing process that reflects Inuit employment priorities, supports workforce diversity, and aligns with the government's strategic goals. The department manages job postings, applicant screening, interviews, and onboarding, while working to build a representative public service that reflects Nunavut's communities and Inuit Societal Values.

Employee Retention

Employee retention in the Government of Nunavut (GN) remains a strong priority, showing our commitment to creating a positive and supportive workplace. Our employees are motivated by an environment that values professional growth, community involvement, work-life balance, and Inuit Societal Values — especially *Tunnganarniq* (creating a welcoming and respectful environment) and *Inuuqatigiitsiarniq* (respecting and caring for others).

This supportive culture helps our employees feel valued and stay with the GN for the long term. Strong retention supports delivery of consistent and effective services to communities across Nunavut.

The GN continues to offer a competitive pay and benefits package. This includes salaries, pension, bonuses for long service, staff housing, household and northern allowances, various types of leave, and many training and development opportunities.

Staff turnover is measured by the number of indeterminate or term employees who leave the GN each year, for reasons such as retirement, resignation, end of term, layoffs, or, rarely, dismissal. Retaining skilled and committed employees is key to addressing staffing challenges and maintaining strong government services for Nunavummiut.

>> In 2024-25, our retention rate was 88%.

Direct Appointments

Direct appointments allow the Government of Nunavut to fill specific positions without using the standard competitive process.

In alignment with Article 23 of the Nunavut Land Claims Agreement and the GN's commitment to Inuit employment, direct appointments are an important tool for increasing Inuit representation in the public service. The process prioritizes qualified Nunavut Inuit, helping to build a workforce that reflects the population it serves.

By streamlining hiring, direct appointments support timely service delivery and contribute to a skilled, representative Inuit workforce.

>> In 2024-25, there were 107 direct appointments compared to 156 in 2023-24. Of these, 96 (90%) were Nunavut Inuit.

Job Competitions Advertised and Hiring

The following table represents the breakdown of the hires and competitions for the 2024-25 fiscal year.

2024-25 New Hires by region and status

Community	Positions Advertised	Total	Nunavut Inuit	Non Inuit
Headquarters	482	163	31	132
Qikiqtaaluk	48	24	15	9
Kivalliq	89	32	16	16
Kitikmeot	71	29	18	11
Totals	690	248	80	168



563

to fill

690 positions



Total Positions Filled

248



100



147

The current rate of retention is 88% per year





1137

Active Casual Assignments

Casual Assignments with **LESS than 1 YEAR of service**



Casual Assignments with more than 5 years of service



Active Casual Assignments held by Nunavut Inuit



Casual and Relief Employment

The Government of Nunavut (GN) hires casual and relief employees to meet short-term or urgent operational needs. According to the *Public Service Act*, a casual employee is defined as someone "employed to perform work of a temporary or casual nature or in an emergency." Casual positions are often used to support special projects, manage increased workloads, or provide coverage for employees on leave.

A relief employee is defined as a person "employed on an indeterminate or term basis to provide services ordinarily delivered by other employees, as and when needed, or in emergency situations."

Casual employment serves as a valuable entry point into the public service, offering learning and development opportunities that can lead to term or indeterminate positions. While departments are encouraged to prioritize long-term staffing solutions, casual hiring remains an important tool for addressing immediate capacity challenges.

- >> In 2024–25, 62% of all casuals had less than 1 year of service and 89% of all casual employees had less than 3 years of service with the Government of Nunavut.
- >> As of March 31, 2025, there were 1,137 active casual assignments across the GN and public bodies included. Of these, 53% were held by Nunavut Inuit, supporting the government's commitment to Inuit employment.
- >> In 2024-25, 163 casual employees transitioned into term or indeterminate roles, 77 Nunavut Inuit, demonstrating the effectiveness of casual employment as a pathway to more permanet public service careers.

Casual Assignments by length of service (as of March 31, 2025)

Years of Service	
Less than 1 year	62%
Less than 2 years	17%
Less than 3 years	10%
Less than 4 years	4%
Less than 5 years	2%
5+ years of service	5%

2024-25 Casual Employment by Department and Status

Nunavut Inuit 52 13	% 60% 65%
13	
	65%
24	0370
24	63%
53	67%
8	53%
17	71%
30	59%
54	47%
205	49%
3	33%
55	39%
60	68%
13	57%
2	67%
15	52%
604	53%
	53 8 17 30 54 205 3 55 60 13 2



Nathan Mather, a Summer Student working at the Department of Culture and Heritage in 2024

Summer Student Employment Equity Program

The Summer Student Employment Equity Program (SSEEP) is an initiative designed to provide summer employment opportunities for Nunavut high school, post-secondary students and recent graduates. Students engage in work placements across government departments and develop valuable skills and experience linked to future career opportunities.

This program is integral to empowering the next generation and developing capacity for the public service.

>> 201 students were employed with the Summer Student Employment Equity Program in 2024-25, 175 (86%) Nunavut Inuit.

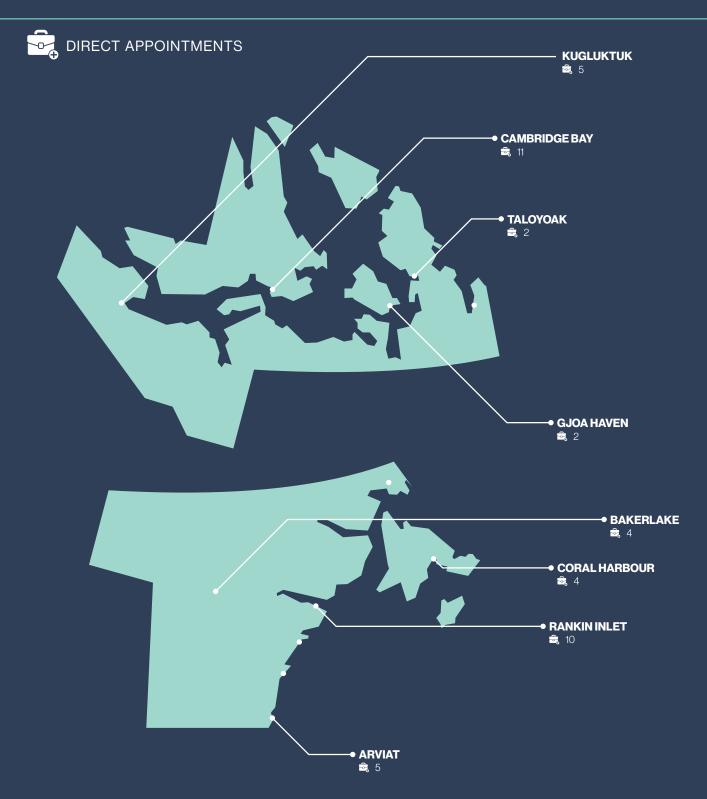
2024-25 Summer Student **Employment by Region**

Region	Nunavut Inuit Students	Non-Nunavut Inuit Female	Non-Nunavut Inuit Male	Non-Nunavut Inuit Students	Total
Iqaluit	57	19	9	28	85
Qikiqtaaluk	18				18
Kivalliq	55				55
Kitikmeot	42	1		1	43

2024-25 Summer Students by Department

by Deb	artinent	
	Total	Nunavut Inuit
CGS	23	14
СН	3	3
EDT	12	11
EDU	12	10
ENV	35	33
EIA	5	4
FS	11	9
FIN	5	4
HEA	55	50
HR	3	2
JUS	13	11
OLA	1	1
NAC	5	4
NHC	7	5
QEC	11	11

Direct Appointments By Community







Career Development & Education

The Department of Human Resources has several divisions and a number of programs that offer career development and education opportunities for public service employees, and these include the Public Service Training and Sivumuagatigiit Training. These divisions play a crucial role in the Government of Nunavut, dedicated to the development and enhancement of the skills and competencies of the territorial workforce. Its mission is to ensure that public service employees are equipped with the necessary knowledge and abilities to deliver effective and responsive services to Nunavut's communities with a focus on Inuit leadership and career development.

Onboarding

> The Cultural Orientation Program is designed to enhance understanding and appreciation of Inuit Societal Values (ISVs) and Inuit culture and traditions. Its goal is to educate participants about the history and culture of Nunavut, while supporting employees in integrating Inuit Qaujimajatuqangit (IQ) and ISVs into their workplace and daily lives.

The orientation features guest speakers, engaging activities, and teachings led by Inuit elders and cultural experts.

- >> 7 sessions, 68 participants, 10% Nunavut Inuit
- > Employee Orientation Sessions are held to allow new employees to learn about the GN operations and organizational culture, training, services and benefits, and topics include: the GN mandate, health and safety, compensation and benefits, and training and development opportunities.
- >> 6 sessions, 67 participants, 16% Nunavut Inuit

2024-25 Occupational Training Programs

Pre-Retirement Program > 3 cohorts, 35 participants, 24 graduates

Diversity and Inclusion Program > 20 participants, 15 graduates

Human Resources Learning Series > 12 participants, 7 graduates

Remote Management Skills Program > 15 Participants, 13 graduates

Project Management Essentials Certificate Program > 16 participants, 16 graduates

Facilitation and Mediation Skills Program > 35 participants, 24 graduates

Advanced Administrative Professional Certificate Program

> 31 participants, 18 graduates

Foundational Writing and Editing Skills Program > 15 participants, 5 graduates

Career Development Skills Program > 8 participants, 3 graduates

Future Leaders > 41 participants, 32 graduates

Master Certificate in Public Sector Leadership > 30 participants, 32 graduates



13

Cultural & Employee
Orientations delivered

to

135
Participants



Occupational
Training Cohorts
produced

182
Graduates



Graduates of the Inuit Execuitve Career Development Program were presented their certificates in July 2024.

Inuit Executive Career Development Program

Launched in September 2021, the Inuit Executive Career Development Program was designed to increase Inuit representation in leadership by supporting their professional development and advancement into senior management and executive roles.

In June 2024, eleven Inuit participants graduated from the three-year program, earning their Graduate Diploma in Leadership and Management from Athabasca University. Of the eleven graduates, eight received a Diploma in Leadership and Management, while three earned a Certificate in Leadership and Management.

The program offered comprehensive wraparound supports, including study tours, access to subject-matter experts, mentorship, and guidance from Elders. Academically, it comprised 16 courses: 4 core courses, 11 electives, and one capstone project. The curriculum focused on leadership, team building, organizational change, risk management, and strategic management. In addition, students completed a customized three-month course titled Leadership of Indigenous Institutions and Organizations.

>> 15 participants, 11 graduates

2024-25 Graduates of the Inuit Executive Career Development Program

Adeline Salomonie

Andrea Sateana

Barbara Tartak

Gloria Uluqsi

Jo-Anne Murphy

Juanie Pudluk

Lucy Wilson

Margaret Jones

Naya Reynders

Sandra Kownak

Tracy Kyak

Project Management Certificate Programs

In 2021–2022, the department launched the Master's Certificate in Project Management in partnership with York University. The program is designed to support employees in obtaining their Project Management Professional (PMP) designation through the globally recognized Project Management Institute, while also embedding best practices and Inuit Societal Values into project delivery across government.

In 2024–25, two cohorts of the Project Management Essentials (PME) certificate program were offered in partnership with Algonquin College. One of the cohorts was available to all GN and public body employees and one was an Inuit-specific cohort.

- >> Since its launch in 2021-22, 5 cohorts graduated 106 students
- >> In 2024-25, the program had 20 participants, 9 Nunavut Inuit graduates.

Accredited Human Resources Certificate Program

Targeted education and training programs have been launched to build human resources capacity within the Government of Nunavut and increase Inuit leadership in the field.

Recognizing the importance of Inuit representation in HR roles, several professional development initiatives were introduced to prepare employees for national certification and leadership in human resources discipline.

Since 2022, three programs have been launched: the Human Resources Learning Series, the Human Resources Captus Academic Program, and the Accredited Human Resources Certificate Program (AHRC). These programs range in duration from nine months to two years and are aligned with the requirements for achieving the Chartered Professional in Human Resources (CPHR) designation—the national standard for HR professionals in Canada.

The inaugural cohort of the Accredited Human Resources Certificate Program started in November 2024 and includes 28 Nunavut Inuit participants, who are expected to graduate in January 2026.

>> In 2024-25, the program had 28 participants

Inuit-Only Cohorts



Project Management
Essentials Certificate Graduates



28

Participants in Accredited
Human Resources
Certificate

Learning & **Development Courses**

The GN offers one to five-day education and training oppoertunities to help employees build the skills they need in their current roles and support their career growth. Training is available in a vairety of areas, including:

- Administration
- Communication
- Computer Skills
- Financial Management
- Supervision and Leadership
- Project Management



Course Duration:

1 to 5 Days







66

Total Courses Delivered

Regions & Courses:

Kitikmeot - 43 Kivalliq - 5 Headquarters - 18

Total Non-Inuit by %





Total Participants



Graduation ceremony held in February 2025 of the Emerging Leaders Series.

Hivuliqtikhanut Leadership Development Program: Emerging Leaders

The Hivuliqtikhanut Leadership Development Program was launched in 2015, designed to build leadership capacity across all levels of the public service, with an emphasis on advancing Inuit leadership. The curriculum for the program is based on the Government of Nunavut's Leadership Competency Model, Our Way of Acting, that is grounded in Inuit Societal Values. The program includes three distinct streams, each designed to accelerate leadership development across varying levels of experience

- Emerging Leaders Series for new or aspiring managers,
- Supervisors' Series for those with some management experience, and
- Senior Managers' Series for individuals in or transitioning to senior leadership roles.

The program, open to participants from a broad range of roles and experience levels, celebrated its tenth anniversary this year, delivering 10 cohorts, 348 graduates, 239 of which are Nunavut Inuit.

In 2024-25, the program's tenth cohort of the Emerging Leaders Series was delivered to 33 participants. Of these, 24 graduated in February 2025.

>> Since the launchof the program, 348 individuals have graduated from the program

>> In 2024-25, the program had 33 participants, 19 Nunavut Inuit graduates.

2024-25 Nunavut
Inuit Graduates of the
Hivuliqtikhanut Leadership
Development Program:
Emerging Leaders

Jon Pameolik

Sherry Evalik

Shannon McCallum

Dawn Kyak

Amanda Padluq

Catherine Niptanatiak

Keisha Westwood

Allysha Tologanak

Clara Kolit

Shelly O'Gorman

Jacqueline Apak

Maggie Kilabuk Manu Kunuk

Genevieve Lafrance

Caitlyn Peterson

Jalen Tagoona

Leslie Emingak

Brianna Eetuk

Specialized Training & Program Development Fund

The GN's Specialized Training and Program Development Fund (also known as the Training Fund) was established to provide additional training opportunities in specialized areas. The Department of Human Resources' Public Service Training Division (PST) administers the Training Fund and evaluates program deliverables on an annual basis.

In 2024-25, PST received 17 training proposals from five departments that were reviewed and rated by an interdepartmental committee. All of these proposals were approved helping to effectively support employee development across the GN.

>> In 2024-25, 17 proposals were received from five departments and were approved.

2024-25 Specialized Training Fund

Specialized Training Fund Initiative		Funding Approved
Contaminant Sampling Training	ENV	\$95,454
Step Wise Training	FS	\$186,182
Client Liaison Officers Training	FS	\$11,045
Manager & Supervisor Training	FS	\$66,583
Foster Care Coordinator Training	FS	\$41,325
Trauma Informed Career Practitioner Training	FS	\$260,000
GN Learning & Development and Occupational Training Programs	HR	\$200,000
HR Leadership Retreat	HR	\$107,113
Pediatric Sexual Assault Training	HEA	\$32,000
Mental Health First Aid – Inuit (Multi-year funding approved from 2022-23 to 2024-25)	FS	\$87,456
Receptionist/Clerk Interpreter Training (Multi-year funding approved for 2021-22 to 2024- 25)	FS	\$34,572
Qanuntuurniq – Community Corrections Training	JUS	\$90,000

2024-25 Program Development Funds

	Program Development Fund Initiative	Approved
FS	Core Training	\$158,111
FS	Family Resource Worker Training	\$115,158
HR	Mentorship Program (Multi-year funding approved for 2024-25 to 2026-27)	\$210,000
НЕА	Specialized Community Health Workers Training (Multi- year funding approved for 2023-24 to 2026-27)	\$205,000
HR	Onboarding Program for GN Employees (Multi-year funding approval for 2021-22 to 2024-25)	\$100,000

Education Leave

The program offers indeterminate employees leave and funding for full-time post-secondary studies. This program is separate from the Inuit employment initiative that is the Amaaqtaarniq Education Leave program.

>> In 2024-25, 49 employees, 33 (67%) Nunavut Inuit were on education leave

2024-25 Education Leave

	Inuit	Non-Inuit	Total
СН	1	0	1
EDU	12	2	14
ENV	0	1	1
FIN	1	2	3
FS	2	2	4
HEA	6	8	14
HR	1	0	1
JUS	4	0	4
NAC	1	1	2
OLA	1	0	1
TIN	2	0	2
CS	2	0	2
Totals	33	16	49
Percentage (%)	67%	33%	100%

Important to note the data above does not include the following:

- Additional Nunavut Inuit employees on education leave during 2024-25 through the separate Amaaqtaarniq Education Leave Program for Nunavut Inuit employees.
- Additional Dept of Education employees on education leave during 2024-25 through a separate Professional Development fund set aside for teachers (educators) under the Nunavut Teachers' Association Collective Agreement.

The number of employees per department accounts for those in an education leave program under the Human Resource Manual (HRM), section 309 at some point in 2024-25.

Participants either started their program, ended their program, or were in the process of completing their program in 2024-25.



49
Total Participants in Education Leave

Total Nunavut-Inuit by %





12

Nunavut Inuit Participants from the Department of Education



16

Career Broadening Program
Assignments Established
Since 2017



6

Actively enrolled in Amaaqtaarniq Education Leave



2

Graduates from the Amaaqtaarniq



7

Participants in the Sivuliqtiksat Internship Program The following Sivumuaqatigiit Training Initiatives are funded using Settlement Agreement funds overseen by the Nunavut Implementation Panel.

Career Broadening Program

The Career Broadening Program provides Inuit employees the opportunity to enhance their skills and experience through work assignments in areas of their choice for up to 12 months per assignment. Participants can undertake a total of three assignments, each guided by a personalized learning plan tailored to their individual development goals, such as acquiring management skills or preparing for special project leadership roles. Employees maintain their home position salary while they broaden their professional expertise and prepare for future career advancements within the organization.

>>16 career-broadening assignments have been established since the inception of the program in 2017.

Amaaqtaarniq Education Leave Program

Launched in 2017, the Amaaqtaarniq Education Leave Program is designed to improve access to post-secondary education for Nunavut Inuit public service employees. It supports eligible indeterminate, term, and casual Inuit employees in pursuing specialized education for positions that are difficult to fill.

The program covers tuition fees, books, and relocation expenses. Additionally, it provides an allowance equivalent to 100% of the employee's base salary for the academic year plus one additional month, helping to ease financial barriers during their studies.

>> In 2024, 6 participants were actively enrolled, 2 graduated in Summer of 2024.

Sivuliqtiksat Internship Program

The Sivuliqtiksat Internship Program, launched in 2002, aims to boost Inuit representation in managerial roles and provide professional development. Lasting 1 to 3 years, the program focuses on positions outside Iqaluit and encourages competitive applications. Interns follow a personalized learning plan, attend bilingual group sessions to build leadership skills, and receive mentorship from experienced professionals.

Compensation varies based on the target position's pay level, with HR covering a percentage of the salary over the internship duration. Additionally, interns can access up to \$25,000 annually for their learning initiatives, supporting their growth and development.

- >> In 2024-25, 7 interns are active, 1 is in staffing process and 2 in approval.
- >> From 2002-25, Sivuliqtiksat has delivered a total of 86 internships.



Long-Term Service Awards

The Government of Nunavut honours the long-term commitment of employees who have continuously contributed to public service. To recognize their achievement, Long Term Service Awards are held for employees that recognize 5, 10, 15, 20, 25, 30, 35, 40, 45 and even 50+ years of continuous service (in 5-year increments) of continued and uninterrupted public service.

Celebrations were held in the communities of Arctic Bay, Resolute Bay, Grise Fiord, and Pond Inlet to express the Government of Nunavut's sincere appreciation for all valued employees who achieved these significant milestones. On October 19, 2024, Iqaluit hosted the first Long-Term Service Gala, honoring recipients from across the territory who reached service milestones of 20, 25, 30, 35, 40, and 45 years.

The ceremonies held in 2024-25 were:

- May 9, 2024 Arctic Bay
- May 8, 2024 Resolute Bay
- May 9, 2024 Grise Fjord
- June 26, 2024 Pond Inlet
- October 19, 2024 Iqaluit

Inuit Qaujimajatuquangit (IQ) Days

The GN provides an opportunity for all departments and public bodies to organize full days or half-days of Inuit cultural immersion programs and activities, also known as Inuit Qaujimajatuqangit (IQ) days.

Inuit Qaujimajatuqangit days provide an opportunity for immersive experiences and development of greater understanding of Inuit Societal Values, Inuktut languages and traditions

Inuit Qaujimajatuqangit translates to Inuit Traditional Knowledge, Inuit Traditional Technology, or Inuit Traditional Institution. The IQ days are a way to experience the connection with the land, crafts, traditional knowledge, and the beauty of Nunavut.

Each department or public body can dedicate two full days or four half days per year for planned events that may involve and promote:

- Cross-cultural understanding among Inuit and non-Inuit employees
- Time spent on the land, survival skills and nature appreciation
- Traditional Inuit cultural activities that facilitate team building and learning new skills, such as: iglu building, sliding, cutting up firewood, cooking, barbecuing, icefishing, berry picking, fetching ice for water, games, songs and more
- Teachings and stories from Elders and Inuit cultural experts







Trip Summary: Fishing and Seal Hunting Excursion to Ammaa, Pond Inlet

Around 9:00 a.m., we departed from Pond Inlet by boat and headed to an outpost camp called Ammaa for a day of fishing and seal hunting.

On the way, we enjoyed beautiful scenery and spotted various wild birds. We successfully harvested a seal, but unfortunately, it sank before we could retrieve it. Using a fishing net brought by our elder, we caught plenty of fish, with a few more caught using fishing rods.

By 11:00 a.m., we arrived at Taqqut to check if there were more fish to catch. As no one was catching fish there, we continued

on to Ammaa and began preparing lunch. Everyone was full by 1:30 p.m., and we set off to explore the land. Our exploration continued until around 3:30–4:00 p.m. During this time, elders shared stories and knowledge, including teachings about the Qammaq (sod house). We also explored flint rock and visited a small waterfall.

We returned home by 6:00 p.m., and everyone truly enjoyed the trip. It was a team effort that reflected key

> -- Description of Inuit Qaujimajatugangit (IQ) Activities, Department of Community and Government Services Employee Team IQ Day held on August 20, 2024



Employee Relations, Job Evaluation and Workplace Wellness

Employee Relations within the Government of Nunavut plays a crucial role in fostering a positive work environment, promoting effective communication, and ensuring a strong and collaborative workforce. The primary objective of Employee Relations is to cultivate a workplace culture that values respect and Inuit Societal Values aligning with the needs of our diverse communities and employees. Its priority is guiding client departments and public bodies on grievance administration, dispute resolution, collective agreement negotiation, policy interpretation, disciplinary action, investigations, and performance management.

Grievances

Grievances are formal complaints raised by individual or a group employees regarding perceived violations of the collective agreement. They provide a vital process for addressing disputes involving working conditions, overtime assignments, promotions, disciplinary actions, and other workplace matters.

The grievance process ensures compliance with the collective agreement while promoting open dialogue and maintaining positive workplace relations. This approach to resolving conflict protects employee rights, supports fair treatment, and fosters positive workplace relations. When necessary, grievances protect employee rights and can be escalated to arbitration, and, if necessary, enable a fair and binding resolution to workplace issues.

Job Evaluation

Job Evaluation (JE) ensures that all GN positions are designed and evaluated based on a fair classification structure for all positions. JE plays a significant role in organizational design and provides counsel on the functional effectiveness of major GN organizational strategies. JE works closely with departments to provide organizational diagnostics, identify potential program and operational inefficiencies, and offer structural recommendations to help the GN achieve its goals and objectives.

>> In 2024-25, 2,334 staffing actions were processed.

2024-25 Staffing Actions

Action Type	2023-24	2024-25
CSA	619	649
DA	101	93
ITA	88	53
JARNS	408	363
JARRS	553	677
NEWNS	41	16
NEWRS	68	34
RESA	252	244
SSEEP	205	205
Total		2334

CSA: Casual Staffing Action

DA: Direct Appointment

ITA: Internal Transfer Assignment

JARNS: Job Action Request – No Staffing required (ex. procession reporting changes or updates

to coding)

JARSR: Job Action Request – Staffing Required NEWNS: New position – No Staffing Required NEWSR: New position – Staffing Required RESA: Relief Employee Staffing Action

SSEEP: Summer Student Employment Equity Program

Return-to-Work

The Return-to-Work program is designed to support employees in their safe and timely reintegration into the workplace following illness or injury. By offering modified duties and accommodations, the program aims to minimize workplace disruptions while promoting employee health and productivity. Benefits include reduced costs, improved employee morale, and compliance with relevant regulations, while employees gain enhanced wellbeing, job security, and a maintained sense of income and social connection. Ultimately, this collaborative effort fosters a positive work environment that values the health and recovery of all employees.

>> In 2024-25, 370 accomodations/return-to-work cases were processed.

Respectful and Harassment-Free Workplace

The Government of Nunavut is unwavering in its commitment to preventing harassment and bullying, recognizing that a safe and inclusive workplace is fundamental to the well-being of all employees. By actively promoting a culture of respect and dignity, we aim to empower individuals to thrive without the fear of discrimination or intimidation. Our robust policies and comprehensive training programs serve as vital tools in this mission, ensuring that everyone has access to the support and resources they need. This commitment is not just a priority but a core value, underscoring our dedication to fostering an environment where every individual feels valued and empowered to contribute their best.

Ethics Officer

The role of the Ethics Officer is to receive and investigate allegations of wrongdoing in the Nunavut public service. Where wrongdoing is found, the Ethics Officer makes recommendations to address the wrongdoing.

The Ethics Officer provides an alternative and independent method for Nunavut public servants to disclose wrongdoing that comes to their attention and assures them and all Nunavummiut – that disclosures will be investigated and addressed promptly, fairly, and effectively.

The Ethics Officer submits their Annual Report 6 months following the fiscal year-end. All Ethics Officer Annual Reports are available at:

https://www.gov.nu.ca/en/government-accountability/ethics-officer-annual-reports

Employee and Family Assistance

In alignment with Pijitsirnig—the Inuit Societal Value of serving and caring for one's family and community—the GN is dedicated to supporting the holistic well-being of its employees and their loved ones. A key pillar of this commitment is the Employee and Family Assistance Program (EFAP).

EFAP is a free, confidential service available 24 hours a day, seven days a week, to all GN employees and their eligible family members. Tailored to the unique realities of living and working in Nunavut, the program incorporates Inuit culture, values, and language into its delivery model.

EFAP provides a broad range of professional services designed to support employees in managing both personal and workrelated challenges, including:

- · Mental health and emotional well-being support, such as individual or family counseling
- Financial advice and planning assistance

- · Legal consultations on non-work-related matters
- Support for substance use issues and recovery resources
- · Stress management, crisis support, and tools for building resilience
- · Work-life balance resources, including parenting and relationship support

These services are delivered in a respectful and culturally responsive manner, accessible by phone, online, or in person (where available). Privacy and confidentiality are core to EFAP.

GN employees and their families can access EFAP services, including confidential support for substance use, by calling 1-800-663-1142 or visiting homewoodhealth.com.

Services are available in Inuktut (through interpretation), English, and French.

New cases during 2024-25*

declined use from 2023-24 by **5.9%**

Top Department usage

29% Education

Service Utilization by **New Cases:** Online Services 36.75



Service Utilization by **New Cases:** Counselling - 608 hours



8 out of 10

Participants used Counselling Services

Service Utilization by New Cases: Life Smart Coaching 37 hours

272 Active Cases for 2024-25

Usage by Relationship:

- Employee 91%
- Dependent 5%
- Spouse 4%

Top Usage by Age Groups

- 31-40 (34%)
- 41-50 (27%)
- 51-60 (22%)

Top LifeSmart Services:

- Psychological 51%
- Work 20%
- Marital 10%
- Family 7%
- Relationship Solutions 27%
- Career Coaching 20%

^{*}Other Services not included in calculations available: Crisis Management Services. Depression Care, Key Person Advice Line, Trauma Care, Wellness Sessions, Substance Abuse, Fitness and more.

Sources

The PSAR takes information from several sources to provide a comprehensive representation of the public service. The sources include:

Towards a Representative Public Service (TRPS), March 31, 2025

TRPS is a snapshot of employment statistics reported quarterly on the GN website. These statistics represent the Inuit employment level within the GN in several categories: by occupational group, community, region, and department/public body. This statistical data can be used to predict future trends. The Department of Human Resources prepares this report with participation from all departments and public bodies. (See Appendix C).

Establishment Report, 2024-25 Fiscal Year

Data from the Establishment Report represents a current snapshot of ePersonality, the GN's human resources information system. ePersonality records all relevant public service work assignment data. Through ePersonality, the Master Establishment Report is generated, which provides the public service statistics used within our PSAR. Some analysis of employee numbers and statistics is based on the Establishment Report, which has an information collection window timed differently than the TRPS report. The timing of the different reports may result in some misalignment of the totals. However, the overall percentages remain aligned. Since this report contains personal and private employee information, it is not publicly available.

Nunavut Bureau of Statistics

The Nunavut Bureau of Statistics (NBS) is the GN's central statistical public body. It collects, records, analyzes, and distributes statistical data on Nunavut to Nunavummiut and across Canada. It makes data available to assist the GN in decision-making, planning, implementation, and evaluations and shares information with the public. NBS also manages and conducts surveys for Nunavut in conjunction with Statistics Canada. The NBS data used for this report is available on the NBS website.

Direct Appointments by Department and Status

2024-25 Direct Appointments

Department	Total	Inuit		Non-Inuit	
CGS		6	6		0
СН	,	2	2		
EDT		6	5		1
EDU	3	34	33		1
EIA		1	1		
ENV	'	6	6		
FIN		1	1		
FS	1	10	4		6
HEA	1	13	11		2
HR		5	5		
JUS	1	15	14		1
NAC	'	2	2		
NHC		1	1		
OLA		1	1		
QEC		4	4		0
Totals	10	7	96		11

Direct Appointments by Community and Status

2024-25 Direct appointments by Community and Inuit status

Community	Total	Nunavut Inuit	Non-Inuit
Arviat	5	5	
Baker Lake	4	4	
Cambridge Bay	11	11	
Coral Harbour	4	3	1
Gjoa Haven	2	2	
Igloolik	4	4	
Iqaluit	31	26	5
Kinngait	4	2	2
Kugluktuk	5	5	
Pangnirtung	13	11	2
Pond Inlet	7	7	
Rankin Inlet	10	10	
Sanikiluaq	4	3	1
Sanirajak	1	1	
Taloyoak	2	2	
Totals	107	96	11

Term and Indeterminate Hires by Department and Status

2024-25 Term/Indeterminate Hires

	Total	Inuit	1	Non-Inuit
CGS		33	7	26
СН		6	2	4
EDT		9	2	7
EDU		33	16	17
EIA		9	4	5
ENV		8	3	5
FIN		20	2	18
FS		15	3	12
HEA		62	25	37
HR		20	4	16
JUS		28	9	19
OLA		5	3	2
Totals		248	80	168

^{*}Does not include casual, relief, direct appointments, appointments, transfers, Nunavut Arctic College (NAC), Nursing, teaching (NTA) positions, or QEC.

Appendix A: Additional Source Data

Employment Summary of the Government of Nunavut Public All Departments and Territorial Corporations	Service	Positic	Nunavut	Nunavut Inuit		
	Total Positions	Vacancies	Filled	% Capacity	Hired	% IEP
Excutive	53	16	37	70%	14	38%
Senior Management	198	41	157	79%	33	21%
Middle Management	517	160	357	69%	105	29%
Professional	2,172.60	780.1	1,391.50	64%	451.5	32%
Paraprofessional	1,190.63	480	710.63	60%	440.97	62%
Administrative Support	1,542.91	544.62	998.3	65%	869.3	87%
Total	5,674.15	2,021.72	3,651.43	64%	1,913.76	52%
Community and Government Services	469.00	188	281	60%	116	41%
Culture and Heritage	109.80	47.8	62	56%	49	79%
Economic Development and Transportation	156.00	64	92	59%	62	67%
Education	1,507.38	303.05	1,204.33	80%	622.33	52%
Environment	144.50	59.5	85	59%	44	52%
Executive and Intergovernmental Affairs	96.00	33	63	66%	44	70%
Family Services	285.10	111.1	173	61%	108	62%
Finance	232.00	88	144	62%	5100%	35%
Health	1,370.20	605.2	765	56%	417.33	55%
Human Resources	117.00	49	68	58%	31	46%
Justice	478.00	201	277	58%	129	47%
Office of the Legislative Assembly	47.00	19	28	60%	15	54%
Total Departments	5,011.98	1,768.65	3,242.33	65%	1,688.66	52%
Nunavut Arctic College	312.77	180.07	132.7	42%	85.7	65%
Nunavut Business Credit Corporation	6.00	3	3	50%	111	33%
Nunavut Housing Corporation	128.00	25	103	80%	43	42%
Qulliq Energy Corporation	216.40	46	170.4	79%	95.4	56%
Total Territorial Corporations	663.17	254.07	409.1	62%	225.1	55%
Total	5,675.15	2,022.72	3,651.43	64%	1,913.76	52%

Employment Summary by Community		Nunavut	Nunavut Inuit			
	Total Positions	Vacancies	Filled	% Capacity	Hired	% IEP
Arctic Bay	69.87	24.77	45.1	65%	31.1	69%
Clyde River	94.4	30.03	64.37	68%	46.37	72%
Grise Fiord	29.2	13.5	15.7	54%	11.7	75%
Igloolik	213.37	74.37	139.00	65%	11.7	75%
Iqaluit	2,299.63	875.97	1,422.67	62%	462	32%
Kimmirut	47.90	18.03	29.87	62%	16.12	54%
Kinngait	158.37	62.07	96.30	61%	55.30	57%
Pangnirtung	171.80	53.03	118.77	69%	85.77	72%
Pond Inlet	204.80	87.8	117.00	57%	70	60%
Qikiqtarjuaq	48.00	14.87	33.13	69%	23.13	70%
Resolute Bay	32.40	17.05	15.35	47%	8.6	56%
Sanikiluaq	74.37	21.5	52.87	71%	36.87	70%
Sanirajak	65.47	19.1	46.37	71%	33.37	72%
Total Qikiqtaaluk	3,509.57	1,312.08	2,196.48	63%	969.32	44%
Arviat	264.53	88.5	176.03	67%	125.03	71%
Baker Lake	214.77	52.27	162.50	76%	99.5	61%
Chesterfield Inlet	50.67	20.3	30.37	60%	21.37	70%
Coral Harbour	79.25	20.27	58.98	74%	48.98	83%
Naujaat	95.87	38.27	57.60	60%	37.6	65%
Rankin Inlet	574.87	200.00	374.87	65%	255.37	68%
Whale Cove	53.43	27.03	26.40	49%	18.4	70%
Total Kivalliq	1,333.38	446.63	886.75	67%	606.25	68%
Cambridge Bay	339.30	124.3	215.00	63%	118	55%
Gjoa Haven	129.80	39.8	90.00	69%	66	73%
Kugaaruk	78.40	17.8	60.60	77%	43.6	72%
Kugluktuk	182.30	57.30	125.00	69%	64.00	51%
Taloyoak	73.90	14.3	59.60	81%	37.6	63%
Total Kitikmeot	803.70	253.5	550.20	68%	329.2	
Churchill	5.00	1	4.00	80%	1	25%
Edmonton	3.00	1	2.00	67%	2	100%
Gatineau	5.00	2	3.00	60%	0	0
Ottawa	6.00	2	4.00	67%	3	75%
Winnipeg	7.00	2	5.00	71%	3	60%
Total Other	26.00	8	18.00	69%	9	50%
Total	5,672.65	2,020.22	3,651.43	64%	1,913.76	52%

Appendix B:

Acronyms

ADR – Alternative Dispute Resolution
CGS – (Department of) Community and Government Services
CH – (Department of) Culture and Heritage
CSA – Casual Staffing Action
DA – Direct Appointment
DM – Deputy Minister
EDT – (Department of) Economic Development and Transportation
EDU – (Department of) Education
EFAP – Employee and Family Assistance Program
EIA – (Department of) Executive and Intergovernmental Affairs
FIN – (Department of) Finance
FS – (Department of) Family Services
HEA – (Department of) Health
HR – Human Resources
ITAs – Internal Transfer Assignments
JAR – Job Action Requests
JARNS – Job Action Request No Staffing Required
JARRS – Job Action Request Staffing Required
JE-Job Evaluation
JOHSCs - Joint Occupational Health and Safety Committees
JUS – (Department of) Justice
LTD - Long-term Disability
LTSA – Long-term Service Awards
NAC – Nunavut Arctic College
NBS – Nunavut Bureau of Statistics
NEU – Nunavut Employees Union
NEWNS – New Position No Staffing Required
NEWSR – New Position Staffing Required
NHC – Nunavut Housing Corporation
NTA – Nunavut Teachers' Association
OLA – Office of the Legislative Assembly
PSAR – Public Service Annual Report
QEC – Qulliq Energy Corporation
RESA – Relief Employee Staffing Action
RTW – Return to Work (plans/programs)
SSEEP – Summer Student Employment Equity Program
TRPS – Towards a Representative Public Service (report)
WHSW – Workplace Health, Safety and Wellness
WSCC – Workers' Safety and Compensation Commission

Appendix C:

Towards a Representative Public Service Report (TRPS), March 31, 2025





Towards a Representative Public Service

Statistics of the Public Service within the Government of Nunavut as of:

March 31, 2025

The 2024-2025 Towards a Representative Public Service report is available electronically at our website: www.gov.nu.ca

Titiraq hamna hailiyuq Inuinnaqtun atani atiani: Hivumuurutikhaq Ilautquyauyukharnik Havaktitiuyunun

Ce document est disponible en français sous le titre: Vers une fonction publique représentative

Towards a Representative Public Service
Statistics of the Public Service within the Government of Nunavut as of March 31, 2025
June 2025
Iqaluit, Nunavut
978-1-55325-611-3
© Government of Nunavut, 2025

Contents

Introduction	2
Employment Summary of the Government of Nunavut Public Service	3
Employment Summary by Community	4
Employment Summary by Department	5
Community and Government Services	5
Culture and Heritage	6
Economic Development and Transportation	7
Education	8
Environment	9
Executive and Intergovernmental Affairs	10
Family Services	11
Finance	12
Health	13
Human Resources	14
Justice	15
Office of the Legislative Assembly	
Nunavut Arctic College	
Nunavut Business Credit Corporation	18
Nunavut Housing Corporation	19
Qulliq Energy Corporation	20
One-Year Overview of the Government of Nunavut Public Service	21
One-Year Overview of Nunavut Inuit Employment	22
Sivuliqtiksat Internship Program	23
Casual Employment	24
Relief & Substitute Teacher Employment	26

Introduction

The Government of Nunavut strives to serve the public by providing timely and accurate data about the public service. Article 23 of the Nunauvt Agreement establishes the objective of increasing Inuit participation in government employment to a representative level. The Towards a Representative Public Service (TRPS) report publicizes the Government of Nunavut's Inuit employment progress. This report is a publication of pure employment statistics so does not report on underlying issues or barriers to employment.

This snapshot of employment statistics is published regularly on the Department of Human Resources website, with the final report tabled annually in the Legislative Assembly as an appendix to the Public Service Annual Report. This statistical data is used to assist the government in future employment planning.

This report is prepared by the Department of Human Resources with participation from all departments and government agencies.

Employment Summary of the Government of Nunavut Public Service All Departments and Territorial Corporations

		Positi	Nunavut Inuit			
	Total Positions	Vacancies	Filled	% Capacity	Hired	% IEP
Executive	53.00	16.00	37.00	70%	14.00	38%
Senior Management	198.00	41.00	157.00	79%	33.00	21%
Middle Management	517.00	160.00	357.00	69%	105.00	29%
Professional	2,172.60	780.10	1,391.50	64%	451.50	32%
Paraprofessional	1,190.63	480.00	710.63	60%	440.97	62%
Administrative Support	1,542.91	544.62	998.30	65%	869.30	87%
Total	5,674.15	2,021.72	3,651.43	64%	1,913.76	52%
Total	3,074.13	2,021.72	3,031.73	04 70	1,515170	32-70
Community and Government Services	469.00	188.00	281.00	60%	116.00	41%
Culture and Heritage	109.80	47.80	62.00	56%	49.00	79%
Economic Development and Transportation	156.00	64.00	92.00	59%	62.00	67%
Education	1,507.38	303.05	1,204.33	80%	622.33	52%
Environment	144.50	59.50	85.00	59%	44.00	52%
Executive and Intergovernmental Affairs	96.00	33.00	63.00	66%	44.00	70%
Family Services	285.10	111.10	173.00	61%	108.00	62%
Finance	232.00	88.00	144.00	62%	51.00	35%
Health	1,370.20	605.20	765.00	56%	417.33	55%
Human Resources	117.00	49.00	68.00	58%	31.00	46%
Justice	478.00	201.00	277.00	58%	129.00	47%
Office of the Legislative Assembly	47.00	19.00	28.00	60%	15.00	54%
Total Departments	5,011.98	1,768.65	3,242.33	65%	1,688.66	52%
Nunavut Arctic College	312.77	180.07	132.70	42%	85.70	65%
Nunavut Business Credit Corporation	6.00	3.00	3.00	50%	1.00	33%
Nunavut Housing Corporation	128.00	25.00	103.00	80%	43.00	42%
Qulliq Energy Corporation	216.40	46.00	170.40	79%	95.40	56%
Total Territorial Corporations	663.17	254.07	409.10	62%	225.10	55%
Total	5,675.15	2,022.72	3,651.43	64%	1,913.76	52%

These numbers do not include public officials and political staff.

Employment Summary by Community All Departments and Territorial Corporations

	Total	Positi	Nunavut Inuit %			
	Positions	Vacancies	Filled	% Capacity	Hired	IEP
Arctic Bay	69.87	24.77	45.10	65%	31.10	69%
Clyde River	94.40	30.03	64.37	68%	46.37	72%
Grise Fiord	29.20	13.50	15.70	54%	11.70	75%
Igloolik	213.37	74.37	139.00	65%	89.00	64%
Iqaluit	2,299.63	875.97	1,422.67	62%	462.00	32%
Kimmirut	47.90	18.03	29.87	62%	16.12	54%
Kinngait	158.37	62.07	96.30	61%	55.30	57%
Pangnirtung	171.80	53.03	118.77	69%	85.77	72%
Pond Inlet	204.80	87.80	117.00	57%	70.00	60%
Qikiqtarjuaq	48.00	14.87	33.13	69%	23.13	70%
Resolute Bay	32.40	17.05	15.35	47%	8.60	56%
Sanikiluaq	74.37	21.50	52.87	71%	36.87	70%
Sanirajak	65.47	19.10	46.37	71%	33.37	72%
Total Qikiqtaaluk	3,509.57	1,312.08	2,196.48	63%	969.32	44%
Arviat	264.53	88.50	176.03	67%	125.03	71%
Baker Lake	214.77	52.27	162.50	76%	99.50	61%
Chesterfield Inlet	50.67	20.30	30.37	60%	21.37	70%
Coral Harbour	79.25	20.27	58.98	74%	48.98	83%
Naujaat	95.87	38.27	57.60	60%	37.60	65%
Rankin Inlet	574.87	200.00	374.87	65%	255.37	68%
Whale Cove	53.43	27.03	26.40	49%	18.40	70%
Total Kivalliq	1,333.38	446.63	886.75	67%	606.25	68%
Cambridge Bay	339.30	124.30	215.00	63%	118.00	55%
Gjoa Haven	129.80	39.80	90.00	69%	66.00	73%
Kugaaruk	78.40	17.80	60.60	77%	43.60	72%
Kugluktuk	182.30	57.30	125.00	69%	64.00	51%
Taloyoak	73.90	14.30	59.60	81%	37.60	63%
Total Kitikmeot	803.70	253.50	550.20	68%	329.20	
Churchill	5.00	1.00	4.00	80%	1.00	25%
Edmonton	3.00	1.00	2.00	67%	2.00	100%
Gatineau	5.00	2.00	3.00	60%	0.00	-
Ottawa	6.00	2.00	4.00	67%	3.00	75%
Winnipeg	7.00	2.00	5.00	71%	3.00	60%
Total Other	26.00	8.00	18.00	69%	9.00	50%
Total	5,672.65	2,020.22	3,651.43	64%	1,913.76	52%

Community and Government Services

	Positions				Nunavut Inuit		
	Total			%		%	
	Positions	Vacancies	Filled	Capacity	Hired	IEP	
Employment summary, by category							
Executive	5.00	2.00	3.00	60%	0.00	0%	
Senior Management	23.00	6.00	17.00	74%	2.00	12%	
Middle Management	61.00	19.00	42.00	69%	7.00	17%	
Professional	138.00	65.00	73.00	53%	16.00	22%	
Paraprofessional	195.00	82.00	113.00	58%	59.00	52%	
Administrative Support	47.00	14.00	33.00	70%	32.00	97%	
Total	469.00	188.00	281.00	60%	116.00	41%	
Employment summary, by community							
Arctic Bay		0.00	2.00	100%	2.00	100%	
Arviat		2.00	2.00	50%	1.00	50%	
Baker Lake		4.00	13.00	76%	8.00	62%	
Cambridge Bay		19.00	29.00	60%	14.00	48%	
Chesterfield Inlet		1.00	1.00	50%	0.00	0%	
Clyde River		0.00	2.00	100%	2.00	100%	
Coral Harbour		1.00	1.00	50%	1.00	100%	
Gjoa Haven	3.00	2.00	1.00	33%	0.00	0%	
Grise Fiord	1.00	0.00	1.00	100%	0.00	0%	
Igloolik		2.00	2.00	50%	2.00	100%	
Igaluit		79.00	135.00	63%	26.00	19%	
Kimmirut		1.00	1.00	50%	1.00	100%	
Kinngait		15.00	8.00	35%	6.00	75%	
Kugaaruk		0.00	2.00	100%	1.00	50%	
Kugluktuk		2.00	10.00	83%	5.00	50%	
Naujaat		1.00	1.00	50%	0.00	0%	
Pangnirtung	3.00	1.00	2.00	67%	1.00	50%	
Pond Inlet		21.00	13.00	38%	10.00	77%	
Qikiqtarjuaq	2.00	1.00	1.00	50%	1.00	100%	
Rankin Inlet	80.00	30.00	50.00	63%	32.00	64%	
Resolute Bay	2.00	2.00	0.00	0%	0.00	-	
Sanikiluaq	2.00	0.00	2.00	100%	1.00	50%	
Sanirajak	2.00	1.00	1.00	50%	1.00	100%	
Taloyoak	2.00	1.00	1.00	50%	1.00	100%	
Whale Cove		2.00	0.00	0%	0.00	-	
Total	469.00	188.00	281.00	60%	116.00	41%	
Employment summary, by Iqaluit and	other comn	nunities					
Iqaluit		79.00	135.00	63%	26.00	19%	
Other Communities		109.00	146.00	57%	90.00	62%	
Total	469.00	188.00	281.00	60%	116.00	41%	
				30.3	•		

Culture and Heritage

	Positions				Nunavut Inui		
	Total			%		%	
	Positions	Vacancies	Filled	Capacity	Hired	IEP	
Employment summary, by category							
Executive	2.00	0.00	2.00	100%	2.00	100%	
Senior Management	8.00	1.00	7.00	88%	5.00	71%	
Middle Management	19.00	7.00	12.00	63%	9.00	75%	
Professional	49.00	27.00	22.00	45%	16.00	73%	
Paraprofessional	15.00	7.00	8.00	53%	6.00	75%	
Administrative Support	16.80	5.80	11.00	65%	11.00	100%	
Total	109.80	47.80	62.00	56%	49.00	79%	
Employment summary, by community							
Baker Lake	5.00	1.00	4.00	80%	3.00	75%	
Gatineau	5.00	2.00	3.00	60%	0.00	0%	
Igloolik	21.00	8.00	13.00	62%	10.00	77%	
Iqaluit	67.80	30.80	37.00	55%	32.00	86%	
Kugluktuk	11.00	6.00	5.00	45%	4.00	80%	
Total	109.80	47.80	62.00	56%	49.00	79%	
Employment summary, by Iqaluit and	other comn	nunities					
Iqaluit	67.80	30.80	37.00	55%	32.00	86%	
Other Communities	42.00	17.00	25.00	60%	17.00	68%	
Total	109.80	47.80	62.00	56%	49.00	79%	

Economic Development and Transportation

	Positions			Nunavut Inuit		
	Total			%		%
	Positions	Vacancies	Filled	Capacity	Hired	IEP
Employment summary, by category						
Executive	6.00	2.00	4.00	67%	2.00	50%
Senior Management	12.00	2.00	10.00	83%	3.00	30%
Middle Management	34.00	9.00	25.00	74%	13.00	52%
Professional	42.00	22.00	20.00	48%	15.00	75%
Paraprofessional	36.00	14.00	22.00	61%	18.00	82%
Administrative Support	26.00	15.00	11.00	42%	11.00	100%
Total	156.00	64.00	92.00	59%	62.00	67%
Employment summary, by community						_
Arviat	5.00	3.00	2.00	40%	2.00	100%
Cambridge Bay	5.00	2.00	3.00	60%	3.00	100%
Gjoa Haven	4.00	2.00	2.00	50%	2.00	100%
Iqaluit	69.00	30.00	39.00	57%	17.00	44%
Kinngait	2.00	1.00	1.00	50%	1.00	100%
Kugluktuk	10.00	5.00	5.00	50%	3.00	60%
Pangnirtung	14.00	5.00	9.00	64%	9.00	100%
Pond Inlet	9.00	2.00	7.00	78%	7.00	100%
Rankin Inlet	37.00	14.00	23.00	62%	17.00	74%
Resolute Bay	1.00	0.00	1.00	100%	1.00	100%
Total	156.00	64.00	92.00	59%	62.00	67%
Employment summary, by Iqaluit and	other comn	nunities				
Iqaluit	69.00	0.00	0.00	0%	0.00	-
Other Communities	87.00	64.00	92.00	106%	62.00	67%
Total	156.00	64.00	92.00	59%	62.00	67%

Education

		Positi	Nunavut Inuit			
	Total Positions	Vacancies	Filled	% Capacity	Hired	% IEP
Fundament comment by estates	Positions	Vacancies	Tilleu	Сарастсу	IIIIeu	TFL
Employment summary, by category					1.00	
Executive	3.00	0.00	3.00	100%	1.00	33%
Senior Management	23.00	1.00	22.00	96%	2.00	9%
Middle Management	78.00	21.00	57.00	73%	11.00	19%
Professional	833.50	126.00	707.50	85%	231.50	33%
Paraprofessional	195.07	57.50	137.57	71%	117.57	85%
Administrative Support	373.81	96.55	277.26	74%	259.26	94%
Total	1,506.38	302.05	1,204.33	80%	622.33	52%
Employment summary, by community						
Arctic Bay	34.50	7.00	27.50	80%	15.50	56%
Arviat	136.50	42.50	94.00	69%	64.00	68%
Baker Lake	86.50	16.00	70.50	82%	32.50	46%
Cambridge Bay	50.00	7.00	43.00	86%	17.00	40%
Chesterfield Inlet	21.30	2.80	18.50	87%	11.50	62%
Clyde River	40.50	4.50	36.00	89%	22.00	61%
Coral Harbour	39.38	8.50	30.88	78%	24.88	81%
Gjoa Haven	52.00	9.00	43.00	83%	31.00	72%
Grise Fiord	10.03	2.00	8.03	80%	6.03	75%
Igloolik	83.00	12.00	71.00	86%	40.00	56%
Iqaluit	288.50	71.50	217.00	75%	57.00	26%
Kimmirut	20.00	4.00	16.00	80%	5.25	33%
Kinngait	51.00	12.00	39.00	76%	21.00	54%
Kugaaruk	44.50	4.50	40.00	90%	25.00	63%
Kugluktuk	75.00	14.50	60.50	81%	21.50	36%
Naujaat	59.50	20.50	39.00	66%	24.00	62%
Pangnirtung	62.00	10.50	51.50	83%	37.50	73%
Pond Inlet	98.00	23.00	75.00	77%	38.00	51%
Qikiqtarjuaq	20.03	1.00	19.03	95%	12.03	63%
Rankin Inlet	88.10	9.00	79.10	90%	39.60	50%
Resolute Bay	10.50	3.75	6.75	64%	1.00	15%
Sanikiluag	42.00	4.00	38.00	90%	25.00	66%
Sanirajak	34.00	3.50	30.50	90%	22.50	74%
Taloyoak	39.00	2.00	37.00	95%	21.00	57%
Whale Cove	21.53	8.00	13.53	63%	7.53	56%
 Total	1,507.38	303.05	1,204.33	80%	622.33	52%
Employment summary, by Iqaluit and			,			
Iqaluit	288.50	71.50	217.00	75%	57.00	26%
Other Communities	1,218.88	231.55	987.33	81%	565.33	57%
Total	1,507.38	303.05	1,204.33	80%	622.33	52%
1000	_,,		_,_55	30,0		<u> </u>

Environment

		Positi	Nunavut Inuit			
	Total			%		%
	Positions	Vacancies	Filled	Capacity	Hired	IEP
Employment summary, by category						
Executive	2.00	0.00	2.00	100%	2.00	100%
Senior Management	7.00	2.00	5.00	71%	0.00	0%
Middle Management	19.00	4.00	15.00	79%	2.00	13%
Professional	42.00	21.00	21.00	50%	7.00	33%
Paraprofessional	62.00	28.00	34.00	55%	27.00	79%
Administrative Support	12.50	4.50	8.00	64%	6.00	75%
Total	144.50	59.50	85.00	59%	44.00	52%
Employment summary, by community						
Arctic Bay	1.00	0.00	1.00	100%	1.00	100%
Arviat	11.00	3.00	8.00	73%	6.00	75%
Baker Lake	3.00	0.00	3.00	100%	2.00	67%
Cambridge Bay	3.50	2.50	1.00	29%	1.00	100%
Chesterfield Inlet		0.00	1.00	100%	1.00	100%
Clyde River	3.50	2.50	1.00	29%	1.00	100%
Coral Harbour	1.00	0.00	1.00	100%	1.00	100%
Gjoa Haven	1.00	1.00	0.00	0%	0.00	-
Grise Fiord	1.00	0.00	1.00	100%	0.00	0%
Igloolik	14.00	9.00	5.00	36%	2.00	40%
Igaluit		23.00	40.00	63%	13.00	33%
Kimmirut	2.50	1.50	1.00	40%	1.00	100%
Kinngait		2.00	1.00	33%	1.00	100%
Kugaaruk	1.00	0.00	1.00	100%	1.00	100%
Kugluktuk	14.50	4.50	10.00	69%	7.00	70%
Naujaat		0.00	1.00	100%	1.00	100%
Pangnirtung	1.00	0.00	1.00	100%	1.00	100%
Pond Inlet	7.00	5.00	2.00	29%	0.00	0%
Qikiqtarjuaq	1.00	1.00	0.00	0%	0.00	_
Rankin Inlet		2.00	2.00	50%	2.00	100%
Resolute Bay	1.00	0.00	1.00	100%	1.00	100%
Sanikiluaq	2.50	2.50	0.00	0%	0.00	-
Sanirajak	1.00	0.00	1.00	100%	0.00	0%
Taloyoak	1.00	0.00	1.00	100%	1.00	100%
Whale Cove	1.00	0.00	1.00	100%	0.00	0%
Total	144.50	59.50	85.00	59%	44.00	52%
Employment summary, by Iqaluit and						
Iqaluit		23.00	40.00	63%	13.00	33%
Other Communities	81.50	36.50	45.00	55%	31.00	69%
Total	144.50	59.50	85.00	59%	44.00	52%
1001		27.03	35.50	35,3		J _ , U

Executive and Intergovernmental Affairs

	Positions				Nunavut Inuit		
	Total	V	P:11 - J	%	115 and	%	
	Positions	Vacancies	Filled	Capacity	Hired	IEP	
Employment summary, by category					2.00		
Executive Conian Management	5.00	1.00	4.00	80%	2.00	50%	
Senior Management		1.00	10.00	91%	3.00	30%	
Middle Management		1.00	9.00	90%	6.00	67%	
Professional	36.00 5.00	22.00 2.00	14.00 3.00	39% 60%	8.00 3.00	57% 100%	
Paraprofessional Administrative Support		6.00	23.00	79%	22.00	96%	
Total	96.00	33.00	63.00	66%	44.00	70%	
	90.00	33.00	03.00	00%	77.00	70%	
Employment summary, by community							
Arctic Bay	1.00	0.00	1.00	100%	1.00	100%	
Arviat		0.00	1.00	100%	1.00	100%	
Baker Lake	1.00	0.00	1.00	100%	1.00	100%	
Cambridge Bay	1.00	0.00	1.00	100%	1.00	100%	
Chesterfield Inlet		0.00	1.00	100%	1.00	100%	
Clyde River	1.00	0.00	1.00	100%	1.00	100%	
Coral Harbour	1.00	0.00	1.00	100%	1.00	100%	
Gjoa Haven	1.00	0.00	1.00	100%	1.00	100%	
Grise Fiord	1.00	1.00	0.00	0%	0.00	-	
Igloolik	1.00	0.00	1.00	100%	1.00	100%	
Iqaluit		28.00	40.00	59%	22.00	55%	
Kimmirut		1.00	0.00	0%	0.00	-	
Kinngait		0.00	1.00	100%	1.00	100%	
Kugaaruk	1.00	0.00	1.00	100%	1.00	100%	
Kugluktuk	1.00	0.00	1.00	100%	1.00	100%	
Naujaat		0.00	1.00	100%	1.00	100%	
Ottawa	3.00	2.00	1.00	33%	0.00	0%	
Pangnirtung	2.00	0.00	2.00	100%	2.00	100%	
Pond Inlet		1.00	0.00	0%	0.00	1000/	
Qikiqtarjuaq Rankin Inlet	1.00 1.00	0.00 0.00	1.00 1.00	100% 100%	1.00 1.00	100% 100%	
Resolute Bay	1.00	0.00	1.00	100%	1.00	100%	
Sanikiluaq	1.00	0.00	1.00	100%	1.00	100%	
Sanikildaq Sanirajak	1.00	0.00	1.00	100%	1.00	100%	
Taloyoak	1.00	0.00	1.00	100%	1.00	100%	
Whale Cove	1.00	0.00	1.00	100%	1.00	100%	
Total	96.00	33.00	63.00	66%	44.00	70%	
			03.00	0070	-TT.00	7070	
Employment summary, by Iqaluit and							
Iqaluit		28.00	40.00	59%	22.00	55%	
Other Communities	28.00	5.00	23.00	82%	22.00	96%	
Total	96.00	33.00	63.00	66%	44.00	70%	

Family Services

		Positi	Nunavut Inuit			
	Total			%		%
	Positions	Vacancies	Filled	Capacity	Hired	IEP
Employment summary, by category					1.00	
Executive	4.00	1.00	3.00	75%	1.00	33%
Senior Management	14.00	5.00	9.00	64%	4.00	44%
Middle Management Professional	28.00 111.00	8.00 48.00	20.00 62.00	71% 56%	11.00 18.00	55% 29%
Paraprofessional	105.00	38.00	67.00	64%	63.00	94%
Administrative Support	23.10	11.10	12.00	52%	11.00	92%
Total	285.10	111.10	173.00	61%	108.00	62%
Employment summary, by community						
Arctic Bay	5.00	1.00	4.00	80%	3.00	75%
Arviat	9.00	2.00	7.00	78%	5.00	71%
Baker Lake	9.00	3.00	6.00	67%	5.00	83%
Cambridge Bay	20.00	10.00	10.00	50%	7.00	70%
Chesterfield Inlet	3.00	3.00	0.00	0%	0.00	1000/
Clyde River Coral Harbour	4.53 4.00	2.53 1.00	2.00 3.00	44% 75%	2.00 2.00	100% 67%
Edmonton	3.00	1.00	2.00	67%	2.00	100%
Gjoa Haven	6.00	2.00	4.00	67%	3.00	75%
Grise Fiord	2.00	1.00	1.00	50%	1.00	100%
Igloolik	10.00	6.00	4.00	40%	2.00	50%
Igaluit	106.00	39.00	66.00	62%	29.00	44%
Kimmirut	3.00	1.00	2.00	67%	1.00	50%
Kinngait	8.00	3.00	5.00	63%	3.00	60%
Kugaaruk	4.00	1.00	3.00	75%	3.00	100%
Kugluktuk	9.00	3.00	6.00	67%	4.00	67%
Naujaat	3.00	2.00	1.00	33%	1.00	100%
Ottawa	2.00	0.00	2.00	100%	2.00	100%
Pangnirtung	19.50	6.50	13.00	67%	9.00	69%
Pond Inlet	10.00	5.00	5.00	50%	3.00	60%
Qikiqtarjuaq	3.53	1.53	2.00	57%	1.00	50%
Rankin Inlet	24.00	7.00	17.00	71%	14.00	82%
Resolute Bay	2.00	1.00	1.00	50%	0.00	0%
Sanikiluaq	3.00	2.00	1.00	33%	1.00	100%
Sanirajak	3.53	2.53	1.00	28%	1.00	100%
Taloyoak	5.00	3.00	2.00	40%	1.00	50%
Whale Cove	4.00	1.00	3.00	75%	3.00	100%
Winnipeg	0.00	0.00	0.00		0.00	
Total	285.10	111.10	173.00	61%	108.00	62%
Employment summary, by Iqaluit and	other comn	nunities				
Iqaluit	106.00	39.00	66.00	62%	29.00	44%
Other Communities	179.10	72.10	107.00	60%	79.00	74%
Total	285.10	111.10	173.00	61%	108.00	62%

Finance

	Positions				Nunavut Inuit		
	Total			%		%	
	Positions	Vacancies	Filled	Capacity	Hired	IEP	
Employment summary, by category							
Executive	4.00	2.00	2.00	50%	0.00	0%	
Senior Management	11.00	2.00	9.00	82%	0.00	0%	
Middle Management	29.00	5.00	24.00	83%	3.00	13%	
Professional	52.00	27.00	25.00	48%	5.00	20%	
Paraprofessional	99.00	36.00	63.00	64%	24.00	38%	
Administrative Support	37.00	16.00	21.00	57%	19.00	90%	
Total	232.00	88.00	144.00	62%	51.00	35%	
Employment summary, by community							
Cambridge Bay	19.00	8.00	11.00	58%	6.00	55%	
Igloolik	9.00	6.00	3.00	33%	3.00	100%	
Iqaluit	164.00	56.00	108.00	66%	23.00	21%	
Rankin Inlet	40.00	18.00	22.00	55%	19.00	86%	
Total	232.00	88.00	144.00	62%	51.00	35%	
Employment summary, by Iqaluit and	other comn	nunities					
Igaluit	164.00	56.00	108.00	66%	23.00	21%	
Other Communities	68.00	32.00	36.00	53%	28.00	78%	
Total	232.00	88.00	144.00	62%	51.00	35%	

Health

		Positi	Nunavut Inuit			
	Total Positions	Vacancies	Filled	% Capacity	Hired	% IEP
Employment summary, by category	Positions	vacancies	riffed	Сарастсу	nneu	TEP
	4.00	1.00	3.00	750/	0.00	0%
Executive Senior Management	40.00	12.00	28.00	75% 70%	5.00	18%
Middle Management	106.00	44.00	62.00	58%	9.00	15%
Professional	405.50	215.50	190.00	47%	29.00	15%
Paraprofessional	222.17	111.50	110.67	50%	39.00	35%
Administrative Support	592.53	221.20	371.33	63%	335.33	90%
Total	1,370.20	605.20	765.00	56%	417.33	55%
Employment summary, by community						
Arctic Bay	19.00	14.00	5.00	26%	4.00	80%
Arviat	39.50	18.00	21.50	54%	12.50	58%
Baker Lake	35.00	14.00	21.00	60%	18.00	86%
Cambridge Bay	127.03	55.03	72.00	57%	44.00	61%
Chesterfield Inlet	16.00	11.00	5.00	31%	5.00	100%
Churchill	5.00	1.00	4.00	80%	1.00	25%
Clyde River	24.00	11.50	12.50	52%	9.50	76%
Coral Harbour	23.00	7.50	15.50	67%	12.50	81%
Gjoa Haven	51.53	16.53	35.00	68%	25.00	71%
Grise Fiord	10.30	8.50	1.80	17%	1.80	100%
Igloolik	53.10	23.10	30.00	56%	20.00	67%
Iqaluit	492.23	195.57	296.67	60%	90.00	30%
Kimmirut	14.53	7.53	7.00	48%	5.00	71%
Kinngait	32.60	20.57	12.03	37%	10.03	83%
Kugaaruk	18.53	7.53	11.00	59%	10.00	91%
Kugluktuk	29.03	13.53	15.50	53%	8.50	55%
Naujaat	22.50	10.50	12.00	53%	8.00	67%
Ottawa	1.00	0.00	1.00	100%	1.00	100%
Pangnirtung	62.03	27.03	35.00	56%	22.00	63%
Pond Inlet	33.03	22.03	11.00	33%	8.00	73%
Qikiqtarjuaq	16.57	9.07	7.50	45%	5.50	73%
Rankin Inlet	154.00	66.00	88.00	57%	64.00	73%
Resolute Bay	11.03	8.03	3.00	27%	3.00	100%
Sanikiluaq	19.00	11.00	8.00	42%	7.00	88%
Sanirajak	17.57	8.57	9.00	51%	5.00	56%
Taloyoak	18.53	4.53	14.00	76%	9.00	64%
Whale Cove	17.53	11.53	6.00	34%	5.00	83%
Winnipeg	7.00	2.00	5.00	71%	3.00	60%
Total	1,370.20	605.20	765.00	56%	417.33	55%
Employment summary, by Iqaluit and						
Iqaluit	492.23	195.57	296.67	60%	90.00	30%
Other Communities	877.97	409.63	468.33	53%	327.33	70%
Total	1,370.20	605.20	765.00	56%	417.33	55%

Human Resources

	Positions				Nunavut Inuit	
	Total			%		%
	Positions	Vacancies	Filled	Capacity	Hired	IEP
Employment summary, by category						
Executive	3.00	2.00	1.00	33%	0.00	0%
Senior Management	8.00	3.00	5.00	63%	2.00	40%
Middle Management	17.00	5.00	12.00	71%	3.00	25%
Professional	46.00	25.00	21.00	46%	6.00	29%
Paraprofessional	23.00	10.00	13.00	57%	4.00	31%
Administrative Support	20.00	4.00	16.00	80%	16.00	100%
Total	117.00	49.00	68.00	58%	31.00	46%
Employment summary, by community						
Cambridge Bay	6.00	1.00	5.00	83%	5.00	100%
Igloolik	7.00	1.00	6.00	86%	6.00	100%
Iqaluit	95.00	44.00	51.00	54%	14.00	27%
Rankin Inlet	9.00	3.00	6.00	67%	6.00	100%
Total	117.00	49.00	68.00	58%	31.00	46%
Employment summary, by Iqaluit and	other comn	nunities				_
Iqaluit	95.00	44.00	51.00	54%	14.00	27%
Other Communities	22.00	5.00	17.00	77%	17.00	100%
Total	117.00	49.00	68.00	58%	31.00	46%

Justice

		Positi	Nunavut Inuit			
	Total			%		%
	Positions	Vacancies	Filled	Capacity	Hired	IEP
Employment summary, by category						
Executive	3.00	1.00	2.00	67%	1.00	50%
Senior Management	10.00	2.00	8.00	80%	1.00	13%
Middle Management	27.00	15.00	12.00	44%	5.00	42%
Professional	83.00	30.00	53.00	64%	18.00	34%
Paraprofessional	96.00	41.00	55.00	57%	22.00	40%
Administrative Support	259.00	112.00	147.00	57%	82.00	56%
Total	478.00	201.00	277.00	58%	129.00	47%
Employment summary, by community						
Arctic Bay	2.00	0.00	2.00	100%	2.00	100%
Arviat	4.00	1.00	3.00	75%	3.00	100%
Baker Lake	2.00	0.00	2.00	100%	2.00	100%
Cambridge Bay	8.00	3.00	5.00	63%	3.00	60%
Chesterfield Inlet	1.00	0.00	1.00	100%	1.00	100%
Clyde River	1.00	1.00	0.00	0%	0.00	-
Coral Harbour	4.00	0.00	4.00	100%	4.00	100%
Gjoa Haven	7.00	5.00	2.00	29%	2.00	100%
Grise Fiord	1.00	1.00	0.00	0%	0.00	-
Igloolik	2.00	2.00	0.00	0%	0.00	-
Iqaluit		163.00	193.00	54%	65.00	34%
Kimmirut	2.00	2.00	0.00	0%	0.00	-
Kinngait	5.00	1.00	4.00	80%	3.00	75%
Kugaaruk	1.00	0.00	1.00	100%	1.00	100%
Kugluktuk	14.00	4.00	10.00	71%	8.00	80%
Naujaat	1.00	0.00	1.00	100%	1.00	100%
Ottawa	0.00	0.00	0.00	220/	0.00	-
Pangnirtung Pond Inlet	3.00 5.00	2.00 3.00	1.00 2.00	33% 40%	0.00 2.00	0% 100%
	1.00	1.00	0.00	40% 0%	0.00	100%
Qikiqtarjuaq Rankin Inlet	51.00	9.00	42.00	82%	28.00	67%
Resolute Bay	1.00	1.00	0.00	0%	0.00	-
Sanikiluaq	2.00	2.00	0.00	0%	0.00	_
Sanirajak	1.00	0.00	1.00	100%	1.00	100%
Taloyoak	2.00	0.00	2.00	100%	2.00	100%
Whale Cove	1.00	0.00	1.00	100%	1.00	100%
Total	478.00	201.00	277.00	58%	129.00	47%
Employment summary, by Iqaluit and				30 70		.,,,
			102.00	E 407	CE 00	2404
Iqaluit	356.00	163.00	193.00	54%	65.00	34%
Other Communities	122.00	38.00	84.00	69%	64.00	76%
Total	478.00	201.00	277.00	58%	129.00	47%

Office of the Legislative Assembly

	Positions				Nunavut Inuit	
	Total			%		%
	Positions	Vacancies	Filled	Capacity	Hired	IEP
Employment summary, by category						
Executive	2.00	1.00	1.00	50%	1.00	100%
Senior Management	5.00	1.00	4.00	80%	0.00	0%
Middle Management	7.00	1.00	6.00	86%	3.00	50%
Professional	18.00	8.00	10.00	56%	5.00	50%
Paraprofessional	11.00	5.00	6.00	55%	5.00	83%
Administrative Support	4.00	3.00	1.00	25%	1.00	100%
Total	47.00	19.00	28.00	60%	15.00	54%
Employment summary, by community						
Iqaluit	42.00	17.00	25.00	60%	12.00	48%
Rankin Inlet	5.00	2.00	3.00	60%	3.00	100%
Total	47.00	19.00	28.00	60%	15.00	54%
Employment summary, by Iqaluit and	other comn	nunities				
Iqaluit	42.00	17.00	25.00	60%	12.00	48%
Other Communities	5.00	2.00	3.00	60%	3.00	100%
Total	47.00	19.00	28.00	60%	15.00	54%

Nunavut Arctic College

		Positi	Nunavut Inuit			
	Total	V	etti - d	%	110 mark	%
	Positions	Vacancies	Filled	Capacity	Hired	IEP
Employment summary, by category						
Executive	2.00	1.00	1.00	50%	1.00	100%
Senior Management	8.00	0.00	8.00	100%	4.00	50%
Middle Management	29.00	12.00	17.00	59%	9.00	53%
Professional	171.60	111.60	60.00	35%	31.00	52%
Paraprofessional	42.00	28.00	14.00	33%	11.00	79%
Administrative Support	60.17	27.47	32.70	54%	29.70	91%
Total	312.77	180.07	132.70	42%	85.70	65%
Employment summary, by community						
Arctic Bay	3.77	2.77	1.00	27%	1.00	100%
Arviat	21.53	13.00	8.53	40%	7.53	88%
Baker Lake	9.27	5.27	4.00	43%	4.00	100%
Cambridge Bay	25.77	13.77	12.00	47%	8.00	67%
Chesterfield Inlet	3.77	2.50	1.27	34%	0.27	21%
Clyde River	16.27	8.00	8.27	51%	7.27	88%
Coral Harbour	3.27	2.27	1.00	31%	1.00	100%
Gjoa Haven	2.27	2.27	0.00	0%	0.00	_
Grise Fiord	1.27	0.00	1.27	100%	1.27	100%
Igloolik	7.27	5.27	2.00	28%	1.00	50%
Iqaluit	114.10	55.10	59.00	52%	28.00	47%
Kimmirut	1.27	0.00	1.27	100%	1.27	100%
Kinngait	3.77	2.50	1.27	34%	1.27	100%
Kugaaruk	4.77	4.77	0.00	0%	0.00	-
Kugluktuk	3.77	3.77	0.00	0%	0.00	-
Naujaat	4.27	4.27	0.00	0%	0.00	-
Pangnirtung	3.27	1.00	2.27	69%	2.27	100%
Pond Inlet	5.77	5.77	0.00	0%	0.00	-
Qikiqtarjuaq	1.27	0.27	1.00	79%	1.00	100%
Rankin Inlet	59.77	34.00	25.77	43%	18.77	73%
Resolute Bay	1.27	1.27	0.00	0%	0.00	-
Sanikiluaq	1.27	0.00	1.27	100%	0.27	21%
Sanirajak	3.77	2.50	1.27	34%	1.27	100%
Taloyoak	3.77	3.77	0.00	0%	0.00	-
Whale Cove	3.77	3.50	0.27	7%	0.27	100%
Total	310.27	177.57	132.70	43%	85.70	65%
Employment summary, by Iqaluit and	other comn	nunities				
Iqaluit	114.10	55.10	59.00	52%	28.00	47%
Other Communities	196.17	122.47	73.70	38%	57.70	78%
Total	310.27	177.57	132.70	43%	85.70	65%

Nunavut Business Credit Corporation

	Positions				Nunavut Inuit	
	Total			%		%
	Positions	Vacancies	Filled	Capacity	Hired	IEP
Employment summary, by category						
Executive	0.00	0.00	0.00	-	0.00	-
Senior Management	1.00	0.00	1.00	100%	0.00	0%
Middle Management	0.00	0.00	0.00	-	0.00	-
Professional	1.00	0.00	1.00	100%	0.00	0%
Paraprofessional	4.00	3.00	1.00	25%	1.00	100%
Administrative Support	0.00	0.00	0.00	-	0.00	-
Total	6.00	3.00	3.00	50%	1.00	33%
Employment summary, by community						
Iqaluit	6.00	3.00	3.00	50%	1.00	33%
Total	6.00	3.00	3.00	50%	1.00	33%
Employment summary, by Iqaluit and	other comn	nunities				
Iqaluit	6.00	3.00	3.00	50%	1.00	33%
Other Communities	0.00	0.00	0.00	-	0.00	-
Total	6.00	3.00	3.00	50%	1.00	33%

Nunavut Housing Corporation

	Positions				Nunavut Inuit		
	Total			%		%	
	Positions	Vacancies	Filled	Capacity	Hired	IEP	
Employment summary, by category							
Executive	4.00	1.00	3.00	75%	0.00	0%	
Senior Management	11.00	2.00	9.00	82%	2.00	22%	
Middle Management	23.00	4.00	19.00	83%	6.00	32%	
Professional	39.00	7.00	32.00	82%	6.00	19%	
Paraprofessional	33.00	8.00	25.00	76%	14.00	56%	
Administrative Support	18.00	3.00	15.00	83%	15.00	100%	
Total	128.00	25.00	103.00	80%	43.00	42%	
Employment summary, by community						_	
Arviat	31.00	4.00	27.00	87%	21.00	78%	
Cambridge Bay	14.00	1.00	13.00	93%	4.00	31%	
Iqaluit	54.00	13.00	41.00	76%	12.00	29%	
Kinngait	27.00	5.00	22.00	81%	6.00	27%	
Rankin Inlet	2.00	2.00	0.00	0%	0.00	-	
Total	128.00	25.00	103.00	80%	43.00	42%	
Employment summary, by Iqaluit and	other comn	nunities				_	
Iqaluit	54.00	13.00	41.00	76%	12.00	29%	
Other Communities	74.00	12.00	62.00	84%	31.00	50%	
Total	128.00	25.00	103.00	80%	43.00	42%	

Qulliq Energy Corporation

		Positi	ons		Nunavut	
	Total Positions	Vacancias	Filled	%	Hived	% TED
	Positions	Vacancies	rilleu	Capacity	Hired	IEP
Employment summary, by category						
Executive	4.00	1.00	3.00	75%	1.00	33%
Senior Management	6.00	1.00	5.00	83%	0.00	0%
Middle Management	30.00	5.00	25.00	83%	8.00	32%
Professional	105.00	25.00	80.00	76%	40.00	50%
Paraprofessional	47.40	9.00	38.40	81%	27.40	71%
Administrative Support	24.00	5.00	19.00	79%	19.00	100%
Total	216.40	46.00	170.40	79%	95.40	56%
Employment summary, by community						
Arctic Bay	1.60	0.00	1.60	100%	1.60	100%
Arviat	2.00	0.00	2.00	100%	2.00	100%
Baker Lake	47.00	9.00	38.00	81%	24.00	63%
Cambridge Bay	12.00	2.00	10.00	83%	5.00	50%
Chesterfield Inlet	1.60	0.00	1.60	100%	1.60	100%
Clyde River	1.60	0.00	1.60	100%	1.60	100%
Coral Harbour	1.60	0.00	1.60	100%	1.60	100%
Gjoa Haven	2.00	0.00	2.00	100%	2.00	100%
Grise Fiord	1.60	0.00	1.60	100%	1.60	100%
Igloolik	2.00	0.00	2.00	100%	2.00	100%
Iqaluit	100.00	28.00	72.00	72%	21.00	29%
Kimmirut	1.60	0.00	1.60	100%	1.60	100%
Kinngait	2.00	0.00	2.00	100%	2.00	100%
Kugaaruk	1.60	0.00	1.60	100%	1.60	100%
Kugluktuk	3.00	1.00	2.00	67%	2.00	100%
Naujaat Naujaat	1.60	0.00	1.60	100%	1.60	100%
Pangnirtung	2.00	0.00	2.00	100%	2.00	100%
Pond Inlet	2.00	0.00	2.00	100%	2.00	100%
Qikiqtarjuaq	1.60	0.00	1.60	100%	1.60	100%
Rankin Inlet	20.00	4.00	16.00	80%	11.00	69%
Resolute Bay	1.60	0.00	1.60	100%	1.60	100%
Sanikiluag	1.60	0.00	1.60	100%	1.60	100%
Sanirajak	1.60	1.00	0.60	38%	0.60	100%
Taloyoak	1.60	0.00	1.60	100%	1.60	100%
Whale Cove	1.60	1.00	0.60	38%	0.60	100%
Total	216.40	46.00	170.40	79%	95.40	56%
Employment summary, by Iqaluit and	other comn	nunities				
Igaluit	100.00	28.00	72.00	72%	21.00	29%
Other Communities	116.40	18.00	98.40	85%	74.40	76%
Total	216.40	46.00	170.40	79%	95.40	56%

One-Year Overview of the Government of Nunavut Public Service Category All Departments and Territorial Corporations

Executive			Posit	ions		Capacity (%)			
Senior Management 196.00 199.00 197.00 198.00 76% 76% 79% 69		June 2024	Sept. 2024	Dec. 2024	Mar. 2025	June 2024	Sept. 2024	Dec. 2024	Mar. 2025
Middle Management	Executive					81%		74%	
Professional Paraprofessional Paraprofessional I,165.07 and I,174.07 and I,179.13 and I,190.63 and I,165.07 and I,174.07 and I,179.13 and I,190.63 and I,165.06 and I,165.07 and I,155.07 and I,155.11 and I,155.29 and I,154.91 and I,555.11 and I,555.91 and I,154.91 and I,555.91 and I,5555.91 and I,55555.91 and I,555555.91 and I,5555555.91 and I,5555555.91 and I,55555555.91 and I,55555555.91 and I,555555555555555555555555555555555555	_								
Paraprofessional Administrative Support 1,156.16 1,174.07 1,179.13 1,190.63 61% 60% 60% 60% 60% 60% Administrative Support 1,561.16 1,556.11 1,552.91 1,542.91 65% 64% 64% 65%									
Administrative Support 1,561.16 1,556.11 1,552.91 1,542.91 65% 64% 64% 65% Total 5,634.86 5,653.28 5,653.15 5,674.15 65% 64% 64% 64% Community and Government 458.00 455.00 455.00 469.00 61% 63% 62% 60% Culture and Heritage 108.80 108.80 109.80 109.80 59% 58% 57% 56% Economic Development and Transportation 154.00 154.00 153.00 156.00 63% 64% 63% 59% Education 1,499.10 1,507.51 1,507.38 1,507.38 79% 76% 78% 80% Environment 144.50 144.50 144.50 144.50 59% 61% 62% 59% Executive and Intergovernmental Affairs 96.00 96.00 96.00 96.00 57% 64% 66% 66% Family Services 277.10 281.10 281.10 285.10 64% 63% 61% 61% Finance 232.00 232.00 232.00 232.00 64% 60% 60% 62% Health 1,368.20 1,369.20 1,370.20 1,370.20 56% 55% 55% 56% Human Resources 117.00 117.00 117.00 61% 61% 60% 58% Justice 476.00 479.00 479.00 478.00 59% 58% 58% 58% Office of the Legislative Assembly 47.00 48.00 47.00 47.00 55% 54% 60% 60% Departments Total 4,977.70 4,992.11 4,991.98 5,011.98 65% 64% 64% 65% Nunavut Business Credit Corporation 6.00 6.00 6.00 6.00 50% 50% 50% 50% Nunavut Housing Corporation 210.40 214.40 213.40 216.40 81% 81% 81% 79% Territorial Corporation 211.40 214.40 213.40 216.40 81% 81% 81% 79% Territorial Corporation 211.40 214.40 213.40 216.40 81% 81% 81% 79% Territorial Corporation 211.40 214.40 213.40 216.40 81% 81% 65% 66% 62%		•	•	•	•				
Total 5,634.86 5,653.28 5,653.15 5,674.15 65% 64% 64% 64% Community and Government Services 458.00 455.00 455.00 469.00 61% 63% 62% 60% Culture and Heritage 108.80 108.80 109.80 599% 58% 57% 56% Economic Development and Transportation 1,499.10 1,507.51 1,507.38 1,507.38 79% 76% 78% 80% Education 1,499.10 1,507.51 1,507.38 1,507.38 79% 76% 78% 80% Environment 144.50 144.50 144.50 59% 61% 62% 59% Executive and Intergovernmental Affairs 96.00 96.00 96.00 57% 64% 64% 66% Family Services 277.10 281.10 281.10 285.10 64% 63% 61% 66% Health 1,368.20 1,369.20 1,370.20 1,370.20 56% 55%	·				•				
Community and Government Services 458.00 455.00 455.00 469.00 61% 63% 62% 60% Culture and Heritage 108.80 108.80 109.80 109.80 59% 58% 57% 56% Economic Development and Transportation 154.00 154.00 153.00 156.00 63% 64% 63% 59% Education 1,499.10 1,507.51 1,507.38 1,507.38 79% 76% 78% 80% Environment 144.50 144.50 144.50 144.50 59% 61% 62% 59% Executive and Intergovernmental Affairs 96.00 96.00 96.00 96.00 57% 64% 64% 66% Family Services 277.10 281.10 281.10 285.10 64% 63% 61% 66% Health 1,368.20 1,369.20 1,370.20 1,370.20 56% 55% 55% 56% Human Resources 117.00 117.00 117.00 <t< th=""><th></th><th>•</th><th></th><th>•</th><th>-</th><th></th><th></th><th></th><th></th></t<>		•		•	-				
Services 485.00 495.00 495.00 495.00 61% 63% 62% 60% Culture and Heritage 108.80 108.80 109.80 109.80 59% 58% 57% 56% Economic Development and Transportation 154.00 154.00 153.00 156.00 63% 64% 63% 59% Education 1,499.10 1,507.51 1,507.38 1,507.38 79% 76% 78% 80% Environment 144.50 144.50 144.50 59% 61% 62% 59% Executive and Intergovernmental Affairs 96.00 96.00 96.00 57% 64% 64% 66% Family Services 277.10 281.10 281.10 285.10 64% 63% 61% 61% Finance 232.00 232.00 232.00 232.00 64% 60% 60% 62% Health 1,368.20 1,369.20 1,370.20 1,370.20 56% 55% 55%		5,634.86	5,653.28	5,653.15	5,674.15	65%	64%	64%	64%
Economic Development and Transportation 154.00 154.00 153.00 156.00 63% 64% 63% 59% Education 1,499.10 1,507.51 1,507.38 1,507.38 79% 76% 78% 80% Environment 144.50 144.50 144.50 59% 61% 62% 59% Executive and Intergovernmental Affairs 96.00 96.00 96.00 57% 64% 66% 66% Family Services 277.10 281.10 281.10 285.10 64% 63% 61% 66% Finance 232.00 232.00 232.00 232.00 64% 60% 60% 62% Health 1,368.20 1,369.20 1,370.20 1,370.20 56% 55% 55% 56% Justice 476.00 479.00 479.00 478.00 59% 58% 58% Office of the Legislative Assembly 47.00 48.00 47.00 47.00 55% 54% 60% 60%	•	458.00	455.00	455.00	469.00	61%	63%	62%	60%
Education 1,499.10 1,507.51 1,507.38 1,507.38 79% 76% 78% 80% 80% Environment 144.50 144.50 144.50 144.50 59% 61% 62% 59% Executive and Intergovernmental Affairs 96.00 96.00 96.00 96.00 57% 64% 66%	Culture and Heritage	108.80	108.80	109.80	109.80	59%	58%	57%	56%
Environment Intergovernmental Affairs 144.50 144.50 144.50 59% 61% 62% 59% Executive and Intergovernmental Affairs 96.00 96.00 96.00 96.00 57% 64% 64% 66% Family Services 277.10 281.10 281.10 285.10 64% 63% 61% 61% Finance 232.00 232.00 232.00 64% 60% 60% 62% Health 1,368.20 1,369.20 1,370.20 1,370.20 56% 55% 55% 56% Human Resources 117.00 117.00 117.00 61% 61% 60% 58% Justice 476.00 479.00 479.00 478.00 59% 58% 58% 58% Office of the Legislative Assembly 47.00 48.00 47.00 47.00 55% 54% 60% 60% Nunavut Arctic College 313.77 313.77 313.77 312.77 47% 44% 50%	•	154.00	154.00	153.00	156.00	63%	64%	63%	59%
Executive and Intergovernmental Affairs	Education	1,499.10	1,507.51	1,507.38	1,507.38	79%	76%	78%	80%
Family Services 277.10 281.10 281.10 285.10 64% 63% 61% 61%	Environment	144.50	144.50	144.50	144.50	59%	61%	62%	59%
Finance 232.00 232.00 232.00 232.00 64% 60% 60% 62% Health 1,368.20 1,369.20 1,370.20 1,370.20 56% 55% 55% 56% Human Resources 117.00 117.00 117.00 61% 61% 60% 58% Justice 476.00 479.00 479.00 478.00 59% 58% 58% Office of the Legislative Assembly 47.00 48.00 47.00 47.00 55% 54% 60% 60% Departments Total 4,977.70 4,992.11 4,991.98 5,011.98 65% 64% 64% 65% Nunavut Arctic College 313.77 313.77 313.77 312.77 47% 44% 50% 42% Nunavut Business Credit Corporation 6.00 6.00 6.00 50% 50% 50% 50% 50% 50% 50% 50% 50% 50% 50% 50% 50% 50% 50%		96.00	96.00	96.00	96.00	57%	64%	64%	66%
Health 1,368.20 1,369.20 1,370.20 1,370.20 56% 55% 55% 56% Human Resources 117.00 117.00 117.00 117.00 61% 61% 60% 58% Justice 476.00 479.00 479.00 478.00 59% 58% 58% 58% Office of the Legislative Assembly 47.00 48.00 47.00 47.00 55% 54% 60% 60% Departments Total 4,977.70 4,992.11 4,991.98 5,011.98 65% 64% 64% 65% Nunavut Arctic College 313.77 313.77 313.77 312.77 47% 44% 50% 42% Nunavut Business Credit Corporation 6.00 6.00 6.00 50% <td>Family Services</td> <td>277.10</td> <td>281.10</td> <td>281.10</td> <td>285.10</td> <td>64%</td> <td>63%</td> <td>61%</td> <td>61%</td>	Family Services	277.10	281.10	281.10	285.10	64%	63%	61%	61%
Human Resources 117.00 117.00 117.00 61% 61% 60% 58% Justice 476.00 479.00 479.00 478.00 59% 58% 58% Office of the Legislative Assembly 47.00 48.00 47.00 47.00 55% 54% 60% 60% Departments Total 4,977.70 4,992.11 4,991.98 5,011.98 65% 64% 64% 65% Nunavut Arctic College 313.77 313.77 313.77 313.77 47% 44% 50% 42% Nunavut Business Credit Corporation 6.00 6.00 6.00 6.00 50% 50% 50% 50% Nunavut Housing Corporation 126.00 127.00 128.00 75% 77% 78% 80% Qulliq Energy Corporation 211.40 214.40 213.40 216.40 81% 81% 81% 79% Territorial Corporations Total 657.17 661.17 661.17 663.17 63% 62%	Finance	232.00	232.00	232.00	232.00	64%	60%	60%	62%
Justice 476.00 479.00 479.00 478.00 59% 58% 58% 58% Office of the Legislative Assembly 47.00 48.00 47.00 47.00 55% 54% 60% 60% Departments Total 4,977.70 4,992.11 4,991.98 5,011.98 65% 64% 64% 65% Nunavut Arctic College 313.77 313.77 313.77 312.77 47% 44% 50% 42% Nunavut Business Credit Corporation 6.00 6.00 6.00 50% 50% 50% 50% 50% Nunavut Housing Corporation 126.00 127.00 128.00 128.00 75% 77% 78% 80% Qulliq Energy Corporation 211.40 214.40 213.40 216.40 81% 81% 81% 79% Territorial Corporations Total 657.17 661.17 661.17 663.17 63% 62% 66% 62%	Health	1,368.20	1,369.20	1,370.20	1,370.20	56%	55%	55%	56%
Office of the Legislative Assembly 47.00 48.00 47.00 47.00 55% 54% 60% 60% Departments Total 4,977.70 4,992.11 4,991.98 5,011.98 65% 64% 64% 65% Nunavut Arctic College 313.77 313.77 313.77 312.77 47% 44% 50% 42% Nunavut Business Credit Corporation 6.00 6.00 6.00 6.00 50% 50% 50% 50% Nunavut Housing Corporation 126.00 127.00 128.00 75% 77% 78% 80% Qulliq Energy Corporation 211.40 214.40 213.40 216.40 81% 81% 81% 79% Territorial Corporations Total 657.17 661.17 661.17 663.17 63% 62% 66% 62%	Human Resources	117.00	117.00	117.00	117.00	61%	61%	60%	58%
Departments Total 4,977.70 4,992.11 4,991.98 5,011.98 65% 64% 64% 65% Nunavut Arctic College 313.77 313.77 313.77 312.77 47% 44% 50% 42% Nunavut Business Credit Corporation 6.00 6.00 6.00 50%	Justice	476.00	479.00	479.00	478.00	59%	58%	58%	58%
Nunavut Arctic College 313.77 313.77 312.77 47% 44% 50% 42% Nunavut Business Credit Corporation 6.00 6.00 6.00 6.00 50%	Office of the Legislative Assembly	47.00	48.00	47.00	47.00	55%	54%	60%	60%
Nunavut Business Credit Corporation 6.00 6.00 6.00 6.00 50% 50% 50% 50% Nunavut Housing Corporation 126.00 127.00 128.00 75% 77% 78% 80% Qulliq Energy Corporation 211.40 214.40 213.40 216.40 81% 81% 81% 79% Territorial Corporations Total 657.17 661.17 661.17 663.17 63% 62% 66% 62%	Departments Total	4,977.70	4,992.11	4,991.98	5,011.98	65%	64%	64%	65%
Corporation 6.00 6.00 6.00 6.00 50% 50% 50% 50% Nunavut Housing Corporation 126.00 127.00 128.00 128.00 75% 77% 78% 80% Qulliq Energy Corporation 211.40 214.40 213.40 216.40 81% 81% 81% 79% Territorial Corporations Total 657.17 661.17 661.17 663.17 63% 62% 66% 62%	Nunavut Arctic College	313.77	313.77	313.77	312.77	47%	44%	50%	42%
Qulliq Energy Corporation 211.40 214.40 213.40 216.40 81% 81% 81% 79% Territorial Corporations Total 657.17 661.17 661.17 663.17 63% 62% 66% 62%		6.00	6.00	6.00	6.00	50%	50%	50%	50%
Territorial Corporations Total 657.17 661.17 661.17 663.17 63% 62% 66% 62%	Nunavut Housing Corporation	126.00	127.00	128.00	128.00	75%	77%	78%	80%
	Qulliq Energy Corporation	211.40	214.40	213.40	216.40	81%	81%	81%	79%
Total 5.634.86 5.653.28 5.653.15 5.675.15 65% 64% 64% 64%	Territorial Corporations Total	657.17	661.17	661.17	663.17	63%	62%	66%	62%
	Total	5,634.86	5,653.28	5,653.15	5,675.15	65%	64%	64%	64%

One-Year Overview of Nunavut Inuit Employment Category All Departments and Territorial Corporations

IEP (%) **Nunavut Inuit** Sept. 2024 June 2024 Sept. 2024 Dec. 2024 42% 43% 40% 38% Executive 18.00 18.00 16.00 14.00 Senior Management 27.00 30.00 30.00 33.00 18% 20% 20% 21% 100.00 110.00 116.00 105.00 29% 29% Middle Management 31% 31% Professional 451.03 437.00 457.00 451.50 32% 33% 33% 32% 437.10 440.97 61% 62% 62% 62% Paraprofessional 440.30 436.97 Administrative Support 877.56 855.06 859.56 869.30 86% 87% 87% 86% 1,910.70 1,890.36 1,915.53 1,913.76 **52%** 53% 53% 52% Total Community and Government 115.00 117.00 115.00 116.00 41% 41% 41% 41% Services Culture and Heritage 50.00 50.00 49.00 49.00 78% 79% 78% 79% Economic Development and 63.00 63.00 64.00 62.00 65% 64% 67% 67% Transportation Education 597.30 590.76 611.33 622.33 50% 52% 52% 52% Environment 45.00 47.00 48.00 44.00 53% 53% 53% 52% Executive and 41.00 43.00 42.00 44.00 75% 70% 69% 70% Intergovernmental Affairs 63% 62% Family Services 110.53 112.53 108.53 108.00 64% 63% Finance 60.00 51.00 53.00 51.00 40% 37% 38% 35% 54% Health 415.30 409.30 410.30 417.33 55% 55% 55% **Human Resources** 39.00 36.00 32.00 31.00 55% 51% 46% 46% Justice 130.00 128.00 128.00 129.00 47% 46% 46% 47% Office of the Legislative Assembly 14.00 14.00 15.00 15.00 54% 54% 54% 54% **52% 52% Departments Total** 1,680.13 1,661.60 1,676.16 1,688.66 52% **52**% Nunavut Arctic College 90.97 85.97 101.97 85.70 61% 63% 65% 65% Nunavut Business Credit 1.00 1.00 33% 33% 33% 1.00 1.00 33% Corporation **Nunavut Housing Corporation** 42.00 45% 42% 42% 42.00 44.00 43.00 45% Qullig Energy Corporation 55% 56% 96.60 97.80 94.40 95.40 57% 57% **Territorial Corporations Total** 230.57 228.77 239.37 225.<u>10</u> 55% **56%** 55% 55% **52%** 53% Total 1,910.70 1,890.36 1,915.53 1,913.76 53% 52%

Sivuliqtiksat Internship Program* Employment

		Total		%
		Positions	Filled	Capacity
Departments				
	Community and Government Services	0.00	0.00	-
	Culture and Heritage	0.00	0.00	-
	Economic Development and Transportation	1.00	1.00	100%
	Education	2.00	2.00	100%
	Environment	1.00	1.00	100%
	Executive and Intergovernmental Affairs	1.00	1.00	100%
	Family Services	1.00	1.00	100%
	Finance	0.00	0.00	-
	Health	0.00	0.00	-
	Human Resources	0.00	0.00	-
	Justice	2.00	0.00	0%
	Office of the Legislative Assembly	0.00	0.00	-
	Departments Total	8.00	6.00	75%
Territorial Corporations				
	Nunavut Arctic College	0.00	0.00	-
	Nunavut Business Credit Corporation	1.00	0.00	0%
	Nunavut Housing Corporation	0.00	0.00	-
	Qulliq Energy Corporation	0.00	0.00	-
	Territorial Corporations Total	1.00	0.00	0%
	Total	9.00	6.00	67%

^{*}Positions are only open to Nunavut Inuit. There are 16 positions available in the program through the Department of Human Resources. Five of the 16 positions were not assigned to a department/territorial corporation as of March 31, 2025.

Casual Employment

	Total Casual	Nunavut Inuit	% IEP
Departments	Guburui		
Community and Government Service	es 86.00	52.00	60%
Culture and Heritag		13.00	65%
Economic Development and Transportatio		24.00	63%
Educatio		53.00	67%
Environmer		17.00	71%
Executive and Intergovernmental Affair		8.00	53%
Family Service		54.00	47%
Finance		30.00	59%
Healt		205.00	49%
Human Resource		3.00	33%
Justic		55.00	39%
Office of the Legislative Assemb		2.00	67%
Departments Tota	al 997.00	516.00	52%
Territorial Corporations			
Nunavut Arctic Colleg	e 88.00	60.00	68%
Nunavut Business Credit Corporatio		0.00	-
Nunavut Housing Corporatio		13.00	57%
Qulliq Energy Corporatio		15.00	52%
Territorial Corporations Total	d 140.00	88.00	63%
Tota	al 1,137.00	604.00	53%

This table only counts individuals once per department. Individuals may hold more than one casual, relief, or substitute teacher assignment within different departments.

Casual Employment by Community

		Total Casual	Nunavut Inuit	% IEP
Employment summary, by community	-			
	Arctic Bay	21.00	14.00	67%
	Arviat	58.00	49.00	84%
В	Baker Lake	32.00	26.00	81%
Camb	ridge Bay	73.00	43.00	59%
Chester	rfield Inlet	5.00	4.00	80%
C	lyde River	18.00	11.00	61%
Cora	al Harbour	15.00	10.00	67%
	Edmonton	1.00	1.00	100%
	Garland	1.00	0.00	0%
G	joa Haven	17.00	12.00	71%
	Grise Fiord	6.00	4.00	67%
	Igloolik	32.00	20.00	63%
	Iqaluit	517.00	163.00	32%
	Kimmirut	9.00	7.00	78%
	Kinngait	18.00	14.00	78%
	Kugaaruk	13.00	8.00	62%
J	Kugluktuk	23.00	14.00	61%
	Naujaat	18.00	15.00	83%
	Ottawa	2.00	1.00	50%
Par	ngnirtung	40.00	30.00	75%
F	Pond Inlet	37.00	25.00	68%
Qil	kiqtarjuaq	10.00	7.00	70%
Ra	nkin Inlet	114.00	91.00	80%
Re	solute Bay	8.00	5.00	63%
	Sanikiluaq	10.00	6.00	60%
	Sanirajak	7.00	4.00	57%
	Taloyoak	13.00	8.00	62%
W	hale Cove	9.00	8.00	89%
	Winnipeg	10.00	3.00	30%
	Total	1,137.00	603.00	53%
Employment Summary, by Iqaluit and other communities				
	Iqaluit	517.00	163.00	32%
Other Co	mmunities	620.00	440.00	71%
	Total	1,137.00	603.00	53%

This table only counts individuals once per department. Individuals may hold more than one casual, relief, or substitute teacher assignment within different departments.

Relief Employment

		Total Relief	Nunavut Inuit	% IEP
Departments		Kellel	indic	-L-r
•	and Government Services	36.00	14.00	39%
Community	Culture and Heritage	14.00	4.00	29%
Economic Develop	ment and Transportation	18.00	5.00	28%
	Education	993.00	858.00	86%
	Environment	17.00	17.00	100%
Executive and	Intergovernmental Affairs	3.00	2.00	67%
	Family Services	12.00	2.00	17%
	Finance	26.00	9.00	35%
	Health	550.00	381.00	69%
	Human Resources	9.00	0.00	0%
	Justice	282.00	120.00	43%
Office of	f the Legislative Assembly	1.00	1.00	100%
	Departments Total	1,961.00	1,413.00	72%
Territorial Corporations				
	Nunavut Arctic College	161.00	104.00	65%
Nunavut B	usiness Credit Corporation	0.00	0.00	-
Nun	avut Housing Corporation	2.00	2.00	100%
	Qulliq Energy Corporation	18.00	18.00	100%
Territo	rial Corporations Total	181.00	124.00	69%
	Total	2,142.00	1,537.00	72%

This table only counts individuals once per department. Individuals may hold more than one casual, relief, or substitute teacher assignment within different departments.

Substitute Teacher Employment

	Total Substitutes	Nunavut Inuit	% IEP
Total Substitute Teacher	s 1,325.00	1,149.00	87%
Total Relief and Substitut	e 3,467.00	2,686.00	77%

Relief Employment by Community

	Total Relief	Nunavut Inuit	% IEP
Employment summary, by community			
Arctic Bay	41.00	40.00	98%
Arviat	96.00	95.00	99%
Baker Lake	43.00	43.00	100%
Cambridge Bay	110.00	84.00	76%
Chesterfield Inlet	9.00	8.00	89%
Clyde River	112.00	110.00	98%
Coral Harbour	19.00	18.00	95%
Gatineau	2.00	0.00	0%
Gjoa Haven	80.00	75.00	94%
Grise Fiord	8.00	6.00	75%
Igloolik	126.00	122.00	97%
Iqaluit	635.00	182.00	29%
Kimmirut	26.00	23.00	88%
Kinngait	72.00	65.00	90%
Kugaaruk	38.00	35.00	92%
Kugluktuk	41.00	38.00	93%
Naujaat	54.00	53.00	98%
Pangnirtung	112.00	77.00	69%
Pond Inlet	95.00	85.00	89%
Qikiqtarjuaq	33.00	33.00	100%
Rankin Inlet	161.00	139.00	86%
Resolute Bay	16.00	11.00	69%
Sanikiluaq	59.00	58.00	98%
Sanirajak	99.00	94.00	95%
Taloyoak	26.00	26.00	100%
Whale Cove	16.00	15.00	94%
Winnipeg	13.00	2.00	15%
Total	2,142.00	1,537.00	72%
Employment Summary, by Iqaluit and other communities			
Iqaluit	26.00	23.00	88%
Other Communities	2,116.00	1,514.00	72%
Total	2,142.00	1,537.00	72%

This table only counts individuals once per department. Individuals may hold more than one casual, relief, or substitute teacher assignment within different departments.

Substitute Teacher Employment by Community

		Total Substitutes	Nunavut Inuit	% IEP
Employment summary, by community		Substitutes	indic	167
Employment summary, by community	Arctic Bay	15.00	15.00	100%
	Arviat		142.00	94%
	Baker Lake	61.00	53.00	87%
	Cambridge Bay	46.00	38.00	83%
	Chesterfield Inlet		20.00	87%
	Clyde River	64.00	63.00	98%
	Coral Harbour	46.00	43.00	93%
	Gjoa Haven	68.00	65.00	96%
	Grise Fiord	4.00	3.00	75%
	Igloolik	67.00	60.00	90%
	Iqaluit	69.00	11.00	16%
	Kimmirut	12.00	10.00	83%
	Kinngait	47.00	44.00	94%
	Kugaaruk	72.00	70.00	97%
	Kugluktuk	50.00	45.00	90%
	Naujaat	92.00	90.00	98%
	Pangnirtung	63.00	52.00	83%
	Pond Inlet	62.00	49.00	79%
	Qikiqtarjuaq	21.00	20.00	95%
	Rankin Inlet	81.00	63.00	78%
	Resolute Bay	5.00	3.00	60%
	Sanikiluaq	51.00	47.00	92%
	Sanirajak	63.00	61.00	97%
	Taloyoak	31.00	28.00	90%
	Whale Cove	35.00	30.00	86%
	Total	1,299.00	1,125.00	87%
Employment Summary, by Iqaluit and other communitie				
	Igaluit	69.00	11.00	16%
C	ther Communities	1,230.00	1,114.00	91%
	Total	1,299.00	1,125.00	87%

